

TOWN DOCUMENTS

ONE HUNDRED SIXTEENTH

ANNUAL REPORT

OF THE

Town of Saugus, Mass.

FOR THE YEAR ENDING DECEMBER 31, 1931



LYNN, MASS.
FRANK S. WHITTEN, PRINTER
1932

LOCAL HISTORY

Ref. 352
Saugus
v. 44

TOWN DOCUMENTS

ONE HUNDRED SIXTEENTH ANNUAL REPORT

OF THE

Town of Saugus, Mass.

FOR THE YEAR ENDING DECEMBER 31, 1931

SAUGUS PUBLIC LIBRARY

295 Central St.

Saugus, MS 01906



LYNN, MASS.

FRANK S. WHITTEN, PRINTER

1932

INDEX

Reports of Departments and Committees

	PAGE
Accountant's Report	314-343
Annual Town Meeting	17-233
Appointed Town Officers	15
Assessors	420
Board of Health	392
Board of Public Welfare	412
Cemetery Commission	422
Chief of Fire Department	438
Chief of Police	408
Collector	429
Committee on Revision of By-Laws	259
Dock Commission	445
Elected Town Officers	5
Forest Fire Warden	443
Inspector of Animals	393
Inspector of Milk and Dairies	394
Inspector of Plumbing	393
Library Trustees	444
Planning Board	385
Public Works	396
Report of Finance Committee	50-242
Report of Investigator and Visitor	415
Report of Playground Commissioners	423
Report of Sewer Committee	229
Report of Supervisor of Dental Clinic	395
School Report following page	447
Selectmen	382
Special Town Meeting, March 11, 1931	47
Special Town Meeting, July 13, 1931	235
Special Town Meeting, November 2, 1931	284
Town Clerk	416

Financial Departments

Accountant's Department	321
Agency and Trust	342
Assessor's Department	322
Balance Sheet	327
Board of Appeals	320
Board of Public Welfare	333
By-Laws	265
Cemetery	317
Collector's Department	321
Collector of Ashes and Garbage	328
Committee on Revision of By-Laws	218

	PAGE
Commercial Revenue	315
Charities	317
Education	317
Election and Registration	323
Essex County Tuberculosis Hospital	338
Expenditures	320
Extension of Streets	340
Enterprises	339
Engineer's Department	324
Fire Department	325
Gypsy Moth Extermination	327
Health and Sanitation	327
Highways	316
Insurance	337
Inspector of Buildings	447
Inspector of Milk and Dairies	328
Inspector of Animals and Cattle	328
Inspector of Plumbing	328
Interest	318
Law Department	322
Libraries	335
Outstanding Bonds	377
Permanent Construction	329
Planning Board	320
Plumbing Inspector	328
Printing and Distributing Town Reports	338
Protection of Persons and Property	324
Police Department	324
Public Works Department	323
Receipts	314
Refunds and Transfers	319
Repairs	339
Registration, Town Notes	321
Saugus Home	334
Sealer of Weights and Measures	326
Sidewalks	332
Snow and Ice	333
Soldiers' Benefits	317
Street Lighting	333
Summarized Statement Appropriation, year ending Dec. 31, 1931,	315
Town Clerk	322
Town Hall	323
Treasurer's Department	321
Tree Warden	325
Trust Funds	344
Unclassified	337
Vital Statistics	328
Water Department	318

In Memoriam

FRANK P. BENNETT

1854

1931

Representative to the General Court :

1891—1894

1898—1900

1903

Selectman :

1904, 1907, 1908

1912, 1915, 1916

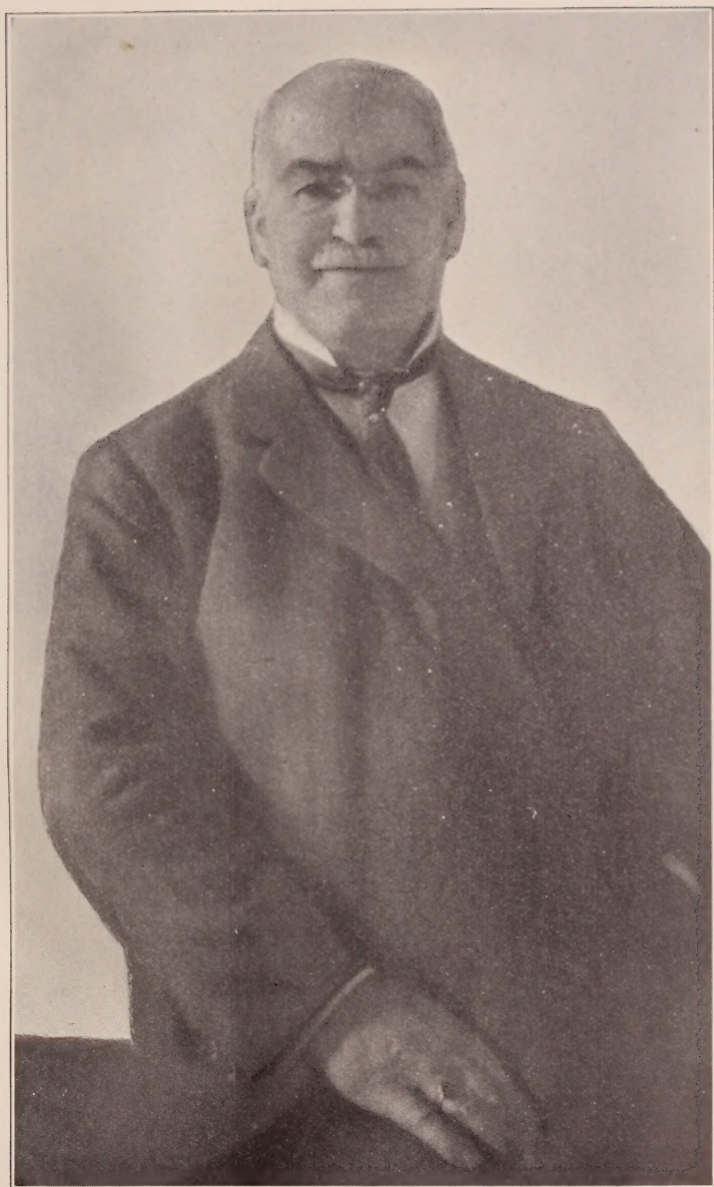
School Committee Man :

1921—1924


Moderator :

1918 and 1919

The citizens of Saugus remember with gratitude the multitude of able, conscientious and valuable services rendered to his town by the late Honorable Frank P. Bennett, who passed from this life in 1931. Therefore, they devote these pages in the Annual Town Report for that year to an endeavor to honor and preserve the memory of the man and his long and distinguished record of public service.



HON. FRANK P. BENNETT



Digitized by the Internet Archive
in 2013

Elected Town Officers, 1931.

Town Clerk

Walter A. Wilson . . .	Term expires March, 1932
------------------------	--------------------------

Selectmen

George H. Quarmby, Chairman	Term expires March, 1932
John C. Pitman . . .	" " " 1932
Harry Woodward . . .	" " " 1932

Assessors

Lewis J. Austin, Chairman . .	Term expires March, 1933
Daniel B. Willis . . .	" " " 1934
Edwin K. Hayden . . .	" " " 1932

Board of Public Welfare

George H. Ames, Chairman . .	Term expires March, 1932
Ernest M. Hatch . . .	" " " 1932
Arthur C. Dunk . . .	" " " 1932

Treasurer

Harold E. Dodge . . .	Term expires March, 1932
-----------------------	--------------------------

Constable

W. Charles Sellick . . .	Term expires March, 1932
--------------------------	--------------------------

Collector of Taxes

Walter A. Wilson . . .	Term expires March, 1932
------------------------	--------------------------

Trustees of Public Library

John B. Lang, Chairman . .	Term expires March, 1934
John Husler . . .	" " " 1934
William E. Mead . . .	" " " 1933
Walter D. Blossom . . .	" " " 1933
Kaler A. Perkins . . .	" " " 1932
Augustus B. Tripp . . .	" " " 1932

Board of Health

Charles E. Light, Chairman . . .	Term expires March, 1933
Myron H. Davis	" " " 1934
Tom D. Emmett (Resigned)	
Henry O. Westendarp	" " " 1932
(To fill vacancy)	

School Committee

Mortimer H. Mellen, Chairman	Term expires March, 1932
Mabel L. Carter	" " " 1933
Frederick B. Willis	" " " 1933
Welcome W. McCullough (Resigned)	" " " 1934
Waldo B. Russell	" " " 1934
Ernest A. Rogers (to fill vacancy)	" " " 1932

Cemetery Commissioners

Henry A. B. Peckham, Chairman	Term expires March, 1933
W. George Greenlay	" " " 1934
William E. Ludden	" " " 1932

Tree Warden

Thomas E. Berrett	Term expires March, 1932
-----------------------------	--------------------------

Planning Board

Herbert L. Robinson, Chairman	Term expires March, 1932
Charles H. L. Kahler	" " " 1932
Charles E. Thrasher	" " " 1933
Washington L. Bryer	" " " 1934
*Charles N. Wormstead	" " " 1933
Laurence E. Weeks (to fill vacancy)	" " " 1932

Playground Commission

George W. Nicholson, Chairman,	Term expires March, 1932
Edwin M. Holmes	" " " 1932
Edwin H. Jacquith	" " " 1932

Moderator

Frank P. Bennett, Jr.	Term expires March, 1932
-------------------------------	--------------------------

*Deceased

Appointed Town Officers, 1931

Town Accountant

Edward Gibbs, Jr. . . . Term expires August 1, 1932

Finance Committee

Alexander S. Addison, Chairman	Term expires March 1932
Paul A. Haley, Secretary . . .	" " " 1934
Bertrand D. Westendarp . . .	" " " 1932
Charles E. Stillings . . .	" " " 1932
Frederick R. Sharp . . .	" " " 1934
Edward Gibbs, Jr. . . .	" " " 1932
Charles T. Anderson . . .	" " " 1934
Frank F. Humphries . . .	" " " 1932

Forest Warden

Melen R. Joy

Keeper of Lockup

John T. Stuart

Matron of Lockup

Elizabeth M. Collings

Superintendent of Public Works

Dexter G. Pratt

Superintendent of Schools

Jesse W. Lambert

Superintendent of Cemeteries

Charles E. Light

Pound Keeper

Asa G. Sheldon

Field Driver

Willie M. Penney

Measurer of Wood and Bark

Frank H. Coburn

Board of Registrars

Leon B. Wade, Chairman	Term expires 1932
Walter A. Wilson	" " 1932
Francis M. Hill	" " 1934
Vincent G. Pendleton	" " 1933

Sealer of Weights and Measures

Alfred H. Woodward

Cattle and Milk Inspector

John W. Hitchings

Public Weighers

Crawford H. Stocker

Ruth M. Burnett

Louis F. Shaw

James F. Watson

Inspector of Plumbing

Thomas C. Sutherst

Inspector of Buildings

Daniel B. Willis

Janitor of Town Hall

Justin E. Mansfield

Clerk of Selectmen

C. Carroll Cunningham

Dog Officer

John T. Stuart

Sewer Commission

Charles E. Flynn, Chairman

Walter L. C. Niles

Fred C. Cheever

Director of State Aid and Soldiers Relief

Charles M. O'Connor

Town Meeting Members—1931

PRECINCT ONE

Term Expires

Fred C. Cheever	275 Central street	1932
Arthur D. Hitchings	17 Prospect street	1932
George I. Hull	40 Pleasant street	1932
Gordon C. Marr	Highland avenue	1932
George A. McCarrier	29 Prospect street	1932
Thomas P. Parsons	35 Main street	1932
Henry A. B. Peckham	329 Central street	1932
W. Charles Sellick	43 Main street	1932
Charles Wilson	302 Central street	1932
Walter A. Wilson	302 Central street	1932
Clarence M. Davis	24 Main street	1933
Walter S. Dyer	63A Main street	1933
Edwin M. Holmes	306 Central street	1933
Jesse W. Lambert	279 Central street	1933
Frank N. Lendall	15 Pleasant street	1933
John F. McCullough, Jr.	280 Central street	1933
Welcome W. McCullough	280 Central street	1933
Frederick L. Sawyer	1 Austin street	1933
Harry F. Wentworth	7 Emory court	1933
Bertrand D. Westendarp	59 Main street	1933
Timothy J. Bannon	269 Central street	1934
Thomas E. Berrett	8 Franklin street	1934
George H. Durgin	41 Main street	1934
Elmer R. Emmett	26 Prospect street	1934
John G. Holmes	124 Main street	1934
Henry A. McCullough	280 Central street	1934
Lawrence E. Day	19 Emory street	1934
Charles M. Sweeney	14 Parker street	1934
Russell P. Gray	91 Main street	1934
Vincent J. McGilvray, Jr.	75 Appleton street	1934

PRECINCT TWO

		Term Expires
William J. Bateman	16 Ernest street	1932
Benjamin Q. Belonga	24 Jackson street	1932
George H. Flockton, Jr.	8 Castle street	1932
Priscilla Flockton	8 Castle street	1932
Charles E. Flynn	21 Smith road	1932
Ernest A. Hodgdon	11 Kent street	1932
Leslie E. Parsons	5 Ernest street	1932
Charles B. Pugsley	380 Lincoln avenue	1932
Harry T. Turner	274 Lincoln avenue	1932
Nathan F. Chapman	10 Central place	1933
Helen F. Cunningham	240 Lincoln avenue	1933
Robert J. Maher	473 Central street	1933
Russell R. Peterson	1 Overlook terrace	1933
Samuel A. Phinney	42 Clifton avenue	1933
Angelo Rossetti	57 Summit avenue	1933
Fred B. Swett	15 Palmer avenue	1933
Edward E. Walker	248 Lincoln avenue	1933
John Willis White	26 Western avenue	1933
C. Carroll Cunningham	240 Lincoln avenue	1934
Paul A. Haley	5 Palmer avenue	1934
Charles H. L. Kahler	Summit avenue	1934
Charles M. O'Connor	14 Ernest street	1934
Kenneth A. Larkin	9A Baker street	1934
Richard J. Spencer	271 Lincoln avenue	1934
Charles W. Turner	274 Lincoln avenue	1934
Chauncey V. Whittredge	8 Kent street	1934
George Wood	27 Mountain avenue	1934

PRECINCT THREE

Term Expires

Esther A. Borjeson	15 Fairmount place	1932
Charles A. Charles	11 Vincent street	1932
George W. Gale	68 Lincoln avenue	1932
George F. Gosselin	17 Chestnut street	1932
Herbert G. Hatch	20 Bailey avenue	1932
John W. Hitchings	31 Vincent street	1932
William E. Ludden	56 Lincoln avenue	1932
Daniel M. Radford	51 Lincoln avenue	1932
William E. Snow	11 Wakefield avenue	1932
Frederick B. Willis	5 Willis street	1932
Arthur R. Armstrong	1 Springdale avenue	1933
Dorothy J. Eyre	29 Vincent street	1933
Bertram C. Farnham	14 Wendell street	1933
Isabella J. Griswold	15 Hemingway road	1933
Joseph A. Lambert	31 Lawndale avenue	1933
Mabel I. Nelson	37 Spencer avenue	1933
Kaler A. Perkins	5 Vincent street	1933
Charles L. Putney	46 Chestnut street	1933
Frederick R. Sketchley	17 Grand View avenue	1933
Charles E. Thrasher	80 Lincoln avenue	1933
Frederick H. Griswold	15 Hemingway road	1934
Terrence J. McTague	40 Lincoln avenue	1934
Herbert B. Newhall	66A Lincoln avenue	1934
Walter L. C. Niles	50 Chestnut street	1934
Frederick R. Sharp	1 Willis street	1934
William T. Allan	66 Spencer avenue	1934
Dexter G. Pratt	34 Winter street	1934
Henry F. Gayron, Jr.	15 Riverside court	1934
Stanley W. Hatch	20 Bailey avenue	1934
Sanford S. Searles	15 Springdale avenue	1934

PRECINCT FOUR

Term Expires

Irene W. Bennett	1 Hayden road	*1932
George H. Blood	34 Felton street	1932
Russell Clucas	7 Putnam street	1932
Charles W. Gibbs	14 Hayden road	1932
Edward Gibbs, Jr.	79 Vine street	1932
Charles W. Hanson	128 Essex street	1932
Horace C. Ramsdell	106 Essex street	1932
Frank B. Sloan	117 Essex street	1932
Crawford H. Stocker	107 Essex street	1932
Crawford H. Stocker, Jr.	107 Essex street	1932
Ethel L. Gibbs	14 Hayden road	1933
Walter S. Hamilton	185 Essex street	1933
Angelina S. Hayden	Hayden road	1933
Bessie I. Neale	10 Tuttle street	1933
Frank Reppucci	25 Farrington avenue	1933
Marion P. Russell	6 Anawan avenue	1933
Waldo B. Russell	6 Anawan avenue	1933
Sidney Smith	14 Anawan avenue	1933
Ernert F. Tarbox	15 Hayden road	1933
Virginia E. Woodward	94 Adams avenue	1933
Mabel L. Carter	128 Essex street	1934
Chester F. Cross	9 Holden avenue	1934
Bertram E. Dexter	92 Essex street	1934
Harold P. Rice	123 Essex street	1934
Newell V. Bartlett	7 Anawan avenue	1934
John S. Cashen	4 Pleasant avenue	1934
Fred L. Hawkes	72 Denver street	1934
Leonard C. Maxwell	70 Adams avenue	1934
Edwin A. Rich, Jr.	18 Felton street	1934
Lewis E. Richardson	234 Essex street	1934

PRECINCT FIVE

Time Expires

Frank H. Coburn	132 Walnut street	1932
Arthur L. Hawkes	133 Walnut street	1932
Ernest W. Homan	116 Walnut street	1932
John N. Mader	41 Central street	1932
Harry W. Merrill	Water street	1932
Robert G. Pike	Spring street	1932
Charles E. Stillings	51 Walnut street	1932
Roswell W. Abbott	35 Walden Pond avenue	1933
George B. Conley	260 Walnut street	1933
Arthur Lee Homan	116 Walnut street	1933
Martha R. Merrill	Water street	1933
Lucy F. Stillings	51 Walnut street	1933
Edward W. Wilson	129 Broadway	1933
Joseph E. Wormstead	87 Cleveland avenue	1933
Howard F. Kelley	Forest street	1934
Oren O. Bentley	Broadway	1934
A. Willard Moses	139 Walnut street	1934
Otto F. Persson	35 Cleveland avenue	1934
*Charles N. Wormstead	122 Fairmount avenue	1934
Charles Wayne Traver	DeSota street	1934
Harold J. Coburn	51 Walnut street	1934
Rosanna Gautreau	33 Garfield avenue	1932
(To fill vacancy)		

*Deceased

PRECINCT SIX

Term Expires

Andrew B. Britt	131 Lincoln avenue	1932
Washington L. Bryer	234 Lincoln avenue	1932
Agnes B. Dodge	45 Birch street	1932
Charles F. Estes	15 Sunnyside park	1932
George A. Foster	24 Stone street	1932
Charles E. Light	30 Stone street	1932
W. Ernest Light	7 Sunnyside avenue	1932
Lewis O. Stocker	140 Lincoln avenue	1932
Iona E. Britt	131 Lincoln avenue	1933
Joseph G. Fisher	22 Dustin street	1933
William Huggins	11 Overlea avenue	1933
George W. Lambert	28 Dudley street	1933
Albert J. Mandeville	41 Birch street	1933
George N. McKay	13 Sunnyside park	1933
Arthur W. Randall	52 Elaine avenue	1933
Flora L. Russell	147 Lincoln avenue	1933
Charles T. Anderson	36 Lawndale avenue	1934
Elizabeth H. Anderson	36 Lawndale avenue	1934
Charles C. DeFranzo	10 Bristow street	1934
W. George Greenlay	508 Central street	1934
Oswald C. Anderson	36 Lawndale avenue	1934
Raymond E. Morrison	46 Elaine avenue	1934
Benjamin H. Pingree	18 Morton avenue	1934
William S. Rockhill	510 Central street	1934

PRECINCT SEVEN

Term Expires

Alexander S. Addison	8 Granite road	1932
Roger P. Beckman	14 Essex street	1932
George H. Mason	11 Myrtle street	1932
Herbert P. Mason	21 Myrtle street	1932
Charles B. McDuffee	10 Essex street	1932
William R. Snow	5 Myrtle street	1932
J. Arthur Raddin	1 Raddin terrace	1932
Lewis P. Sanborn	12 Whitney street	1932
John Walkey	37 Whitney street	1932
James B. Allen	34 Myrtle street	1932
Winifred F. Curtis	43 Mt. Vernon street	1933
Norman D. Hatch	6 Avon street	1933
Howard C. Heath	17 Johnston terrace	1933
John B. Lang	20 Mountain avenue	1933
Mortimer H. Mellen	26 Mt. Vernon street	1933
Alfred T. Pitman	11 Grove street	1933
John C. Pitman	9 Linwood street	1933
Lester T. Poole	4 Linwood street	1933
Walter L. Butler	9 Johnston terrace	1934
Frederick J. England	22 Linwood street	1934
Harry T. Nish	36 Myrtle street	1934
Harry A. White	17 Whitney street	1934
Maria E. Smith	51 Essex street	1934
Sarah A. Curtis	43 Mt. Vernon street	1934
Ashton F. Davis	17 Johnston terrace	1934
Willis T. Dean	89 Essex street	1934
Arthur A. Pitman	13 Jackson street	1934

PRECINCT EIGHT

Term Expires

Stanley Anderson	18 Springdale avenue	1932
Nellie G. Blair	22 Johnson road	1932
Giles S. Bryer	434 Central street	1932
John P. Chesley	14 Robinson street	1932
Russell E. Chesley	14 Robinson street	1932
John R. Cormack	8 Laconia avenue	1932
Frank O. Gatchell	9 Denver street	1932

Walter W. Hanson	28 Pearson street	1932
Frank F. Humphries	27 Westland avenue	1932
Edward O. Roy	1 E. Denver street	1932
Alton S. Benson	34 Springdale avenue	1933
Raymond P. Chesley	14 Robinson street	1933
Minnie R. Drinkwater	32 Pearson street	1933
Frank L. Green	6 Denver street	1933
David W. Hanson	17 Clinton avenue	1933
John Husler	11 Horton street	1933
Walter F. Leeman	15 Adams avenue	1933
Elsie C. Pickering	27 Jasper street	1933
Harold A. Smiledge	2 Laconia avenue	1933
Otto W. Thomas	58 Jasper street	1933
Samuel Brown	21 Pelham street	1934
James Entwistle	3 Hilledale terrace	1934
Violet Humphries	27 Westland avenue	1934
Charles B. Pickering	27 Jasper street	1934
Arthur B. Randall	34 Jasper street	1934
Laurence F. Davis	38 Pearson street	1934
William C. Humphries	128 Winter street	1934
Edgar H. MacDougall	8 Pinecrest road	1934
Daniel B. Murphy	3 Laconia avenue	1934
Chester B. Hicks	357 Central street	1934

Ex-Officio Town Meeting Members

Tony A. Garafano	61 Summer st.	Rep. in Gen. Court
C. F. Nelson Pratt	3 Johnston ter.	Rep. in Gen. Court
Frank P. Bennett, Jr.	1 Hayden rd.	Town Moderator
Walter A. Wilson	302 Central st.	Town Clerk-Col. Taxes
George H. Quarmby	15 Prospect st.	Selectman
John C. Pitman	9 Linwood st.	Selectman
Harry Woodward	72 Spencer av.	Selectman
Harold E. Dodge	45 Birch st.	Town Treasurer
George H. Ames	40 Main st.	Ch. Bd. Public Welfare
Lewis J. Austin	311 Central st.	Ch. Bd. of Assessors
Herbert L. Robinson	1 Granite rd.	Ch. Planning Board
George W. Nicholson	355 Central st.	Ch. Playg'd Committee

ANNUAL TOWN MEETING

ESSEX, SS.

To W. Charles Sellick, Constable of the Town of Saugus:

GREETING;

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the inhabitants of the town of Saugus, qualified to vote in town affairs, to meet at the several voting precincts of the town on Monday, March 2nd, A.D., nineteen hundred and thirty-one, at 12 o'clock M., then and there to bring in their ballots to the Wardens for the following town officers:

For one year, Town Clerk, three Selectmen, three members of the Board of Public Welfare, three members of the Playground Commission, Town Treasurer, Collector of Taxes, Constable, Tree Warden, one Trustee of the Public Library (to fill vacancy), Town Moderator, one Town Meeting Member in Precinct Seven (to fill vacancy), one Town Meeting Member in Precinct Eight (to fill vacancy). For three years, two members of the School Committee, one member of the Planning Board, two Trustees of the Public Library, one Cemetery Commissioner, one Assessor, one member of the Board of Health, ten (10) Town Meeting Members in Precinct One, nine (9) Town Meeting Members in Precinct Two, ten (10) Town Meeting Members in Precinct Three, ten (10) Town Meeting Members in Precinct Four, seven (7) Town Meeting Members in Precinct Five, eight (8) Town Meeting Members in Precinct Six, nine (9) Town Meeting Members in Precinct Seven, ten (10) Town Meeting Members in Precinct Eight.

Also those qualified to vote in town elections and town affairs to assemble in the Town Hall on Wednesday evening, March eleventh, nineteen hundred and thirty-one, at eight o'clock, to hear and act on the following articles, viz:

ARTICLE 1. To hear and act on reports of Committees.

ART. 2 To see if the town will vote to authorize the Treasurer, with the approval of the Selectmen, to borrow money in anticipation of revenue of the current financial year.

ART. 3. To see what sums of money the town will vote to appropriate and raise by taxation for Town Charges and for any other purpose for which the town may legally expend money.

ART. 4. To see if the town will vote to appropriate the sum of \$2,258.80 being the portion of the cost so incurred and appropriated by the County Commissioners upon the inhabitants of the town of Saugus, for the construction of an addition to the Essex County Tuberculosis Hospital for the accommodation of additional patients and employees, said construction being in accordance with Chapter 251 of the Acts of 1929.

ART. 5. To see if the town will vote to appropriate the sum of \$3,770.05 being the portion of the net expense so incurred and appropriated by the County Commissioners upon the inhabitants of the town of Saugus, for the care, maintenance and repairs of the Hospital for the care of persons suffering from tuberculosis: for the year 1930.

ART. 6. To see if the town will appropriate the sum of \$11,896.37 for unpaid bills for 1930 and prior years, as follows:

Soldiers Relief	\$1,500 00
Assessors	32 50
Board of Health	15 00
Highways	413 50
Street Lights	260 05
Sidewalks and Curbs	165 00
Public Welfare	6,000 00
Schools	101 85
School Repairs	172 21
Water Purchase	1,576 79
Cemetery	10 87
Police Department	161 35
Safety Committee	2 25

or to see what action the town will take in the matter, agreeable to the petition of the Town Accountant.

ART. 7. To see if the town will appropriate the sum of \$309.84 to pay bills of David J. Sheehan for driveways on Sloan estate and on Summer street, or to see what action the town will take in the matter. Board of Selectmen.

ART. 8. To see if the town will vote to appropriate the sum of \$208.78 to reimburse Ida M. Hodsdon for taxes paid to the town (Land Court No. 2652 and No. 2776). Board of Selectmen.

ART. 9. To see if the town will authorize the Town Treasurer to release the Tax Title for the Tax of 1914 on Lot 271 Madera street, for a sum less than the amount due thereon, or to see what action the town will take in the matter. Board of Selectmen,

ART. 10. To see if the town will vote to engage an experienced Social Service Worker, whose time shall be devoted to the Board of Public Welfare and the Director of State Aid and Soldiers' Relief and whose duty shall be to investigate all cases requiring assistance and keep a complete and accurate record of each case, the salary of such worker to be paid out of the appropriations made for the Public Welfare Department and State Aid and Soldiers' Relief, and that the Selectmen be instructed to secure the services of a competent person for the position, and fix the salary to be paid, or to see what action the town will take in the matter agreeable to the petition of the Planning Board.

ART. 11. To see if the town will vote to appropriate the sum of \$1,000 to be expended under the direction of the Town Treasurer to determine the validity of tax titles held by the town, or to see what action the town will take in the matter agreeable to the petition of Harold E. Dodge, Treasurer, and others.

ART. 12. To see if the town will vote to appropriate the sum of \$2,000 for the purpose of painting the Town Hall, inside and outside, or to see what action the town will take in the matter. Board of Selectmen.

ART. 13. To see if the town will vote to appropriate the sum of \$300.00 for the purpose of erecting a partition in the Court Room. Board of Selectmen.

ART. 14. To see if the town will appropriate the sum of four thousand dollars (\$4,000), the same to be expended under the direction of the Board of Selectmen, for the repair of the building on Taylor street, Saugus, known as "The Old Town Hall," and for the purchase of furniture and equipment necessary and desirable for the use and occupation of said premises, or to see what action the town will take in the matter agreeable to the petition of the Board of Selectmen.

ART. 15. To see if the town will authorize the Board of Selectmen of the town of Saugus to enter into an indenture of lease with Saugus Post 210 of the American Legion, wherein and whereby it is agreed that the town of Saugus will lease to Saugus Post 210 of the American Legion for a period of five years the building owned by said town, situate on Taylor street, Saugus, and known as "The Old Town Hall;" said Saugus Post 210 of the American Legion yielding and paying therefor the sum of five dollars (\$5.00) payable in five (5) equal annual installments of one dollar (\$1.00), or to see what action the town will take in the matter agreeable to the petition of the Board of Selectmen.

ART. 16. To see if the town will appropriate the sum of fifteen hundred dollars (\$1,500) for the purpose of providing suitable headquarters for Saugus Post 210 of the American Legion in accordance with Chapter 40, Section 9 of the General Laws, or to see what action the town will take in the matter agreeable to the petition of the Board of Selectmen.

ART. 17. To see if the town will vote to appropriate the sum of \$500.00 for the use of the Governor's Safety Committee of Saugus appointed by the Selectmen; said sum to be expended under the direction of the Selectmen, or to see what action the town will take in the matter. Board of Selectmen.

ART. 18. To see if the town will vote to transfer to a separate interest bearing account the Surplus-War Bonus Fund of \$5,595.49. This account to be allowed to accumulate until such time as the town shall vote to use it for the purpose of erecting a War Memorial. Benjamin Q. Belonga and others.

ART. 19. To see if the town will vote to appropriate a sum not exceeding \$2,000 for the purpose of erecting a comfort

station and storage building on the Cliftondale Playground, or to see what action the town will take in the matter, agreeable to the petition of the Playground Commission.

ART. 20. To see if the town will vote to appropriate a sum not exceeding \$2,000 for the purpose of erecting a comfort station and storage building on Stackpole Field, or to see what action the town will take in the matter, agreeable to the petition of the Playground Commission.

ART. 21. To see if the town will vote to appropriate the sum of six thousand dollars (\$6,000) for the purpose of purchasing the land for cemetery purposes, on the westerly side of the cemetery on Winter street, containing about forty thousand four hundred and fifty (40,450) square feet owned by Matthew Monteith, or to take any action in relation thereto. Cemetery Trustees.

ART. 22. To see if the town will vote to appropriate the sum of \$8,500 for the purpose of building an addition to the Public Library, or to see what action the town will take in the matter, agreeable to the petition of the Trustees of the Saugus Public Library.

ART. 23. To see if the town will vote to appoint the Trustees of the Saugus Public Library as a Committee to erect the addition to the Main Library, Central street, or to see what action the town will take in the matter, agreeable to the petition of the Trustees of the Saugus Public Library.

ART. 24. To see if the town will vote to appropriate and raise by borrowing or otherwise a sum not to exceed \$400,000.00 for the purpose of erecting a new high school building, and to provide the said building with new and original equipment, or to see what action the town will take in the matter agreeable to the petition of School House Investigating Committee.

ART. 25. To see if the town will vote to appoint a committee of five citizens, one of whom shall be a member of the School Committee, to have full charge of all matters relating to the construction of a new High School Building on that portion of the Saugus Infirmary property bounded westerly by the Newburyport Turnpike, northerly by land now or formerly of

Ryman, Drury and the heirs of Caroline A. Ames easterly by the land of now or formerly of Shepard & Davis and southerly by a way, and on such adjoining land as may be acquired by the town, and to provide new and original equipment for said building, and said committee shall have full authority to bind the town in all contracts and obligations which they may deem necessary and expedient to enter into in connection with said work in a sum not to exceed \$400,000.00 or to see what action the town will take in the matter agreeable to the petition of School House Investigating Committee.

ART. 26. To see if the town will vote to acquire by right of eminent domain or by purchase, for school purposes, the following described parcel of land :

Beginning on the southerly side of Main street at a culvert which is about 258.5 feet easterly from the Newburyport Turnpike; thence the line runs southerly along land now or formerly of Ryman about 118.5 feet to land of the town of Saugus; thence the line turns and runs easterly along land of the town or Saugus 150 feet to land now or formerly of Drury; thence the line turns and runs northerly and parallel to said first mentioned line to Main street; thence the line turns and runs westerly along said Main street 150 feet to the point of beginning,

or to see what action the town will take in the matter agreeable to the petition of School House Investigating Committee.

ART. 27. To see if the town will vote to appropriate a sum not to exceed two thousand dollars (\$2,000) for the purpose of carrying out the provisions of Article 26 and to defray all expenses connected therewith, or to see what action the town will take in the matter agreeable to the petition of School House Investigating Committee.

ART. 28. To see if the town will vote to appropriate and raise by borrowing or otherwise a sum not to exceed \$50,000.00 for the purpose of erecting upon the land adjoining the Town Hall, owned by the town, a fire station, and to provide the same with new and original equipment, or to see what action the town will take in the matter, agreeable to the petition of the Board of Fire Engineers.

ART. 29. To see if the town will vote to appropriate the sum of four thousand dollars (\$4,000) for the purpose of pur-

chasing the land for cemetery purposes, on the westerly side of the Cemetery on Winter street, containing about seventy-two thousand six hundred (72,600) square feet, owned by Charles W. Wilson's heirs, or to take any action in relation thereto. Cemetery Trustees.

ART. 30. To see if the town will appropriate the sum of twelve hundred fifty dollars (\$1250) for the purchase of land containing about 11,297 square feet back of and adjoining the Felton School lot, the same to become part of said school lot, or to see what action the town will take in the matter, agreeable to the petition of the School Committee.

ART. 31. To see if the town will vote to appropriate the sum of \$4,000 to purchase a woods fire apparatus and equipment, or to see what action the town will take in the matter, agreeable to the petition of Howard Kelley and others.

ART. 32. To see if the town will vote to appropriate the sum of \$150.00 to install one fire hydrant on Magnolia street about 100 feet west of DeSota street, or to see what action the town will take in the matter agreeable to the petition of Charles Wayne Traver and others.

ART. 33. To see if the town will vote to appropriate the sum of \$10,000, for a monolithic sidewalk and curbing on Winter street from Stocker street to Central street, approximately one mile, or to see what action the town will take in the matter, agreeable to the petition of Frank F. Humphries and others.

ART. 34. To see if the town will vote to accept Riverside Park street, a distance of 200 feet, Victoria street, a distance of 250 feet, and Evans street a distance of 180 feet, or to see what action the town will take in the matter, agreeable to the petition of John G. Gustafson and others.

ART. 35. To see if the town will vote to accept Dudley street as per plans and specifications on file with the Town Clerk, or to see what action the town will take in the matter, agreeable to the petition of William L. Dowling and others.

ART. 36. To see if the town will vote to accept Springdale avenue from number 100 to Allard street, in accordance with

the plans and specifications on file in the office of the Town Clerk, or to see what action the town will take in the matter, agreeable to the petition of C. M. Hinckley and others.

ART. 37. To see if the town will vote to accept Church street from Central street to Orcutt avenue, in accordance with the plans and specifications on file in the office of the Town Clerk, or to see what action the town will take in the matter, agreeable to the petition of C. M. Hinckley and others.

ART. 38. To see if the town will vote to appropriate the sum of \$4,500 for the purpose of reshaping Endicott street including tar and pea stone and also drainage, or to see what action the town will take in the matter, agreeable to the petition of Frank Davis and others.

ART. 39. To see if the town will vote to appropriate the sum of \$3,000 for the reconstruction and widening of Elm street, or to see what action the town will take in the matter, agreeable to the petition of Charles Wayne Traver and others.

ART. 40. To see if the town will vote to appropriate the sum of one thousand dollars for the purpose of grading and constructing Park street from Lincoln avenue, toward Saugus avenue, or to see what action the town will take in the matter agreeable to the petition of Harry N. Holt and others.

ART. 41. To see if the town will vote to appropriate the sum of \$250.00 for the purpose of resurfacing Spring street, or to see what action the town will take in the matter, agreeable to the petition of George H. Oulton and others.

ART. 42. To see if the town will vote to appropriate the sum of four thousand dollars for the purpose of constructing a surface drain with the necessary catch basins in Jasper street, opposite Auburn street, and in Auburn street from Jasper street to, and through lot A-66 as shown on the Assessors' plans, and owned by J. Lawrence Baffin, thence under the Boston & Maine Railroad, thence through land of the Boston & Maine Railroad, to the brook, as shown on plan herewith attached. For the purpose of carrying out said article, the Board of Selectmen is hereby empowered to purchase or take by right of eminent domain such right of way through the above described lands, as

is necessary to construct said drain, or to see what action the town will take in the matter, agreeable to the petition of Howard P. Berrett and others.

ART. 43. To see if the town will vote to appropriate the sum of two thousand (\$2,000) dollars for the purpose of constructing such necessary surface drainage work, grading, and street construction in Johnson road from Winter street to a point about 600 feet west of Winter street, or to see what action the town will take in the matter, agreeable to the petition of James Blair and others.

ART. 44. To see if the town will vote to appropriate the sum of \$1,000, for the purpose of constructing surface drainage work, grading, and street construction on Knowles avenue, from Central street to Herbert avenue, or to see what action the town will take in the matter, agreeable to the petition of Gaetano Venazza.

ART. 45. To see if the town will vote to appropriate the sum of two thousand (\$2,000) dollars, for the purpose of constructing surface drainage work, grading, and street construction in Lawndale avenue, from end of the completed road toward Ferncliff avenue, or to see what action the town will take in the matter, agreeable to the petition of Charles T. Anderson and others.

ART. 46. To see if the town will vote to appropriate the sum of thirteen hundred and fifty dollars to construct a surface drain with necessary catch basins in Central street from Denver street to a point about 300 feet southerly from Denver street and in Denver street from Central street to a point 120 feet westerly from Central street, or to see what action the town will take in the matter agreeable to the petition of Otto W. Thomas and others.

ART. 47. To see if the town will vote to appropriate \$500.00 for the repair of Newcomb avenue, or to see what action the town will take in the matter agreeable to the petition of Otto F. Persson and others.

ART. 48. To see if the town will vote to appropriate the sum of \$265.00 for the purpose of constructing a surface drain in

Fairmont avenue and through the land of C. F. Wormstead, or to see what action the town will take to the matter. Board of Selectmen.

ART. 49. To see if the town will vote to appropriate the sum of one thousand (\$1,000) dollars for the purpose of constructing a surface drain with catch basins in Central street from the brook near Hurd avenue to a point near the Cronin Lumber yard, or to see what action the town will take in the matter, agreeable to the petition of Giles S. Bryer and others.

ART. 50. To see what sum the town will appropriate for the purpose of laying out and constructing a system of main drains and common sewers with such connections, sub-drains and other works as may be required for a system of sewage disposal and to construct such sewers or drains over and under land or tidewater in said town as may be necessary to conduct the sewage to the filter beds, treatment works and/or to the out-fall sewer of the city of Lynn, and to see how the money therefor shall be raised whether by the issue of bonds under Chapter 350 of the Acts of 1929 or by taxation or otherwise, or to see what action the town will take in the matter. Board of Sewer Commissioners.

ART. 51. To see if the town will vote to appropriate the sum of \$2,000.00 for water extension on Moreland road and Dartmouth street (being proposed streets off Felton street), or to see what action the town will take in the matter, agreeable to the petition of Herbert P. Mason and others.

ART. 52. To see if the town will vote to appropriate the sum of \$1,200 for the extending of the water mains on Castle Rock road approximately 510 feet, or to see what action the town will take in the matter, agreeable to the petition of Thomas Ryan and others.

ART. 53. To see if the town will vote to appropriate the sum of \$300.00 to install 100 feet of water main on Evergreen street running east from DeSota street to the residence of William Cory, or to see what action the town will take in the matter agreeable to the petition of Charles Wayne Traver and others.

ART. 54. To see if the town will vote to appropriate the sum of fifteen hundred dollars for the purpose of extending the water main on Basswood avenue a distance of 500 feet, or to see what action the town will take in the matter agreeable to the petition of Antonio Flammia and others.

ART. 55. To see if the town will vote to appropriate the sum of \$3,500 for the purpose of extending the water main from Edge Hill road to Glenn street thence Shore road and Boulder road to the last house thereon and such leads that are deemed expedient or to see what action the town will take in the matter agreeable to the petition of John G. Walton and others.

ART. 56. To see if the town will vote to appropriate the sum of sixteen hundred dollars (\$1,600) for the relaying of about eight hundred feet of water pipe on Longwood avenue, or to see what action the town will take in the matter agreeable to the petition of Frank J. O'Brien and others.

ART. 57. To see if the town will vote to appropriate the sum of eight thousand dollars for the purpose of reconstructing Woodbury avenue and Hesper streets, and such other roadways as is contemplated in accordance with the plans of the State Department of Public Works, provided the State and County each contribute a like amount, as per Chapter 90 of the General Laws, or to see what action the town will take in relation thereto. Board of Selectmen.

ART. 58. To see if the town will vote to appropriate the sum of twelve thousand dollars for the payment of land damages, consequent to the relocation and establishment of new lines in the construction of the Woodbury avenue and Hesper street improvement in accordance with the proposed plans of the State Department of Public Works, or to see what action the town will take in relation thereto. Board of Selectmen.

ART. 59. To see if the town will vote to appropriate the sum of eight thousand dollars (\$8,000) for the purpose of reconstructing Woodbury avenue and Hesper street, provided the State and the County each contributes a like amount, as per Chapter 90 of the General Laws, or to see what action the town will take in the matter, agreeable to the petition of Frederick J. Price, Jr., and others.

ART. 60. To see if the town will vote to appropriate the sum of \$7,500.00 for the purpose of reconstructing Main street westerly from the Newburyport Turnpike, provided the State and County each contribute a like amount, or to see what action the town will take in the matter, agreeable to the petition of the Board of Selectmen.

ART. 61. To see if the town will vote to appropriate the sum of \$3,000.00 to be used with money appropriated by the Essex County Commissioners for the purpose of constructing a road from Howard street at the Saugus-Melrose line to Sweetwater street, or to see what action the town will take in the matter, agreeable to the petition of Mildred Perry and others.

ART. 62. To see if the town will vote to instruct the Selectmen to take by right of eminent domain, or purchase, or both, for the purpose of constructing and maintaining a street, the land as shown as a proposed street from Howard street to Sweetwater street, according to the following description :

Beginning at a point in the northerly line of Howard street ninety (90) feet more or less easterly from the dividing line between the city of Melrose and the town of Saugus thence turning and running in a northwesterly direction ninety (90) feet from said dividing line and parallel therewith through the land now or formerly of Henry J. Penney for a distance of eleven hundred and forty (1140) feet more or less and through the land of now or formerly of Griswold, four hundred and twenty (420) feet more or less to the southwesterly line of Sweetwater street (said line as above described is intended to be the southwesterly line of said proposed new road)—thence turning and running in an easterly direction across said Sweetwater street forty (40) feet more or less to the northeasterly line of said Sweetwater street, thence turning and running in a southeasterly direction by a line forty (40) feet distant from and parallel with the above said described southwesterly line of the said proposed new road, passing through the land of said Griswold for a distance of four hundred and twenty (420) feet more or less and through the land of said Penney eleven hundred and forty (1140) feet more or less to the northerly line of said Howard street, thence turning and running in a westerly direction along said northerly line of said Howard street forty (40) feet more or less to the point of beginning.

All of the said measurements and directions being as shown on a plan entitled "Plan and Profile" Sweetwater

Street Extension Saugus, Mass. scale: Hor. 40 ft. equals 1". Vert. 8 ft. equals 1". July 1st, 1926. Morse and Dickson, engineers, 11 Beacon st., Boston, Mass.: said plan to be recorded in the office of the Town Clerk. Said road to be constructed to the grade as shown on said plan.

Or to see what action the town will take in the matter, agreeable to the petition of Mildred Perry and others.

ART. 63. To see if the town will vote to appropriate the sum of \$500.00 for the purpose of purchasing land to be used as a street from the Saugus-Melrose line on Howard street to Sweetwater street, or to see what action the town will take in the matter, agreeable to the petition of Mildred Perry and others.

ART. 64. To see if the town will vote to appropriate a sum not exceeding \$5,000 for the purpose of employing an engineer to prepare a plan for the town, covering the needs for main traffic ways, main secondary ways, schools, parks and playgrounds and any other needs that such a study may disclose, the same to be expended under the direction of the Planning Board, or to see what action the town will take in the matter. Planning Board.

ART. 65. To see if the town will vote to appropriate the sum of \$10,750 for the purpose of lighting Cliftondale square, Saugus Centre square, North Saugus square, East Saugus square, Lincoln avenue from the Revere line to East Saugus, Chestnut street from Lincoln avenue to East Saugus square, Winter street from Chestnut street to Central street, Central street from Lincoln avenue to the Boston & Maine Railroad crossing, Essex street from Cliftondale square to the Boston & Maine Railroad crossing, Jackson street from Central street to the property of Annie E. Raddin, Ballard street from Lincoln avenue to the Salem Turnpike, the corner of Bristow street and the Salem Turnpike and the Salem Turnpike at Fox Hill bridge, with 1000-candle power lamps, as provided in the plans on file with the Planning Board, the capital expenditure of furnishing installing and maintaining the lamps, poles and fixtures to be borne by the Lynn Gas & Electric Company: and that the Selectmen be instructed to make a contract in accordance with said plans, or to see what action the town will take in the matter, agreeable to the petition of the Planning Board.

ART. 66. To see if the town will vote to instruct the Selectmen to review, partly revise or revise the precincts of the town, according to Section One, Chapter 55, Acts of 1928, or to see what action the town will take in the matter. Board of Selectmen.

ART. 67. To see if the town will vote to appoint a committee of three members, consisting of citizens with a thorough knowledge of real estate values, to make an entire re-assessment of all property within the borders of the town of Saugus, said reassessment of property to be printed by the committee at the expiration of their work, and then placed in the hands of the Board Assessors, agreeable to the petition of the Finance Committee.

ART. 68. To see if the town will vote to appropriate the sum of \$5,000 for the use of the above-mentioned committee, to be used for the hiring of experts, printing, and all other necessary expenses of the committee, agreeable to the petition of the Finance Committee.

ART. 69. To see if the town will vote to adopt the following resolution :

Voted : That it is the sense of the Saugus Limited Town Meeting that the Board of Assessors shall, upon the receipt of a re-assessment of all property contained in the town of Saugus, by the committee legally appointed by the annual Town Meeting, cause the same to be entered upon their books, as a valid assessment of property within the town, agreeable to the petition of the Finance Committee.

ART. 70. To see if the town will vote to accept Chapter 458 of the Acts of 1923. Board of Selectmen.

ART. 71. To see if the town will vote to accept Chapter 240, Acts of 1920, relative to certain Sports and Games Permitted on the Lord's Day, or to see what action the town will take in the matter, agreeable to the petition of Frank L. Green and others.

ART. 72. To see if the town will vote to install the following street lights : One at the corner of Glen road and Edge Hill road ; one on St. James road opposite the home of G. B. Bryar ; one on Shore road near the home of W. B. Duval ; one on

Shore road near the home of J. T. McGrath; one on Golden Hills road, nearly opposite the home of George White; one on Cross street at the head of First Lake; one at the corner of Magnolia and DeSota streets; one on Elm street in front of home of James Burke; one on Walnut street in front of the home of Chester Fairchild; one about fifty feet east of Ledger's store; one on Ila road; one at the corner of Venice avenue and Seagirt avenue; one at the corner of Treher and Gertrude streets; one on pole No. S214-13 Johnson road; one on Church street opposite No. 12; one at the corner of Ernest avenue and Clinton avenue; one on Elaine avenue; one on Essex street, opposite Eustis street, and one at the junction of Essex and Vine streets in front of the residence of Clayton Penney. Board of Selectmen and others.

ART. 73. To see if the town will vote to petition the General Court for an act amending Chapter 55 of the General Laws of 1928, Section 2, so that the first sentence thereof shall read: "Other than the officers designated in Section 3 as town meeting members *ex-officiis*, the representative town meeting membership in each precinct shall consist of the largest number divisible by three which shall not exceed two per cent of the registered voters in the precinct," agreeable to the petition of Paul A. Haley and others.

ART. 74. To see if the town will vote to amend the Zoning By-Law and Zoning Map so that the premises at the Southeasterly corner of Lincoln avenue and Bristow street shown as Lot A-238 on Plan No. 3015 on file in the Assessors' Office, and having a frontage of approximately one hundred seventeen feet on Lincoln avenue and two hundred fifty feet on Bristow street, or any portion of said premises, shall be zoned as a business district, or to see what action the town will take in the matter, agreeable to the petition of Lewis O. Stocker and others.

ART. 75. To see if the town will vote to amend the Zoning By-Law and Zoning Map so that the premises known as the Masonic Hall property bounded southeasterly by Chestnut street approximately one hundred twenty-two feet, southwesterly by land now or formerly of Gosselin, and northeasterly by the Saugus river, and being shown as Lots A-2 and A-3 on Plan No. 3011 on file in the Assessors's Office, shall be zoned as a

business district, or to see what action the town will take in the matter, agreeable to the petition of Lewis O. Stocker and others.

ART. 76. To see if the town will vote to amend and change the Zoning Law and the Zoning Map so that the lands and premises on the Westerly side of Central street, from the Boston and Maine Railroad crossing to Adams avenue and Central street, shall be zoned hereafter as a business district. All of the said lands and premises are shown on the following plans :

Plan Number	Lot Number	Assessors' Lot Number	Assessed to
1012	16	A-89	Elis Mendel
1012	15	A-88	Trustees Ahavas Sholem
1012	14	A-87	Daniel and Lucy Borgosiar
1012	2	A-80	Agnes Sheridan
1012	1	A-79	Mabel M. Hatch
1012		A-78	Vendla C. Castle
1012	1	A-77	Edith Hicks
1012	2	A-76	Ethel F. Bunker
1012	13	A-65	Otto W. Thomas
1012	14	A-65	Otto W. Thomas
1012	15	A-63	Edwin P. Burnham
1012	16	A-62	Gertrude L. Stiles
1012	24	A-54	Elizabeth and James McLeod
1012		A-53	Morris and Goldie Young
1018		Pt-A-24	Lynn Spiritual Association
1018		A-73	Harry and Goldie Young
1018		A-23	Harry and Goldie Young
1018	A	A-22	Gertrude E. Harrington
1018	B	A-21	Henry W. and Annie J. Devine
1018		A-20	Jos. and Adameria Wesolouska
1018		A-25	Bertha E. and Frank A. Green

agreeable to the petition of Otto W. Thomas and others.

ART. 77. To see if the town will vote to amend the Zoning By-Law and Zoning Map so that the area on the westerly side of the Newburyport Turnpike, south of the Circumferential Highway for a distance of 500 feet, thence westerly to the Circumferential Highway, with a 20 foot set back on both roads shall hereafter be zoned as a business district, or to see what action the town will take in the matter, agreeable to the petition of C. F. Nelson Pratt and others.

ART. 78 To see if the town will vote to amend the Zoning By-Law and Zoning Map so that the area on the westerly side of the Newburyport Turnpike, south of the Saugus river to the junction with the Circumferential Highway, and southwest for a distance of 500 feet from the junction point of the two roads, with a 20 foot set back on both roads, thence northwesterly to Breakheart Hill Forestry Farm shall hereafter be zoned as a business district, or to see what action the town will take in the matter agreeable to the petition of C. F. Nelson Pratt and others.

ART. 79. To see if the town will vote to amend the Zoning Map of the town of Saugus, as the same constitutes and is part of the Zoning Law of the town of Saugus, together with said Zoning Law, so that the property owned by J. Howard Gubbens and situated on the southerly side of Water and Walnut streets, starting at the northerly corner of land owned by Adam Malewski, running northerly along Walnut street and Water street about 522 feet more or less, as shown on a map filed with the Board of Selectmen, now zoned as business and single residence, shall be rezoned as business, or to see what action the town will take in the matter, agreeable to the petition of Howard F. Kelley and others.

ART. 80. To see if the town will vote to amend and change the Zoning Law and the Zoning Map so that the lands and the premises on the westerly and northerly sides of Jackson street, from the corner of Essex street, opposite the Cliftondale Methodist Episcopal Church, as far as land assessed to Mary C. Melzard shown as Lot No. A-32 on Plan 2011 on file in the Assessors' Office, shall be zoned hereafter as a business district. All of the said lands and premises are shown on said Plan 2011, to wit: Lot No. A-37 assessed to Harry M. Surabian (or, Jean M. Danielson in 1929); Lot No. A-36 assessed to Columbus Building Association, Inc., of Saugus; Lot No. A-35 assessed to Annie M. Raddin; and Lots No. A-34 and No. A-33 assessed to James O. Crowell, agreeable to the petition of James B. Allen and others.

ART. 81. To hear the report of the Committee on Revision of the By-Laws appointed under Article 55 of the warrant for the annual meeting of 1928, and to take any action thereon,

including the adoption of new or additional By-Laws and the amendment or repeal of existing By-Laws, or to see what action the town will take in the matter, agreeable to the petition of the Committee on Revision of By-Laws.

ART. 82. To see if the town will authorize the appointment of a committee to revise the Building Regulations and to consider and report on the advisability of regulations concerning electric wiring and the inspection thereof, such committee to report at a future town meeting and to cause to be inserted in the warrant for the meeting at which their report is to be received appropriate articles under which their recommendations may be carried into effect, or to see what action the town will take in the matter, agreeable to the petition of the Committee on Revision of By-Laws.

ART. 83. To see if the town will vote to name the new High School when built Frank P. Bennett Saugus High School in honor of one of Saugus' greatest public citizens who represented this town, in State and Town Government for many years, or to see what action the town will take agreeable to the petition of John J. Mullen and others.

ART. 84. To see if the town will appoint a committee of five citizens to investigate the feasibility of the town supplying illuminating gas and electricity to consumers within the town, said committee to report at the next annual town meeting, or sooner if possible, or to see what action the town will take in the matter, agreeable to the petition of Edward Gibbs and others.

ART. 85. To see if the town will vote to amend the Zoning Law so as to change the classification of land on the Newburyport Turnpike in North Saugus, being lot A-26 on Plan 1039 on file in the Assessors' office, from residence district to a business district, or to see what action the town will take in the matter, agreeable to the petition of Charles E. Stillings and others.

The polls will open at 12 o'clock noon, and shall close at 8 o'clock P.M., and you are hereby directed to serve this Warrant by posting attested copies thereof at the usual places seven days, at least, before the time of holding said meeting,

and to distribute copies as provided by the By-Laws at least four days before.

HEREOF, FAIL NOT, and make due returns of this Warrant, with your doings thereon, to the Town Clerk, at the time and place of said meeting.

Given under our hands and Town Seal this second day of February, A.D., nineteen hundred and thirty-one.

HARRY WOODWARD,
WALLACE CAMPBELL,
FRANK A. GREEN,

Board of Selectmen.

A true copy. Attest :

W. CHARLES SELICK,
Constable.

COMMONWEALTH OF MASSACHUSETTS

ESSEX, SS.

February 24, 1931.

Pursuant hereunto I have served the within Warrant as directed by posting attested copies at the several precincts at least seven days before the said meeting and distributed to the inhabitants at least four days before according to the By-Laws.

W. CHARLES SELICK,
Constable.

A true copy. Attest :

LILLIAN SHORES,
Town Clerk.

TOWN OF SAUGUS

ESSEX, SS.

To W. Charles Sellick, Constable of the Town of Saugus :

GREETING :

In the name of the Commonwealth of Massachusetts you are hereby directed to notify and warn the inhabitants of the town of Saugus, qualified to vote in town affairs, to assemble in the Town Hall on Wednesday evening, March eleventh, nineteen hundred and thirty-one, at 7.45 o'clock, to hear and act on the following articles, viz :

ARTICLE 1. To hear and act on reports of Committees.

ART. 2. To see if the town will vote to borrow the sum of \$23,000.00 in accordance with Chapter 44, Section 8, Clause 3B, of the General Laws, or to raise and appropriate the above sum, for the purpose of laying and relaying water mains. Six thousand dollars of said sum to be expended for relaying water pipes in Main street from the Newburyport Turnpike to the Circumferential Highway, and the sum of seventeen thousand dollars to be expended in laying and relaying the water pipes in Baker street, Lincoln avenue from Baker street to Central street, and Central Street from Lincoln avenue towards Winter street, and in Church street, or to see what action the town will take in relation thereto. Board of Selectmen.

And you are hereby directed to serve this Warrant by posting attested copies thereof at the usual places seven days, at least, before the time of holding said meeting.

HEREOF, FAIL NOT, and make due return of this Warrant, with your doings thereon, to the Town Clerk at the time and place of said meeting.

Given under our hands and Town Seal the second day of February, A.D., nineteen hundred and thirty-one.

[TOWN SEAL]

HARRY WOODWARD,
WALLACE CAMPBELL,
FRANK A. GREEN,

Board of Selectmen.

A True Copy. Attest :

W. CHARLES SELICK,

Constable.

COMMONWEALTH OF MASSACHUSETTS

Essex, ss.

February 24, 1931.

Pursuant hereunto I have served the within Warrant as directed by posting attested copies at the several precincts at least seven days before the said meeting and distributed to the inhabitants at least four days before according to the By-Laws.

W. CHARLES SELICK,

Constable.

A true copy. Attest :

LILLIAN SHORES,

Town Clerk.

TOTAL VOTE CAST FOR TOWN OFFICERS

	Town Clerk			PRECINCTS					Total
	One	Two	Three	Four	Five	Six	Seven	Eight	
Lillian Shores	277	216	294	218	112	212	206	241	1,776
*Walter A. Wilson	354	189	229	183	177	217	175	415	1,939
Blanks	32	38	39	32	23	30	9	33	236
Total	663	443	562	433	312	459	390	689	3,951
Selectmen									
Wallace Campbell	117	138	143	96	67	96	113	116	886
William B. Chisholm	181	93	127	139	96	119	117	264	1,136
Frank A. Green	140	101	231	112	75	152	82	236	1,129
Michael E. Hayes	141	116	77	113	64	116	72	121	820
Edward A. Holmes	31	13	25	19	28	22	15	26	179
John G. Holmes	71	32	28	39	44	39	37	57	347
James Johnson	17	15	45	18	19	29	06	27	176
*John C. Pitman	250	228	188	196	121	203	184	342	1,712
*George H. Quarmby	492	208	275	258	194	224	221	435	2,307
*Harry Woodward	274	181	313	157	127	203	201	199	1,655
C. F. Nelson Pratt				1					1
Blanks	275	204	234	151	101	174	122	244	1,505
Total	1,989	1,329	1,686	1,299	936	1,377	1,170	2,067	11,853

	Assessors					PRECINCTS				
	One	Two	Three	Four	Five					
*Daniel B. Willis
Blanks	489	311	423	312	244	347	327	517	3,000	
	174	102	139	121	68	112	63	172	951	
Total	663	443	562	443	312	459	390	689	3,951	
Board of Health										
*Myron H. Davis
William L. Dowling	569	311	401	298	190	293	291	559	2,912	
Blanks	57	89	101	82	85	121	73	83	691	
	37	43	60	53	37	45	26	47	348	
Total	663	443	562	433	312	459	390	689	3,951	
School Committee										
*Welcome W. McCullough
Ernest A. Rogers	501	303	383	291	142	287	269	435	2,611	
*Waldo B. Russell	270	205	241	174	193	223	136	415	1,857	
Blanks	311	226	251	260	160	219	279	271	1,977	
	244	152	249	141	129	189	96	257	1,457	
Total	1,326	886	1,124	866	624	918	780	1,378	7,902	

Trustees of Public Library (Three Years)

* John Husler	.	.	.	488	294	383	301	205	302	291	494	2,758
* John B. Lang	.	.	.	440	318	357	302	205	317	319	460	2,718
Blanks	.	.	.	398	274	384	263	214	299	170	424	2,426
Total	.	.	.	1,326	886	1,124	866	624	918	780	1,378	7,902
(One Year)												
Bessie M. Kelly	.	.	.	196	127	210	126	120	179	73	238	1,269
* Augustus B. Tripp	.	.	.	280	245	230	211	116	199	269	290	1,840
Blanks	.	.	.	187	71	122	96	76	81	48	161	842
Total	.	.	.	663	443	562	433	312	459	390	689	3,951

Board of Public Welfare

* George H. Ames	.	.	.	420	205	206	230	130	205	198	290	1,884
* Arthur C. Dunk	.	.	.	322	193	375	185	157	272	204	433	2,141
Evan Evans	.	.	.	267	209	223	190	127	198	171	246	1,631
* Ernest M. Hatch	.	.	.	293	266	212	234	132	212	247	277	1,873
Frank F. Humphries	.	.	.	284	142	183	172	134	160	148	382	1,605
Blanks	.	.	.	403	314	487	288	256	330	202	439	2,719
Total	.	.	.	1,984	1,329	1,686	1,299	936	1,377	1,170	2,067	11,853

Treasurer

PRECINCTS

	One	Two	Three	Four	Five	Six	Seven	Eight	Total
Edward C. Clark	.	120	145	134	124	120	132	101	1,061
*Harold E. Dodge	.	487	267	368	272	151	294	275	2,571
Blanks	.	56	31	60	37	41	33	14	319
Total	.	663	443	562	433	312	459	390	3,951

Collector of Taxes

Lillian Shores	.	281	208	305	219	120	217	207	1,797
*Walter A. Wilson	.	363	214	242	202	185	229	179	2,049
Blanks	.	19	21	15	12	07	13	04	105
Total	.	663	443	562	433	312	459	390	3,951

Constable

Willie M. Penney	.	179	112	124	134	91	115	88	1,017
*W. Charles Sellick	.	439	293	378	258	183	296	276	2,576
Blanks	.	45	38	60	41	37	48	26	357
Total	.	663	443	562	433	312	459	390	3,951

Cemetery Commissioner

	One	Two	Three	Four	Five	Six	Seven	Eight	Total
*W. George Greenlay	.	462	314	396	309	216	338	317	2,844
Blanks	.	201	129	166	124	96	121	73	1,107
Total	.	663	443	562	433	312	459	390	3,951

Planning Board

*Washington L. Bryer	.	443	336	403	303	212	339	317	482	2,835
Blanks	.	220	107	159	130	100	120	73	207	1,116
Total	.	663	443	562	433	312	459	390	689	3,951

Playground Commission

*Edwin M. Holmes	.	465	275	307	286	180	288	271	474	2,546
*Edwin H. Jacquith	.	363	182	258	179	177	194	187	372	1,912
*George C. Nicholson	.	421	249	330	275	201	275	240	491	2,482
Benjamin H. Pingree	.	172	230	229	187	100	230	250	214	1,612
Blanks	.	568	393	562	372	278	390	222	516	3,301
Total	.	1,989	1,329	1,686	1,299	936	1,377	1,170	2,067	11,853

Moderator

	One	Two	Three	Four	Five	Six	Seven	Eight	Total
*Frank P. Bennett	.	512	362	427	350	233	368	346	530
C. F. Nelson Pratt	.	.	.	3				1	4
Blanks	.	142	81	135	80	79	91	44	158
Total	.	663	443	562	433	312	459	390	689
									3,951

Tree Warden

Thomas E. Berrett	496	348	425	344	254	377	338	551	3,133	
Blanks	167	95	137	89	58	82	52	138	818	
Total	663	443	562	433	312	459	390	689	3,951	
Men	354	261	301	235	183	293	212	379	2,218	
Women	309	182	261	198	129	166	178	310	1,733	
Total	663	443	562	433	312	459	390	689	3,951	

Town Meeting Members

PRECINCT ONE

*Timothy J. Bannon	386	*Henry A. McCullough	357
*Thomas E. Berrett	337	*Vincent A. McGilvary, Jr.	252
Walter D. Blossom	216	Robert A. McGowan	75
*Lawrence E. Day	246	John J. Mullen	208
*George H. Durgin	332	Cedric Ratigan	148
*Elmer R. Emmett	335	Frederick J. C. Price, Jr.	143
Walter S. Gay	217	Irvin E. Rollins	219
*Russell P. Gray	243	*Charles M. Sweeney	315
Howard S. Hanson	219	Henry B. Winslow	206
*John G. Holmes	246	Samuel Parker	1
Augustine C. Julien	229	Blanks	1,457
Fred A. Leary	150		
Sanborn H. Locke	93	Total	6,630

PRECINCT TWO

Brookleigh D. Barter	148	Theodore Santos	113
George A. Busineau	129	*Richard J. Spencer	245
*C. Carroll Cunningham	277	*Charles W. Turner	250
*Paul A. Haley	216	*Chauncey V. Whittredge	269
*Charles H. L. Kahler	210	*George Wood	264
*Kenneth A. Larkin	198	Blanks	1,310
John J. Minichiello	110		
*Charles M. O'Connor	248	Total	3,987

PRECINCT THREE

*William T. Allen	321	*Walter L. C. Niles	327
Charles A. Doucette	232	*Dexter G. Pratt	271
*Henry F. Gayron, Jr.	292	*Sanford S. Searles	267
*Frederick H. Griswold	308	*Frederick R. Sharp	350
*Stanley W. Hatch	333	Blanks	2,013
John J. Kelly	230		
*Terrence J. McTague	337	Total	5,620
*Herbert B. Newhall	339		

PRECINCT FOUR

*Newell V. Bartlett	261	*Harold P. Rice	278
*Mabel L. Carter	219	*Edwin A. Rich, Jr.	235
*John S. Cashen	239	*Lewis E. Richardson	226

*Chester F. Cross	272	Thomas Ryan	145
Eugenie Cross	187	Leston R. Young	197
*Bertram E. Dexter	232	Blanks	1,390
*Fred L. Hawkes	233		
*Leonard C. Maxwell	216	Total	4,330

PRECINCT FIVE

Earl Edmund Bentley	99	*A. Willard Moses	107
*Oren O. Bentley	123	George W. Parrott, Jr.	51
*Harold J. Coburn	124	*Otto F. Persson	123
Francis W. Comey	89	Charles H. Rogers	89
George B. Dixon	92	Arthur E. Strick	76
Silas H. Dunham	77	*Charles Wyane Traver	101
Michael Fife	20	*Charles N. Wormstead	104
Rosanna M. Gautreau	101	Mabel C. Wormstead	90
Edwin H. Jacquith	100	Blanks	362
*Howard F. Kelly	109		
Nathan H. Mallar	82	Total	2,184
George McLernon	65		

PRECINCT SIX

*Charles T. Anderson	266	Richard P. Kelly	142
*Elizabeth H. Anderson	212	Joseph S. Krzywicki	70
*Oswald C. Anderson	189	*Raymond E. Morrison	210
*Charles C. DeFranzo	200	*Benjamin H. Pingree	203
William T. Donovan	122	William G. Reed	180
William L. Dowling	177	*William S. Rockhill	246
Charles Fauci	116	Blanks	971
Frank J. Glebus	60		
*W. George Greenlay	203	Total	3,672
Allen Ireland	105		

PRECINCT SEVEN

*Walter L. Butler	293	*Arthur A. Pitman	288
*Sarah A. Curtis	261	*Maria E. Smith	276
*Ashton F. Davis	302	*Harry A. White	275
*Willis T. Dean	266	Blanks	719
*Frederick J. England	293		
*Harry T. Nish	279	Total	3,510
*Walter M. Perry	258		

(ONE YEAR)

*William R. Snow	329	Blanks	61
Total			<hr/> 390

PRECINCT EIGHT

Mabel M. Brown	230	Francis X. McCarthy	247
*Samuel Brown	251	Dean W. Means	157
*Laurence F. Davis	429	*Daniel B. Murphy	279
*James Entwistle	298	Roy F. Parsons	193
Bertha E. Green	226	*Charles B. Pickering	283
*Chester B. Hicks	292	*Arthur B. Randall	328
*Violet Humphries	307	Ernest J. Sackrison	215
*William C. Humphries	389	Frank E. Tabor	155
William Jones	160	Samuel Yanofsky	88
William Kellner	120	Blanks	2,093
*Edgar H. MacDougall	262	<hr/>	
Frederick G. Mahoney	108	Total	6,890

(ONE YEAR)

*Nellie G. Blair	439	Blanks	250
Total			<hr/> 689

*Elected

March 16th, 1931.

I hereby appoint Ruth E. Gatchell Assistant Town Clerk in accordance with the provisions of Section 19, Chapter 41, of the General Laws.

WALTER A. WILSON,
Town Clerk.

A True Copy. Attest:

WALTER A. WILSON,
Town Clerk.

March 9, 1931.

I hereby appoint Frances Cuthbert Assistant Town Clerk in accordance with the provisions of Section 19, Chapter 41, of the General Laws.

WALTER A. WILSON,
Town Clerk.

A True Copy. Attest:

WALTER A. WILSON,
Town Clerk.

Town Meeting members from Precinct 5 held a meeting at the Town Hall, Wednesday evening, 7.35 P. M., March 11, 1931, to fill the vacancy caused by the tie vote cast at the annual election of March 2, 1931, when Charles Wayne Traver and Rosanna M. Gautreau each received 101 votes.

Arthur L. Hawkes was elected chairman and Mrs. Martha Merrill, clerk, to serve.

Ballots were cast with the result that Charles Wayne Traver received 10 votes and he was thus elected and a notice in writing was sent to the town clerk, Walter A. Wilson, to that effect.

There were 13 members present.

ARTHUR L. HAWKES,
Chairman.

MARTHA R. MERRILL,
Clerk.

A true copy. Attest:

WALTER A. WILSON,
Town Clerk.

March 11, 1931.

TO WALTER A. WILSON,
Town Clerk of Saugus.

I, the undersigned, hereby accept my election as town meeting member from Precinct 5 as above elected.

CHARLES WAYNE TRAVER.

A true copy. Attest:

WALTER A. WILSON,
Town Clerk.

SPECIAL TOWN MEETING

March 11, 1931.

The meeting was called to order by the Moderator.

The reading of the warrant was waived.

The salute to the flag was given.

ARTICLE 1. The report of the Finance Committee was received and placed on file.

The Finance Committee herewith submits its report on the Warrant for the Special Town Meeting opening Wednesday evening, March 11, at 7.45 o'clock.

ARTICLE 2. Request of the Board of Selectmen for an appropriation or bond issue of \$23,000, \$6,000 of which is to be expended on the elimination of cement water mains on Main street, and \$17,000 for laying and relaying the water main on Baker street, Central street, and into the Kenwood section.

This is a measure designed by the Board of Selectmen to relieve the unemployment situation.

A Special Town Meeting in December appropriated \$25,000, by bond issue, for such unemployment relief. The Finance Committee believes that when this is paid up that the total cost will be approximately \$30,000.

Superintendent Alfred L. Maggi of the Public Works Department estimates that the town is receiving in this type of work only 33 cents value for every dollar expended.

The cost to the town, therefore, will be \$30,000 for \$10,000 worth of actual water main installation.

During the winter this work was undoubtedly essential. Spring, however, is approaching. As soon as the present annual meeting adjourns there will be available sums of money for street construction and the installation and maintenance of water mains.

Town Accountant Edward Gibbs, Jr., estimates that the present funds will last until April. Relaying the water mains on Main street preparatory to the construction of the new road will consume three additional weeks. This will bring the program into the last of April. By this time the Town Meeting should be adjourned and money will be available to continue the work if necessary.

The Finance Committee believes that there is considerable merit to the proposal to relieve the water situation in the Kenwood section. To expend \$17,000 for this work, however, during the winter months would, the majority of the committee believes, be a waste on the part of the town. The Finance Committee is not unmindful of the unemployment situation but it also must be taken into consideration that the taxpayers of the town are entitled to fair treatment. To expend money when one-third or even one-half value is received is poor municipal business.

The Finance Committee unanimously recommends that \$6,000 be appropriated for the replacement of cement mains on Main street. The committee is opposed to any further bond issues.

The majority of the Finance Committee recommends that the remainder of the article, having reference to a request for \$17,000 for the purpose of laying mains in Central street, be indefinitely postponed.

On this question Mr. Edward Gibbs, Jr., was recorded in the minority.

ALEXANDER S. ADDISON, *Chairman*
PAUL A. HALEY, *Secretary*
CHARLES E. STILLINGS
EDWARD GIBBS, JR.
FREDERICK R. SHARP
BERTRAND D. WESTENDARP
ARTHUR W. PRICE
AVERY TRUMAN WEIR

The Moderator appointed the following tellers and duly qualified them: Mortimer H. Mellen, Timothy J. Bannon, George I. Hull, Daniel B. Murphy.

ART. 2. Voted, That the sum of \$23,000.00 be raised and appropriated for laying and relaying water pipes; provided, however, that \$6,000.00 of said sum shall be expended for relaying water pipes on Main street west of the Newburyport Turnpike, when and if sufficient money is provided by the State, County and town of Saugus for completing the reconstruction of Main street westward from the Newburyport Turnpike to the new state highway, and provided further that \$17,000.00 shall be expended in laying and relaying water pipes on Baker street, on Lincoln avenue from Baker to Central street, on Central street from Lincoln avenue to Winter street, and on Church street.

Voted, Yeas 115. Nays 29.

Voted, To adjourn at 8.24 P. M.

A true copy. Attest :

WALTER A. WILSON,
Town Clerk.

ANNUAL TOWN MEETING

March 11, 1931.

The meeting was called to order by Frank P. Bennett, Jr., Town Moderator at 8.25 P. M., after the conclusion of business of the Special Town Meeting.

The reading of the Warrant was dispensed with.

The Moderator qualified all Town Meeting Members present not previously qualified.

The meeting proceeded to act upon articles in the Warrant.

Tellers previously appointed and qualified: Timothy J. Bannon, George I. Hull, Mortimer H. Mellen, Daniel B. Murphy.

ARTICLE 1. Reports of committees.

(1) Old Iron Works Committee asked for further time and it was granted.

SAUGUS, MASS., February 25, 1931.

*F. P. Bennett Moderator of the Saugus Town Meeting
Members, Saugus, Mass.*

DEAR SIR,—The Committee appointed by you at the March meeting of 1930 to look up the advisability of the town buying the old iron house property, also the old cinder bank, asks the town members for an extension of time, as the Committee thinks it is not advisable to make a report, not being able to submit a proper report until they can secure more reliable detail regarding the purchase prices of these pieces of property.

Respectfully,

ROGER P. BECKMAN,
ARTHUR D. HITCHINGS,
MARIAN F. EMMETT, *Chairman.*

(2) Finance Committee report was received and placed on file.

REPORT OF THE FINANCE COMMITTEE TO THE ANNUAL TOWN MEETING, MARCH 11, 1931

Alexander S. Addison, Chairman

Paul A. Haley, Secretary

Arthur W. Price

Avery Truman Weir

Charles E. Stillings

Edward Gibbs, Jr.

Frederick R. Sharp

Bertrand D. Westendarp

SUB-COMMITTEES

Assessors Department,

Public Works Department,

Highway Department,

Water Department,

Fire Department,

Selectmen's Department,

Police Department,

Schools and Schoolhouse Repairs,

Bertrand D. Westendarp

} Charles E. Stillings
} Frederick R. Sharp

Arthur W. Price

Edward Gibbs, Jr.

Avery Truman Weir

Paul A. Haley

Mr. Alexander S. Addison sitting as an ex-officio of all Sub-Committees.

BY PRECINCTS

- Precinct 1. Bertrand D. Westendarp
2. Paul A. Haley
3. Frederick R. Sharp
4. Edward Gibbs, Jr.
5. Charles E. Stillings
6. Avery Truman Weir
7. Alexander S. Addison
8. Arthur W. Price

**The Finance Committee presents herewith its report to the
Limited Town Meeting of 1931**

The report represents three months of labor, investigation, and study.

The recommendations of the Finance Committee will doubtless be criticized because they entail a probable increase in the tax rate. This is admittedly true. The burdens which must be met by the town are increasing annually and there appears little chance for relief. The total recommendations of the committee, however, with the exception of the new Senior High School, are less than the increase of the 1930 budget over that of 1929.

The Finance Committee has reduced a general budget request of \$779,616.51 to \$624,491.08.

Special articles, exclusive of the sewerage system and new Senior High School, totalled \$197,849.00. The Finance Committee has recommended \$52,256.47.

There are two bond issues requested in the Warrant for the Annual Meeting. One is for \$400,000 for a new High School building; the other asks for \$500,000 for a sewerage system.

The Finance Committee recommends a bond issue of \$300,000 for a new Senior High School building, of which \$25,000 will be taken from the current tax levy.

Of a total request budget of \$1,877,465.51 in the annual Warrant, the Finance Committee recommends \$978,538.77, including a bond issue of \$300,000 of which \$275,000 would be covered by the bonds. This leaves a total for this year's appropriation in the Annual Warrant of \$703,538.77.

In the Warrant for the Special Town Meeting are requests for \$23,000. The Finance Committee recommends \$6,000.

The Finance Committee has attempted in the budget to make the following improvements for the benefit of the entire community :

(1) Construction of a new Senior High School at a cost of \$300,000.

(2) Construction of an addition to the Public Library at a cost of \$6,500.

(3) Installation of modern street lighting systems in Clifftondale square, Monument square, Franklin square and North Saugus square, at a cost this year of \$2,094.

(4) A complete re-assessment of the entire town in an effort to bring a more equitable distribution of the tax burden and to provide the town with additional funds with a decrease in the tax rate. This work will cost \$5,000.

(5) Providing reasonable salaries for part-time officers of the town at a net increased cost of only \$2,100.00 over last year.

(6) Adding two permanent men in the Police Department as a step toward modernizing the department at a cost this year of \$1,820.

(7) Attempting to have a competent survey of the town made at a cost of \$2,000 to prevent cheap land developing in the future.

The majority of these items are discussed at length in the report. The item of salaries, however, is not gone into at length. The Finance Committee finds that the total salaries of the town for administrative officers is approximately \$10,000. This means a cost to the town of only 80 cents on the tax rate. The Finance Committee has raised this \$2,100. This means about 15 cents additional.

It is the hope of the Finance Committee that each member of the Limited Town Meeting will carefully read this report.

The committee wishes to state at this time that all of the criticism which it has made has been leveled at systems and not individuals. The committee has merely performed its sworn duty in bringing situations with which it disagrees to the attention of the townspeople. The committee has not intended to indulge in personalities and has been treated with unqualified courtesy by all town officials. The co-operation shown by these officials has been extremely helpful to the committee.

Finance Committee

The budget of the Finance Committee for this year represents a raise of \$260 over last year. This is due entirely to three things, the desire of the committee to raise the salary of its secretary, increased printing costs because of the present system of issuing reports, and the wish of the board to purchase some chairs for its office.

SALARY—The committee voted unanimously, with the exception of the vote of the present incumbent, to raise the salary of its secretary from \$150 to \$250 annually. The committee is convinced that in view of the fact that the work of preparing the reports to the Limited Town Meeting falls upon him, and also to the fact that increased duties of the board necessitates a vast amount of work, that the compensation is justified. During the past year the committee held 43 meetings with an average duration of two and one-half hours, sent out over 300 letters, issued five reports, and did considerable other routine business.

PRINTING—The change in the method of issuing reports necessitates a change in the item of printing. The Finance Committee is recommending \$300 for this item in 1931 against \$262 expended in 1930.

FURNITURE—The committee is anxious to purchase eight suitable chairs for the members. The present furniture of the office consists of nothing but the cheapest of chairs from which many torn clothes have resulted. The committee feels that this is a reasonable figure for furniture in view of the fact that the Finance Committee has had no expense for furniture in the last decade.

The Finance Committee, therefore, recommends \$735 for the expenses of the Finance Committee against \$475 expended in 1930.

Planning Board

The Planning Board has asked for an identical appropriation with last year—\$250. The Finance Committee finds, however, that the expenses of the committee have never exceeded \$175 and last year only \$167.16 was expended. The committee feels justified, therefore, in recommending only \$200 for the expenses of the board in 1931.

Board of Selectmen

Consideration of the budget of the Board of Selectmen by the Finance Committee resulted in a recommendation by the committee that \$3,360 be appropriated for the expenses of the board in 1931 against \$2,545 expended in 1930.

The increases result, in the main, from the following items in the budget :

SALARIES OF THE BOARD—A careful consideration of the duties of the office by the Finance Committee, has resulted in a unanimous belief that the town of Saugus has been very parsimonious with relation to its Board of Selectmen in the past. For the town to expect men to give freely of their time and energies to the extent of 15 or 20 hours a week for the general welfare of the community at a total salary of less than \$4 a week is not only ridiculous but an insult not alone to the incumbents but also to the citizens of the town. The average citizen of the town has only a vague idea of the vast amount of work entailed in the administration of the business of the town. The town of Saugus is a great corporation with assets of over \$14,000,000 yet the town for the expenditure of \$600 has, in the past, expected to get the services of men capable and willing to manage a business expending nearly \$700,000 annually.

The Finance Committee is unanimously convinced that the salaries of the Board of Selectmen have in the past been ridiculously small. The salary of \$200 paid for the past two years is, in their opinion, not even sufficient to compensate the members for the gasoline and oil consumed in their cars while engaged in municipal business.

The Finance Committee is convinced that if the town votes the members of the Board of Selectmen some adequate compensation for their work, that the result will be wholly beneficial.

The Board of Selectmen this year sent their annual budget to the committee without any recommendation for salary and no member of the board has approached the committee on the subject. The Selectmen left the matter entirely in the hands of the committee.

It is the unanimous recommendation of the Finance Committee that the town pay \$500 this year for the salary of the chairman of the Board of Selectmen and \$350 each to the other two members. The committee believes that the chairman, by virtue of his office, is called upon to do considerable additional work and that he should receive an additional compensation over his colleagues.

The committee calls attention at this time that this is an identical salary recommendation with that made for the Board of Assessors. The Finance Committee recognizes the fact that the duties of the Selectmen are much more arduous and extended than those of the Board of Assessors, but the committee feels also that there is an element of added honor and political preference in the office of Selectman which members of the Board of Assessors do not share. It is believed, therefore, that the actual salaries should be identical for the coming year.

The committee believes that the members of the Limited Town Meeting will agree with their belief that the injustice of the present system of salaries for the Selectmen should be eradicated at once.

SALARY OF CLERK—Members of the Board of Selectmen recommended an increase in salary for their clerk from \$350 to \$500 annually. The board was of the opinion that the duties of the clerk have increased considerably during the past few years and that the position well merits the suggested salary.

In view of the fact, however, that the annual Town Meeting of last year raised the salary of the clerk of the board from \$250 to \$350 annually, the committee was unable to see the necessity

of such an increase this year. The committee was, however, unanimously convinced that the work of the present incumbent has been such that a slight increase should be made, and it was voted to recommend to the Limited Town Meeting an increase in salary of \$50, giving a total compensation of \$400.

AUTO TRANSPORTATION—In keeping with its policy of establishing a flat rate of \$150 for automobile transportation and incorporating it in the salary of the official, the committee has added \$50 to the compensation of the Director of State Aid and Soldiers' Relief, making a total, for salary and transportation of \$550.

FURNITURE—The Board of Selectmen requested \$600 this year for new furniture for their office. The Finance Committee is convinced that the town should purchase new furniture for the office but is of the opinion that this need not necessarily be done entirely in one year. The committee believes that \$350 is ample for furniture for the coming year.

All other items in the budget either remain stationary or are characterized by slight increases or decreases over the expenditures of last season.

Town Accountant

The Town Accountant is asking for \$2,060 this year against \$2,009 expended in 1930. There are no salary raises and the net changes in the budget over last year are, obviously, slight. The Finance Committee recommends the appropriation of \$2,060 for 1931.

Treasurer's Department

The budget of the Town Treasurer represents an increase of only \$193 over that of last year and this is due almost entirely to the requested expenditure of \$125 for an electric check writing machine. All of the town's business is now transacted by check, the department writing approximately 18,000 checks annually, and this represents an enormous amount of work. The Treasurer expressed a desire to purchase an electric machine, declaring that he would be allowed \$20 on the old machine now in his office, and the committee feels that this is a reasonable expenditure. The Finance Committee, therefore, recommends the appropriation of \$2,917.50 for the expenses of the Treasurer's Department in 1931.

Tax Collector

For the expenses of the Tax Collector's office in 1931 the Finance Committee recommends the expenditure of \$5,500 against \$5,100 expended in 1930. This is the request of the collector and the committee believes that all of the slight raises in the budget are justified by the greatly increased work of the department. The collector is faced this year with a monthly collection of the automobile excise tax and also with the collection of sidewalk assessments. This creates considerable more work in the department.

The salary of the collector remains stationary and this is also true of her chief assistant. The committee recommends an increase from \$2,291.72 expended in 1930 to \$2,700 for 1931 for clerical assistance. This includes giving the new clerk placed at work last July the minimum wage established by the town for such services and also a small sum for additional service during exceptionally busy periods of the year. The other change in the budget is occasioned by the desire of the collector to purchase a new typewriter. In view of the fact that this is necessary to insure efficiency in the office force at all times, the committee favors the request for the machine.

Tax Title Accounts

Tax Collector Lillian Shores had \$3,000 for tax title expenses in 1930. She estimates, however, that only \$2,000 will be needed in 1931. The Finance Committee has recommended \$2,000 and believes that this is another instance pointing to the necessity of an adequate reserve fund during the coming year. In the event of additional funds being needed, the reserve fund would then be applicable.

Assessors' Department

Members of the Board of Assessors presented to the Finance Committee a budget calling for expenditures of \$9,605 against an appropriation in 1930 of \$8,099. The committee is recommending the expenditure of \$7,605 in 1931.

SALARIES—The principal raises in the budget presented by the Board of Assessors revolved about the items of salaries. The board presented to the committee the fact that they believed that a man was needed permanently in the assessors' office.

They asked that Chairman Lewis J. Austin be placed in the office at a salary of \$1,200 annually. Mr. Austin admitted to the Finance Committee, however, that in the event that he should be given the position, that his being in the office would not displace any of the present clerical help. This would make a total expense in salaries for the maintenance of the office of \$5,440 exclusive of the salaries of the two other members of the board.

The Finance Committee is unable to see the wisdom of placing Mr. Austin in the office permanently. It feels that the efficiency would not be sufficiently enhanced to justify the increased expenditure. The committee is also convinced that when the time comes to employ a man in the office regularly that it should be a man commanding a salary far in excess of \$1,200.

The board also recommends that the salaries of the two other members of the board be raised to \$500 each instead of the \$300 paid at present.

The Finance Committee went into this subject at some length. The committee finds that the Board of Assessors have not received any raise in salary for nearly a decade. Their work has increased many times over in the same period of time. The town is growing rapidly and the duties of the board increase in proportion.

The committee was unanimous in the belief that the Board of Assessors were entitled to some raise in salary. They were not prepared, however, to go as high as the desires of the board indicated. The committee was of the opinion that the duties of the chairman were of necessity considerably greater and the responsibility heavier than those of the other two members. The committee felt that because of this the chairman was entitled to and should receive from the town a higher salary than his colleagues.

The Finance Committee, by majority, voted to recommend to the Limited Town Meeting the sum of \$500 for the salary of the chairman and \$350 each for the salaries of the other two members. This gives the chairman a raise in compensation of \$150 and the other two members a raise of \$50 each. The Finance Committee believes this distribution to be fair both to the board and to the town.

Mr. Frederick R. Sharp was recorded in the negative on this question. Mr. Sharp favored a somewhat higher salary for the members, believing that the sum recommended by the majority did not represent the value of the board.

ENGINEER—For some years the Board of Assessors has been in the habit of spending \$500 annually for the hiring of engineers. The engineers are from out of town and they retain all notes and information gathered for the board. If, in the future, the town desires this information, a further charge is made.

The Finance Committee is convinced that this work should be done by the town's engineering department. Superintendent Alfred L. Maggi of the Public Works Department assures the committee that he will give the Board of Assessors service at all times and that all of the information and plans will then be the property of the town. The Board of Assessors was questioned on this point and Chairman Lewis J. Austin declared that if the board is given service that they are agreeable to the change in policy. The Finance Committee feels that this \$500 can well be applied to the cost of maintaining the local engineering department.

The Finance Committee has, accordingly, taken this sum of \$500 from the budget of the Board of Assessors.

AUTO HIRE—The Finance Committee, as stated elsewhere in this report, has abolished the item of auto hire from all budgets, believing that it is an item which is unfair both to the town and the recipient of the compensation. In the case of the Board of Assessors, however, as there was no certainty as to who would furnish the board with transportation, it was felt that an exception must be made, and the committee has included \$150 in the budget against the \$200 asked for by the Board of Assessors.

DEPUTY ASSESSORS—The Finance Committee, under the item of deputy assessors, believes that during the present depression that this work should be done by the town's special policemen rather than the regular men of the department. The regular men have a definite income which is not enjoyed by many competent special policemen who are now out of work. The committee recommends that the Board of Selectmen consider this in making their appointments later in the spring.

CLERICAL HIRE—The two regular clerks of the board are now enjoying the maximum compensation paid by the town for this type of work and in the case of Miss M. Louise Hawkes, a super-maximum was created last year. No raises have been asked for or recommended. The Board of Assessors, however, asked for \$600 for extra clerical hire. In view of the fact that the board discharged a girl last fall due to a scarcity of work, and also to the fact that Miss Hawkes has assured the committee's representative that there is no need of such assistance, the committee feels justified in cutting this item to \$300, which should take care of other assistance when needed.

SEARCHING RECORDS—Last year the board spent \$328 in searching the records at Salem. The board asked for \$500 in their budget but the chairman later informed the committee that \$350 was ample. This is the figure recommended by the committee.

All other items in the budget either remain the same or the changes are slight. The Finance Committee, therefore, recommends \$7,605 for the expenses of the Assessors' Department in 1931.

Town Clerk

There are few changes in the budget of the Town Clerk for 1931 over that of 1930. The Finance Committee recommends the appropriation of \$900 against \$851.48 expended in 1930.

The Town Clerk is asking for a small additional sum for extra clerical hire and for sufficient funds to purchase a new mortgage book. This accounts for the increase.

Election and Registration

Last year the town spent \$4,465.53 for election and registration. There were three elections. This year there will be but one election and but \$2,244 has been requested. The Finance Committee recommends to the Limited Town Meeting the appropriation of \$2,000.

There are no salary changes involved. The Board of Selectmen are asking for \$100 for the repair and replacement of booths and \$18 for three new counting boards. These are the only new features to the budget. The Finance Committee, however, believes that \$2,000 is sufficient for the needs of this department in 1931.

Town Hall

The Board of Selectmen requested \$4,280 for the expenses of the Town Hall for the ensuing year. The recommendation of the Finance Committee is for \$3,968.

The instances where the committee has changed items in the budget follow :

LABOR—Although the town spent only \$146.60 under this item in 1930, the board asks for \$400 in 1931. The Finance Committee is unable to see the need of such an increase in this item and there has been no statement from the Selectmen to justify the increase. The Committee, therefore, recommends \$200 for labor.

MISCELLANEOUS—Under this item the board has asked for \$150 for 1931 against \$58.43 expended in 1930. The Finance Committee recommends \$75 for this item.

The recommendation of the Finance Committee results in a slight saving to the town over the amount expended in 1930. The cost in 1930 was \$3,997.14.

Public Works Department

Superintendent Alfred L. Maggi recommended to the Finance Committee and the Board of Selectmen approved a budget of \$8,054 for the maintenance of the Public Works Department in 1931. The Finance Committee, however, is recommending but \$7,354 against an appropriation of \$6,432.71 in 1930.

The changes are as follows :

SALARY—The Superintendent of Public Works asked for an increase in salary this year from \$3,500 to \$4,000. This was approved by the Board of Selectmen.

When Superintendent Maggi came to Saugus in 1930, he was given a salary of \$3,500 a year, which was an increase of \$500 over that of his predecessor in office. The Finance Committee believes that another raise in compensation at this time would be most unwise on the part of the town.

The City of Lynn pays its City Engineer a salary of \$3,000 annually. The Finance Committee believes that this is not the proper time for the town to raise the compensation of one of its highest salaried officials. Although the committee has raised several salaries of part time positions to give the occupants a reasonable compensation for the time which they spend in the employ of the town, the committee cannot look with favor upon a request for a raise in salary from an individual already ranking as one of the highest paid officials of the town.

The Finance Committee, by unanimous vote, recommends that the salary of the Superintendent remain at \$3,500 for the coming year.

AUTOMOBILE—The only other change in the budget concerns the purchase of a sedan for the use of the Superintendent. During the past year the Superintendent has used his own car on municipal business, furnishing his own gasoline and oil, in view of the fact that the car furnished by the town for this purpose several years ago is in deplorable condition. The department reports, however, that this car can be used by the Highway Department and that it should be retained for this purpose.

The Superintendent requested \$1,000 for the purchase of an automobile and this was approved by the Board of Selectmen. The Finance Committee, however believes that \$800 is ample for the purpose outlined. The committee believes that the town should furnish a suitable automobile for the use of the Superintendent and the purchase of a sedan would appear advisable as it is often necessary for members of the Board of Selectmen, employees of the department, or others, to accompany him in his duties in various parts of the town. The committee, therefore, unanimously recommends \$800 for the purchase of a sedan for the use of the Superintendent.

All other changes in the budget are of a minor nature and there is nothing to warrant comment at this time.

Board of Appeals

The Board of Appeals, which was created several years ago following the adoption of the zoning law, has presented the Finance Committee this year with a budget totalling \$200 which would appear to be a legitimate expense of the town.

The board has been faced with considerable work during the past year and the indications are that they will be forced to meet fully as frequently during the coming year. The necessary adjustment of the zoning law to meet the changing conditions of the community are coming to the front much more rapidly than formerly.

The work of the board is of a very technical nature and the secretary is forced to give considerable time to the job. The board asked for a salary of \$150 to compensate this official. The Finance Committee feels that this is justifiable. The board also asked for \$50 for printing and stationery and this has also been recommended.

The Finance Committee, therefore, recommends to the Limited Town Meeting the expenditure of \$200 for this department in 1931.

Engineering Department

During the past year an assistant engineer has been in the employ of the town. The engineer has done much valuable work in connection with the construction of sidewalks, from which appropriation his compensation has been taken. But for his services the town would have been forced to expend a considerable sum for an engineer to lay out the proposed sidewalks.

The work of the Department of Public Works is increasing so rapidly that it would appear to be wise to retain this engineer in the employ of the town. He worked last year at the unusually low compensation of \$35 a week but the Superintendent of Public Works has asked for a salary of \$40 weekly in 1931 and this has been the unanimous approval of the Finance Committee.

The committee believes that this man can do all of the engineering work of the town. In the belief that he will do the work of the Board of Assessors, \$500 requested for engineering services has been deleted from their budget and this may be applied to his salary. The Finance Committee has purposely created a separate budget for this item as it is their belief that engineer should be at the disposal of any town department requiring his services. The School Committee had an item of \$75 in their budget for surveying and this has also been deleted by the Finance Committee with the same end in view.

There is no question in the mind of the Committee but what this is a step in the right direction. The engineering needs of the town are great and in previous years it has been necessary for the town to engage engineers to do this work. The average appropriation has been of sufficient magnitude to warrant the installation of this budget.

Superintendent Maggi and the Board of Selectmen, however, have asked for \$1,600 to engage the services of an assistant to assist the Assistant Engineer. With this program, the Finance Committee cannot agree. The committee is convinced that any assistance which the Engineer may require, which consists mainly of someone to hold his lines, can be furnished by some employee of the Public Works Department. The Finance Committee is unanimously opposed to any such appropriation as outlined. The \$1,600 has, therefore, been deleted from the budget.

The department has asked for \$200 for engineering supplies. In view of the fact that this is a new service which the town is undertaking, instruments and other essentials are needed. The committee has recommended this request.

The Finance Committee, therefore, recommends \$2,280 for the maintenance of the town's Engineering Department, of which \$2,080 shall consist of the salary of the Assistant Engineer.

Police Department

In 1930 the Finance Committee adopted the definite policy of taking one town department annually and building it up to a standard such as the committee believed that the needs of the town required. The Fire Department appeared to present the most pressing need in 1930, and the Finance Committee recommended and the annual Town Meeting voted sums of money which, in the opinion of the committee, would put this department into the condition necessary for the welfare of the community. Two new pieces of apparatus were added to the department, six call men authorized, and two additional permanent men were provided for. The Finance Committee believes that the Fire Department, with the exception of housing conditions, is in excellent condition at the present time.

Continuing its policy this year, the Finance Committee, after investigation, determined that the town's other protective department, the police force, required attention. During the past few years the town has done nothing in the Police Department but appropriate the necessary funds to carry on the work of the department. Meanwhile the town has grown by several thousands of people and the valuation of the community has increased several million dollars.

The Finance Committee is convinced that the town should make an effort this year to allow for reasonable expansion in the Police Department. The budget of Chief Roland L. Mansfield of the department, as presented to the Finance Committee, has not called for any extensive changes, and the net increase recommended by the Finance Committee represents a raise in cost to the town of less than \$3,000.

Saugus at present has a police force which does considerably more active work than the department of any surrounding community. The needs of the department are great and the Finance Committee believes that the recommended changes will be entirely for the benefit of the community in general.

The changes in the budget follows :

ADDITIONS TO THE FORCE—Chief Roland L. Mansfield recommended to the Finance Committee the addition of four regular men to the department. He declared that the modern theory of policing provides one man to each 1,000 people. With a population of 15,057, Chief Mansfield felt that the town's need required 15 men in the department.

The town now has in its Police Department a chief, captain, and nine men. One of these men does the relief work, that is to say that he does the work of other men when they are enjoying their night off, and the actual number of men at work is only 10.

The Finance Committee has made a careful study of the situation existing in the Police Department. The needs of the town have also been considered. Saugus is a community of over 10 square miles with a population of over 15,000 people. Its territory is far-flung. Through it extend two of the most

heavily traveled roads in the entire Commonwealth—the Newburyport and Salem turnpikes.

The committee has had called to its attention several instances where Captain John T. Stuart and other men doing night station duty have been forced to take the ambulance alone and go out to handle a serious accident on one of the two turnpikes. With traffic passing by in a steady stream and the congested area about the accident caused by the hundreds who stop to witness the excitement, it is a human impossibility for a man to take an injured person to the hospital and care for the bad situation resulting from the traffic. There have been other instances called to the attention of the committee where the police station has necessarily been left uncovered for as long as an hour in the evening. If the captain takes the man on the Saugus Centre beat with him to handle an accident, this leaves the station uncovered until they return. During this time another accident may occur, there may be a robbery, or any kind of crime may occur. Experience teaches that the most valuable part of police work is performed from the station. Men on the beat are difficult to find when in need. The average person wanting the police telephones the story to the station. If there is no one there to function, the citizen may have to wait for several hours before obtaining attention. This, in the opinion of the Finance Committee, does not constitute the type of police protection which the town anticipates receiving for the maintenance of the department.

The Finance Committee has had called to its attention a situation which arose in the Police Department some months ago. The officer in charge was attending to an accident in another section with the man from the Saugus Centre route. Meanwhile a call came in that an aged lady had been dragged into the bushes in Lynnhurst and robbed of her pocketbook. There was no one there to answer the telephone but a civilian. He waited until the captain returned and then told him the story. When the police arrived on the scene, the thieves were, of course, beyond capture.

Another serious situation exists on the early morning shift. The Finance Committee finds that Patrolman Frank W. Joy, who is in charge of this shift is unable to operate the ambulance. For several hours in the morning during the summer months,

when the majority of the accidents occur, he is the only policeman on duty in the entire town. In the event of serious accident occurring, it is necessary for him to call a member of the department by telephone. The latter arises, dresses, and comes to the station to take out the ambulance. It is easy to conceive a situation arising of someone dying on one of the towns' streets while waiting for an ambulance to take them to the hospital.

These and other situations of a similar character have convinced the Finance Committee that the situation is grave. The committee is convinced that something should be done to remedy the situation at once.

Comparisons of the police force of Saugus with those of neighboring communities are always interesting. The committee finds that Swampscott with a population of 9,000 people, has 14 policeman. Wakefield, with 16,000 people, has 17. Wellesley, with 12,000 people, has 17. On the other hand, Winthrop with 16,000 people has only 12, one more than Saugus. This, however, is a thickly settled community, Plymouth, with 14,000 people, has only 10. More are added, however, for the summer months. West Springfield, however, with 16,000 people has 22 policemen. It is easily apparent that Saugus is far below the par of any of these communities. The fact must also be taken into consideration that Saugus is one of the largest towns in the entire Commonwealth from the point of view of area and that the traffic situation on the two turnpikes is serious.

It has been argued that the State police handle the Newburyport Turnpike. They do some patrolling, investigation shows, but in actuality the bulk of the work in this five miles of route lies in the hands of the local department. The local police handle all of the accidents occurring in this area.

The Finance Committee realizes that the addition of permanent men to either the Fire or Police Departments should be contemplated by the town only in cases of extreme emergency. It is true that the cost is a fixed charge remaining on the books of the town permanently. Each additional man means a cost to the town after the first year of \$2,007.50 a year thereafter.

The majority of the Finance Committee, however, is convinced that the present situation in the Police Department does

constitute an emergency and that it is essential and necessary for the general welfare of the community that additions be made to the force. Adequate policing is not an expense—it is an investment—and will net a return to every taxpayer of the town.

No member of the Finance Committee, however, was willing to approve the recommendation of the Chief of Police that four men be added to the force. The committee was, however, of the opinion that something should be done this year to care for the situation.

The Finance Committee, by majority, voted to recommend to the Members of the Limited Town Meeting the addition of two permanent men to the department commencing July 1. On this question Mr. Edward Gibbs, Jr., was recorded in the negative.

Chief Roland L. Mansfield of the department assures the Finance Committee that he will with these two men establish a night patrol of the outlying sections and the central portions of the town. For this purpose the Finance Committee has unanimously recommended \$700 for the purchase of a Ford sedan. The chief plans to take off the night motorcycle man of the department and place him, with one of the new men, in the car. They will patrol all sections of the town, giving special attention to North Saugus, West Cliftdale, and Lynnhurst, but making a swing of the entire town frequently during the night. The chief assures the committee that motorcycles for night police work are becoming a thing of the past and that all progressive communities are instituting the patrol. The patrol would be in frequent touch with the station. This would relieve the situation there.

This innovation will not only give protection to the outlying sections but will also shorten up the beats of the other patrolmen, affording them an opportunity to give closer attention to their respective routes. The beat of each policeman is practically three times as long as the beats in surrounding communities.

With the other man the chief plans to establish 24-hour service for Cliftdale square. There are now four banks in the square and the merchants and residents believe that there should be a man there during the day. The majority of the Finance Committee agrees with this intention of the chief.

SPECIAL POLICE—The request of the Chief of Police for an appropriation for special policemen is slightly higher than last year. Last year the department expended \$1,726.95 and this year the chief asks for \$2,000. This increase is due principally to the fact that the Christmas celebration requires considerable policing. There is an added charge for this in 1930, which the Finance Committee provided for by a transfer from the reserve fund, and which is not figured into the approximately \$1,700 quoted above. The Finance Committee has unanimously recommended \$2,000.

FORD CAR—The Finance Committee has unanimously voted to recommend to the Limited Town Meeting the purchase of a Ford car for the department at \$700. This is necessary regardless of the proposed night patrol. There are many instances of departmental work arising where it is inadvisable and expensive to use the heavy car of the department. The committee believes that this is a reasonable expenditure.

OFFICE EXPENSE—There has been no expense to the town for the office equipment for the Police Department for some years and the office is badly in need of equipment. Chief Mansfield has asked for \$600 for the purchase of equipment, including a desk with a built-in typewriter. The Finance Committee unanimously recommends this expenditure.

TEL-O-TYPE SYSTEM—Wishing to modernize his department as far as possible, Chief Mansfield has requested the town to install a police tel-o-type system in the station. This is a system controlled by the telephone company whereby a message typed in one police station is at once reproduced in all other stations sharing in the system. At the present time Saugus is the only town in this section which does not have the system. It has been found that it also saves municipalities considerable on their telephone bills as it is no longer necessary for a police officer to sit down and call up the police of surrounding towns and cities to notify them of a robbery or other crime. The local department now uses the system frequently through the courtesy of some surrounding department but they are unable to receive considerable information which would doubtless be of assistance in solving crimes committed in other towns and cities. All police departments using this system find it indispensable in the conduct of their business and it appears that Saugus should share in its benefits.

Chief Mansfield is asking for \$2,100 for telephones this year against \$1,168.70 expended in 1930. This includes the installation cost of the new system.

Installation of the system should result in a saving in the telephone bill of the department which will bear part of the cost of its maintenance.

SCHOOL SAFETY WORK—During the past year the chief has had a policeman speak at all of the various schools on highway safety and institute safety patrols. He has been forced to engage a special policeman to take over his duties while absent on this work. The chief has asked that \$100 be placed in his budget to pay for a substitute to take the place of the patrolmen doing the school work. The Finance Committee believes this work has been of considerable benefit and that it should be continued. The requested \$100 has been unanimously recommended.

MOTORCYCLE—Chief Mansfield asked for \$600 in his budget for motorcycles. He later, however, informed the committee that if the night patrol is established that he will need only one new motorcycle this year. The Finance Committee has included \$225 in the budget for the purchase of a motorcycle with the understanding that the two old machines will be traded in.

The total requests of the Police Department this year reach \$34,058.30, this included the four new men which the chief desired. The Finance Committee recommends to the Annual Town Meeting the appropriation of \$32,563.30, including \$1,820 for the addition of two permanent men to the department, commencing July 1, 1931.

Superintendent of Fire Alarm

Although the budget of this department shows a jump from \$250 in 1930 to \$400 in 1931, there is, in actuality, only an additional cost to the town of \$50. In previous years there has been in the Fire Department expense budget an item of \$100 for transportation of the Superintendent. This year the Finance Committee has recommended \$150 as a flat rate for all automobile transportation. This sum has been added to the salary of the Superintendent and classified as salary and transportation.

The expenses of the town of Saugus for this work are remarkably low. The town of Swampscott, as an instance, pays \$3,000 a year for this work. The work of the present Superintendent has been of a fine character and the additional \$50, although not salary at all but classified as transportation, should not be begrudged by the town.

Fire Department

The Fire Department has asked for \$13,761 in 1931. The Finance Committee recommends to the Limited Town Meeting the expenditure of \$7,850.

The several instances in which the committee has failed to recommend requests of the Board of Fire Engineers follow :

ADDITIONAL MEN—The Board of Fire Engineers has asked for two additional permanent men and six additional call men. They now have a chief, captain, two lieutenants, and eight regular men. In addition there are 10 call men. This gives a total force of 22 men.

The Finance Committee is unanimously convinced that there is no need of adding men to the Fire Department this year. The Board of Engineers declare that at least 50 per cent of the call firemen attend an average fire. This gives them a force which should be sufficient to handle any fires which occur in Saugus. Last year the Board of Engineers appeared before the committee and declared that with the addition of two regular men and eight call men that the needs of the town would be cared for in the immediate future. The board felt that the most pressing need was regular men to take the apparatus to fires. The Finance Committee cooperated fully with the Board of Fire Engineers last year and recommended all of the men they suggested. Now the board again desires additions to the force. The Finance Committee unanimously feels that the request is unjustified, that the town has sufficient men to man the apparatus and fight fires, and that no additional men should be placed on the department this year.

Additions to the regular forces of either the Fire or Police Department should be contemplated by the town only in cases of grave necessity. Each additional man calls for an appropriation by the town of \$2,007.50 a year—not for one season—

but forever. The Finance Committee believes that it would be decidedly unwise for the town to add either permanent or call firemen to the department this year.

FOR VACATION PERIOD—The Fire Department has also asked for \$924 for salary of a man to cover vacation periods. The Finance Committee is not convinced that this is necessary and has deleted it from the budget. The committee believes that the present force, even with a man on vacation, is, with the addition of the call men, adequate for the normal needs of the town at present.

APPARATUS REPAIRS—Despite the fact that they have two new pieces of apparatus which should be in perfect condition, the Board of Fire Engineers has recommended \$700 for apparatus repairs. Some \$1,900 was spent last year but this was almost entirely on the now abandoned apparatus. The Finance Committee feels that \$200 is ample for apparatus repairs in 1931 and has so recommended.

GREASE AND OIL—The department asks for \$400 in 1931, although they spent only \$240 in 1930. The Finance Committee is unable to foresee where any more grease, gasoline and oil, will be used in 1931. The committee is recommending \$250.

BEDS AND BEDDING—In the anticipation of getting two new men, the Board of Fire Engineers ask for \$100 for beds and bedding in 1931. The committee has deleted this item from their budget.

FREIGHT—The department asks for \$75 for freight in 1931. They spent \$59 for this purpose in 1930 but almost entirely for parts for the apparatus under repair. The committee recommends \$10 for 1931.

NEW BOXES—The Board of Fire Engineers is asking for \$400 for fire alarm boxes in 1931. This represents four boxes. The committee, however, is of the opinion that the present system of adding three new boxes annually should be followed. The committee, therefore recommend \$300 under this item.

SERVICES AT FIRES—Although the Board of Engineers expended only \$28.65 for services at fires in 1930, they expressed a desire for \$200 in 1931. The committee is unable to see where

they should require any such sum for additional services at fires. In the event of an emergency, however, this charge could be met from the reserve fund. The committee therefore, recommends but \$25 for services at fires in 1931.

The Finance Committee has also deleted small sums from several other items in the budget, chiefly consisting of ordinary departmental expenses.

Additions to the Budget

The Fire Department has included in the budget several things of a new character and the committee has acted upon the items as follows :

REPAIRS ON THE FIRE ALARM—The Board of Fire Engineers have impressed the Finance Committee with the gravity of the situation with relation to the fire alarm system. The system is antiquated and overcrowded so that no additional boxes should be installed on the present circuits. The bells strike spasmodically and many times hit the wrong boxes. The committee is convinced that the system should undergo considerable repairs and that it is of sufficient necessity for the town to undertake this year.

The intention of the Board of Fire Engineers is to add another circuit to the present system and do considerable other work calculated to increase the efficiency. The town must in the near future, in the opinion of the engineers, install a modern system, but it would be impossible to house it in the present fire station.

The engineers have gone into the subject at considerable length and find that the following sums must be spent on the fire alarm system: \$300 for labor, \$500 for repairs, and \$500 for new equipment. The Finance Committee, after a report from the member of the committee delegated to the study of the Fire Department, has voted unanimously to recommend these sums as being highly essential for the safety of persons and property.

REPAIRS ON BUILDING—The present fire station requires repairs to put it into reasonable shape, it being generally conceded that the time is not far distant when a new fire station

must be provided. The contemplated repairs include work on ventilation and repairs on the lower floor. The Finance Committee recommends the expenditure of \$200 for this purpose.

LABOR ON HYDRANTS—This includes shovelling snow away from the hydrants. The committee is convinced that this is work which should be done and has voted to recommend the \$200 requested by the Board of Fire Engineers.

NEW HOSE—The Board of Engineers report that the fire hose is in deplorable condition. Some of the hose now in use dates back to 1917 and prior years. The present supply is so inadequate that Chief Mellen R. Joy is often forced to pack wet hose onto the apparatus to properly protect the town. The Finance Committee believes that the Board of Fire Engineers should annually recommend a sum for the replacement of fire hose so that the cost would be maintained at a minor figure.

It seems necessary, however, that hose be purchased this year for the proper protection of the community. The Finance Committee, therefore, has included \$2,000 in the budget for the purchase of hose. This should purchase at least 2,000 feet of hose.

SALARIES FOR ENGINEERS—For some years this item has been before the Finance Committee without definite action. After a study of the situation, however, the majority of the committee is convinced that it is not fair on the part of the town to expect men to donate their services for several hours weekly in the administration of a department which last year expended over \$16,000 of the taxpayers' money. The Finance Committee is convinced that the policy of the town, prior to several years ago, namely of granting these men a reasonable compensation for their labors, should be resumed. To secure valuable services from citizens without any or with inadequate compensation is depriving them of their just dues. The town of Saugus has not yet reached the stage where it cannot afford to pay for services rendered.

The Finance Committee submits to members of the Limited Town Meeting that the laborers of the Public Works Department receive 60 cents an hour for their services. Members of the Board of Fire Engineers, however, working at the job of

keeping the expenses of the town at a minimum and still giving service to the citizens, are expected to serve without compensation. Mention should also be made of the fact that the members are frequently called upon to drive their own cars on the town's business and that their legitimate expenses are considerably more than the salary recommended.

The majority of the Finance Committee, therefore, recommends to the Limited Town Meeting that salaries of \$100 each be paid to the members of the Board of Fire Engineers.

Forest Fire Warden

The Finance Committee was confronted this year by the Forest Fire Warden with a budget calling for \$2,225. The committee recommends the expenditure of \$350 for this department in 1931.

Chief Mellen R. Joy of the Fire Department, who also acts as Forest Fire Warden, recommends \$125 for forest fire appliances. In view of the fact that the Chief spent an abnormal amount for this type of equipment in 1930, the committee is convinced that the town has plenty for the present, and recommends \$50 for this purpose. Last year the Chief spent \$905 for services at fires and asks for \$1,000 this year. The committee, however, after going into the subject at some length, is convinced that last year was an abnormal season. It is unlikely that such an extended dry period will occur again for many years. The committee, therefore, went back to 1929, which was a normal year, and found that \$200 was expended for this purpose in that season. The committee is recommending \$200.

Chief Joy also asks \$1,000 for a forest fire patrol. A law has been passed by the General Court under the terms of which the State Forester can order the local Forest Fire Warden to establish a patrol. The local forester, however, has no such authority, and there can be no patrol in Saugus unless such an extended drought occurs that the State Forester orders Mr. Joy to establish one. The committee feels that this is a problematical contingency and that if such a thing should occur this year that it would be well to transfer from the Reserve Fund rather than to create an appropriation which may not be required at all. The committee, therefore, does not recommend any appropriation under this item.

Sealer of Weights and Measures

This budget shows a jump from \$885 in 1930 to a recommended total of \$1,100 in 1931. This consists almost entirely of salary.

The incumbent of this office has been before the Finance Committee for the past few years with a request for an increase in salary. This has not previously been granted but the committee feels that he is entitled to consideration this year.

Mr. Alfred H. Woodward has supplied the committee with a report of his work during the past year. There were 1,306 sealings against 390 when he took the job in 1923. He made a total of sealings and inspections of 2,225 this year and also successfully prosecuted six cases in court concerning the sale of short-weight butter.

The sealer asked for a raise in compensation from \$700 to \$1,000. The Finance Committee has voted to recommend \$1,000 for both salary and transportation, in keeping with its policy of abolishing automobile hire, and as he previously received \$120 for auto hire, this makes a net increase in compensation of \$180 over that of 1930. The majority of the committee feels that this is justified.

Gypsy Moth

This is a budget over which the town has no control whatever. The State sets the amount which the town must expend as a certain percentage of the valuation. The budget this year calls for \$5,000, which is identical with last season. The Finance Committee, therefore recommends \$5,000.

Tree Warden

The budget of the Tree Warden calls for no increase over that of 1930. The sum of \$1,200 is requested, \$200 of which is for the purchase of new trees. Last year the town spent \$1,349.81 in this department, but \$149.81 was for the removal of several trees in the path of a new sidewalk, and was in the nature of a transfer made by the Finance Committee from the reserve fund. The Finance Committee recommends to the Limited Town Meeting \$1,200 for the expenses of the Tree Warden's Department, including \$200 for the purchase of new trees.

School Department

The budget of the School Committee presented to the Finance Committee for the conduct of the town's schools in 1931 presents a total of \$220,942. The appropriation of the town in 1930 was \$205,550.67.

The Finance Committee recommends to the Limited Town Meeting an appropriation of \$215,078 this year.

Of the total budget of the School Committee as presented \$188,028 was set aside for salaries. The Finance Committee has reduced this to \$186,328.

Members of the Finance Committee are unanimous in the belief that the School Committee should make every effort to curtail expenses this year. The town is faced with one of the most abnormal years in its history and in addition to the many demands upon the general budget, should, in the opinion of the Finance Committee, undertake the construction of a new Senior High School. The construction of this school will necessarily add about \$2.00 to the tax rate and the Finance Committee expresses the hope that the School Committee, will, in view of this step to care for their more serious needs, attempt to conduct the business of their department at the figure recommended by the Finance Committee.

The Finance Committee has devoted considerable study to the school budget. The committee finds that an increase in the budget is inevitable. This is due primarily to the fact that the town's school system is growing at the rate of two rooms yearly and also to the fact that automatic increases in the salaries of teacher make it inevitable that the budget shall grow annually.

The Finance Committee, therefore, believes that the School Committee would be faced with an utter impossibility in attempting to keep their budget at the same figure as last year.

The several instances in which the Finance Committee has not recommended suggestions of the School Committee, however, follow:

SALARIES—School Nurse—The Finance Committee does not concur with the recommendation of the School Committee that

the salary of the school nurse be raised \$50 this year. The lady is at present receiving \$1,600 yearly. This is nearly the maximum paid by the town for women teachers in the High School. The Finance Committee believes that the school nurse is receiving adequate compensation at \$1,600 a year. This suggested raise has been deleted from the budget.

Additional Teachers—The School Committee presented to the Finance Committee a request for three additional teachers in the High School at the rate of \$1,500 each. The sum of \$500 for each teacher was included in the budget to pay their compensation from the opening of school in September until January 1. The Finance Committee finds that all of these teachers are badly needed. Principal Vernon W. Evans of the High School has declared to the Finance Committee that for the 25 teachers in the High School, there are only 16 free periods a day. The result is that many teachers are at work from the opening of school until the closing bell rings. The committee finds that the State department of education recommends at least one free period a day for a teacher and in modern High Schools two free periods are provided. In addition to this almost all of the teachers are following paths of higher education. The need of additional teachers in the High School, the Finance Committee believes, is obvious.

Principal Evans declares that there are at present only two department heads at the school, those of science and commercial subjects. He recommends heads for the other departments.

The Finance Committee finds, however, that the starting salary for women teachers at the High School is \$1,050. It is unable to reconcile this with the request of the School Committee for sufficient funds to pay salaries of \$1,500 each to the three new teachers. The starting salary of men teachers is \$1,300 and this, also, does not concur.

It is the understanding of the Finance Committee, however, that the School Committee desires to engage at least one department head. This instructor would, necessarily, command a higher salary. The Finance Committee, therefore, has recommended \$1,600 in the budget for teachers at the High School as contrasted with the \$1,800 requested. Again it must be made plain that this money is only to pay the teachers from the opening of school in the fall until January 1.

The intention of the Finance Committee is to provide one teacher at a starting salary of \$1,500 and two others at \$1,250. By hiring one department head and two women instructors the committee should be able to adjust this to best suit the needs of the school.

Included also in the item for additional teachers is a request for one additional elementary teacher at \$500, which would mean a salary of \$1,250 annually. This, in the opinion of the Finance Committee, is also a request higher than necessity dictates. The starting wage of the School Committee for elementary school teachers is only \$900 and even if a somewhat experienced teacher is sought the salary is high. The Finance Committee has recommended \$400, which will provide a salary of \$1,000.

The state has forced the town to establish another "Opportunity Class" for mentally retarded pupils in addition to the two maintained for the past year. This necessitates another teacher. The Finance Committee again recommends \$400 to give a salary of \$1,000. The committee finds that one of the town's two teachers in these classes was engaged last year at \$900.

Members of the School Committee also impressed upon the Finance Committee the advisability of engaging a male supervisor of physical education and giving him a girl assistant. They requested \$800 in their budget to enable them to secure a male supervisor at \$2,000 a year.

The Finance Committee finds that the present director of Physical Education, Mr. Albion R. Rice, is at present teaching mathematics at the High School. He also coaches the school's athletic teams and gives such physical education as has been attempted at the present time.

The Finance Committee finds that Mr. Rice is receiving a salary of \$2,200 a year. The School Committee asserts, however, that his work as a physical director is hampered by the fact that he is teaching at the High School.

The Finance Committee recommends to the members of the Limited Town Meeting that Mr. Rice be relieved of his duties as an instructor at the High School by one of the additional

teachers to be elected. As provision has been made for an algebra teacher, this should be possible. The committee recommends that Mr. Rice be placed in sole charge of physical education. He has been trained for this work and would in the opinion of the committee, be as qualified as another man who would be engaged at an additional cost of \$2,000 to the taxpayers of Saugus.

The Finance Committee also finds in the salary budget an item at \$1,600 for a girl assistant to help the supervisor in the physical training work of the elementary schools. The committee finds that this was the salary being paid a director of this work since deceased. The Finance Committee, while favoring the hiring of an assistant to Mr. Rice, does not believe that it is necessary to give her a salary at the start such as was enjoyed by the former incumbent after several years of service. The Finance Committee has reduced this figure to \$1,100. This, in the opinion of the committee, will provide a suitable assistant instructor.

The Finance Committee fully realizes the need of a proper physical education for the school children of the town. It believes, however, that for the town to engage a man at \$2,000 a year, a girl at \$1,600, and an athletic coach at \$2,200, giving a net total of \$5,800 a year for physical education, would be inconsistent with the needs of the town and very unwise. The Finance Committee believes that one of the three additional teachers recommended can relieve Mr. Rice of his teaching at the High School, and that for another \$1,100 a suitable assistant can be procured. This will reduce the School Committee's estimate of \$5,800 to \$3,300.

The Finance Committee believes that the town is liable to over emphasize the physical education work such as the music work of the town appears to be over stressed at present. The Finance Committee finds that there are three music teachers in Saugus and that the total expended for this study is \$4,300. All of these adjuncts of modern education should, in the opinion of the committee, be treated in their proper relationship to the more necessary elements.

The Finance Committee finds that there is need of a more complete study of the present salary system of the town.

Teachers in all of the elementary schools and women teachers at the High School are under a salary schedule. There is, however, no such system for the men teachers. The Finance Committee finds a situation here with which it cannot concur. Two glaring examples might well be pointed out.

The Finance Committee finds that the School Committee engaged a sub-master of the High School last year at \$2,600. The former sub-master, who was promoted to the principalship, had worked for 10 years and attained in his last year a salary of only \$2,500. The Finance Committee finds that this man has three of the 16 periods free from duty distributed among 25 teachers, although in one of them he takes charge of the school while the principal is at lunch. It finds, further, that he only teaches four periods a day. As an extreme opposite the Finance Committee cites the case of Principal Leon C. Young of the combined Junior High Schools. He starts work at the Sweetser Junior High School in the morning and remains there until the school closes at one o'clock. Then he hastens to Saugus Centre and takes over the Central Junior High School until five o'clock. He has the complete responsibility of two entire schools on his shoulders and receives a salary \$2,500, which is \$100 less than the sub-master of the High School receives for teaching four periods a day. This, in the opinion of the Finance Committee, is entirely unjustifiable.

The Finance Committee finds further that three men teachers were hired by the School Committee last year. All of them were college graduates teaching for the first year. Two of them were paid \$1,300 a year and the third received \$1,050—the woman's starting salary. This is a further instance of what the Finance Committee believes a serious inequality in compensation.

Teachers' salaries are as a whole very low in Saugus. The Finance Committee finds a first-class Latin teacher at the High School working at a salary of \$1,250 annually, which is somewhat less than the town's laborers receive. There should, in the opinion of the committee be a general revision of the schedule and men teachers at the High School should be provided with a schedule so that such inequalities as those stated would cease to exist.

The Finance Committee has taken into consideration the fact that the School Committee is faced with a serious task in attempting to retain teachers of high character and ability in Saugus when other communities provide higher wages. The Finance Committee has met with nothing but courtesy from any member of the School Committee in the consideration of their budget and the assistance of Superintendent Jesse W. Lambert of the department has been particularly invaluable. The Finance Committee does not question the contention that the pay recommended for any of the additional teachers would be proper, but the committee feels that it is inconsistent with the schedules at present in force and that in this year of abnormality caution must be employed.

Changes in the General Budget

The general budget of the School Committee, exclusive of salaries, totals \$32,914. The Finance Committee recommends \$28,970.

The major changes follow :

JANITORS' SUPPLIES—The Finance Committee finds a request of \$1,000 for janitors' supplies. The committee has cut this to \$500, in view of the fact that \$1,137.43 was expended last year. The town should be well supplied with janitors' supplies for some time to come.

SCHOOL SUPPLIES—The School Committee requested \$5,000 for supplies, \$2,500 for both the Elementary and High Schools. The Finance Committee has cut this to \$4,000. The committee believes that this, too, should be maintained at a lower figure this year.

FUEL AND LIGHT—The School Committee asked for \$5,300 for fuel against \$4,808.22 expended last year. The Finance Committee recommends \$4,900. It is believed that this is sufficient. The committee asked for \$1,000 for light against \$965.68 expended last year. The Finance Committee recommends \$900. The committee believes that the teachers and pupils of the schools should attempt to economize on light as much as possible by not burning the lights unnecessarily. All great industrial plants are at present attempting to save money on these small details and the town of Saugus would do well to

follow suit. The Finance Committee believes that with economy \$900 will be sufficient for lights.

BOOKS—The School Committee asked for \$3,600 for books in the High School. The Finance Committee recommends \$3,400. The committee asked for \$2,500 for books in the elementary schools. The Finance Committee recommends \$2,000. Books also must be made to last as long as possible in his period of retrenchment.

SURVEYING—There was an item of \$50 in the budget for surveying. The Finance Committee has deleted this with the understanding that the Public Works Department will do the work.

MINOR REPAIRS—The Finance Committee finds several items in the general budget for carpentry, painting, glass, plumbing, and things of a like character, the School Committee asking for \$500 for this total in 1931. The Finance Committee has recommended \$8,605 for schoolhouse repairs and feels that this item can well be paid from that sum. This sum has been deleted from the budget.

The Finance Committee, in closing the discussion of this budget, calls attention to the fact that even with the suggestions of the committee, the budget is approximately \$10,000 higher than last year. This raise, the Finance Committee believes, will enable the School Committee to conduct the schools in an efficient manner as formerly. Economy must be the watch-word of the department for the coming year.

Schoolhouse Repairs

Members of the School Committee requested a total of \$10,915 for Schoolhouse Repairs in 1931. The Finance Committee unanimously recommends \$8,605.00.

The Finance Committee has spent considerable time on this budget and believes that the sum represented will be sufficient to do all the work necessary this year. The committee has taken from the budget submitted by the School Committee several items. They follow :

FENCES—The School Committee several years ago started the general policy of fencing all of the schools. With this

policy the Finance Committee heartily agrees. The committee believes, however, that this is an abnormal year, that the demands upon the treasury of the town are out of all proportion to the ability of the town to meet them, and that the School Committee should temporarily abandon this policy for the ensuing year. The Finance Committee also calls attention to the fact that none of the money appropriated for this purpose would benefit any local citizen as it would be done entirely by out-of-town concerns. The Finance Committee, therefore, has made no recommendation for fences at the various schools.

RETAINING WALL—The School Committee suggested an appropriation of \$275 for a retaining wall and fence at the Emerson School. In view of the fact that the committee has recommended \$1,285 for replacing the toilets at this school, the committee felt that this was all that should be expended there this year. The Finance Committee has, therefore, taken this from the budget.

TOILETS—The Finance Committee has included in the general budget \$1,285 for toilets at the Emerson School. The town provided funds for this purpose last year but the School Committee spent it elsewhere. There is probably not a school in Saugus where such deplorable toilet facilities exist as at the Emerson School. The situation is so bad that the Finance Committee is convinced that the School Committee should take steps to remedy it at once by installing the modern system which they have asked funds for. The Finance Committee has again recommended money for this item and trusts that this year the work will be done.

PAINTING SCHOOL—The School Committee asked for \$300 to paint the North Saugus School. The Finance Committee is of the belief that \$200 is ample to give the building one coat and has recommended this figure.

FLOORS—The School Committee several years ago started to replace floors at the Felton School. There are two rooms left with old floors. A personal inspection, however, has convinced that Finance Committee that the floors are not in great need of replacement at the present time. The hall, however, should be relaid. The Finance Committee, therefore, has cut the request of the School Committee for \$500 to \$100 for the purpose of relaying the corridor.

FIRE ESCAPE—The School Committee asked for \$400 in their budget for a fire escape on the Old Centre School, the upper floor of which houses the Town's Opportunity Classes. The Finance Committee, after viewing the premises, passed a vote directing the School Committee to install the fire escapes at once, and promising to recommend sufficient funds. The committee granted the contract for \$360. The Finance Committee, therefore, has cut the committee's request to this figure.

PARTITIONS—The quarters of the Opportunity Classes at the Old Centre School are deplorable. But for the fact that the Finance Committee transferred \$200 from the reserve fund last summer for the purpose of placing plaster-board partitions there, the school would probably not have been able to function. The School Committee has asked \$1,000 to place permanent partitions on the upper floor of the building. The Finance Committee is unanimously convinced that this work should be done. The committee, however, believes that \$800 is ample to do the job and has so recommended.

MISCELLANEOUS—The School Committee has placed an item of \$100 in each instance for miscellaneous repairs at all of the schools. The Finance Committee has reduced this figure to \$50 in the case of every school but the Senior High School. Here it was felt that \$100 was probably necessary.

The Finance Committee wishes to impress upon the members of the Limited Town Meeting and the officers of the town that 1931 must be a period of careful expenditure of municipal funds. The construction of a new Senior High School, which has been recommended by the Finance Committee, is one of the greatest things which the town has ever undertaken. The Finance Committee, therefore, believes that the School Committee should accept the slight deductions made by the Finance Committee in the spirit which they were given. The Finance Committee believes that the \$8,605 recommended by the committee for schoolhouse repairs will take care of the most necessary things for the year 1931. Fences and things of this nature may well be installed by the town in years when the demands are not so pressing. The committee believes that the budget outlined will care for the major needs of the School Committee.

Library

For the expenses of the Library Department in 1931, the Finance Committee recommends \$7,580 against a request of the Board of Library Trustees for \$8,110.

The changes are as follows :

SALARIES—The Board of Trustees engage the services of several High School girls at small wages, averaging 25 cents an hour, in the main and branch libraries. Last year they spent \$933.54 for this service. This year the board asks for \$1,060. The board finds that a reasonable raise in compensation, results in benefit to the town. The committee recommends this slight increase. The salary of the librarian remains identical with last year at \$1,440.

REBINDING BOOKS—The trustees explain that they have on hand a large number of books which need rebinding. As the books grow older, more are in need of this service. They spent \$495.85 for this in 1930 and ask \$600 in 1931. The committee recommends the latter figure.

MENDING MATERIAL—This is the first of several items in which the Board of Trustees have apparently deviated from their budget in prior years. They received \$125 for this service in 1930, spent \$16.20 and again ask for \$125. The policy of the board has apparently been to ask for unnecessary amounts on several of these items and then apply the money not needed for other more essential things such as the purchase of books. The Finance Committee, however, cannot look with approval upon such a policy, for it completely eliminates the value of the budget system in municipal government. The committee, therefore, has recommended only \$40 for mending materials in 1931. Several other minor items have also been treated in the same manner and the committee has in each instance reduced the requested total to a nominal figure.

FURNITURE—The Board of Trustees has asked for \$450 for furniture this year in the expectation of an addition being constructed. The committee, however, recommends that the board add this sum to the appropriation necessary for the construction of the addition, as there is no certainty that this step will be

taken this year. The money would then be unnecessarily appropriated were it included in the general budget. The Finance Committee has included only \$50 in the budget for furniture, believing that this will care for the routine needs of the present library.

MISCELLANEOUS—The Finance Committee has raised the estimate of the Board of Trustees from \$50 for this item to \$100, believing that this is a much better system than arranging the budget so that money may be deviated from sources other than that for which it was appropriated.

The Finance Committee, therefore, recommends \$7,580 for the Library Department for 1931.

Public Welfare

Members of the Board of Public Welfare requested an appropriation of \$65,430 for the conduct of their department in 1931. They expended \$33,155.68 in 1930 and have unpaid bills confronting the present Town Meeting to the total of \$6,000.

The Finance Committee wishes to call to the attention of the Limited Town Meeting the serious condition existing in this department. In the opinion of the committee, the department is seriously in need of the introduction of business-like methods in the conduct of its affairs. The Finance Committee has had called to its attention from unquestioned sources irregularities existing in the department. Although the committee does not question the personal integrity of the members, it is convinced that careless systems of procedure and a lack of business-like methods has cost the town many thousands of dollars.

This situation is serious. The requested expenditure of \$65,430 by the Board of Public Welfare would mean that each taxpayer of the town would be donating to charity \$5.25 on every thousand dollars of valuation for which he is assessed. In the case of a man with a house and land valued at \$4,000, this means a contribution to maintain the poor of the town of \$21.00 annually.

With charity properly distributed among the needy and deserving people of the town, the Finance Committee is in proper sympathy. It believes, however, that the voters of the town

should realize that even charity can be overdone, and that in many instances the continued distribution of a dole to a family where the father is capable and able to work is not a benefit but rather a positive injury to both the man and his family. There are in Saugus, as in every community, a certain percentage of persons who will not work so long as they gain their living from the public crib. It is time that the Board of Public Welfare stopped this easy living and induced some of the more hardy perennials to obtain employment.

There should be a closer contact between the Board of Public Welfare and welfare agencies of the town.

The Finance Committee believe that there is a lack of system in the Board of Public Welfare. There is, in the opinion of the committee, a grave lack of investigation. Because of this the Finance Committee has recommended the employment of a part-time investigator and clerk in 1931.

There should be a strict investigation of all cases. This should not be made only at the time that relief is given but should be made periodically thereafter. Conditions change rapidly in the average family. If the breadwinner subsequently obtains employment, the town should not continue to dole out public funds for an indefinite period of time.

The Finance Committee finds that last year \$16,662 was paid out by the Board of Public Welfare in cash and only \$7,697.05 was credited to grocery orders. The committee believes that this represents many of the ills existing in the department. Many persons are given cash payments who are not capable of properly expending the money. Cashing town checks for unnecessary things does not lend confidence in the judgment of the Board of Public Welfare. It would be well, the committee believes, for the board to discontinue cash payments whenever possible and give orders.

The committee finds, also, that a great many of these orders are given to chain stores doing business in the town. The committee understands that this is at the request of the recipient of aid. Although it may be argued that the town receives more for the money expended, the Finance Committee believes that the board should discontinue this practice and should give all of

its orders on such stores doing business in the town other than chain stores, as the recipient may desire.

The Finance Committee desires to state at this time that all of its criticism has been leveled at the system rather than the men who at present comprise the Board of Public Welfare. Honest criticism for the benefit of the taxpayers of the town is, in the opinion of the Finance Committee, beneficial. The committee does not wish to impugn the integrity or motives of any member of the board, but merely to point out where, in its opinion, savings can be effected for the taxpayers of the town.

Consideration of the budget of the Board of Public Welfare resulted in the following changes by the Finance Committee :

SALARIES—The Finance Committee believes that the present salaries of the Board of Public Welfare are too low. There is a vast amount of work involved in the office and the town cannot reasonably expect the incumbents to give the necessary time to properly handle the job unless they are suitably recompensed. The Finance Committee has recommended a raise in the salary of the chairman of the board from \$300 to \$400 annually and the salaries of the other two members from \$200 to \$250 annually. The greater raise was given the chairman because the bulk of work falls upon his shoulders.

The Finance Committee believes these raises in compensation to be entirely justifiable and believes that they will result in increased efficiency in the office. The raises were entirely unsolicited by the Board of Public Welfare.

CLERK AND INVESTIGATOR—The board included in their budget an item for a part-time clerk at \$800 and a part-time investigator at \$800 additional. The Finance Committee has recommended \$800 for a part-time clerk and investigator. It is believed that this will secure the services of a person capable of carrying on the work of both a clerk and investigator. The amount of work involved is at present problematical. If it is found that more time is required than is indicated at present, it might be well to raise the compensation somewhat next year.

The committee believes that if the Board of Public Welfare makes a wise selection that this clerk and investigator can save the town considerable money.

PRINTING AND POSTAGE—The board asks for \$200 for this in 1931, although they expended only \$58.25 in 1930. Because of the increased work of the department, the Finance Committee recommends \$100.00.

TELEPHONES—The board asked for \$80 for telephones in 1931. They spent \$38.26 in 1930. The Finance Committee recommends \$40.

CASH—Last year the Board of Public Welfare made cash disbursements of \$16,662. This year they wish to expend in cash payments \$33,325, or exactly double that of last year. The Finance Committee sees no assurance that 1931 is to be twice as bad as 1930. Indications are to the contrary. The board is now going through its worst months of the year and after April 1, conditions from the point of view of municipal assistance of the needy, should improve. The Finance Committee recommends \$17,000 for 1931 under this item. The committee suggests, however, that the bulk of this sum be transferred to the order account and that cash payments, as far as possible, be discontinued.

GROCERIES—The board spent \$7,697.05 for groceries in 1930. They again double their appropriation and ask for \$15,395 in 1931. The Finance Committee recommends \$8,000.

FUEL—The board spent \$2,255.17 in 1930. They ask for \$4,500 in 1931. The Finance Committee recommends \$2,400.

CITIES AND TOWNS—Payments to cities and towns aiding Saugus people reached \$2,560.69 in 1930. The board asks for \$5,200. The Finance Committee recommends \$3,000.

FILING CABINETS—The board asks for \$500 for a filing system. The Finance Committee finds that the Police Department has a system which they will discard in the near future for a more modern book filing system. The committee recommends that the Board of Public Welfare take over this system and have included \$25 in the budget for additional cards and letter files.

OLD AGE PENSION—The Board of Public Welfare asked for \$25,000 in their budget to care for the Old Age Pension from

July 1 to January 1, 1932. This would mean that the cost of this pension to the town, assuming the board's figures to be correct, would be \$50,000 a year. This, however, is ridiculously out of reason.

The board finds that there are some 275 persons in Saugus above 70 years of age, one-half of whom would be eligible for the pension. The Finance Committee disagrees with this prediction. There are certain rigid restrictions which would keep the number well under this.

The committee cites the following letter from Richard K. Conant, Commissioner of Public Welfare of Massachusetts, under the terms of which some 21 persons in Saugus would be eligible for aid. There are, says the department, only 8,000 eligible persons in the entire State. Of this 8,000 people, the Board of Public Welfare estimates that some 150 are in Saugus.

The Finance Committee is inclined to take the figures of the State Department contained in the following letter and has recommended \$5,500 for the old age pension against the \$25,000 recommended by the Board of Public Welfare.

This makes a grand total for the Department of Public Welfare of \$40,727 against the \$90,430 requested by the board.

The letter of Commissioner Conant relative to the Old Age Pension follows. It is self-explanatory:

"May I call your attention to the fact that the Old Age Assistance Law, which goes into effect July 1, 1931, will involve additional appropriations for public welfare for 1931, whether or not the Legislature should decide to reimburse cities and towns in full by a luxury tax, as recently recommended by Commissioner Henry F. Long.

"As you will see from the enclosed copy of the law, the Board of Public Welfare must grant adequate assistance to deserving citizens in need of relief and support seventy years of age or over. Our department has estimated that 8,000 persons in the entire State may be eligible for this assistance. If the proportion of aged persons in every city or town were the same, this would mean that in a city of 50,000 approximately 80 aged persons would be likely to be eligible. This rough estimate may be checked in another way if it is possible to ascertain the number of persons in your city or town who are seventy years of age or

over. We estimate that six per cent of the persons seventy years of age or over are likely to be eligible for the assistance.

"We dislike to speak of averages because each case will depend upon the individual need. We have estimated that the assistance might average \$8.00 per week per person. This, however, will depend upon city or town action, subject to the supervision of the Department.

"These figures will give you an opportunity to estimate approximately the amount of assistance for which you will need to make some provisions in your appropriations. Other expenses will be necessary for an adequate number of visitors to carry out the provisions of the law. The law will be a complete failure unless the appropriations for administration are increased to correspond to the increases in money payments. The enclosed set of questions and answers may be of assistance to you and to your Board of Public Welfare in preparing to put this law into effect.

"Very Sincerely yours,

"RICHARD K. CONANT,

"Commissioner."

Saugus Infirmary

Members of the Board of Public Welfare asked for \$10,146 for the Saugus Infirmary for 1931. The Finance Committee unanimously recommends \$8,691.

The several changes in the budget follow :

HAY, GRAIN AND STRAW—The board asked for \$2,500 for the purchase of hay, grain and straw this year. They expended \$2,992.08 in 1930. The Finance Committee finds, however, that instead of the nearly 30 cows in the herd at the farm last year, that there are now less than 12 cows. The Finance Committee, after investigation, is convinced that \$1,500 is sufficient for feed in 1931 and has so recommended. By no stretch of the imagination can the Finance Committee conceive of a possible maximum of 15 cows eating as much as 30.

EQUIPMENT—The board asks for \$150 for equipment in 1931. They expended \$220.33 in 1930. The Finance Committee, however finds no mention of the equipment needed, and apparently this is just placed in the budget as a drawing account for other purposes. The Finance Committee has deleted this item from the budget.

SEED—The board asks for \$200 for seed. They spent \$175.73 last year. The Finance Committee recommends \$150.

PAINTING—The board asks for \$50 for painting. They expended \$28 last year. As the house was painted only recently the Finance Committee has deleted this item from the budget.

AUTO REPAIRS—The Board of Public Welfare asked for \$125 for automobile repairs. The only auto owned on the farm is an old truck. It cost last year, according to the board, \$103.12 to keep this machine in operation. The Finance Committee has taken \$50 from this item. If the cost of keeping the truck in repair extends to \$125 a year, it would be well, the committee believes, to dispose of the truck.

PAINTING BARN—The Board of Public Welfare asked for \$350 to paint the barn. The Finance Committee, after investigation, learns that the barn is in need of a coat of paint. The sum of \$300 has been included in the budget for this purpose, and should, in the opinion of the committee, be sufficient.

The other changes in the budget are small. The Finance Committee has approved the board's request for \$500 for stock. This will permit the purchase of only four cows, bringing the herd to about half its former strength. The committee believes that it should be continued at this level. Last year the board spent \$845 for stock.

The Finance Committee, therefore, recommends the appropriation of \$8,691 for the Town Infirmary.

State Aid

The town expended for State Aid last year \$1,227.00. All of the money expended in this department is returned to the town by the Commonwealth.

Director O'Connor requests an appropriation of \$1,300 for 1931. The Finance Committee believes that this sum will adequately care for the situation.

The Finance Committee, therefore, recommends an appropriation of \$1,300 for State Aid.

Soldiers' Relief

Last year the town spent \$15,328.71 in Soldiers' Relief. Director Charles M. O'Connor believes, however, that the situation will be improved considerably this year. He recommends only \$12,000 for the maintenance of the department.

The Finance Committee, therefore, recommends the appropriation of \$12,000 for the Department of Soldiers' Relief.

General Highway Budget

The general highway budget of the Public Works Department has been, in a measure, sub-divided by the superintendent of the department so that the members of the Limited Town Meeting may have a keener appreciation of the manner in which the funds are expended. The Finance Committee has followed the same general plan and is presenting the various divisions to the Annual Town Meeting for individual action. This will also result in the sums designated being set aside as specific appropriations and the funds will be used for no other purpose than that designated.

The Finance Committee acted upon the various requests, which totaled \$34,800, as follows:

STREET CLEANING—Superintendent Maggi asked for \$5,000 for street cleaning. He believes that this sum will be necessary to care for the town's streets twice a year. Considerable favorable comment was heard relative to the cleaning program initiated last year.

The Finance Committee, however, does not believe that the town can afford any such expensive program at present. The committee recommends that the four squares of the town be cleaned each Saturday morning in preparation for the week-end and that such other cleaning work be done on the main streets as is necessary to present a proper appearance. For this work the Finance Committee believes that \$1,000 is an ample appropriation and has so recommended. The work consists almost entirely of labor and at the prevailing rate paid by the town about 1,400 man hours can be expended in cleaning streets. This should be ample for the needs of the town.

CLEANING CATCH BASINS—Superintendent Maggi has requested an appropriation of \$2,500 for cleaning catch basins and surface drains. Here, again, the Finance Committee agrees with the program but does not concur in the appropriation necessary. The committee feels that \$500 is sufficient to give the catch-basins their semi-annual cleaning. This is, again, the committee points out, clearly an expenditure for labor. It should not require more than 700 man hours to clean the basins.

SURFACE ROAD TREATMENT—This item inserted by the superintendent calls for an appropriation of \$6,500 for the surface treatment of roads in the spring. The Finance Committee believes that the item is excessive. The sum of \$4,000 is recommended for this purpose.

TAR SIDEWALK REPAIRS—Superintendent Maggi has called to the attention of the Finance Committee the serious condition existing on many of the town's tar sidewalks. At least one suit from a faulty sidewalk has been settled in recent years at an approximate cost of \$1,000. The Finance Committee finds that there are many long stretches of these old walks which are in a deplorable and dangerous condition. No repairs have been made for a lengthy period. The Finance Committee believes that the town would be wise this year to expend a suitable sum for repairing these walks. One damage suit would doubtless cost the town as much as the entire program. Superintendent Maggi requested an appropriation of \$1,000 for this purpose. The Finance Committee recommends the expenditure of \$750.

STREET SIGNS—For many years it has been felt that there was a great and growing need in Saugus for suitable street signs. At the present time the town is practically without signs of this character. Those in use are ancient and of inferior construction and lettering. The expenditure of a small sum annually for this purpose would doubtless care for the entire town in a span of years. Superintendent Maggi requested an appropriation of \$1,000 for the purchase of signs. The Finance Committee, while favoring the purchase of signs, was not prepared to enter into such an extensive program this year. The committee favors the appropriation of \$300 this year for street signs.

FENCES—The Finance Committee has learned, by a personal

visit, that there are many places in town badly in need of fencing. Vine street, Ballard street, and Central street, are excellent examples. The potential danger is great at many of these places and it would appear wise for the town to launch into a fencing program at once to avoid possible damage suits in the future. Those fences now in use are also in a woeful condition in several portions of the town.

Superintendent Maggi recommended to the Finance Committee the appropriation of \$1,000 for fencing. The Finance Committee recommends \$500 and believes that this should be an annual appropriation until these situations are gradually eradicated.

CARE OF PARKS—Superintendent Maggi asked for an appropriation of \$300 to care for the greens in Saugus Centre and Cliftdale. The care consists essentially of merely cutting the grass several times during the summer. The Finance Committee believes that this can well be cared for from the general highway budget and has deleted this special item from the budget.

VACATION HOLIDAYS, ETC.—The superintendent asked for an appropriation of \$1,000 to pay the wages of men under the item "Vacations, Saturday half-holiday, holiday, and pensions." The Finance Committee sees no need of a specific appropriation for this purpose. It is an understood fact that the men of the department have Saturday afternoon off and that several enjoy vacations. There is no necessity, in the belief of the Finance Committee, of granting an additional appropriation to cover this cost. This item has been deleted from the budget.

PATCHING STREETS—This is an item, which, in the opinion of the Finance Committee, should be included in general maintenance. Superintendent Maggi asked for \$1,500 for this purpose but the committee does not recommend the appropriation and has deleted it from the budget.

GENERAL MAINTENANCE—Superintendent Maggi recommends \$15,000 for general maintenance and repairs. This figure is recommended by the Finance Committee.

Last year the Highway Department expended \$20,057.27. The total recommendations of the Finance Committee, under

all of the items stated above, is \$22,050. This approximates a 10 per cent raise for the care of the town's streets but takes into consideration the institution of considerable scheduled work neglected in the past because of a lack of funds.

The Finance Committee has received information from the General Electric Company showing that street signs of one-eighth inch steel japanned and treated so that they cannot rust can be procured for approximately 50 cents apiece. The committee has viewed a specimen of these signs and believes that they are adequate for the town's needs. The committee does not believe that the town should purchase any ornamental and expensive signs. The committee believes that with the \$300 recommended in the budget at least 500 of these signs can be made, stenciled and erected.

Surface Drainage and Street Construction

Included in the budget of the Department of Public Works are two items calling for surface drainage work and street work construction. For each of these two items Superintendent Alfred L. Maggi of the department and the Board of Selectmen have requested appropriations of \$20,000.

The Finance Committee is fully cognizant of the fact that there are many bad drainage situations existing in the town. The committee, however, is unable to favor the appropriation of such a blanket sum to be used in the abolition of these situations. The committee feels that specific recommendations should be made for each project. The Finance Committee is unable to reconcile such a blanket appropriation for the elimination of surface drainage problems with the financial condition of the town.

The same conditions hold true with reference to the request for \$20,000 for new street construction. There is no suggestion in the budget as to where the money will be expended. The Finance Committee expresses the fear that even if such an appropriation was created that its expenditure would provide the Board of Selectmen with a fruitful field for political distribution.

The opinion of the committee is, however, that no projects

of such magnitude should be undertaken at this time. The Finance Committee has deleted both items from the budget.

New Equipment

Superintendent Maggi has recommended to the Finance Committee the purchase of some new equipment for the Highway Department this year.

CONCRETE MIXER—The superintendent recommends the purchase of a concrete mixer to enable the department to construct its own sidewalks this summer. The Finance Committee unanimously favors this proposal. Besides accomplishing the job with more economy, the plan should enable local men to obtain employment during the period that the job is in progress. The Superintendent of Public Works declares that he can save the price of the mixer during the progress of the work.

The Finance Committee has unanimously recommended the expenditure of \$1,200 for the purchase of a concrete mixer for the department.

GASOLINE ROLLER—Declaring that the present roller is nearly worn out and that another must be provided shortly, Superintendent Maggi has recommended the expenditure of \$1,000 for the purchase of a gasoline roller. The superintendent admitted to the Finance Committee, however, that the present roller could probably be made to last through another season.

The Finance Committee, therefore, has deleted this \$4,000 from the budget.

TIRES FOR TRUCKS—The superintendent informs the Finance Committee that the two White trucks of the department must be fitted with new tires. They now have solid tires. There is a law now in effect, however, requiring the use of pneumatic tires. It would seem to be wise to install these tires on the trucks at this time. The cost is estimated at \$1,500.

The Finance Committee, therefore, recommends the sum of \$1,500 for fitting pneumatic tires to the two trucks of the department.

Bridges, Culverts, Etc.

Superintendent Maggi of the Public Works Department has submitted to the Finance Committee the fact that there are several bridges and culverts in town which should be replaced at once. He cites the Central street bridge, the Ballard street bridge, the Highland avenue bridge, and culverts crossing Felton street, Pleasant avenue, Essex street, Vine street, Elm street, Main street, Central street, Howard street, and Spring street, as being in deplorable condition. The Finance Committee has inspected several of these structures and finds that they are in bad condition.

The committee, however, finds no request in the budget for funds to do the work. The Finance Committee suggests that the Department of Public Works prepare estimates and plans covering repairs on the worst of these structures and insert articles covering the cost in future Town Meetings. In the case of several of them action should not be delayed.

Concrete Block Shed

Superintendent Maggi asks in his annual budget an appropriation for the construction of a concrete block shed to house his meter room and stock room for the service division of the Water Department and also a tool room and room for supplies. The Finance Committee, however, has had no request for a specific appropriation. In view of this, the Finance Committee has not gone into this subject at length. The committee recommends that the department prepare plans, specifications, and estimates and insert articles in the warrant for any future Town Meetings.

Cliffondale Square

The Board of Selectmen and Superintendent Maggi of the Public Works Department have presented to the Finance Committee a request for an appropriation of \$6,500 for the completion of Cliffondale square. Work done so far has cost \$3,000 and the appropriation made at a special Town Meeting last fall is depleted.

Superintendent Maggi declares that with the \$6,500 he would be able to resurface the road as far as Ernest street and Myrtle street on Lincoln avenue and as far as Mount Vernon street on

Essex street. He declares that there are 6,500 square yards in this area and that the cost will approximate \$1.00 a yard.

The Finance Committee, however, by unanimous vote has decided to recommend to the Limited Town Meeting the appropriation of \$3,500. This, the superintendent declares, will take care of the square proper. The committee believes that this constitutes all that should be done this year. The committee does not feel that in a year when the town is pressed for appropriations from all quarters, that an appropriation in excess of this amount should be made for the completion of a job which it was originally estimated would cost only \$3,000.

Sidewalks and Curbing

Superintendent Alfred L. Maggi of the Public Works Department and members of the Board of Selectmen have submitted a budget to the Finance Committee asking \$15,000 for sidewalks and curbing in 1931. The Finance Committee recommends \$12,000.

Last year the town turned over to the Board of Selectmen the question of placing the walks and the method of construction to be followed. This year the Finance Committee recommends that this be settled on the Town Hall floor and that the Board of Selectmen be given definite instructions.

The Finance Committee is anxious to prevent, if possible, a repetition of the deplorable situation on Central street. This construction has aroused the unqualified disapproval of the committee. The type of walk constructed, in the opinion of the Finance Committee, is of such a style that within the next five years the town will probably be forced to tear it up and lay a walk presenting a more modern type of construction.

When the Finance Committee recommended to the Limited Town Meeting last spring the construction of sidewalks on Central street, it was with the understanding that the walks would be constructed with a grass plot between the curbing and the sidewalk. The Board of Selectmen, however, decided that this should not be done. The walk as constructed is only five feet wide and at the driveways is much narrower. The resulting situation is a walk which is not only an eyesore but also a constant danger to the stranger.

The Finance Committee is convinced that the town should continue its sidewalk construction program. It should, however, receive for the expenditure a walk which will not only be durable but will also be a thing of attractiveness, enhancing the value of the abutting property. It is unfair for the town to construct a walk and assess one-half of the cost upon the abutter unless a walk is to be built which will return to the abutter an increase in valuation and comfort to compensate him for his expenditure. The committee is convinced that the present walk is far from being an asset to the property abutters.

The Finance Committee believes that the town should continue to provide walks for the main streets. A definite program should be adopted. If the walks are to be distributed over the entire town on the patch-work principal with each member of the Board of Selectmen allocating the sidewalk work in his own section, the town will never obtain sidewalks in the more necessary sections. The Finance Committee favors the expenditure of the entire appropriation annually on main streets until these have been entirely provided with walks. A definite policy should be started and followed through to its logical conclusion so that the principal streets will be provided for.

The Finance Committee favors the construction of a sidewalk on Winter street this year. Superintendent Maggi estimates that a walk eight-feet wide from Stocker street to the intersection of Winter and Central streets at the High School would cost \$15,000 with its curbing.

The Finance Committee however, does not favor an eight foot walk. The committee unanimously recommends that the town construct a six-foot walk with a two-foot grass plot between the curbing and the walk. This method should be less costly, and the results to the town are far more positive than bringing the walk out to the curbing line. All modern towns and cities construct the grass plot type of walk and the Finance Committee is convinced that a six-foot walk with a two-foot grass plot would provide a fine type of walk for the town. The width should be standardized on all future construction.

This should result in a saving over the estimate of \$15,000 for an eight-foot walk. The Finance Committee, therefore, recommends \$12,000 for a granolithic sidewalk and curbing on Winter street, starting at Stocker street, and extending towards

Saugus Centre, the walk to be six feet in width, with a two-foot grass plot between the curbing and the walk.

The Finance Committee calls attention to the fact that the amount of money returning to the town from betterment assessments will not be as heavy as on previous projects because of the fact that a large portion of the walk will be in front of Riverside Cemetery. The committee feels, however, that because of the fact that Winter street is a main artery and because of the school children and cemetery, that this project should be undertaken next.

Snow and Ice

The town spent for snow and ice removal in 1930, \$6,100. The Public Works Department has asked for an appropriation of \$6,000 for this work in 1931.

The Finance Committee, however, in view of the fact that the winter has not been marked with many bad storms, believes that \$5,000 is ample for such work this year. If the funds should be exhausted towards the latter part of the year, it is probable that any deficit could be taken care of by the reserve fund. The Finance Committee believes that it would be advisable to make a smaller appropriation this year than to vote an additional \$1,000 which would be included in the tax levy and might not be needed.

Water Purchase

The town appropriated \$19,000 for water purchase last year. There is an unpaid bill against this department which must be met at the present Town Meeting so that the actual cost last year was \$20,371.28.

- This appears, however, to be a fluctuating amount, dropping in various years and rising in others. The Finance Committee feels that \$20,000 is a reasonable appropriation for 1931, although the Superintendent of Public Works has recommended \$22,000. As there is no certainty as to the actual cost, the committee is reluctant to recommend the appropriation of this additional \$2,000, which may not be required. The committee has voted, therefore, to recommend \$20,000.

Water Maintenance

The budget of the Department of Public Works for Water Maintenance remains identical with last year at \$23,500. Superintendent Alfred L. Maggi of the department declares that he sees no necessity for a change in the budget.

The Finance Committee, therefore, recommends the appropriation of \$23,500 for this department.

General Extensions

For the purpose of General Water Extension the Annual Town Meeting last year provided an appropriation of \$6,000. The request this year is for \$10,000.

This money is intended for the purpose of providing water for new construction. The Board of Selectmen and Superintendent are of the opinion that a larger sum will be needed this year than in former seasons.

The Finance Committee, however, has reason to believe that this sum lends itself easily to the payment of political debts. Certain citizens who do not care to present a special article to the Town Meeting are provided with water for their construction work through this fund.

The Finance Committee, therefore, recommends \$4,000 for general water extension in 1931. The committee believes that all money in excess of this amount should be furnished by the Finance Committee from the reserve fund. Citizens of the town may rest assured that unless the project is worthy that the Finance Committee will not transfer the funds necessary from the reserve fund. The committee believes that to provide the Board of Selectmen with a fund of \$10,000 to disburse as they wish for the purpose of giving water would be most unwise on the part of the town. The fund should be retained entirely for the purpose of installing water mains to new homes in various parts of the town and not for the purpose of rewarding political friends or sections of the town which have supported the candidacy of any member, or members, of the Board of Selectmen. The spectacle of contractors appealing vainly at the Town Hall for water should not be allowed to continue.

Water Meters

The program of the town of installing meters on unmetered fixtures has progressed to the point where a very few homes without meters remain. Superintendent Maggi requested \$1,000 for this purpose in 1931 against \$3,000 expended in 1930.

The Finance Committee, however, after investigation, is of the opinion that \$1,500 is ample for this work. This sum has been recommended.

Installing Gates

Superintendent Maggi finds that there is a crying need for additional gates in the water service of the town. When a leak occurs at present, it is often necessary to shut off the water in an entire section while repairs are being made. The superintendent recommends that the town institute a policy of providing water gates, setting aside a definite appropriation for this purpose every year.

Investigation indicates that this is something which should be started at once. The danger from fire is particularly bad as in the event of a break in the main an entire section must be at once shut off. In the event of a fire occurring, the situation would be very serious.

The superintendent recommends an appropriation of \$1,000 for such work this year. The Finance Committee recommends this figure.

New Equipment

Superintendent Maggi of the Public Works Department has requested several pieces of new equipment for 1931 for the use of the Water Department.

The action of the Finance Committee on these requests follows:

AIR COMPRESSOR—To pursue the unemployment relief work of the past winter the purchase or rental of an air compressor was essential. More than three feet of frost was encountered and it would have been virtually impossible for the town to

continue its program without the use of the compressor. The Finance Committee, by unanimous vote, gave its consent to the Superintendent of Public Works to rent a machine with the understanding that the rental would be applied to the purchase price if the machine was eventually bought.

The machine is the latest type available with three outlets. Superintendent Maggi declares that it will be invaluable in water extension work and other projects in which ledge is encountered. The cost of the compressor with necessary tools and hammers is \$3,600.

The Finance Committee recommends the appropriation of \$3,600 for the purchase of the compressor.

ONE AND ONE-HALF TON TRUCK—The superintendent requested an appropriation for a one and one-half ton truck. The committee finds that the trucks are all in reasonably good condition. The Finance Committee believes that the purchase of this truck should be deferred for at least another year. The requested appropriation of \$2,200 is not recommended.

FORD FOR METER WORK—The superintendent requests an appropriation of \$550 for a Ford with a box body for meter work. He declares that the small machine would be of great value in this type of work. The Finance Committee recommends the requested appropriation.

Cemetery Department

Last year Riverside Cemetery cost the town of Saugus \$5,604 to maintain. The receipts from the burial ground were \$6,368.79, exclusive of the amount taken in for perpetual care, which totalled \$7,296.80. The perpetual care fund of the town now totals \$51,000 all of which is deposited in savings banks with the bank books held by the Town Treasurer.

The Finance Committee is recommending \$6,165 for the expenses of the cemetery in 1931. This is the request of the Board of Commissioners.

The items showing an increase are as follows:

SALARY—The Board of Commissioners unanimously recommended a raise of \$100 in the salary of the Superintendent. In

view of the fact that the committee is convinced that his work has resulted in one of the most attractive cemeteries in this entire section, the committee recommended the increase as being a very justifiable one. This brings his salary to \$2,000.

LABOR—The Commissioners ask for \$3,000 for labor against \$2,729 expended in 1931. They plan considerable more work during the year.

MISCELLANEOUS—The other items are all small. The Commissioners wish to expend \$250 for plants and shrubs for 1931 against \$191.50 in 1930, and \$300 for cement and hardware against \$175 expended in 1930.

Old Parish Burial Ground

The Board of Commissioners also have charge of the Old Parish Burial Ground in Saugus Center, which is now owned by the town. Last year \$450 was spent in rehabilitating the premises. This year the Commissioners ask for \$1,000 for this purpose. The Finance Committee believes that this is something which should be done and that the town owns in the old cemetery a priceless historical relic as well as a charge imposed upon them by their ancestors. Neglect of the dust of the revered should never be tolerated by generations which follow.

The Commissioners wish to spend this money in raising the wall at the lower end of the burial ground, filling in a depression at the rear, and other work of this character. They also wish to do considerable beautifying. Practically all of the money will be spent for labor, sand, cement, and filling.

Curbing at Riverside

The third proposition of the Commissioners is to launch a curbing program around the lots at Riverside Cemetery. At the present time, during storms, a bad situation exists. The board wishes to curb a section of the cemetery this year, one-half of the cost being paid by the lot owners, and the price of the vacant land will be raised in this section, so that the town will eventually get back the entire cost of the project. It is planned to extend this work over a period of several years. They are asking for \$500 for this purpose and the project meets

with the unanimous approval of the Finance Committee as another step towards the improvement of an already beautiful burial ground.

The Finance Committee, therefore recommends the total appropriation of \$7,665 for the Riverside and Old Parish Burial Grounds.

Legion Building

The Finance Committee was confronted this year with a new budget in the form of a request from Saugus Post 210, American Legion, that the town assume the cost of heating and lighting their building in East Saugus. The sum of \$175 was asked for this purpose.

Commander Joseph G. Fisher of the Post appeared before the committee in favor of this article and presented reasons tending to show why, in his opinion, this grant should be made by the town. Mr. Fisher declared that it was the custom of all surrounding towns to pay for this expense and that the Post was asking for nothing which was not enjoyed by neighboring communities.

Although the Board of Selectmen unanimously voted to favor this article, the Finance Committee, by majority, disapproves of the town launching into such a program. It is the opinion of the majority of the committee that once the precedent is established that the town will be called upon for an annual appropriation for this purpose over a period of a great many years.

The town gives Saugus Post 210, American Legion, the building which they now occupy free of rent. During the past year the town has spent \$700 for the purpose of entertaining visiting Legionnaires and \$200 to repair the building. There is an article in the present warrant asking for \$4,000 additional for housing.

There are now over 300 members of the Post. It stands today at its strongest point in history and is an organization of which every member of the town is proud. High in its ideals and striving always for the betterment of the community, the American Legion is an organization which stands preeminent for the welfare of the community.

The majority of the Finance Committee, however, was unable to see the justice of the Post in asking the town to assume this additional burden. Of the total membership of the Post, a contribution of only 60 cents a year would be necessary to pay for the coal and heat which they ask the town to supply. The majority of the committee feels that the needs of the town of Saugus are too great, that the demands upon the tax rate are too stringent, and that the Legion should not ask the town to heat and light a building which they are obtaining free of cost.

On this question the committee was recorded by roll-call vote : Mr. Alexander S. Addison, Mr. Edward Gibbs, Jr., Mr. Paul A. Haley, and Mr. Charles E. Stillings, were recorded against the appropriation. Mr. Bertrand D. Westendarp and Mr. Frederick R. Sharp were recorded in favor.

Board of Health

The budget of the Board of Health, as recommended by the Finance Committee, shows an increase this year. Last year the department spent \$4,013.64. This year they asked for \$5,120 and the Finance Committee is recommending to the Limited Town Meeting a total of \$5,030.

The increase is occasioned principally by two causes. First, the desire of the board to increase the compensation of its physician, and secondly the necessity for additional funds for the cost of maintaining tubercular patients at the Essex County Hospital at Middleton.

PHYSICIAN'S SALARY—Dr. George W. Gale, physician of the Board of Health for the past 35 years, is retiring this year. This mean that the board will be forced to obtain a physician, either by election or by appointment.

Dr. Myron H. Davis is a candidate for the position. The Finance Committee, however, has no certainty that he will be elected. The Board of Health has, however, submitted that during the past few years the physical condition of Dr. Gale, who is 94 years of age, has been such that it has been necessary to engage a physician to actually carry on the work of the department. Dr. Davis has done this work, it was stated, in a very acceptable manner. The Board of Health felt, however, that the \$100 previously paid Dr. Gale should be raised to \$500.

The needs of the town are increasing daily, they declare, and there is considerable health work which should be done which the board has been unable to do in the past because of a lack of funds.

The Finance Committee unanimously agrees that \$500 is a small sum for a municipality of 15,000 to pay for health services. The Committee, therefore, has included in the budget an item of \$500 for the salary of the physician.

AUTOMOBILE TRANSPORTATION—The town has been paying Chairman Charles E. Light of the board the sum of \$240 annually for the use of his car. This is the largest amount paid for this service to any town official. As the Finance Committee has established a flat rate of \$150 for this service, and as the committee is unable to see where Mr. Light is forced to use his car more than any other officials receiving less compensation, it is recommending \$150 for this service in 1931 and has added this total to the salary of the chairman. The item becomes, therefore, salary and transportation. The committee feels that this recommendation is consistent with its policy and is also fair compensation to Mr. Light for gasoline and oil consumed in the town's business.

TUBERCULOSIS PATIENTS—Due to an increase in the number of patients maintained by the town at the Essex County Tuberculosis Hospital, the Board of Health will require \$2,500 for this purpose this year. Last year only \$1,500 was appropriated but there are unpaid bills totalling over \$1,200. The committee has recommended \$2,500.

The Finance Committee calls to the attention of the Limited Town Meeting the increasing and unavoidable expense thrown upon the town by this hospital. This year we are forced to appropriate \$2,258.80 for an addition to the hospital and \$3,770.05 for maintenance, in addition to the \$2,500 for the care of the town's patients. This is becoming an increasingly severe burden upon the town which can be lifted only by legislative action.

There are no other changes in the budget of the Board of Health to merit comment. The Finance Committee, therefore, recommends \$5,030 for the Health Department in 1931 against a request of the board for \$5,120.

Inspector of Animals

The Finance Committee is recommending \$785 for the expenses of the department against \$685 expended in 1930. The increase is due to the decision of the committee to recommend an increase for the director from \$600 to \$750 a year. This is, however, in actuality, merely giving the inspector the same compensation for the use of his car as is granted to other officials doing a similar amount of work. The committee has not increased the salary of the inspector as indicated but has merely attached the amount which should be paid in automobile transportation to the salary item, indicating that the \$750 is to be paid for salary and transportation.

Other items in the budget remain identical with last year.

Collection of Ashes and Garbage

These two items are included in a three-year contract, signed by the Board of Health in 1930, and are, therefore, not subject to change by the Finance Committee. The collection of ashes will again cost the town \$4,900 this year and the collection of garbage \$3,000.

Insurance

The Insurance budget of the town shows a slight increase this year. The expended total in 1930 was \$5,691.73. This year the request is for \$6,322.03. This is a fixed charge against the town and there appears little opportunity for reduction. The Finance Committee, therefore, recommends the appropriation of \$6,322.03 for insurance charges in 1931.

Playgrounds

The Finance Committee has recommended in its entirety the budget of the Board of Playground Commissioners. The budget calls for expenditures of \$3,650 against \$4,375.70 expended in 1930.

The Board of Playground Commissioners wish to expend the money, chiefly, as follows: Stackpole's Field, caretaking and grading, \$350; bleachers, \$750; instructor, \$250; miscellaneous, \$150; Cliftondale Playground, labor, \$250; filling, \$1,500; woman instructor, \$100; male instructor, \$300.

The Finance Committee believes that the expenses of the town for playgrounds are at a minimum and that the work of the commission is of such a nature that the benefit derived from the small expenditure annually is of great magnitude.

Reserve Fund

The Finance Committee recommends to the annual Town Meeting a reserve fund of \$20,000 instead of \$6,000 as appropriated last year.

This is recommended solely in the interests of more efficiency in town government. The Finance Committee believes that with this reserve fund it will be possible to complete the year with a minimum of town meetings.

Besides the cost of calling these special Town Meetings, the fact must also be taken into consideration that the wastefulness extends not only to money but also to time. There are nearly 240 members of the Limited Town Meeting. Estimating their time at only 50 cents an hour, a net loss of \$120 an hour is sustained during every hour that the Town Meeting is in session.

Protracted Town Meetings do not lend themselves to efficiency. The Finance Committee believes that with a reserve fund of \$20,000 it will be possible to eliminate many of the meetings. With such a fund last year, the Finance Committee would have been able to care for the emergencies in the Public Welfare and State Aid and Soldiers' Relief departments without the necessity of a meeting. When a Town Meeting is called for emergencies, other articles inevitably creep in, with a resulting loss to the town.

There is no member of the Finance Committee who is at all interested personally in the political fabric of the town. The committee has nothing to gain by mixing into political troubles which permeate the Town Hall. The sole interest of the committee is to assist in a proper administration of the town and citizens may rest assured that none of the \$20,000 will be expended other than in cases of extreme emergency. The law creating the reserve fund specifically states that the Finance Committee shall transfer for no other purposes than emergencies and unforeseen situations.

The Finance Committee is convinced that with such a reserve fund many Town Meetings could be avoided and the town saved both time and money.

The Finance Committee, therefore, recommends the appropriation of \$20,000 for a reserve fund.

Trade School Tuition

This is money appropriated by the town annually to pay the tuition of persons attending trade schools elsewhere. The State Law governing this subject is very rigid and the town has no alternative than to pay the money. It would appear that the annual appropriation will increase in the future rather than decrease as the schools are open, free of charge, to persons well into 40 years of age and older.

The Board of Selectmen requested \$2,000 under this item. Last year \$1,474.00 was expended. The Finance Committee recommends an expenditure of \$1,500.

Temporary Loan Interest

Due to the unprecedented slump in the money market, the Town Treasurer expended only \$6,279.28 in temporary loan interest in 1930. The Town Treasurer, however, is asking for \$11,000 in 1931.

This, however, is due to a desire to save the town money. If the construction of a new Senior High School is authorized and the sale of four per cent bonds ordered, the town can save money by borrowing money for one year under the term of a temporary loan. The money would not be needed all at once and it is probable that not more than \$100,000 would be required until next spring. The Town Treasurer could borrow this sum at the prevailing market for two or two and one-half per cent. He would save the town the difference represented between this and the four per cent at which the bonds would have to be sold.

This would necessitate, however, a larger appropriation for Temporary Loan Interest. The Finance Committee believes that this is an excellent attempt to save money for the town and recommends the requested appropriation.

The Finance Committee believes that the bonds should not be sold until after August 1. This will mean that the town will not be forced to make any appropriation for interest this year even if the money market should rise so that it would be cheaper to sell the bonds than borrow money temporarily.

Building Inspector

The budget of the Building Inspector's Department, as recommended, shows an increase from \$1,017.75 expended in 1930 to \$1,305 recommended in 1931 but is lower than the amount recommended by the inspector.

This is another department where the salary has remained stationary as the needs of the town have grown. The town has grown by some \$500,000 annually for the past five years but the salary of the inspector has remained at \$800. The majority of the Finance Committee felt that he was entitled to have his salary raised to \$1,000 and that the town had been guilty for several years of underpaying a valuable public servant.

In view of the committee's policy of abolishing the annual charge for transportation, it was voted to recommend to the Town Meeting a total of \$1,150 for salary and transportation, the \$150 being the board's standard for transportation.

The committee cut the recommendation of the Building Inspector of \$150 for office supplies to \$100 in view of the fact that only \$65 was expended in 1930. This, however, is a fluctuating expense, depending upon his supply of necessary stationery and blanks.

The Finance Committee, therefore, recommends to the Limited Town Meeting an appropriation of \$1,305 for the Building Inspector's Department in 1931.

Special Articles

ARTICLES 4 and 5—Payment of appropriations levied upon the town by the County Commissioners for the construction of an addition to the Essex County Tuberculosis Hospital and the maintenance of the plant.

The Finance Committee has no other alternative than to recommend the payment of these bills. The town has received an

assessment of \$2,258.80 for the construction of an addition to the hospital, and \$3,770.05 for the maintenance of the plant. This is apparently an expense which must be met annually by the town as long as the plant is in operation. The Finance Committee calls attention to the fact that in excess of these sums that the town has to pay for the care of all patients sent there. This year this additional burden will approximate \$2,500. The only relief from this growing burden appears to lie through legislative action.

The Finance Committee, therefore, recommends the requested appropriations under Articles 4 and 5.

ART. 6—Request of the Town Accountant for \$11,896.37 for the payment of unpaid bills of 1930 and former years.

The request for funds to meet unpaid bills this year is unusually high. It totals approximately \$10,000. The bulk of the bills are from the Board of Public Welfare and Department of Soldiers Relief.

The Finance Committee does not favor the accumulation of bills in excess of the appropriations of the respective departments. The committee believes, however, that all legal bills against the town should be met. For the town to act otherwise is merely injuring the public credit.

With a larger reserve fund many of these bills would not have been accumulated.

The Finance Committee, therefore, recommends that Article 6 be passed and that \$10,000 be appropriated for unpaid bills of 1930 and former years. It is believed that this will be ample to meet the outstanding legal bills.

ART. 7—This is a request from the Board of Selectmen that the sum of \$309.84 be appropriated to pay David J. Shethan for sidewalk repairs made on the estate of Frank B. Sloan.

This is an old bill. Several years ago when the town built a drain through the Sloan estate, Michael McDonough constructed the drain. He refused, however to make repairs to the Sloan sidewalk, which work was included in his contract, alleging that he had already lost considerable money on the job. The Board

of Selectmen paid almost all of the McDonough bills and then found it necessary to hire Sheehan to repair the walk. He has never been paid.

The Selectmen feel that Mr. Sheehan should not suffer from the case inasmuch as he did his part of the work in excellent faith and in a satisfactory manner.

The Finance Committee recommends that Article 7 be passed and that Mr. Sheehan be paid for his work.

ART. 8—Requests of the Board of Selectmen for an appropriation of \$208.78 to pay taxes illegally assessed.

This is the result of a land court decision against the town. The taxes must be remitted.

The Finance Committee recommends that \$208.78 be appropriated to pay taxes illegally assessed against Ida M. Hodsdon.

ART. 8—Request of the Board of Selectmen that the Town Treasurer release the tax title on Lot 271, Madera street.

The Finance Committee finds that the Town Treasurer has never heard of this article and has never been consulted by the Board of Selectmen. The Treasurer is of the opinion, however, that if the title is a valid one that he has no authority to take such action.

The Finance Committee recommends that this article be indefinitely postponed.

ART. 10—Request of the Planning Board for an appropriation to cover the cost of hiring a social service worker to investigate all cases of the Board of Public Welfare and the Department of State Aid and Soldiers' Relief.

The Finance Committee seriously questions the legality of that part of the article having reference to the Department of Soldiers' Relief. Under the statutes of Massachusetts, it is impossible to relieve a soldier from the ordinary welfare department and a separate department is created under the sole jurisdiction of the Board of Selectmen or their agents. The com-

mittee feels certain that it would be impossible for a worker to be engaged who would devote his or her time to both departments.

The Finance Committee, however, has taken care of this situation under the general budget of the Board of Public Welfare. The sum of \$800 has been appropriated for the salary of a combined clerk and investigator. The committee feels that this will take care of the needs of the town for the present.

It is the opinion of the Finance Committee that the town's needs lies in some competent investigator rather than in a social service worker.

The article is, therefore, not recommended.

ART. 11—Request of Treasurer Harold E. Dodge for an appropriation of \$1,000 to determine the validity of tax titles.

There are now 1,400 tax titles on the books of the town. Many of them concern lands of little value. The intention of the treasurer is to determine the validity of the town's claim, secure permission from the State Department of Corporations and Taxation, and have these lands sold at auction. This includes solely land without buildings. The town is receiving no revenue from the land at present and if sold there will be taxes accruing.

The Finance Committee believes that this situation should be cleaned up. The committee unanimously recommends an appropriation of \$1,000 to determine the validity of tax titles.

ART 12—Request of the Board of Selectmen for \$2,000 to paint the interior and exterior of the Town Hall.

The Board of Selectmen appeared before the Finance Committee on this article and presented the fact that the Town Hall is gravely in need of painting. They declared that it would cost \$1,200 to paint the exterior and \$800 for the interior painting.

The Finance Committee believes that it is essential to paint the exterior of the Town Hall at once. They believe, however, that the interior decorating can be delayed until another year.

The committee therefore recommends the appropriation of \$1,200 for painting the exterior of the Town Hall.

ART. 13—Request of the Board of Selectmen for an appropriation of \$300 for partitioning off the court room of the Town Hall to provide suitable office space.

With the desire for additional office space in the Town Hall, the Finance Committee is entirely in sympathy. There is no question but what some departments are in need of additional space.

The Finance Committee seriously questions, however, the advisability of the town expending \$300 for a makeshift job which would merely be an eyesore and not care for the conditions in other than an efficient manner. The committee recommends that the Board of Selectmen go into the matter of crowded conditions in the Town Hall at more length and report, with recommendations and articles, at a future Town Meeting.

The article, therefore, is not recommended.

ARTS. 14, 15 and 16—Requests of the Board of Selectmen for \$4,000 for repairing, equipping and furnishing the "Old Town Hall" on Taylor Street; for the purpose of leasing the building to Saugus Post 210, American Legion; and for the purpose of appropriating \$1,500 for providing Saugus Post 210, American Legion, with a headquarters.

The "Old Town Hall" on Taylor street was leased some years ago to the Chahpahwee Camp Fire Girls to be used as a Community Center. The organization has spent a considerable sum rehabilitating the building. The organization is willing to surrender the lease to the town provided that they be paid a sum to compensate them for the heating plant, which cost \$1,350, and certain furnishings, dishes, silver, etc., which remains in the building.

The American Legion is anxious to have funds appropriated to repair the building. They have secured estimates indicating that it would cost \$2,000 to make the alterations and repairs which they desire.

The majority of the Finance Committee recommends to the Limited Town Meeting that \$3,500 be appropriated under Article 15 for the purpose outlined, of which \$2,000 shall be for repairs, and no payments shall be paid of the \$1,500 requested by the Camp Fire Girls until the legality is decided by the proper authorities.

ART. 17—Request of the Governors' Safety Committee for an appropriation of \$500 for highway safety work.

The Finance Committee is convinced that this work is of an essential nature. A vast amount of highway safety education is required to assist in curtailing the grave situation existing on the highways. The understanding of the committee is that the major part of this sum will be expended in educational work among the school children of the town.

Believing that this is a worthy item for which the town will doubtless receive value far in excess of the expenditure, the Finance Committee recommends that \$500 be appropriated for this purpose.

ART. 18—Request of Benjamin Q. Belonga and others for action by the town transferring the Surplus War Bonus Fund of \$5,595.49 to a separate interest bearing account.

The State some years ago returned to the town of Saugus \$5,595.49 from the proceeds left over from the War Poll Taxes. This money can be only used for certain designated purposes, the chief of which is to provide a Memorial Building for the soldiers and sailors of the World War.

At the present time the money lies in the general surplus account. The proposal is to take it from this account and create a special fund. The money will then accumulate interest. If at any time in the future the town wishes to erect a Memorial Building, the money will then be available.

The transfer will not effect the tax rate in the slightest.

The Finance Committee recommends that Article 18 be approved by the Limited Town Meeting.

ARTS. 19 AND 20—Request of the Board of Playground Commissioners for appropriations of \$2,000, under each article, for the erection of comfort stations on Stackpole's Field and the Clifondale Playground.

The purpose of these two articles is obvious. Members of the Board of Playground Commissioners feel that comfort stations should be erected at both playgrounds and they have secured estimates indicating that suitable buildings could be built for \$2,000 each. The buildings would also serve as storage plants for their equipment.

With the general plan, the Finance Committee is entirely in sympathy. The committee, however, does not believe that suitable buildings can be erected for the money requested. When built, the committee believes the comfort stations should be of brick construction and should be of such construction that they will be pleasing and not an ugly mark on the playgrounds.

The Finance Committee does not believe, however, that the town can afford to erect such buildings this year. The committee recommends that the articles be postponed until some more advantageous year when more important matters do not press so heavily upon the budget.

The Finance Committee recommends, therefore, that Articles 19 and 20 be indefinitely postponed.

ARTS. 21 and 29—Request of the Board of Cemetery Commissioners for appropriations of \$6,000 and \$4,000, respectively, for the purchase of land adjacent to Riverside Cemetery.

Article 21 is a request for \$6,000 to purchase the land next to the cemetery owned by Matthew Monteith. The Board of Cemetery Commissioners hold an option under which they could purchase the land for \$6,000, which is its approximate value. The board believes that this land would care for the needs of the town for many years to come. There is a sand pit on the property which would have to be filled in. The board believes that it would be wise to purchase this land. By its purchase a proposed road between the cemetery and the Montieth land would also become the property of the town.

The Finance Committee, however, is unable to reconcile this request with the demands upon the funds of the town. The committee believes that when the time arrives that the land is needed, that it will be possible to secure it by right of eminent domain. The committee also points to the fact that this project might well be taken in some year when the demands upon the budget are not so heavy. Purchase by the town would also result in a loss in the taxes from the property.

With reference to Article 29, which is a request for \$4,000 to purchase the land between the Saugus garage and several houses on Winter street, the Finance Committee raises the same objections. This is further removed from the burial ground and should not be considered unless the previous article is taken first.

The Finance Committee believes that action on both of these articles might well be postponed. The Finance Committee, therefore, moves that Articles 21 and 29 be indefinitely postponed.

ART. 22 and 23--Request of the Board of Library Trustees for the appropriation of \$8,500 for an addition to the Public Library.

This is a request which has annually been laid before the Finance Committee for the past few years. The overcrowded condition in the library is of such an obvious nature that little explanation is necessary. The building is completely unsuited for the great expansion which has occurred in the town since its erection.

The Finance Committee has made a personal inspection of the library under ordinary conditions and is convinced that something should be done to care for the situation. The library is an integral part of the educational facilities of the town and is of vast importance to school children.

The Board of Library Trustees have obtained additional figures supplementary to those quoted in the article and find that a suitable building, without basement, can be erected for \$6,500. The basement would appear to be unnecessary as the building already has considerable unused basement space. This, however, is not suitable for the storage and distribution of books.

The Finance Committee unanimously believes that the town should make an effort this year to relieve the congestion in the Public Library. The trustees have patiently waited year after year while many less important things have been voted by the Annual Meeting.

The Finance Committee, therefore, recommends to the Limited Town Meeting the appropriation of \$6,500 for an addition to the Public Library, and recommends that the Board of Library Trustees be given authority to construct the addition.

ART. 24. To see if the town will vote to authorize a bond issue of \$400,000 for the construction of a new Senior High School.

The Finance Committee has been informed by the School Housing Investigating Committee and by Superintendent Jesse W. Lambert of the School Department and members of the School Committee of the grave situation existing at the Saugus High School. The committee finds, after investigation, that the claims of the two committees have not been exaggerated in the slightest and that the town faces a serious situation at the school.

The construction of a new Senior High School, is, the Finance Committee believes, inevitable. Its construction should not be delayed beyond the present year. If the new building is authorized at the present Limited Town Meeting, the earliest date that it can be occupied is September of 1932. Superintendent Lambert is of the opinion that the probable date will be January 1, 1933.

During the past two years a two-platoon system has been in vogue at the High School. This year the Senior High School attends in the morning and at one o'clock the Junior High School takes over the school. The disadvantages of this system are obvious. It means that all pupils of the High School must quit the building shortly after one o'clock. There is no time for assistance for those pupils who desire a friendly conference with their instructors. The situation in the afternoon, when the Junior High School has the building, is even more serious. All pupils must leave the building at 5 o'clock. Those who are backward must rush out of the school and travel home over darkened streets. There is again no opportunity for additional help to be given them.

Parents of children in the Junior High School know that it is impossible to keep them home in the morning. They rush out and play all the morning. Many of them dash off to school at noon without any lunch. Their arduous play in the morning results in their lacking the vim and vitality necessary to properly attack their subjects in the afternoon. The result is that because of the lack of attention they are being pushed on into the Senior High School with an inadequate preparation. It is impossible to keep many of them back because those pushing on from the elementary schools must have the space and attention which they would occupy. The result is inevitably a loss to the child of the most valuable years of his education when his formative mind should be shaping for the harder studies to follow.

Aside from the economic angle, there is, then, an educational objection to this system. Superintendent Lambert is quite disturbed over the possibilities of the situation. The superintendent declares that he can see nothing but an eventual breakdown of the educational standing of Saugus High School. At the present time the school enjoys a high rating, it is on the accredited list of the board of New England College examiners, and can also certify to any State Normal School. The fact remains, however, that from the Junior High School must come the pupils of the Senior High School of the next few years. If they are inadequately prepared for the more difficult subjects which they must attack in the higher grades, the result, must, inevitably, be a breakdown of the entire system.

The system does not, in the opinion of the Superintendent, work for the moral welfare of the children. They are sent home at night over darkened streets subjected to influences which do not tend toward their moral welfare. There is no time during the school hours to bring to their attention great essential points of moral education which should be a necessary part of all school training.

This, in the opinion of the Superintendent and School Committee, is by far the gravest feature of the entire situation. They point to the fact that the Junior High School students are being pushed into the High School proper with an inadequate preparation and that they are not, in many instances, suitably prepared for the work before them. If several hundred of these youngsters are promoted into the Senior High School annually,

and it is impossible to hold many of them back because of the ever-flowing stream of youngsters coming up from the elementary schools, the inevitable reaction must be a crippling of the standards of the school. From the Junior High School must be recruited those who will constitute the graduating class of four years hence. These young people are starting their High School work under a terrible handicap when they are not given sufficient preparation in the preparatory work of the Junior High School.

In effect the entire value of the Junior High School as a training ground for the work of the Senior High School is entirely lost.

Just how serious this situation is can perhaps best be told in brief form. Pupils of the Junior High School at Saugus Center are receiving four hours' instruction daily when they should be receiving five. They are receiving less education daily than they are entitled to. Instead of the 800 or more hours a year which the Commonwealth establishes as a minimum, the students are receiving only an approximate 700. And this situation is occurring in the most crucial period of their lives!

That the situation from the point of view of finances is wasteful is demonstrated by the fact that the town is paying teachers as much money to instruct the students for four hours daily they would for a six-hour day. One-third of the money expended for teachers is thereby wasted.

It is also true that the teachers would, if possible, remain after school to assist pupils who do not acquire their lessons as easily as the remainder of the class. Under the present system, however, this is impossible. The teacher leaves the building with the pupil. If the pupil does not acquire his lesson in the class, it is lost forever. This, in the opinion of the Finance Committee, is an extravagant waste on the part of the town of not only money but educational opportunities.

On another page is a table showing the distribution of the school population of Saugus. A few figures will suffice to show the over-crowding in the Senior High School.

On January 1 there were 681 pupils enrolled in the Senior High School, according to the figures of Principal Evans. Of this total 110 were seniors who will graduate this spring; 96 were juniors; 163 were sophomores, and 309 were freshmen.

In June 110 members of the Senior class will leave the school. There are, however, 260 pupils in the eighth grade of the two Junior High Schools. If they all graduate into the High School, which is, of course, unlikely, there would be 150 coming into the High School more than will leave by graduation. It is estimated, however, that 10 per cent will not enter the High School. This would leave 124 more to enter the school than will graduate, or a total enrollment of 234.

This will mean that in September of this year there will be approximately 805 pupils in the Senior High School. The building will comfortably house between 550 and 600 pupils, although there are 681 there at present. That it will house 800 pupils, however, does not seem possible, although this will have to be done even if the new school is authorized this year, for it will not be ready for occupancy until the fall of 1932.

It is obvious from the foregoing that the situation can only be alleviated by the construction of a new Senior High School. Even then the situation at the Junior High School will be serious. This year there are two elementary grades at the Sweetser Junior High School. In September it will be necessary to take two additional rooms for this purpose. There will be a normal growth of two rooms at the Central Junior High School, which with the addition of two rooms from the Sweetser, will make it necessary to use 14 rooms of the present Senior High School building in the afternoon. There will be only five rooms left for future growth. The growth this year is four rooms and will not, in the opinion of Superintendent Lambert, be less than three and possibly four rooms in 1932.

Superintendent Lambert is convinced that the next problem of the town will be in the Junior High School. With the construction of the new Senior High School, however, this could probably be met for several years by opening several rooms there for Junior High School purposes. The construction of a six-room addition to the Felton School for elementary purposes would also relieve the situation at the Sweetser School and this

could again be converted into a Junior High School. This situation, however, will probably not have to be faced by the town for the next five years.

It should be emphasized that it is necessary to look two years into the future on the schooling question. Even if the contract is awarded this spring, the school would not be ready for occupancy before September 1 of 1931 and previous experience has indicated that another six months delay might be reasonably expected. By 1932 all of the available space at the High School will be exhausted in both the morning and afternoon sessions.

The Finance Committee is unanimously convinced that the problem is an actuality and that it must be faced by the town. Education of its children is the most manifest duty of any municipality and Saugus must care for the situation this year.

Members of the School Housing Investigating Committee have spent two years working on the problem. Last year they secured permission from the General Court to borrow outside of the debt limit for the construction of the new school. It was estimated then that the building would cost \$550,000. Since then, however, the committee has revised its figures. The committee finds that building conditions, in their opinion, are 10 per cent lower than last year. They have secured the other savings indicated by postponing the construction of a proposed wing on the building and have decided to leave unfinished the cafeteria under the same. They have also the space for the same. They have also decided to eliminate a proposed fly gallery for the auditorium and eliminating one of three balconies for spectators in the gymnasium. The committee has also voted to eliminate that portion of the gymnasium roof above the third floor, to eliminate the dental clinic and provide at this time only the landscaping absolutely necessary.

The building as planned by the School Housing Investigating Committee would have 29 classrooms, three laboratories, three lecture rooms, and five special rooms, making a total of 40 rooms. In addition there would be an auditorium seating 1,200, library, lockers, showers, and a gymnasium. The toilet facilities would be sufficient to care for 1,200 pupils.

MEMBERSHIP BY GRADES AND BY SCHOOLS, JANUARY 1931

SCHOOLS	ELEMENTARY						JR. HIGH			HIGH SCHOOL			P.G. Total
	1	2	3	4	5	6	7	8	9	10	11	12	
Armitage	34	35	36	36	31	40							212
Ballard	36	39	45	35	40	35							230
Ballard					39	35							74
Cliftondale	46	27	37	28									138
Emerson	27	13				35							75
Emerson		12	27	31									70
Felton	44	44	40	44	36	37							245
Mansfield	41	34	40	40									155
Lynnhurst*	15	9	28	11	19	11							93
North Saugus*	21	16	16	21	20	15							109
Oaklandvale	15	20	9*	15*	17*	15*							91
Oaklandvale			7*										7
Roby	47	41	42	43	41	42							256
Roby	23	15			11	31							80
Centre		14	15	12	20								61
Sweetser (Grades)					40								40
Sweetser (Grades)					41								41
Junior High							335	310	309	163	96	110	645
High													681
Opportunity													
Ungraded													25
	349	319	342	316	355	296	335	310	309	163	96	110	3 3,328

*Two grades in a room

The building as outlined by the School Housing Investigating Committee would be as follows:

The building is to be a three-story brick building of Colonial design, having its principal facade towards the Newburyport Turnpike, but the entrance to the school grounds will be from Main street and from Highland avenue. The building will be placed far enough from the Newburyport Turnpike to admit of a 30-foot driveway from Main street to Highland avenue in front of the building and at the same time leaving parking space for 100 automobiles between the driveway and the Turnpike available only from the driveway. The building is an I shaped structure with the gymnasium and class room wing on the south end, and the auditorium and future manual training room on the north end. The main entrance to the building is a Colonial portico on the long side of the building facing the Turnpike flanked by the auditorium wing on the north and the class room wing on the south. The building has been designed to admit of future extensions in three directions, two to be visible from the Turnpike which when completed will give a symmetrical facade from the front, the third to be a continuation of the manual training wing. The elevation presented shows three class rooms of the future addition on the north end extending towards Main street. The building is to contain an auditorium, a gymnasium, a library, a cafeteria, and lecture and laboratory rooms for physics, chemistry, and biology, also specially equipped rooms for typewriting, bookkeeping, office appliances, banking, manual training, mechanical and free hand drawing, domestic science.

The main entrance leads into a 12-foot corridor extending the entire length of the building. At the left of the entrance is the Night Principal's office, storage closet and toilet and small waiting room. This waiting room in the daytime becomes a part of the general office of the Day Principal, which will contain the general school and clerical files, program system, telephone system, teachers' time clocks, information, etc. Connecting with this general office in the Principal's private office with a vault for school records and a storage closet and toilet. This office may be entered either from the general corridor or from the Principal's outer office. The Principal's office connects also with the office of the Dean of Girls, which has a small waiting room with a toilet which connects with the girls' rest room.

METHOD OF RETIREMENT AND YEARLY COST

4%—15 Year Serial Bonds

For Construction of Proposed High School

Dates	Bonds Outstanding	Principal Payment	Interest	Total to be ap- propriated by tax rate during year included
July, 1931	\$275,000 00			\$25,000 00
Jan., 1932			\$5,500 00	
July, 1932	256,666 66	\$18,333 34	5,500 00	29,333 34
Jan., 1933			5,133 33	
July, 1933	238,333 33	18,333 33	5,133 34	28,600 00
Jan., 1934			4,766 66	
July, 1934	220,000 00	18,333 33	4,766 67	27,866 66
Jan., 1935			4,400 00	
July, 1935	201,666 66	18,333 34	4,400 00	27,133 34
Jan., 1936			4,033 33	
July, 1936	183,333 33	18,333 33	4,033 34	26,400 00
Jan., 1937			3,666 66	
July, 1937	165,000 00	18,333 33	3,666 67	25,666 66
Jan., 1938			3,300 00	
July, 1938	146,666 66	18,333 34	3,300 00	24,933 34
Jan., 1939			2,933 33	
July, 1939	128,333 33	18,333 33	2,933 34	24,200 00
Jan., 1940			2,566 66	
July, 1940	110,000 00	18,333 33	2,566 67	23,466 66
Jan., 1941			2,200 00	
July, 1941	91,666 66	18,333 34	2,200 00	22,733 34
Jan., 1942			1,833 33	
July, 1942	73,333 33	18,333 33	1,833 34	22,000 00
Jan., 1943			1,466 66	
July, 1943	55,000 00	18,333 33	1,466 67	21,266 66
Jan., 1944			1,100 00	
July, 1944	36,666 66	18,333 34	1,100 00	20,533 34
Jan., 1945			733 33	
July, 1945	18,333 33	18,333 33	733 34	19,800 00
Jan., 1946			366 66	
July, 1946		18,333 33	366 67	19,066 66

At the right of the main entrance is the Medical Quarters and quarters for the School Board; the Doctor's office is entered from the front entrance, and connects with the small waiting room also entered from the front entrance, and with the Nurse's room which is entered either from the waiting room or from the main corridor. The Nurse's room connects with the supply room and toilet.

The quarters for the School Board consist of a larger Board Room serving as a general office for the Superintendent of Schools and meeting of the School Board with a small office for the Superintendent of Schools with a storage closet and toilet. Off the general office is an ante-room and a vault for the storage of school records.

The Auditorium wing contains an Auditorium with total seating capacity of 1,200—850 in the orchestra and 350 in the gallery. The Auditorium has a typical theater stage with dressing rooms, toilets, property room, and stage vents to comply with the Massachusetts law for theatres, thus making the auditorium available for plays and motion pictures in addition to the regular school work. The Auditorium is so arranged that it can be cut off from the school building and thrown open to the public. The Library is also to be located in the Auditorium wing and will contain a large reading room with a small room for the librarian and a small room for book repairs and stack room. The large seating capacity of the library will relieve to a considerable extent the study halls; consequently these halls are made up of two rooms with a capacity of about 70, but the rooms are to be so laid out that they can be used as individual class rooms. The total number of class rooms necessary for home rooms is based on seating 35 pupils in a room. Thus a total number of 1,200 pupils is provided for. This would require a total of 35 home rooms; but some of the special rooms and the study halls already mentioned will be available for home rooms.

The gymnasium provides in a half basement, rooms for instructors, field equipment, boys' lockers, shower rooms, girls' lockers and shower rooms together with toilet rooms and storage space for equipment and a room for visiting teams, janitor's room and plenum for the ventilation of the gymnasium. The

first floor of the gymnasium is of sufficient size to house a 45x75 basketball court, and provides for a division which will make it possible for boys and girls to use the gymnasium at the same time. The second floor of the gymnasium contains a visitors' gallery.

The boiler room is to be isolated and located on the northeast corner.

The building would be of second-class sprinkler construction. The building committee finds that a building of first-class sprinkler construction would cost \$150,000 more. The reduction in the insurance cost would be only \$243 yearly. The cost to the town, however, of the additional \$150,000 would result in a raise in the tax rate of 90 cents additional in 1931, gradually reducing to 30 cents in the latter years of the bond issue. It would appear much more economical for the town to bear the additional insurance of \$243 annually than to raise the tax rate to this extent.

The proposed site of the new building is on land owned by the town on the Town Infirmary property on the Newburyport Turnpike. The new school would face the turnpike. There would, however, be no entrance from the turnpike and a high fence would be erected along the entire turnpike at this point. A road would be cut in from Main street. There is a 30-foot driveway provided for in the front of the building and parking space for 100 automobiles between this road and the steel fence by the turnpike. The School Housing Investigating Committee finds that there will be practically no grading at this site, only \$5,000 being provided for this item. There is land sufficient for the school and for a football field and one quarter mile track at the rear of the school. Sufficient land is also contained in the tract to allow for the construction of three future wings to the school. It is estimated that the town would not outgrow this site in 50 years. Sufficient land also remains on the Town Infirmary property at the opposite side of Highland avenue to allow for the construction of a baseball diamond, tennis courts, and bleachers in the future.

The School Housing Committee finds that if the town does not take this site that it will be necessary to procure a large plot of land.

Not only will it be necessary for the town to purchase this land but there will be a natural condemnation of property for taxable purposes. If an addition was to be constructed on the present inadequate structure in Saugus Center, it would be necessary to condemn some \$30,000 worth of taxable property, bringing into the town considerable revenue each year.

Several sites have been considered by the committee. It has been suggested to them that they take Fiske's Field in Cliftondale. Here, however, there would be a tremendous cost for filling. The so-called "Unity Camp" site has also been suggested. Here, however, the committee finds that there is not sufficient land at their disposal. There are many objections to any proposed site, the principal one being that the cost would be prohibitive. Here the town can build a school without purchasing a foot of land for the next 50 years.

Members of the Finance Committee have given the subject of the erection of the proposed new school considerable thought and study. There is no question in the mind of the committee but what a school must be erected this year. The committee is unanimously convinced that there is no other alternative. The Finance Committee does not, however, believe that \$400,000 is necessary for this purpose and does not believe that the town of Saugus can afford such an exceptional expenditure at this time.

To appropriate \$400,000 for the school would cost the taxpayers of Saugus approximately \$2.65 on their tax rate this year. In 1932 the cost would be still greater and \$3.12 would have to be allowed. This is because the town will experience in 1932 the full force of the principal plus the interest charges.

Members of the Finance Committee, by unanimous vote, have decided to recommend to the Limited Town Meeting that a bond issue of \$300,000 be authorized for the construction of a new school. On another page will be seen the effect of this upon the tax rate and the amount which must be spent by the town for the 15 years covering the issue.

By borrowing \$300,000 for the new school, the town must pay from this year's tax levy, \$25,000. This will mean an approximate raise in the tax rate of \$2.00 against the \$2.65 estimated by the School Housing Investigating Committee. This

will mean a saving of 60 cents in the tax rate. The proportion of increase in 1932 will also be lower.

The Finance Committee has carefully studied the plans submitted by the School Housing Investigating Committee. The plans were prepared by Ralph Temple Jackson of Boston. The plans indicate a beautiful building which would undoubtedly be an asset to the community but the Finance Committee is unanimously of the belief that the plans are entirely too elaborate for the needs of the town. In the opinion of the Finance Committee, the crying need of the school system of Saugus lies in additional classrooms. Other things can well wait until this necessity is cared for. The town should bend its first efforts towards providing the children of the town with proper classrooms.

The Finance Committee has no quarrel with the general plan of the building. It believes, however, that many changes may be made in the interior layout which will result in vast savings to the town and will enable a school to be constructed within the \$300,000 recommended by the Finance Committee.

The committee is not opposed to the construction of an auditorium and gymnasium in the school. It believes that these two features are necessary in a modern school and that they should be provided at this time. The layout of the lower part of the gymnasium, however, is, in the opinion of the committee, rather elaborate. The committee sees no necessity for rooms for the boy's instructor and the girl's instructor and private waiting rooms adjoining each. Other things of this nature might, in the opinion of the committee, be well postponed until future expansion necessitates the addition of a wing.

On the proposed first floor, however, the Finance Committee finds several things with which it cannot agree. It finds a large room for the Dean of Girls and another smaller waiting room for those who may wish to interview her. It finds a room for the "Night Principal," although Saugus High School has not yet reached that dignity. It finds a private office for the physician and another for the nurse, although one room might well be assigned to both. The doctor also has a waiting room for his patients.

The Finance Committee finds that the School Committee and Superintendent of Schools also plan to change their headquarters to the new building and commodious quarters have been provided. With this thought the Finance Committee is also at variance. The School Committee has quarters at the High School at present, conveniently located, and it is believed that they will serve for some time to come. The Finance Committee again reiterates that the most pressing need of the town is for classroom space. The room assigned to the School Committee would make an excellent classroom.

The Finance Committee finds, also, that the janitor is provided with an office and a storage room on two of the three floors. In addition he has a room in the basement of the gymnasium and a large storage room in the boiler plant. The janitor would appear to be well provided with facilities.

Two vaults have been provided, one in the principal's office and another in the School Committee's office. The Finance Committee believes that one of these could be eliminated.

The second floor of the proposed school brings to light again many of the same objections. There are two typewriting rooms and another for office appliances. The committee believes that one of the trio might well be eliminated for the present. Two bookkeeping rooms are also provided.

The Finance Committee finds several things in the third floor plan which it believes might be eliminated. The committee finds a physics laboratory of generous dimensions and a physics lecture room side by side. The committee finds a chemistry laboratory, a chemistry storage room, and a chemistry lecture room. There is also a general science lecture room. It would appear that this was far more than is necessary to handle the situation existing at the school at present. There are also two sewing rooms and another room for domestic science. A large library is provided, with which the committee is in concord, but there is, in addition, a private office for the librarian, who also has a desk in the main library. A work room, a biology lecture room and a biology laboratory are also provided.

It should be understood, that the Finance Committee is not questioning the value of many of these things. If the town

could afford such a structure as outlined, it would be well to have all of these splendid facilities. The committee is, however, faced with the fact that the town of Saugus is faced with an abnormal year coupled with the fact that there must be additional school facilities.

Many of the things outlined above, the Finance Committee believes, can be eliminated and the size of the building cut down in proportion without decreasing the number of classrooms. The suggested 29 classrooms would appear to be necessary to handle the capacity of the school at 1,200. The Finance Committee is inclined to favor the construction of as many classrooms as possible for every indication is that they will be needed in the near future.

The Finance Committee believes that the recommended \$300,000 will build a school sufficiently large to care for the town's needs for several years to come. The committee calls attention to the fact that the valuation of the town is growing at the rate of \$500,000 annually. The longer the town can postpone the construction of many of the "luxuries" contained in the original plan, the greater valuation there will be to levy the cost against with a consequent decrease in the tax rate. The committee favors the construction of a school capable of caring for 1,200 pupils and believes that future growth should be cared for by the construction of additional units.

The Finance Committee believes that the town can build more economically at present than has been possible for some years. The opinion of the committee is that building costs are somewhat lower than the 10 per cent suggested by the Housing Committee and that additional savings can be effected in this wise.

The Finance Committee, in conclusion, does not wish to convey the impression that there is any effort to belittle the work of the school Housing Committee on the subject of a new high school. The Finance Committee has been given complete and courteous information upon the subject by the committee and has been impressed with their thorough knowledge of the subject. The committee, however, is unable to agree with many items in the Jackson plan for the new building.

The Finance Committee, therefore, by unanimous vote, recommends to the members of the Limited Town Meeting the appropriation of \$300,000, by bond issue, for the construction of a new Senior High School.

ART. 27—Request of the School Housing Investigating Committee for an appropriation of \$2,000 to take land for the construction of a road for the new Senior High School.

This is to enable the town to construct a road from Main street to the new Senior High School on the land of the Town Infirmary. The construction of this road is necessary if an entrance from the Newburport Turnpike is to be avoided. The Finance Committee unanimously recommends the appropriation of \$2,000 for this purpose.

ART. 28—Request of the Board of Fire Engineers for a bond issue of \$50,000 for the construction of a fire station at the rear of the Town Hall.

This is the third year that the town has faced the responsibility of constructing a new fire station. On the two previous occasions the Annual Town Meeting has refused to authorize the construction of the new building.

The Finance Committee, however, is convinced that the town is sadly in need of a new fire station. The present building is in deplorable condition. It is admittedly a fire menace and is not in any sense a proper building to house men. The Board of Fire Engineers and Chief Mellen R. Joy of the department have repeatedly brought to the attention of the Finance Committee the serious situation with relation to the town's fire station. The Finance Committee is convinced that this is a project which should have been undertaken several years ago and which would now be well out of the way.

Postponement of pressing problems confronting the town is not, in the opinion of the Finance Committee, a proper method for the town to pursue. It will inevitably result in all of these crushing burdens falling upon the municipal shoulders of the community in one year. Sewers, increased school facilities, a fire station, and other things of this nature are marked for early delivery. The town can only increase the proportional burden by delaying their construction.

There is no question in the mind of the Finance Committee but what the town needs a new fire station. The committee is firmly of the opinion that the town should take steps to replace the present monstrosity at the rear of the Town Hall as rapidly as possible.

The majority of the Finance Committee, however, was unable to reconcile the construction of a fire station this year with the financial condition of the town. The majority is convinced that the first essential is, and must necessarily be, the education of the school children of the town. Regrettable as the situation at the fire station is, the Finance Committee believes that the department will have to worry along for at least another year.

The majority of the Finance Committee is convinced that if the town of Saugus constructs, as the committee unanimously feels that it should, a new Senior High School this year, that no other large undertaking should be attempted. The Finance Committee, by majority, is opposed to the town floating two bond issues this year and the construction of a fire station could not be attempted from the general budget.

The majority of the committee is convinced that the Fire Department can use their present building for the time being. The committee has recommended a small item in the general budget for repairs and this is to be used in repairing the lower floor and providing a ventilation system in the sleeping quarters. The committee feels that the Fire Department should subordinate its actual needs this year to the pressing demands for additional room for the education of the children of the town.

The committee, by majority, recommends to the Limited Town Meeting that this article be indefinitely postponed.

On this question Mr. Charles E. Stillings was recorded in the negative. Having made a close study of the situation, Mr. Stillings is convinced that the needs of a fire department should be given attention at this time in addition to the demands for increased school facilities.

ART. 30—This is the request of the School Committee for an appropriation of \$1,250 to take land at the rear of the Felton School.

The taxes on this land now due the town approximate \$800. The owner would actually receive only a small sum. It would be necessary, however, to take the entire amount from taxation.

If an addition is built to the Felton School, the land will be needed to provide playground facilities for the children.

The Finance Committee, however, points to the fact that the town virtually owns the land now. It is improbable that with such an amount of taxes on the land, it will ever be sold. The Finance Committee, by majority, recommends that this matter be left until a later date when the budget can more easily stand this expenditure.

The majority of the Finance Committee recommends that this article be indefinitely postponed.

ART. 31. Request of Howard F. Kelly and others for an appropriation of \$4,000 for a woods fire apparatus for the Fire Department.

Mr. Kelly appeared before the Finance Committee and presented various reasons tending to show why the town should purchase this apparatus. He estimated that a proper piece of apparatus could be purchased and equipped within this sum.

At the present time the town, with all other communities of the county, has the use of woods fire fighting apparatus owned by the State but stationed at the Danvers Fire Station. The first town getting a call in for the apparatus has the use of the machine and men to operate it. The only cost to the town is the charge for compensation of the men. Last year Chief Mellen R. Joy of the local department used the apparatus on several occasions.

It was suggested to the Finance Committee that the requested apparatus could be used in fighting fires in the outlying sections of the town. The Finance Committee, however, does not feel that any citizen of the town whose home was afire, regardless of the inaccessibility of the section, would be satisfied if nothing but this small apparatus appeared. The Finance Committee admits the value of the apparatus for forest fire fighting but believes that its usefulness would terminate there.

Mr. Kelly, who from his work as superintendent of Breakheart Farm in North Saugus, has a keen appreciation of the dangers of forest fires, believes that this apparatus would be an excellent investment for the town. The Finance Committee, however, again stresses the point that last year was an admittedly abnormal season and that there is no suggestion that such an extended drought will occur again for several years. The Finance Committee does not believe that the town is justified to expend \$4,000 for fighting woods fires such as occur in Saugus in a normal year. The present apparatus, the committee believes, can care for the situation for at least another year.

There is another side to the situation which the Finance Committee has also considered. Even if the town purchased such an apparatus, they would be unable to house it in the present fire station. The committee has not recommended the construction of a new fire station this year and certainly would not recommend the purchase of a new piece of apparatus when there are no conceivable facilities for housing it.

The Finance Committee believes that this is a burden which can well be postponed for several years. The committee, therefore, unanimously recommends that the article be indefinitely postponed.

ARTICLE 32—Request of Charles Wayne Travers and others for \$150 for a hydrant on Magnolia street.

At the request of the Finance Committee, Chief Mellen R. Joy of the Fire Department made an investigation of the situation existing in this section. The chief recommended to the Finance Committee that the hydrant be installed. His report disclosed the fact that there are several streets in this section without hydrant service and that in case of a fire the department would be forced to lay a considerable amount of hose to reach a hydrant.

The Finance Committee, therefore, recommends that \$150 be appropriated for a hydrant on Magnolia street.

ART. 33—Request of Frank F. Humphries and others for an appropriation of \$10,000 for a monolithic sidewalk and curbing on Winter street.

This matter has been taken care of by the Finance Committee in the General Budget.

The Finance Committee recommends that Article 33 be indefinitely postponed.

ART. 38. Request of Frank Davis and others for an appropriation of \$4,500 for the purpose of re-shaping Endicott street.

At the request of the Finance Committee, Superintendent Maggi of the Public Works Department investigated this request. Mr. Maggi finds that Endicott street, from Lincoln avenue to Morton avenue, is 950 feet in length. A 24-foot road would cost \$2,500.

With reference to the surface drainage problem, however, Superintendent Maggi declares: "The question of caring for the surface water from this and adjacent streets should be studied in connection with the drainage area into which Endicott street would drain. In my opinion, no estimate can be made of the proper cost without first making a survey and preparing plans from which an estimate could be prepared. The whole area should be studied before expending any money on Endicott street for drainage work."

The Finance Committee concurs with the superintendent. It would be foolish for the town to place a new surface on Endicott street at such a cost until the surface water has first been taken care of. The problem at this point is greater than in many other sections of the town.

Because of the lack of such a survey and estimates, the Finance Committee recommends that this article be indefinitely postponed.

ART. 39.—Request of Charles Wayne Travers and others for an appropriation of \$3,000 for widening Elm street.

The Finance Committee has ascertained that this money would merely start the job. Besides the cost of widening the road, there would be a further charge for the taking of necessary land along the route.

Elm street is admittedly a narrow road and is one of the main roads of the town. The Finance Committee believes, however, that before any such program is launched that it would be well for the Public Works Department to prepare plans, estimates, and surveys, indicating the eventual cost. Present information is that the \$3,000 would hardly more than start the job.

The Finance Committee recommends that Article 39 be indefinitely postponed.

ART. 40—Request of Harry N. Holt and others for an appropriation of \$1,000 for grading and constructing Park street.

This is a street where the Finance Committee believes considerable study should be made before any steps are taken. The lower part of the street is entirely ledge and the cost for blasting would be heavy. There is also a drainage problem. The Finance Committee recommends that a study be made of this project and suitable articles presented at future Town Meetings. To expend \$1,000 there now in the absence of such estimates would probably mean a waste of the money.

The Finance Committee, therefore, recommends that this article be indefinitely postponed.

ART. 41—Request of George H. Oulton and others for the appropriation of \$250 for the purpose of resurfacing Spring street.

Residents of North Saugus have requested that Spring street be resurfaced. Superintendent Maggi has investigated the matter for the Finance Committee. The superintendent finds that Spring street is 1,000 feet long. He declares that the traffic at the present time is not heavy and that the street, although only 18 feet wide, appears to meet all requirements. The superintendent finds that the surface of the road is not in bad condition. He informs the Finance Committee that the requested expenditure of \$250 would make no material difference in the condition of the road. Superintendent Maggi recommends that no expenditure be made this year.

The Finance Committee, therefore, does not recommend the expenditure requested in the article. The committee is of the

opinion that an expenditure of \$250 on a street 1,000 feet in length would be merely a waste of public funds.

ART. 42—Request of Howard P. Berrett and others for \$4,000 for the purpose of constructing a surface drainage system on Jasper street and Auburn street.

This relates to a bad situation on Jasper street, where several new houses are flooded with surface water during a part of the year. The Public Works Department estimates that the cost of carrying the water out to the brook flowing into the Saugus River would be \$4,000.

The Finance Committee, however, points to the fact that there are countless drainage problems in Saugus where the conditions are fully as bad as on Jasper street. The problem of the committee is not only to find where necessary alterations and repairs should be made but also to reconcile the cost with the capacity of the town to carry the burden. The committee does not feel that it would be wise for the town to expend \$4,000 this year for the purpose of relieving the surface drainage problem in this comparatively small section.

To expend this sum in caring for the difficulties in this section would cost the entire town 32 cents on the tax rate.

The Finance Committee, therefore, recommends that Article 42 be indefinitely postponed.

ART. 43—Request of James Blair and others for an appropriation of \$2,000 for surface drainage work, grading, and street construction on Johnson road.

Johnson road was accepted by the town in 1930. There are several streets included in those requesting repairs in the present Warrant, which have been accepted ways for many years. Superintendent Alfred L. Maggi of the Public Works Department has made an investigation of this project for the Finance Committee. He finds that the road, which is 600 feet long, could be constructed for \$2,000, but that after its completion there would still be a surface drainage problem. While the superintendent estimates that these drains could be installed at a later date, the Finance Committee has established the policy of

not recommending funds for construction on streets where there is a drainage problem until this is first attended to. It is time for the town to stop building streets only to have them washed away by the surface water.

The Finance Committee recommends that this project be indefinitely postponed.

ART. 44—Request of Gaetano Venazza and others for an appropriation of \$1,000 for surface drainage work, street construction and grading on Knowles avenue.

Supetintendent Maggi of the Public Works Department, after an investigation of this project for the Finance Committee, reports that Knowles avenue is 585 feet in length. The width of the road would be 24 feet and this would require 1,560 square yards of road construction and grading. The superintendent estimates that the construction work alone would cost \$1,000 and that there would be no money available for drainage.

The Finance Committee, however, is seriously opposed to street construction work in Saugus before steps have been taken to relieve existing drainage problems. The committee, therefore, in view of the fact that the drainage problem on Knowles avenue is serious, recommends that this article be indefinitely postponed.

ART. 45—Request of Charles T. Anderson and others for an appropriation of \$2,000 for surface drainage work, grading and street construction on Lawndale avenue, from the end of the completed road toward Ferncliffe street.

Last year the town expended \$1,800 on the drainage and repair of Lawndale avenue and street was completed about half way to the summit. It now becomes necessary, however, to complete the road, not only to provide a smooth surface to the top, but also to protect the surface of the road which the town has already installed. If the work is not completed, that already built will rapidly be washed away.

Lawndale avenue is the main entrance and exit for a large and increasingly growing section.

At the request of the Finance Committee, Superintendent Maggi of the Public Works Department has gone into the matter at some length. He states that a small amount of surface drainage work remains to be done but that the larger part of the appropriation would be for street construction. The sum asked for, declares the superintendent, would practically complete Lawndale avenue.

The Finance Committee therefore, recommends the appropriation of \$2,000 for surface drainage, grading and street construction on Lawndale avenue.

ART. 46—Request of Otto W. Thomas and others for an appropriation of \$1,350 for a surface drain with necessary catch-basins in Central and Denver streets.

The town started to remedy the drainage situation at Central and Denver streets three years ago. Since then two appropriations, totaling over \$1,500 have been made. It is represented that an additional appropriation of \$1,350 is necessary to finish the job.

The committee believes that the Denver street situation should be cleaned up with the appropriations which have been made. The Finance Committee, therefore, recommends an appropriation of \$600 for surface drainage work on Central street to a point 300 feet southerly from Denver street. The committee, however, does not recommend that any additional work be done on Denver street.

The Finance Committee recommends that there be an intelligent study made of all these situations before the town starts elimination. Piece-meal work of this character is always much more costly in the end.

ART. 47—Request of Otto F. Persson and others for an appropriation of \$500 for the repair of Newcomb avenue.

Newcomb avenue is in the Lynnhurst section of the town. At the request of the Finance Committee, Superintendent Maggi of the Public Works Department made an examination of the project. Mr. Maggi finds that the proposed stretch to be repaired is between Edison street and Jefferson avenue—a dis-

tance of 500 feet. It would require the construction of 1,100 square yards of road construction and sub-grading to do the job, the superintendent declares, and the cost would be \$1,100.00. There are only three houses on the street.

"In my opinion," says the superintendent "the suggested work could be deferred to a later date."

The Finance Committee recommends that this article be indefinitely postponed.

ART. 48—Request of the Board of Selectmen for an appropriation of \$265 for the purpose of constructing a surface drain in Fairmount avenue through the land of Charles N. Wormstead.

Superintendent Maggi recommends that the work be done under a proper agreement with the owner. The \$265 would be sufficient, in the opinion of the superintendent. The water indicated collects on Fairmount avenue and has no other outlet than to cross the Wormstead land.

The Finance Committee recommends the appropriation of \$265 for a surface drain in Fairmount avenue across the land of Charles N. Wormstead, providing that Mr. Wormstead gives the town in writing an easement suitable to the Town Counsel.

ART. 49—Request of Giles S. Bryer and others for an appropriation of \$1,000 for the purpose of installing a surface drain with catch-basins in Central street, from the brook near Hurd avenue, to a point near Cronin's lumber yard.

This is to eliminate a situation said to be caused by several springs flowing across the sidewalk in front of the lumber yard and Mr. Bryer's property.

The Finance Committee believes that an intelligent study should be made of the situation at this point and that steps should be taken to care for the entire drainage problem arising in the neighborhood of this brook.

The committee does not believe, however, that the town would be justified in going into this section and spending \$1,000 merely for the purpose of drying sidewalks. The surface water flowing across the walks is collected from the lands back of the

property. The Finance Committee has a report from Superintendent Maggi of the Public Works Department explaining the situation and recommending that steps be made to care for the situation. The Finance Committee, however, recommends that the article be indefinitely postponed, and that the work, if any is to be undertaken, be cared for from the regular appropriations.

ART. 50—Request of the Board of Sewer Commissioners for an appropriation, by bond issue, of \$500,000 for the construction of a sewerage system.

The Finance Committee have gone into this matter at some length. The committee finds from the Board of Sewer Commissioners that no definite information is as yet available as to whether Saugus can obtain entry in the sewerage system of the City of Lynn. The commissioners feel that this will never be settled until they are in a position to actually discuss the project—or, in other words, until the appropriation has been made. The Finance Committee, however, believes that this information should be known first, and that the Limited Town Meeting should decide the question of entering the Lynn system, establishing a municipal outfall, or constructing filter beds on the Saugus marshes. This is entirely too important a question for the future of Saugus, the Finance Committee believes, to be delegated to any committee, and that the matter should be fully discussed and acted upon by the town after adequate information has been gathered. It is the understading of the Finance Committee that the City of Lynn now has engineers working on this project and that they will report in the late summer.

The Finance Committee believes that the construction of a new Senior High School is by far more pressing upon the town than that of a sewerage system. Proper educational facilities must be provided first. The committee does not favor issuing two bond issues of this magnitude in one year.

The Finance Committee believes that this matter can well rest for another year. The town will then be in a better condition to act upon the question of an outlet for the sewerage.

The Finance Committee, therefore, recommends that Article 50 be indefinitely postponed.

ART. 51—Request of Herbert P. Mason and others for \$2,000 for water extension on Moreland road and Dartmouth street.

Edmund C. McLaughlin appears before the Finance Committee and informed the committee that he has acquired a tract of land off Felton street, adjoining the Norman road development, for which an appropriation of \$2,000 will be necessary for water. Mr. McLaughlin will at once start work constructing the streets indicated above and expects to build 20 houses on the land this season.

The Finance Committee is unanimously convinced that the type of development which Mr. McLaughlin is bringing to Saugus should be encouraged. During the past three years he has built nearly 100 houses in Saugus. The Norman road development bids fair to be one of the finest residential sections in the town.

The Finance Committee, therefore, unanimously recommends to the Limited Town Meeting the appropriation of \$2,000 for water extension on Moreland road and Dartmouth street. Superintendent Alfred L. Maggi of the Public Works Department has made an investigation of the project at the instigation of the Finance Committee and reports that the cost of the water extension, together with necessary gates and hydrants, is \$2,000.

ART. 52—Request of Thomas Ryan and others for an appropriation of \$1,200 for water extension on Castle Rock road.

Superintendent Maggi finds that with relation to this project the present water mains will have to be extended 510 feet. A large part of the construction will be through ledge and would cost not less than \$3.50 a foot. It would require, according to the superintendent, an appropriation of \$1,800 to do the work outlined in the article. There would be but five takers.

The article, therefore, is not recommended by the Finance Committee.

ART. 53—Request of Charles Wayne Travers and others for \$300 for water extension on Evergreen street.

Superintendent Maggi has made an investigation of this project for the Finance Committee. He finds that the requested \$300 would do the work but that only one taker would be supplied. The Finance Committee has in previous years established a limit of an expenditure of \$200 for each water taker. It appears to be wise to maintain this rule.

The article, is therefore, not recommended.

ART. 54—Request of Antonio Flammia and others for an appropriation of \$1,500 for water extension on Basswood avenue.

Superintendent Maggi finds with relation to this project that for a considerable distance the town would have to drill through solid ledge. He declares that this will cost \$3.50 a foot. He estimates the cost of the requested extension at \$1,700 and asserts that if made water could be supplied to no residents of Basswood avenue. Water would, however, be available for for two houses on adjacent streets. This would mean, however, an expense of \$850 for each taker.

This article is not recommended by the Finance Committee.

ART. 55—Request of John G. Walton and the residents of the Golden Hills section of the town for an appropriation of \$3,500 for water extension on Edge Hill road, Glenn street, Shore road, and Boulder road.

At the request of the Finance Committee, Superintendent Maggi has gone into this projected extension at some length. He finds that the distance to be covered is 1,800 feet. "I am inclined to believe," says the superintendent in his report, "from what can be seen on the surface of the ground that the cost with necessary gates and hydrants would average at least \$4.00 per foot. The estimate, therefore, for this project is \$7,200."

The superintendent declares that the work, if done, would give water to 18 takers along the line and two houses in nearby locations. It would mean an expenditure, therefore, of \$360 a taker.

The article, therefore, is not recommended by the Finance Committee.

ART. 56—Request of Frank J. O'Brien and others for an appropriation of \$1,600 for water extension on Longwood avenue.

The Finance Committee finds that there are four houses on Longwood avenue which have been fed for some years from a one-inch pipe. Superintendent Maggi of the Public Works Department declares that to take care of a situation existing at present under which none of the houses are able to get water, it would be necessary to lay 900 feet of six-inch pipe. The estimated cost of this, together with a necessary gate, is \$2,000.

This would mean an expenditure of \$500 a taker.

The Finance Committee recommends that this article be indefinitely postponed.

ARTS. 57, 58 and 59—These articles all have reference to the proposed reconstruction of Woodbury avenue and Hesper street. Article 57 is inserted by the Board of Selectmen as they found that Article 59, inserted by Frederick Price, Jr., and other residents of the section, would not permit work to be done on Hamilton street, which is the proposed exit of the new street.

The consideration of the Finance Committee, therefore, is confined solely to Articles 57 and 58, asking for an appropriation of \$8,000 to continue the proposed construction of the road and \$12,000 to pay land damages.

Last year the town appropriated \$8,000 for the permanent reconstruction of Woodbury avenue and Hesper street with the understanding that the State and county would contribute like amounts. Due to various delays, the work has been held up an entire year, and the job has not been started as yet.

It is estimated that the second allocation of \$8,000 will complete the road.

Members of the Board of Selectmen find, however, that it is necessary for the town to pay the land damages arising from the construction of the highway. This will mean that the town must assume an additional burden this year of \$12,000.

It has been suggested by the Board of Selectmen that the requested appropriation of \$7,500 for Main street to be deferred

this year and that Woodbury avenue be completed. With this plan the Finance Committee cannot agree. Main street is an old established street of the town, providing the outlet for the Oaklandvale section. It is in deplorable condition. The Finance Committee believes that to allow Main street to remain untouched merely to construct a road to open up a section of land across the Saugus River would be a most unfair and unbusinesslike procedure for the town to take. Furthermore Main street is the first link in the connected chain from Melrose to Lynn of which Woodbury avenue and Hesper street is to be a part, and the committee feels that it would be wise to construct Main street this year.

The Finance Committee is of the opinion that the town will do well to drop the Woodbury avenue-Hesper street proposition for the present. The construction of the road would, it is true provide another road to Lynn, but the committee feels that this year, when the burden of taxation is certain to be heavy, that the town will do well to pass by this proposition. Essentially, it can benefit no one but the residents of this section, and the Finance Committee believes that there are many far more worthy projects which should be given consideration this year.

For the town to take from its taxable revenue \$8,000 additional for the construction of the road and \$12,000 for land damages is, of course, out of the question. This would mean that the town would have to appropriate \$20,000 this year for this road, which would mean approximately \$1.60 on the tax rate. The Finance Committee is unable to agree with the members of the Board of Selectmen that this project should be undertaken this year.

The Finance Committee, therefore, does not recommend Article 57, asking for an appropriation of \$8,000 for Woodbury avenue, Hesper street and adjacent ways.

Article 58, which is again inserted by the Board of Selectmen, asks the town to appropriate \$12,000 for land damages. The state and county will lend no assistance in the payment of this part of the cost of the new road. The Board of Selectmen feel that the Annual Town Meeting should have an opportunity to pass on this question, although they have the power to obligate the town to this extent without its sanction.

The Finance Committee does not approve of the passage of this article. The principal persons to benefit by the construction of this expensive road will be the persons living along the route. The committee believes that the increased value which will accrue to them is such that they should willingly sacrifice the land. In justice to the residents, it must be stated that many of them are willing to do so. Others, however, are attempting to get from the town a settlement for the construction of a road which will improve the value of their property many times.

This is no year for the town of Saugus to expend \$12,000 in land damages for any purpose. Rigid economy in the affairs of the town, with a proper respect for the necessities of the integral and essential departments, should be the town's policy this year, the committee believes.

The Finance Committee calls to the attention of the Limited Town Meeting that if these measures were passed, it would make the cost of the road thus far, despite the fact that not a shovelfull of dirt has been thrown, \$28,000. Even with state and county aid, the town should go slowly before obligating itself to any such an extent. The state and county aid will undoubtedly be available at any time in the future that the town feels that it can afford such an expenditure.

The Finance Committee, therefore, recommends that Article 58 be indefinitely postponed.

ART. 60—Request of the Board of Selectmen for an appropriation of \$7,500 for the reconstruction of Main street with the assistance of the State and County.

This second appropriation of \$7,500, would, in the opinion of the Board of Selectmen and State Engineers, complete Main street from the Newburyport Turnpike to the Melrose line.

The expenditure of the \$7,500, which is now available in the Town Treasury, has been delayed because of various situations which have arisen. The Finance Committee is assured, however, that the state plans to let the contracts for the work this spring and push the job through to a rapid completion.

Members of the Finance Committee cannot agree with the recommendation of the Board of Selectmen that Main street be

shelved for the year and Woodbury avenue and Hesper street completed. The committee believes that the reconstruction of Main street is by far the more pressing problem.

The Finance Committee, therefore, recommends the appropriation of \$7,500 for the reconstruction of Main street, provided that the State and County contribute equal amount.

ARTS. 61, 62, 63—Request of residents of Golden Hills for \$3,500 for the construction of a road from Howard street to Sweetwater street, to be built with the assistance of the County of Essex.

This is a problem which has been confronting the town for the past three years. The residents of Golden Hills feel that they should be given a road to give them access to the town of Saugus. At the present time their entrance and exit into Saugus is by a way which lies partially within the borders of the city of Melrose.

The Finance Committee went into this problem at great length. They made a personal visitation to the section accompanied by the Superintendent of Public Works and consulted with the residents.

The Finance Committee was able to find nothing to substantiate the arguments of the people of Golden Hills in favor of a road other than the time-worn plea of humanity. The school population of Golden Hills comprises over 40. In addition to the ordinary charges of education, there is a further charge of transportation, which, it is estimated, costs \$1,000 annually.

The town has been very generous to this section. Although they have an average valuation of approximately \$1,000 the town has spent \$13,619.32 in the past three years in extending the water mains in that section of the town. On this \$13,619.32, the town has received in return these three years only \$1,345.50.

The Board of Assessors has informed the Finance Committee that during the past year there have been 22 additional vacant houses in that section of the town. It has been necessary for the board to go into Golden Hills and drop the assessment of property by nearly \$10,000—an unprecedented action. The

total valuation of Golden Hills is estimated at the present time to not be over \$180.00.

The assessors declare that there are some five or six houses with a valuation of \$2,000. There are many others with a valuation of only \$500. They estimate that the average valuation of this section of the town is only \$1,000.

The Finance Committee recommends that the members of the Limited Town Meeting pay a visit to the Golden Hills section and become acquainted with conditions to enable them to act more intelligently on this article.

The majority of the Finance Committee does not believe, particularly in view of the anticipated raise in the tax rate, that the town should lay aside common sense and business judgment and expend money solely in the interest of providing a road for a section of the town which is already receiving benefits greatly in excess of the returns to the town treasury.

On this matter Mr. Edward Gibbs, Jr., was recorded in the minority and in favor of the construction of the road.

The majority of the Finance Committee, therefore, recommends that Article 30 be indefinitely postponed.

Minority Report

If we appropriate this sum the County will grant a like amount.

There should be an access wholly in Saugus and under our control to this isolated section, for purposes of transporting school children, fire protection, and other uses and emergencies. While the residents of this section were obsessed with the idea that the town should build expensive state roads and boulevards through this poorly developed section, we were against such projects. However, against the construction of a fairly good gravel road at a reasonable cost, especially when the county will contribute half the cost, there is no valid argument, in the opinion of the undersigned.

From a strictly reasonable standpoint the school bus should be able to approach this section on a safe way and the fire apparatus should not have to go miles around through an adjoining town when answering alarms.

EDWARD GIBBS, JR.

ART. 64—Request of the Planning Board for an appropriation of \$5,000 for an engineer to prepare a plan of the town, covering the need for main traffic ways, secondary ways, schools, parks, playgrounds and other needs.

With the general scope of this article the Finance Committee is unanimously in concord. The committee believes that such steps as outlined in the article should have been taken years ago. If this had been done, the town would have been spared the expense of countless thousands of dollars unprofitably expended in street work and water extension.

The town would also have been spared many of the monstrosities which now mar the landscape. Much of the town has already been ruined by land developers who have opened various areas with no supervision or control by the officials of the town. It is still possible, however, to control the opening up of such land as remains.

The article would have engineers prepare a master plan of the town. Members of the board of survey would then be able to compare each petition for land opening with the plan and ascertain how far it checks. Streets should be built logically and not at a grade to save cost to the contractor.

The Finance Committee can imagine nothing which the town would do which would return a greater revenue in the future than to expend money for such a survey. The land across the river, in the path of the new Woodbury avenue road, and land along the new circumferential highway should be plotted in this manner.

The Finance Committee favors, however, to handling this job over a period of several years. The committee believes that \$2,000 is ample for this year and it is understood that this figure will meet the approbation of the Planning Board.

The Finance Committee recommends, therefore, the appropriation of \$2,000, under Article 64, for a competent survey by engineers as outlined in the article.

ART. 65—Request of the Planning Board for an appropriation of \$10,750 for the purpose of lighting Cliftondale Square,

Saugus Centre Square, East Saugus Square, North Saugus Square, Lincoln avenue from the Revere line to East Saugus; Chestnut street from Lincoln avenue to East Saugus Square, Winter street from Chestnut street to Central street, Central street from Lincoln avenue to the Boston and Maine Railroad, Essex street from Clifondale Square to the Boston and Maine Railroad; Jackson street from Central street to Clifondale Square, Ballard street from Lincoln avenue to the Salem Turnpike, the corner of Bristow street and the Salem Turnpike, and the Salem Turnpike at Fox Hill Bridge.

This is an attempt to provide better street lighting in the town. Members of the Finance Committee, Board of Selectmen, and Planning Board attended a demonstration at the General Electric Company furnished by the Lynn Gas & Electric Company of the proposed plans. That the street lighting system in operation at present is inadequate no one will deny. Modern street lighting is one of the first essentials of any community. Saugus at present is without any system worthy of the name.

The Finance Committee believes that Saugus can never hope to attract a fine type of home owner to this section until the town can supply the essentials of modern civic life. Certainly street lighting comes near the head of the list. A modern system of lighting would undoubtedly return a property value to every citizen of the town far in excess of the cost of the project.

The plan of the Lynn Gas & Electric Company is comprehensive and covers every need of the town. That it should be put into operation as soon as possible is the belief of the Finance Committee.

The Finance Committee believes that the citizen of Saugus would not object to the tax rate so strenuously if they felt that they were receiving benefits from the money expended. Certainly a modern type of street lighting would be classed as a benefit to the entire community.

The majority of the Finance Committee, however, while believing that a start should be made this year, did not believe that the town should attempt to take the entire system this year. Although the cost of the system this year would be only \$5,375

if provisions were made that it should not go into effect until July 1, the town next year would have to assume the entire burden. This would be in addition to the present cost of \$14,000. The cost of \$10,750 is the cost annually above the present charges after due credit has been given for every light which will be abolished by the new system. This would make the total charge for street lighting \$24,750 in 1932 when the full force of the cost would be borne.

The minority of the Finance Committee, however, composed of Mr. Arthur W. Price, Mr. Bertrand D. Westendarp and Mr. Frederick R. Sharp, felt that the benefits which would accrue to the town would more than compensate for this additional cost.

The majority of the committee, however, preferred to take the plan by degrees, believing that the eventual cost of the entire system would not then fall upon the town for several years.

The Finance Committee found that the four squares of the town could be illuminated with the modern system this year for \$2,094. The cost in 1932 would be \$4,188. This would include ornamental poles in Cliftdale, Monument and Franklin squares, and bracket type lamps of the same power in North Saugus square. The table printed elsewhere shows the plan which would be followed.

The Finance Committee considered, also, a plan whereby Lincoln avenue, from the Revere line to Central street, and Central street to Saugus Centre, would be included. This third plan would call for an expenditure of \$3,010 this year.

The committee, after several ballots, found itself registered four to four on each of the three propositions. Mr. Paul A. Haley, who proposed the plan whereby Lincoln avenue and Central street would be lighted, prevented the deadlock continuing further by voting for the plan under which only the squares will be lighted.

On this plan, which will cost the town \$2,094 in this year's budget, Mr. Alexander S. Addison, Mr. Edward Gibbs, Jr., Mr. Charles E. Stillings, Mr. Avery Truman Weir, and Mr. Paul A. Haley are recorded in favor. The minority of the

committee, consisting of Mr. Arthur W. Price, Mr. Bertrand Westendarp, and Mr. Frederick R. Sharp, favor the institution of the entire system.

The Finance Committee, by majority, recommends the new system in each of the town's four squares this year as a start toward a comprehensive lighting system, and recommends to the Annual Town Meeting the appropriation of \$2,094 to cover the cost of this system from July 1 to January 1.

ARTS. 67, 68, 69—Request of the Finance Committee for an appropriation of \$5,000 and the appointment of a committee of three men familiar with real estate values to reassess the entire town.

Believing that this is a matter which merits action at once, the Finance Committee has inserted articles in the annual Warrant seeking a reassessment of the entire town. This is a matter which has been discussed and agitated for some years but no definite action has ever been taken. The committee believes, however, that this is the proper time to initiate action.

Because of the gravity of the problem, the Finance Committee has considered the case from all angles and believes that the projected step cannot help but result in better conditions than exist at present. The committee is convinced that an equalization of property values by men capable of determining the same will result in lasting values far in excess of the amount appropriated.

The valuation of Saugus today is \$14,181,420 exclusive of the automobile excise tax, which, of course, would not be included in such a reassessment. This tax adds \$1,094,235 to the total. There is a total of \$1,731,900 in tax exempt property, representing municipal buildings, churches, and the like.

Saugus has a population of 15,057, showing that it is a rapidly growing and expanding community. This, in itself, is indicative of the need for modern methods and the application of sound business judgment in the conduct of the affairs of the town.

The Finance Committee believes that serious inequalities exist in the present assessment of property. It believes that many

are paying too much tax, in proportion, and that others are paying too little. An equalization so that, within reason, all would be paying a proportionate share, is the end desired.

No one, however, can in justice expect a Board of Assessors receiving a salary of \$300 apiece annually to put into the office the vast amount of work which would be entailed were such a re-assessment to be made by the board. The Finance Committee is also of the opinion that were the reassessment made by persons well acquainted with values and yet having no connection with the board that the results would, while possibly not divergent, result in more satisfaction.

The valuation of the town at \$14,181,420, the Finance Committee believes to be far inadequate. It has been called to the attention of the Finance Committee, and investigation has proved the allegation to be correct, that a large industrial concern, to cite but one instance, pays a tax of \$17 yearly on a piece of marshland at the waterfront. The land, at present, is valueless, but the owners, no doubt, are holding it for future expansion, and the committee believes that they, and other persons and companies, holding land on the marshes should pay a fair tax on their holdings.

The Finance Committee believes also that a reassessment of the town would bring to light many parcels of land which have never been taxed. It believes that it would correct many existing evils and would place the assessment books of the town in in shape for another decade. The committee believes that regardless of how efficient the assessors may be, that a municipality should have such a reassessment at least once in every 20 years. Values change rapidly in this age of advancement.

The committee is of the opinion, after study, that the valuation of Saugus, after the reassessment, will be nearer \$20,000,000 than \$14,100,000 as at present. The objection has been raised that this will mean a higher assessment. This is indisputably true. The fact remains, however, that a town with a high valuation and a low tax rate attracts a finer type of home owner than Saugus is at present bringing into its borders. The result, to the pocketbook, is identical, but to the community as a whole, it is clearly in favor of the higher valuation and low rate.

Saugus is on the verge of great expenditures. Within the next five years a new High School building, a new fire station, a sewerage system, and many other things must inevitably come. The total cost of these will probably be around \$2,000,000 all of which will probably be met with bond issues.

Even if it results in a slightly higher assessment, it appears to the committee that it is preferable to have the values of real estate definitely established and determined by men qualified and with sufficient time and funds to do the work. It behooves the town to find all possible means of income to prepare for the expansions which are knocking at the gate.

Several Massachusetts towns have recently had their assessments corrected in this wise. The town of Natick was among the first and when a lower tax rate ensued, other municipalities followed. Nahant has been assessed in like manner, Stoneham is now doing the same thing.

The Finance Committee is convinced that a committee of three men of unquestioned integrity and business sagacity could work some profitable adjustments in the assessment values of the town of Saugus. The \$5,000 to be expended for the hiring of experts would, in the opinion of the committee, be more than paid into the treasury the first year that the system is put into practical application.

As there is no law by which the Annual Town Meeting can order an elective town official to perform any function, according to the understanding of the committee, the committee has inserted a resolution in the Warrant, which, if voted, will be morally binding upon the board. The Finance Committee feels that the money and time would be entirely wasted if the Board of Assessors did not place the values set by the committee upon their books.

The committee has also inserted a clause that all of the assessed values shall be printed for public distribution before being turned over to the assessors. This will provide an opportunity for all taxpayers to protest any changes to the committee and to have errors rectified.

The committee, in closing, feels that this would be one of the

most forward steps which the town has taken in many years, and that the results would be felt for many years to come.

Mr. Lewis J. Austin of the Board of Assessors, while disapproving of the Finance Committee's plan, has informed a representative of the committee that a reassessment will probably result in \$3,000,000 being added to the valuation of the town. This would provide additional revenue to the amount of nearly \$100,000 annually. The Finance Committee believes that a lower tax rate would follow with more improvements than the town now has. The Finance Committee, however, believes that Mr. Austin's figures are low and that nearer \$5,000,000 will be added to the books.

The committee has learned that the State Department of Corporations and Taxation heartily endorse such reassessments and that the district supervisor, who visits Saugus, has informed the assessors that such a step would be beneficial.

From a book entitled, "Instructions to Assessors," prepared by Henry F. Long, State Tax Commissioner, the Finance Committee presents the following article by Fred J. Lucey, a Natick assessor, who participated in the recent reassessment of that town. The article explains fully the scientific assessment of property and the benefits accruing.

Scientific Surveying of Property

By Fred J. Lucey, Assessor, Natick

The "Scientific Surveying of Property" from the standpoint of taxation is for the purpose, first of ascertaining true values and secondly for the purpose of equalizing them, that the burden may be justly distributed among the taxpayers.

The bulk of the revenue which is raised upon our communities comes from the tax on real estate. Taxes have always been levied and collected by governments from the owners of land and buildings as a right of sovereignty.

These are supposed to be levied upon an advalorem or real value base and are still so laid although the courts have never agreed upon the methods to be used in determining this real value. This will have no place in my paper beyond my saying that one of two terms, meets in most cases the necessity of

interpretation, one, "the fair market value at open sale," the other "a sale between a willing seller and a willing buyer."

The methods used heretofore in determining this real value have been many and varied, ranging from some sale of comparable property, without entering into the conditions which surround it, through the various stages of judgment by individuals and boards, to elaborate systems designed to fix values by arbitrary rules and formulae. These latter have appeared more or less academic and have been "yes yessed" by the tax assessor and the economist as being perfectly all right, but, not necessary in everyday practice.

The greatest necessity has arisen during the past few years for shaking out the elaborateness from these systems and applying more practical scientific effort in arriving at the true value. This necessity has been brought about by the never ceasing increases in municipal, county and state expenditures.

This has made the dear public, tax minded, at times to an ugly degree.

Increasing tax rates have come to a point where taxes on real property, hurt. The public itself has developed an insatiable appetite for spending and we can see no possibility for decreases in expenditures, for certainly neither labor nor materials give any evidence of reduction in costs.

Now as to the second purpose; I refer to that of equalizing values. With the public tax minded to the degree of which I have spoken, this problem of equalization is of much greater importance than that of establishing a true value; yet it now is possible to obtain both much to be desired results, in but one operation, as we all realize assessment in the past, has been a hit or miss proposition. All values reconciled to one year were never considered, office records were rarely complete or even correct. Values continued, have been made up by different men at different times. This has not caused much trouble as the tax payer was not tax minded. The tax levy when finally made up was and is a combination of opinions based on sales, asking prices, mortgages and all information that could be obtained from other sources. Difference in material and labor

prices are almost entirely forgotten and identical houses vary hundreds of dollars in valuations.

Under the system of "Modernization of Real Estate Valuations" of which I have talked before the "Massachusetts" and "Rhode Island Associations" equalization appraisal will remedy the basic ills of all assessments. The net results are to the overwhelming advantage to the community and the burden falls where it belongs, resulting in satisfaction to all, except the tax dodger and the owner who has been under assessed in the past. The result of the application of this method is to give every citizen and tax payer an even break, tax all alike, as of one date, based on a uniform method of valuation—using the same yardstick for all, treating everyone exactly alike.

This done you have increased the respect of the individual for government, properly distributed the burden and placed one of the most important offices in your city and town government on a basis where it should have been placed years ago.

The first consideration should be the possession of accurate tax maps, for such maps are the foundation of the work of land revaluation. The second part of the work covers the valuation of the land and the third part the valuation of buildings and land improvements. Dealing first with maps; the work of preparation may take any one of several forms. Modern methods, where no present maps, or only those of a fragmentary nature exist, counsel the use of the aerial map. In the absence of any considerable portion of the area the aerial method is by far the cheapest and quickest. It has the additional advantage of being available for study in connection with zoning, city planning, traffic study, etc. When considerable data is already at hand I should urge the use of the drafted map. It is cheaper and just as efficient for revaluation purposes. The important thing is that adequate maps be in existence at the start of the revaluation showing the boundary lines of all property belongings.

The second part of the work is the revaluation of the land. There are a number of recognized systems of land valuation. Among them being the Hoffman-Somers, Buffalo, Cleveland, Cambridge and many others, all of them upon the theory that the first foot back of the street line has the greatest value and that each receding foot is worth slightly less than the one in

front of it. The original rule was based upon an adoption of the language of Judge Hoffman in New York in a decision handed down in 1866 in which he stated that two-thirds of the total value of a lot 100 feet deep would be in the first 50 feet back of the street. Elaborate mathematical calculations have been made to show the variations for each foot from one foot to 100 feet and the value for each foot over 100 feet up to 600 feet. The judicious application of the best of these tables is the accepted basis to build for land valuations having for a unit foot value—the value of one times 100 in depth at right angles to the street or by applying against our square foot areas the percentage factor as to depth influence and obtain the co-efficient in area, to be multiplied by the street unit of value in dollars or cents. The difficulty of obtaining the proper unit of value for land valuation can be met by community expression of opinion on relative percentages of values of streets and parts of streets. The best way of doing this is to obtain a representative committee of citizens which should contain business men, bankers, real estate men, local engineers and the assessors, who know their community and as property owners are familiar with local conditions and values.

The entire object of this committee's work should be to secure as far as possible the accurate reflection of community thought as to the comparative value of all the streets and highways in the city or town and to determine then, the proper unit price to apply to them.

Differences of opinion will of course arise, but the final determination will represent a splendid cross section of proper unit prices.

Now this, representing only the judgment of men, cannot be exact, neither can that work be reduced to an exact science, but the rest of the work is a mathematical proposition and with exact formulae and tables the lot values are bound to be accurate from an equalization standpoint when computed by the engineers. I will not enter into further detail as to corner influences or combination of street units or alley, railroad, waterway, plottage or other influences which might reflect additional value upon their respective lots. I will say however that land is depreciated not unlike building due to topographical irregularities and natural barriers. The most vital part of this work

now arises and it is, the correct valuation of the improvements on the land. Buildings represent, let us say, 75 per cent of the value of real estate. We must entirely disregard the original cost of these, for the difference in costs of labor and materials due chiefly to the fluctuations of the dollar make it necessary to use as a yardstick to the reproduction cost of structures, at a date as near the present as may be required for taxation purposes.

The first work to be done is to obtain delivered prices on all kinds of materials to be used on structures of every kind, the wage of every artisan and laborer and the expectancy of the amount of work results to be obtained. This last can be obtained by conferences with contractors, builders and in many instances from the banks from their experience in construction loans. Elaborate price charts designed to make uniform the valuation of each dwelling, mercantile, industrial and other types of buildings are prepared and classified, the dwelling chart alone makes five classifications and these five are divided into first, second and third, making 15 different unit prices to take in square foot areas ranging from 600 to 5,000 in hundreds, to the 2,000 mark and then in 500, up to the 5,000 mark.

The engineers now go into the field, measure up and describe on a card which shows the class of the building; one or two family house, bungalow, garage, block, oil station, church, apartment hotel, etc., kind of foundation, exterior walls, basement construction, interior finish, roofing, heating, plumbing, lighting and all other descriptive items entering into the construction. The building is sketched to a convenient scale showing all projections, porches and a number of stories in each portion. They are all computed on a square foot (or cubic foot if required) basis for the different parts of the building. These cards are then taken into the field by the valuation engineers who apply the unit price based upon the chart previously referred to. This is the new reproductive or replacement cost and the depreciation factors are applied, first, the physical factor which can be briefly set down as "age" first and "condition" second—and secondly the functional factor which can be set down as "type" first and "location" second.

In considering the physical depreciation of a structure, while the age of the building is relatively important, upkeep and re-

pair play the most important part in our deductions; physical depreciation is the reduction of value on an estimated life of the building to absorb the shrinkage of age, giving due consideration to condition, having also in mind the use of faulty materials and poor labor.

In considering the phase of functional depreciation we must consider factors that would tend to lesson the values of a building more than is shown by the physical depreciation. It is important that we should remember that this factor of depreciation is economic and not physical. By "type" we cover obsolescence, which occurs when fashions change, usuitability, high ceilings, peculiar styles, old plumbing, heating, freak interior, old houses, too large for the ordinary family today; factories, old business blocks and so on.

By location we consider conditions which occur when neighborhood influences enter. When a new or comperatively new building is erected in the wrong place or section, when an old two or three story building occupies land of high value in a more important or business section and so on.

The sum of these two percentages of depreciation are now deducted from the reproduction cost and we should have as near as it is possible, the real equalization of all building values.

I have gone into greater detail on the mechanics of building inspection, measuring, pricing and depreciation that I have on land for I assume the matter of scientific land valuation has been before you to a greater extent before.

A very important matter that I should consider, would hardly come within the scope of my paper, that I would stress upon you all, is the importance of an up-to-date card system, being installed in every assessing department in your state. From what I have seen of records this is a crying need, particularly for future use as it will be difficult to replace the past; in saying this I have no reference to New Hampshire for I have never been in an assessor's office in your state. This cost would be little, the advantages would be great.

In closing I want to say that in reading this paper to the Assessors of New Hampshire I have not thought it necessary to

say that first and foremost must be the understanding that any work of any nature done by anyone outside of your jurisdiction should be done as advisor to and with you. I have been an assessor for 21 years and am jealous of the assessor's rights. What I say must be accepted as an earnest effort to improve the work and standing of the individual assessor and help your community and your state by the best method obtainable to give all your people an honest even break in the equitable distribution of their tax burden.

ART. 70—Request of the Board of Selectmen that the town adopt the provisions of Chapter 458 of the Acts of 1923.

This is relative to the pensioning of Foreman Peter Haigh of the Public Works Department.

The Finance Committee is not unappreciative of the fact that Mr. Haigh has worked for the town for many years. It calls the attention of the Limited Town Meeting, however, to the law which the Selectmen would have the town adopt :

An Act Relative to the Pensions of Foremen, Inspectors, Mechanics, Draw Tenders, Assistant Draw Tenders and Storekeepers in the Employ of Certain Cities and Towns.

Section 1. Paragraph (b) of section seventy-seven of chapter thirty-two of the General Laws is hereby amended by striking out, in the twenty-first, twenty-second and twenty-third lines, the words "or has accepted chapter one hundred and seventy-nine of the acts of nineteen hundred and twenty," and by striking out, in the twenty-sixth line, the word "four" and inserting in place thereof the word :—five,—so that said paragraph will read as follows :— (b) In any such city or town which accepts this paragraph by the city council or by the voters at a town meeting, "laborer" shall include foremen, inspectors, mechanics, draw tenders, assistant draw tenders and storekeepers, but no such person shall receive a pension of more than five hundred dollars a year.

Section 2. In any city or town which has accepted chapter one hundred and seventy-nine of the acts of nineteen hundred and twenty or which shall have accepted paragraph (b) of section seventy-seven of chapter thirty-two of the General Laws

prior to the time this act takes effect, the maximum amount of pension permitted thereunder to a foreman, inspector, mechanic, draw tender, assistant draw tender or storekeeper shall, notwithstanding the passage of this act, be four hundred dollars a year, unless said city or town thereafter accepts said paragraph (b).

This law would undoubtedly prove costly to the town in the future. Non-contributory pensions should, the Finance Committee believes, be discouraged. The General Court has refused the town the right to pension Mr. Haight in an amount in excess of that contained in this chapter, and the Finance Committee believes that this law should not be placed on the books of the town. This is no year to sanction pensions.

For the past 10 years the town has paid a pension to the former chief of police. This aggregates over \$12,000 during his period.

The Finance Committee unanimously recommends that this article be indefinitely postponed.

ART. 84—Request of Edward Gibbs, Jr., and others for the appointment of a committee to investigate the advisability of the town supplying illuminating gas and electricity to the people of the town.

The Finance Committee finds that Mr. Gibbs did not sponsor the article and is opposed to it. The committee sees no necessity for the appointment of such a committee. The creation of needless committees should be discouraged by the town.

The Finance Committee, therefore, recommends that Article 84 be indefinitely postponed.

Special Warrant

The Finance Committee herewith submits its report on the warrant for the special Town Meeting opening Wednesday evening, March 11, at 7.45 o'clock.

ART. 2.—Request of the Board of Selectmen for an appropriation or bond issue of \$23,000, \$6,000 of which is to be expended on the elimination of cement water mains on Main street,

and \$17,000 for laying and relaying the water main on Baker street, Central street, and into the Kenwood section.

This is a measure designed by the Board of Selectmen to relieve the unemployment situation.

A special Town Meeting in December appropriated \$25,000, by bond issue, for such unemployment relief. The Finance Committee believes that when this is paid up that the total cost will be approximately \$30,000.

Superintendent Alfred L. Maggi of the Public Works Department estimates that the town is receiving in this type of work only 33 cents value for every dollar expended.

The cost to the town, therefore, will be \$30,000 for \$10,000 worth of actual water main installation.

During the winter this work was undoubtedly essential. Spring, however, is approaching. As soon as the present annual meeting adjourns there will be available sums of money for street construction and the installation and maintenance of water mains.

Town Accountant Edward Gibbs, Jr., estimates that the present funds will last until April. Relaying the water mains on Main street preparatory to the construction of the new road will consume three additional weeks. This will bring the program into the last of April. By this time the Town Meeting should be adjourned and money will be available to continue the work if necessary.

The Finance Committee believes that there is considerable merit to the proposal to relieve the water situation in the Kenwood section. To expend \$17,000 for this work, however, during the winter months would, the majority of the committee believes, be a waste on the part of the town. The Finance Committee is not unmindful of the unemployment situation but it also must be taken into consideration that the tax payers of the town are entitled to fair treatment. To expend money when one-third or even one-half value is received is poor municipal business.

The Finance Committee unanimously recommends that \$6,000 be appropriated for the replacement of cement mains on Main street. The committee is opposed to any further bond issues.

The majority of the Finance Committee recommends that the remainder of the article, having reference to a request for \$17,000 for the purpose of laying mains in Central street, be indefinitely postponed.

On this question Mr. Edward Gibbs, Jr., was recorded in the minority.

Tabulated result of the action of the Finance Committee on the General Budget follows :

ACTION OF THE FINANCE COMMITTEE ON THE GENERAL BUDGET General Government

	Expended in 1929	Expended in 1930	Asked for in 1931	Recommended
Moderator	\$369 00	\$470 17	\$735 00	\$50 00
Finance Committee	153 39	167 29	250 00	735 00
Planning Board	2,677 23	2,520 46	2,565 00	200 00
Selectmen's Department	1,809 38	2,130 79	2,060 00	3,360 00
Accountant's Department	2,629 07	2,710 93	2,917 50	2,060 00
Treasurer's Department	4,700 00	5,099 30	5,500 00	2,917 50
Collector's Department	1,456 68	2,921 06	2,000 00	5,500 00
Tax Title Expenses	7,472 76	8,099 00	9,605 00	2,000 00
Assessors' Department	28 00	61 00	70 00	7,605 00
Registration Town Notes	1,535 00	3,052 94	750 00	70 00
Law Department	779 13	851 48	900 00	750 00
Town Clerk Department	3,222 61	4,465 53	2,244 00	900 00
Election and Registration	4,161 58	3,997 14	4,280 00	2,000 00
Town Hall Account	5,811 84	6,432 71	8,054 00	3,968 00
Public Works Department	200 00	7,354 00
Board of Appeals	3,800 00	200 00
Engineering Department		2,280 00

Protection of Persons and Property

Police Department	26,392 90	30,568 30	34,058 30	32,563 30
Town Constable	50 00	100 00	100 00	100 00
Firemen's Salaries	18,542 50	21,002 50	22,967 00	22,557 50
Chief's Salary	2,500 00	2,500 00	2,500 00	2,500 00
Supt. of Fire Alarm	250 00	250 00	250 00	400 00
Fire Department Expenses	7,846 61	8,880 48	13,761 00	7,850 00
Hydrant Service	500 00	500 00	500 00	500 00
Forest Fire Warden	360 19	1,119 55	2,225 00	350 00
Inspector of Buildings	972 15	1,017 75	1,355 00	1,305 00
Sealer of Weights and Measures	885 00	880 55	1,325 00	1,110 00
Gypsy Moth Department	4,997 19	4,999 33	5,000 00	5,000 00
Tree Warden Department	999 85	1,349 81	1,200 00	1,200 00

Education and Libraries

Schools	196,687 67	206,260 06	220,942 00	215,078 00
School House Repairs	7,500 00	8,828 56	10,915 00	8,605 00
Public Library	6,500 00	7,434 56	8,110 00	7,580 00
Board of Public Welfare	23,105 32	33,155 98	90,430 00	40,727 00
Infirmary	10,968 73	10,488 29	10,146 00	8,691 00
State Aid	1,296 00	1,227 00	1,300 00	1,300 00
Soldiers' Relief	8,474 28	15,328 71	12,000 00	12,000 00
Soldiers' Burial	200 00	97 00	200 00	200 00

Highways, Fences and Bridges

	Expended in 1926	Expended in 1930	Asked for in 1931	Balance, 4
Highways, Fences, Bridges	19,972 55	19,935 16	15,000 00	15,000 00
Sidewalks and Curbing	5,990 70	14,278 61	15,000 00	12,000 00
Snow and Ice	4,670 58	6,026 78	6,000 00	5,000 00
Street Lighting	11,527 04	11,700 00	14,000 00	14,000 00
Surface Drainage Work	20,000 00
Street Work Construction	20,000 00
Cliffondale Square	6,500 00	3,500 00
Street Cleaning	5,000 00	1,000 00
Cleaning Catch Basins	2,500 00	500 00
Surface Treatment of Roads	6,500 00	4,000 00
Tar Sidewalk and Repairs	1,000 00	750 00
Street Signs	1,000 00	300 00
Fences	1,000 00	500 00
Care of Parks	300 00
Vacations, Holidays, Pensions	1,000 00
Patching Street	1,500 00
Concrete Mixer	1,200 00	1,200 00
Gasoline Roller	4,000 00
Changing Truck Tires	1,500 00	1,500 00

Enterprises and Cemeteries

Water Purchase	17,923 12	18,940 67	22,000 00	20,000 00
Water Maintenance	23,516 40	23,554 16	23,504 66	23,500 00
Water Extension	5,000 00	6,050 42	10,000 00	4,000 00
Replacing Water Mains	4,882 50	1,397 62	6,000 00	. . .
Water Meters	2,479 04	2,993 79	2,000 00	1,500 00
Cemetery	6,306 59	6,600 00	7,665 00	7,665 00
Legion Building	175 00	. . .
Installing Gates	1,000 00	1,000 00
Air Compressor	3,600 00	3,600 00
One and One-half Ton Truck	2,200 00	. . .
Ford for Meter Work	550 00	550 00

Health and Sanitation

Health Department	3,666 91	3,924 73	5,120 00	5,030 00
Vital Statistics	96 50	91 25	100 00	100 00
Inspector of Plumbing	1,200 00	1,456 02	1,500 00	1,500 00
Inspector of Cattle	679 76	685 39	785 00	785 00
Inspector of Milk	300 00	300 00	300 00	300 00
Collection of Ashes	5,200 00	4,900 00	4,900 00	4,900 00
Collection of Garbage	2,100 00	3,000 00	3,000 00	3,000 00

Recreation and Unclassified

	Expended in 1929	Expended in 1930	Asked for in 1931	Recommended
Memorial Day	400 00	469 56	400 00	400 00
Town Reports	1,499 20	1,604 70	2,000 00	1,800 00
Insurance	5,639 24	5,427 97	6,322 03	6,322 03
Playground	3,497 75	3,732 28	3,650 00	3,650 00
Reserve Fund	4,000 00	6,000 00	20,000 00	20,000 00
Trade Schools	1,376 78	1,474 53	2,000 00	1,500 00

Interest and Maturing Debt

Interest on Temporary Loans	12,472 08	6,279 48	11,000 00	11,000 00
Interest on School Loans	6,413 75	5,736 25	4,999 00	4,999 00
Interest on Water Loans	1,348 75	1,221 25	2,073 75	2,073 75
Schoolhouse Loan Bonds	16,500 00	16,500 00	16,500 00	16,500 00
Water Bonds	3,000 00	8,000 00	8,000 00
Fire Station Bonds
High School Bonds

Total	\$514,493 20	\$576,248 79	\$779,616 51	\$624,491 08
-----------------	--------------	--------------	--------------	--------------

The following section from Chapter 55 of the General Laws of 1928, creating the Limited Town Meeting, gives the authority and powers under which the Finance Committee operates.

SECTION 9. There shall be a Finance Committee appointed by the moderator from among the elected town meeting members, consisting of one member from each precinct, who shall serve during their respective terms as Town Meeting members, and who shall be originally appointed at the first representative Town Meeting held after this act becomes operative, and thereafter as vacancies occur. To this committee shall be referred all questions pertaining to the appropriation or expenditure of money, the creation of debt, the disposition of town property and all other questions affecting the town, for the purpose of making recommendation, but this shall not be construed to prohibit the appointment of special committees to investigate matters pertaining to the town or to execute work authorized by it. This committee shall have the power to consult with such departments, officers, employees or committees as may have information concerning any matter under consideration, and it shall be the duty of all departments, officers, employees or committees to furnish such information as they possess that may be required by said committee. It also shall have the power to examine, in connection with any subject under investigation or consideration, all books, vouchers, papers and all other instruments in the custody or possession of any officer, employee or agent of the town.

(3) The report of the committee appointed to investigate the advisability of building a fire station in Clifftondale was filed and accepted.

March 11, 1931

To the Moderator and Members of the Limited Town Meeting:

At an adjourned session of the Annual Town Meeting held April 22, 1930, the following article was voted:

“That a committee of three be appointed to investigate the advisability of building a fire station in Clifftondale and report at the next Annual Town Meeting.”

The Moderator appointed the following Committee: Horace C. Ramsdell, Frederick L. Sawyer, and Frederick R. Sketchley.

As the result of our investigation, we find that there are three factors involved which are important to and affect every resident of Saugus.

First, the saving of property.

Second, the saving of lives.

Third, the cost of fire insurance.

Time is the chief essential in the saving of lives and property in the event of a fire, and a careful study has been made during the last year on the time required for apparatus to reach Cliftdale square. It has been determined that five minutes is a fair estimate of the average time required. A difference of a few minutes in any fire may mean the saving of lives and valuable property.

It is further found relative to insurance that property in the town of Saugus is rated as C Class Town for dwellings, and Fifth Class for business property, which means that as the largest percentage of business property is located in Cliftdale square, and that this section is over three-fourths of a mile from the nearest fire station, an additional rate on insurance premiums is charged for all specifically rated property for the entire town.

We submit herewith a report dated February 18, 1929, from the New England Insurance Exchange as follows:

RECOMMENDATIONS

Saugus, Mass.

The carrying out of the following recommendations will permit the continuance of the grading (present) as Fifth Class for specifically rated property under the Analytic System of Schedule Rating.

Water Department

1. That the water system be improved and maintained so as to withstand the pressure due to full head of standpipe.
2. That for all alarms of fire, the controlling valve between the low and the high services be opened, placing the standpipe head on the entire system.

Fire Department

3. That a company be organized, and a fire station located at Cliftdale.

4. That the apparatus for the station recommended above consist of an automobile hose wagon, carrying at least 1,000 feet of $2\frac{1}{2}$ -inch double jacket cotton rubber lined hose and minor equipment.

Note. It is recommended that the apparatus for this station be preferably a pumping engine of at least 750 gallons capacity.

It is further determined that there is an immediate possibility of an increase in all insurance rates on all business property for the town of Saugus if a fire station and other improvements mentioned are not established in Cliftdale in the very near future.

Since these recommendations were made we have experienced what might be classed as three major fires in Cliftdale Square, with the hazard of loss of life connected with two of them, the losses referred to are as follows:

1930 Surabian Block, corner of Essex and Jackson streets, loss to property approximately \$12,000.

1930 Parsons Building, 326 Lincoln avenue, loss to property approximately \$5,000.

1931 Theatre Building, Essex street, loss to property approximately \$20,000.

In the report referred to of the New England Insurance Exchange are other recommendations for obtaining a B Class rating for dwellings and Fourth Class for business property, which would mean a reduction of rates on dwellings and their contents of 20 cents per thousand annually, as well as a reduction on all business property in town. The fulfillment of these additional requirements are negligible after having established a fire station in Cliftdale.

In view of the fact that the building or establishing a fire

station in Cliftondale would mean a substantial saving of time for apparatus to reach a fire in the biggest business and residential section of the town, and that it is absolutely necessary to avoid an increase of cost for insurance on all specifically rated property, and at the same time it would be the beginning of a program to establish lower insurance rates.

It is the opinion of the committee that it is advisable to build a fire station in Cliftondale.

Signed, HORACE C. RAMSDELL,
FREDERICK L. SAWYER,
FREDERICK R. SKETCHLEY.

(4) The Water and Dock Committee was given more time to study.

(5) The Water Investigating Committee was given more time to continue their investigation.

(6) The Finance Committee submitted a report covering Plumbing Inspection, Ashes and Garbage, which was accepted.

Plumbing Inspector and Ashes and Garbage

At the time of the last Annual Town Meeting there was referred to the Finance Committee two articles inserted in the Warrant of 1930 by Chairman Charles E. Light of the Board of Health.

The first article requested that the Plumbing Inspector's Department be turned over to the Building Department.

The Finance Committee finds that there is no "Building Department" in Saugus. The Building Inspector is an appointee of the Board of Selectmen; the Plumbing Inspector of the Board of Health. Placing the Plumbing Inspector under the supervision of the Building Inspector and, in actuality, the Board of Selectmen, would probably not result in any added efficiency. The Finance Committee unanimously recommends that the present situation be allowed to continue.

The second article requested the collection of ashes and garbage to be transferred from the Health Department to the Public

Works Department. This work is all done by contract. It would merely be a question of turning the power of letting the contracts over to the Board of Selectmen. With this, also the Finance Committee does not concur. The committee again recommends that the situation be allowed to stand.

ALEXANDER S. ADDISON, Chairman,
PAUL A. HALEY, Secretary,
ARTHUR W. PRICE,
BERTRAND D. WESTENDARP,
CHARLES E. STILLINGS,
EDWARD GIBBS, JR.,
FREDERICK R. SHARP,
AVERY TRUMAN WEIR.

(7) The majority of the committee to revise the plumbing and building laws of the town of Saugus recommended that they be discharged and a new committee appointed by the Moderator.

By direction of the Annual Town Meeting a committee of five (5) citizens was appointed June 10th, to revise the plumbing and building laws of the town of Saugus.

Those appointed were: George I. Hull, Chairman, George B. Connolly, James B. Allen, John E. Price, Giles S. Bryer.

Owing to the fact that the chairman failed to call a meeting of this committee it has never been organized, however the majority feel that there is pressing need of immediate action to look into the revision of the plumbing, electric wiring and building laws of the town.

Respectfully submitted,

GEORGE B. CONLEY,
JAMES B. ALLEN,
JOHN E. PRICE,
GILES S. BRYER.

Voted, That the committee appointed by direction of the March, 1930 Annual Town meeting be discharged and another committee of five citizens be appointed by the Moderator.

At this time the Moderator, Frank P. Bennett, Jr., appointed Charles T. Anderson, Precinct 6; Frank F. Humphries, Precinct 8; and reappointed Paul A. Haley, Precinct 2; and Frederick R. Sharp, Precinct 3 as members of the Finance Committee.

Chairman Herbert P. Mason of the By-Law Committee recommended and it was voted to have his report referred to the Finance Committee.

ART. 2. Voted, That the Town Treasurer, with the approval of the Selectmen, be and hereby is authorized to borrow money from time to time in anticipation of the revenue of the financial year beginning January 1, 1931 and to issue a note or notes therefor, payable within one year, any debt or debts incurred under this vote to be paid from the revenue of said financial year. Yeas 167. Nays 0.

ART. 4. Voted that Article 4 be taken up out of order.

Voted, That the sum of \$2,258.80 be and the same hereby is appropriated to pay the assessment upon the town for the cost of an addition to the Essex County Tuberculosis hospital. Unanimous vote.

Voted, Article 5 to be taken up out of order.

Voted, That the sum of \$3,770.05 be and the same hereby is appropriated for the assessment upon the town for the care, maintenance and repair of the Essex County Tuberculosis Hospital.

General Government

(1) Voted, To indefinitely postpone salary of the moderator.

(2) Voted, That the sum of \$975 be and the same hereby is appropriated for the expenses of the Finance Committee.

(3) Voted, That the sum of \$200 be and the same hereby is appropriated for the expenses of the Planning Board.

(4) Voted, That the sum of \$3,310 be and the same hereby is appropriated for the expenses of the Selectmen's Department,

including salaries of \$500 for the chairman of the board; \$350 apiece for the other members; \$350 for the clerk, and \$550 for the salary and transportation of the director of State Aid and Soldiers' Relief.

(5) Voted, That the sum of \$2,560 be and the same hereby is appropriated for the expenses of the Town Accountant's Department, including \$1,100 for the salary of the Town Accountant, and \$500 to make an audit of the books of the former town clerk and tax collector.

(6) Voted, That the sum of \$2,917.50 be and the same hereby is appropriated for the expenses of the Town Treasurer's Department, including \$750 for the salary of the Town Treasurer.

(7) Voted, That the sum of \$5,500 be and the same hereby is appropriated for the expenses of the Tax Collector's Department, including \$1,200 for the salary of the Tax Collector.

(8) Voted, That the sum of \$2,000 be and the same hereby is appropriated for tax title expenses.

(9) Voted, That the sum of \$7,605 be and the same hereby is appropriated for the expenses of the Assessors' Department, including a salary of \$500 for the chairman of the board and \$350 each for the other two members.

(10) Voted, That the sum of \$70 be and the same hereby is appropriated for the registration of town notes.

(11) Voted, That the sum of \$750 be and the same hereby is appropriated for the expenses of the law department.

(12) Voted, That the sum of \$900 be and the same hereby is appropriated for the expenses of the Town Clerk's Department, including salary of \$500 for the Town Clerk, and fees from all sources, other than those paid by the State and county, to be paid into the town treasury.

(13) Voted, That the sum of \$2,000 be and the same hereby is appropriated for the expenses of election and registration.

(14) Voted, that the sum of \$4,518 be and the same hereby is appropriated for the Town Hall account.

(15) Voted, that the sum of \$6,854 be and the same hereby is appropriated for the Public Works' Department, including a salary of \$3,000 for the Superintendent of Public Works, and \$800 for the purchase of a sedan for the use of the Superintendent.

(16) Voted, that the sum of \$200 be and the same hereby is appropriated for the expenses of the Board of Appeals.

(17) Voted, that the sum of \$2,280 be and the same hereby is appropriated for the expenses of the Town's Engineering Department, (of which \$2,080 shall constitute the salary of the Engineer.)

Protection of Persons and Property

(1) Voted, that the sum of \$30,743.20 be and the same hereby is appropriated for the expenses of the Police Department.

(2) Voted, that the sum of \$100 be and the same hereby is appropriated for the salary of the Town Constable. Yeas 122 Nay 1.

(3) Voted, that the sum of \$22,132.50 be and the same hereby is appropriated for Firemen's Salaries.

At this time Laurence F. Davis offered a motion and it was voted to adjourn at 10.20 to convene again Monday, March 16, at 8 P.M.

Motion to reconsider Police Department by Mr. Pratt pending before the meeting.

Adjourned 10.20 P.M. March 11, 1931.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

March 16, 1931.

Adjourned Annual Town Meeting.

The meeting was called to order by the Moderator at eight o'clock P. M.

The salute to the Flag was given.

The reading of the records of the previous meeting was waived.

The Moderator appointed and qualified the following tellers : Dorothy J. Eyre, Vincent J. McGilvray, Jr., Harry T. Turner, Washington L. Bryer.

A motion was made that we adjourn at the close of this meeting to convene again Wednesday, March 18, at eight o'clock.

This motion was lost. Yeas 59. Nays 60.

A motion was made that we adjourn at the close of meeting to convene again Thursday, March 19, at eight o'clock.

This motion was lost. Yeas 61. Nays 78.

Fire Chief's Salary

Voted, That the sum of \$2,500 be and the same hereby is appropriated for the salary of the chief of the Fire Department.

Transportation

Voted, That the sum of \$400 be and the same hereby is appropriated for the salary and transportation of the superintendent of the fire alarm system.

Voted, That the sum of \$8,186 be and the same hereby is appropriated for Fire Department expenses.

Hydrant Service

Voted, That the sum of \$500 be and the same hereby is appropriated for hydrant service.

Forest Fire Warden

Voted, That the sum of \$350 be and the same hereby is appropriated for the expenses of the Forest Fire Warden's Department, of which \$100 shall be the salary of the forest fire warden.

Building Inspector's Department

Voted, That the sum of \$1,305 be and the same hereby is appropriated for the Building Inspector's Department, of which \$1,000 shall constitute the salary of the Building Inspector.

Sealer of Weights and Measures

Voted, That the sum of \$1,110 be and the same hereby is appropriated for the expenses of the Sealer of Weights and Measures, including \$1,000 for salary and transportation of the Sealer.

Gypsy Moth Department

Voted, That the sum of \$5,000 be and the same hereby is appropriated for the Gypsy Moth Department.

Tree Warden Department

Voted, That the sum of \$1,200 be and the same hereby is appropriated for the expenses of the Tree Warden's Department, including \$200 for new trees.

Education and Libraries, Schools

Voted, That the sum of \$215,078 be and the same hereby is appropriated for the School Department, including \$186,008 for salaries and \$29,070 for expenses of the department. Yeas 98. Nays 56.

Schoolhouse Repairs

Voted, That the sum of \$8,605 be and the same hereby is appropriated for Schoolhouse Repairs, including \$1,285 for toilets in the Emerson School.

Public Library

Voted, That the sum of \$7,580 be and the same hereby is appropriated for the expenses of the Public Library.

Board of Public Welfare

Laid on the table.

Town Infirmary

Voted, That the sum of \$8,691 be and the same hereby is appropriated for the expenses of the Town Infirmary.

State Aid

Voted, That the sum of \$1,300 be and the same hereby is appropriated for State Aid.

Soldiers' Relief

Laid on the table.

Soldiers' Burial

Voted, That the sum of \$200 be and the same hereby is appropriated for Soldiers' Burial.

Highways, Fences and Bridges

Voted, That the sum of \$15,000 be and the same hereby is appropriated for Highways, Fences and Bridges.

Sidewalks and Curbings

Indefinitely postponed, 10.10 P.M. Yeas 89. Nays 67.

Notice was given by Frank F. Humphries for reconsideration.

Snow and Ice

Voted, That the sum of \$7,000 be and the same hereby is appropriated for snow and ice removal.

At this time the Report of the Planning Board was tendered and accepted.

Street Lighting

Laid on the table.

Meeting was adjourned at 10.20 P.M. to convene again Monday, March 23, 1931.

A true copy. Attest:

WALTER A. WILSON,
Town Clerk.

PLANNING BOARD REPORT

The Planning Board begs to submit the following report bearing on articles in the Warrant relating to sites for the proposed new high school building and fire station, improved street lighting and rezoning and amendments to the zoning by-law and zoning map.

New High School Site

ART. 25. To see if the town will vote to appoint a committee of five citizens, one of whom shall be a member of the school committee, to have full charge of all matters relating to the construction of a new high school building on that portion of the Saugus Infirmary property bounded westerly by the Newburyport turnpike, northerly by land now or formerly of Ryman Drury and the heirs of Caroline A. Ames, easterly by land now or formerly of Shepard & Davis and southerly by a way, and on such adjoining land as may be acquired by the town, and to provide new and original equipment for said building, and said committee shall have full authority to bind the town in all contracts and obligations which they may deem necessary and expedient to enter into in connection with said work in a sum not to exceed \$400,000, or to see what action the town will take in the matter agreeable to the petition of School House Investigating Committee.

The wording of this article apparently restricts the erection of the proposed high school building to the Town Farm site. Therefore, it is recommended that this article be indefinitely postponed and a special town meeting called on a date concurrent with an adjourned session of the regular town meeting now in progress, the Warrant to embrace an article or articles flexible enough to allow the town meeting members to select a site.

That the town must build a new high school is practically certain. The school population of Saugus is large and is increasing yearly. This is due to the fact that the people who come to our town to live are almost wholly of the home owning type. That is a very desirable feature and one that gives us a favorable distinction in the rating of towns. But it also gives us a problem in education such as is before us at present, such

as has been before us and will continue to be before us, namely, adequate provision for education. The problem of more school room has come up again and again in the last twenty-five years. It will continue to come up as long as the population of our town increases beyond the present capacity of our schools to accommodate the number of pupils of school age. We have reached such a stage at present in regard to the pupils of high school age.

The question now before us is the location of a new high school building. The Planning Board finds that a large number of the Town Meeting members and others are not satisfied that the Town Farm site is the logical location for the new building. This comes about largely due to the fact that it will bring it in too close proximity to the Newburyport Turnpike and further because that location would work a hardship on a large percentage of the pupils of high school age in the town. There is no question but what the first objection is sound, although disputed. Notwithstanding that the building would set back from the turnpike and the main approach would not be from the turnpike itself, the fact actually remains that this through way, with its heavy traffic and lure for speed, would be a liability to the lives and safety of high school students. The second objection is well founded, especially so far as the East Saugus section of the town is concerned and certain parts of Cliftondale and Saugus Centre.

Several sites have been suggested and considered, but no one has suggested one that is centrally located and meets all the requirements for a building of the type and cost which has been recommended. The Planning Board has made investigation and believes the site that meets the largest number of requirements, has the greatest number of advantages and the fewest disadvantages is the piece of property between Cliftondale and East Saugus on Lincoln avenue, known as the Sim Farm. This piece of property is sufficiently level to be available for school building and grounds with very little if any grading. It contains 13.27 acres, is abundantly large to afford the most modern and completely developed playground for a school of a thousand or more high school pupils. Its area makes an almost unlimited enlargement possible, in case it is ever desired.

It is practically in the center of the district of the greater portion of the school population of the town. It is equally accessible to both East Saugus and Cliftondale and the high school pupils of Saugus Centre would be advantageously served. It is the most convenient location that could be found, making it unnecessary for any of the hundreds of pupils that would attend there to be transported by bus. It is in the part of the town nearest to Lynn and Greater Boston and therefore the area that is certain to increase most rapidly in population. All these advantages are not true of any other site that could be chosen.

In building a new high school on this site no disadvantage or inconvenience would be worked to any district of the town. All high school students could be withdrawn from the present high school building in Saugus Centre, which would relieve the crowded condition, making room for the junior high pupils to be accommodated at the same time, thus doing away with the two platoon arrangement that is so inconveniently necessary at present. Pupils attending the high school located on the Sim Farm site would not have to walk or be transported clear across the area of the town, as would be the case if the building was located on the Town Farm site. It would even greatly equalize the distance that high school pupils have had to travel to reach the present high school.

There is no disputing the fact that a large percentage of the high school population is located in the contiguous area and to place a new high school building there is certainly logical. The distance which high school pupils in Saugus Centre would have to travel to the new high school is no greater, and in many cases not as great as the distance which East Saugus and Cliftondale pupils have had to travel to Saugus Center for the last twenty-five years. A larger part of the population and property values are within a reasonable radius of this site. This undisputed fact has been clearly recognized by the United States Government and the New England Telephone & Telegraph Company in placing the Saugus Postal Station and the telephone exchange in Cliftondale. The Saugus Cooperative Bank and the Saugus Trust Company have also taken notice of it by placing these institutions of business in Cliftondale. The Special Committee, appointed to investigate the need of a new fire station, recommends that the building be placed in Cliftondale. A compelling and commanding site, for all time, that is

the nearest to the center of the high school population must be the controlling factor when it comes to the location of a high school building representing ultimately an aggregate investment approaching half a million dollars.

In regard to the cost of the property for building, it is again to be preferred to the Town Farm, as it is in every other respect. Since Saugus lies in the direct area of the expansion, which is sure to come, the increase in real estate values is certain to take place. On that account the Town Farm is sure to increase in value as rapidly as the population of the town increases, consequently its appreciation during the next ten or fifteen years would offset much, if not all, of the cost of the Sim site. This is assessed for \$13,200.00 and the price for which it might be purchased, or taken by right of eminent domain, can be ascertained when the required acreage is determined.

The Planning Board believes that serious consideration should be given to the Sim Farm location and it believes that an investigation will convince the Town Meeting members as to its advantages when compared with any other site in the whole town.

New Fire Station Site

ART. 28. To see if the town will vote to appropriate and raise by borrowing or otherwise a sum not to exceed \$50,000, for the purpose of erecting upon the land adjoining the Town Hall, owned by the town, a fire station, and to provide the same with new and original equipment, or to see what action the town will take in the matter, agreeable to the petition of the Board of Fire Engineers.

The wording of this article is similar in effect to that in Article 25 and likewise restricts the erection of a new fire station to the land now owned by the town in the rear of the Town Hall.

It is recommended that this article also be indefinitely postponed and rewritten and included in the warrant for the special town meeting in order that the town meeting members may select a site.

Improved Street Lighting

ART. 65. To see if the town will vote to appropriate the sum of \$10,750 for the purpose of lighting Cliftondale Square, Saugus Centre Square, North Saugus Square, East Saugus Square, Lincoln avenue from the Revere line to East Saugus, Chestnut street from Lincoln avenue to East Saugus Square, Winter street from Chestnut street to Central street, Central street from Lincoln avenue to the Boston & Maine Railroad crossing, Essex street from Cliftondale square to the Boston & Maine Railroad crossing, Jackson street from Central street to the property of Annie E. Raddin, Ballard street from Lincoln avenue to the Salem turnpike, the corner of Bristow street and the Salem turnpike and the Salem turnpike at Fox Hill bridge, with 1000-candle power lamps, as provided in the plans on file with the Planning Board, the capital expenditure of furnishing installing and maintaining the lamps, poles and fixtures to be borne by the Lynn Gas & Electric Company; and that the Selectmen be instructed to make a contract in accordance with said plans, or to see what action the town will take in the matter, agreeable to the petition of the Planning Board.

The proposed improved street lighting has created a great deal of public interest. As a question has been raised as to what the cost of these 1000 candle power lamps would average per kilowatt hour, the Planning Board desires to offer a brief solution.

The maximum appropriate cost per lamp per year to the town will be \$110.00 or 11,000 cents. The average kilowatt hours which a lamp burns out of the twenty-four hours in each day is 11 hours. This makes approximately 4,015 kilowatt hours that each lamp burns during the year. Dividing 11,000 by 4,015 results in a cost of a trifle less than two and three-quarter cents per kilowatt hour.

This is the actual cost to the town inasmuch as the capital expenditure of furnishing, installing and maintaining the wires, lamps, poles and fixtures is borne by the Lynn Gas and Electric Company.

Re-Zoning Articles

ART. 74. To see if the town will vote to amend the Zoning By-Law and Zoning Map so that the premises at the

southeasterly corner of Lincoln avenue and Bristow street shown as Lot A-238 on Plan No. 3015 on file in the Assessors' office, and having a frontage of approximately one hundred seventeen feet on Lincoln avenue and two hundred fifty feet on Bristow street, or any portion of said premises, shall be zoned as a business district, or to see what action the town will take in the matter, agreeable to the petition of Lewis O. Stocker and others.

Mr. Lewis O. Stocker appeared before the Planning Board and gave his reasons for the request in this article. There was no objection from the owners of adjacent property, at least no one appeared in opposition.

The opposite corner of Bristow street and the opposite side of Lincoln avenue are now used for business purposes and it seems to us that ultimately these premises should be used for business rather than residence purposes.

We, therefore, recommend that the Town Meeting grant this request and that that portion of the premises as described in the article, commencing twenty feet from the Bristow street line and extending along Lincoln avenue approximately 97 feet and commencing 20 feet back from Lincoln avenue and extending along Bristow street approximately 230 feet to the property line in each case, be zoned as a business district.

ART. 75. To see if the town will vote to amend the Zoning By-Law and Zoning Map so that the premises known as the Masonic Hall property bounded southeasterly by Chestnut street approximately one hundred twenty-two feet southwesterly by land now or formerly of Gosselin, and northeasterly by the Saugus River, and being shown as Lots A-2 and A-3 on Plan No. 3011 on file in the Assessors' Office, shall be zoned as a business district, or to see what action the town will take in the matter, agreeable to the petition of Lewis O. Stocker and others.

Mr. Lewis O. Stocker appeared before our board in behalf of this article and no one appeared in opposition. These premises have been used for business for a great many years and it is unlikely that there will ever be a demand for other use. We believe it should have been zoned for business use when the zoning law was adopted. In case of a serious fire loss the owners would be put to great inconvenience pending the process of re-zoning before rebuilding could take place.

Therefore, we recommend that the premises described in the article, and bounded southeasterly by Chestnut street, approximately one hundred and twenty-two feet southwesterly by land now or formerly of Gosselin and northeasterly by the Saugus River, as shown on Lots A-2 and A-3 on Plan No. 3011 in the Assessors' office, be zoned as a business district.

ART. 76. To see if the town will vote to amend and change the Zoning Law and the Zoning Map so that the lands and premises on the westerly side of Central street, from the Boston and Maine Railroad crossing to Adams avenue and Central street, shall be zoned hereafter as a business district.

At an advertised meeting of our board to hear proponents and objectors on this article, Mr. Otto W. Thomas was the only one to appear in favor and many residents and property owners in that section appeared in opposition. A petition signed by many objectors was also filed.

We feel that at some future time when the expansion of the business district at Saugus Centre becomes a real need that the natural course for such expansion may be along this street as described in the article, but that to grant this request at this time would result in undesired development that would not add to the assessed valuation or revenue of the town. We, therefore, do not favor the re-zoning as requested.

ART. 77. To see if the town will vote to amend the Zoning By-Law and Zoning Map so that the area on the westerly side of the Newburyport turnpike, south of the circumferential highway for a distance of 500 feet, thence westerly to the circumferential highway, with a 20-foot set back on both roads shall hereafter be zoned as a business district, or to see what action the town will take in the matter, agreeable to the petition of C. F. Nelson Pratt and others.

ART. 78. To see if the town will vote to amend the Zoning By-Law and Zoning Map so that the area on the westerly side of the Newburyport turnpike, south of the Saugus River to the junction with the circumferential highway and southwest for a distance of 500 feet from the junction point of the two roads, with a 20 foot set back on both roads, thence northwesterly to Breakheart Forestry Farm shall hereafter be zoned as a business

district, or to see what action the town will take in the matter agreeable to the petition of C. F. Nelson Pratt and others.

Both of these articles refer to the points at the junction of the Newburyport turnpike and the circumferential highway. The land on both corners is low, swampy and unsightly; undesirable for homes of any kind. Were this land filled and graded it would still be undesirable for residential purposes because it is between the two highways, where there is heavy traffic continuously.

In view of these conditions the Planning Board believes that if these sites were zoned for business with a 20 foot set back, it would eliminate all possibility of blind corners, improve the appearance of the land and increase the taxable value of these and adjacent properties. We favor the re-zoning of these sites for business.

ART. 79. To see if the town will vote to amend the Zoning Map of the town of Saugus, as the same constitutes and is part of the Zoning Law of the town of Saugus, together with said Zoning Law, so that the property owned by J. Howard Gubbens and situated on the southerly side of Water and Walnut streets, starting at the northerly corner of land owned by Adam Malewski, running northerly along Walnut street and Water street about 522 feet more or less, as shown on a map filed with the Board of Selectmen, now zoned as business and single residence, shall be rezoned as business, or too see what action the town will take in the matter, agreeable to the petition of Howard F. Kelly and others.

Relative to the re-zoning of North Saugus Square, the Planning Board members feel that to open this location for business would be very unwise.

There is no demand for business at this point, other than the location of a filling station that cannot legally be permitted to operate because the drive thereto is less than 300 feet from a school. We further believe that this territory is better adapted to the construction of homes that would be of more value than the buildings that might be constructed for business purposes at this site.

The Planning Board does not favor the re-zoning of this district.

ART. 80. To see if the town will vote to amend and change the Zoning Law and the Zoning Map so that the lands and the premises on the westerly and northerly sides of Jackson street, from the corner of Essex street, opposite the Cliftondale Methodist Episcopal Church, as far as land assessed to Mary C. Melzard shown as Lot No. A-32 on Plan 2011 on file in the Assessors' Office, shall be zoned hereafter as a business district. All of said lands and premises are shown on said Plan 2011, to wit: Lot. No. A-37 assessed to Harry M. Surabian (or Jean M. Danielson in 1929); Lot No. A-36 assessed to Columbus Building Association, Inc., of Saugus; Lot No. A-35 assessed to Annie M. Raddin; and Lots No. A-34 and No. A-33 assessed to James O. Crowell, agreeable to the petition of James B. Allen and others.

A large part of the lands and premises included in this article have been used for many years as business and the buildings are non-conforming.

The Board recommends that the lands and premises on the westerly and northerly side of Jackson street from a point 100 feet from the corner of Essex street, opposite the Cliftondale Methodist Church, embracing Lot No. A-37, Lot No. A-36 and Lot No. A-35, as shown on the plan of said street on file in the Assessors' office, and to a depth of 100 feet, be re-zoned as a business district.

ART. 85. To see if the town will vote to amend the Zoning Law so as to change the classification of land on the Newburyport Turnpike in North Saugus, being lot A-26 on Plan 1039 on file in the Assessors' Office, from residence district to a business district, or to see what action the town will take in the matter, agreeable to the petition of Charles E. Stillings and others.

The lot of land mentioned in this article is owned by Rose Gardens, Inc., and adjoins its filling station property beyond which is its miniature golf course on a piece of leased property. The filling station and golf course lots are both zoned as business.

As the owner of Lot A-26 desires to use it as a playground to supplement the business established on the two lots at the north, and it being in a business district it is recommended that it be rezoned as business.

HERBERT L. ROBINSON, *Chairman*
CHARLES H. L. KAHLER, *Secretary*
WASHINGTON L. BRYER,
CHARLES E. THRASHER.

Adjourned Town Meeting.

March 23, 1931.

The meeting was called to order at 8.05 p.m. by the Moderator.

The salute to the Flag was given.

The reading of the records of the previous meeting was waived.

The following tellers were duly sworn: A. Willard Moses, Clarence M. Davis, Mabel Nelson, John Husler.

The motion to reconsider sidewalks and curbings was laid on the table for ten minutes.

Voted, That the sum of \$3,500 be and the same hereby is appropriated for the resurfacing of Clifftondale square and approaches. Yeas 120. Nays 3.

Street Cleaning

Voted, That the sum of \$1,000 be and the same hereby is appropriated for street cleaning.

Article on Sidewalks and Curbings was taken from the table at 8.15. Reconsideration is ordered. Yeas 106. Nays 22.

Voted, That the sum of \$12,000 be and the same hereby is appropriated for sidewalks and curbing, including the construction of a sidewalk from Stocker street towards Central street on Winter street, said walk to be six feet in width, with a two-foot grass plot between the sidewalk and the curbing.

Cleaning Catch Basins

Voted, That the sum of \$500 be and the same hereby is appropriated for cleaning catch basins.

Surface Treatment of Roads

Voted, That the sum of \$4,000 be and the same hereby is appropriated for the surface treatment of roads. Yeas 135. Nays 4.

Voted, That the sum of \$750 be and the same hereby is appropriated for tar sidewalk repairs.

Voted, That the sum of \$300 be and the same hereby is appropriated for the purchase and erection of not less than 500 street signs.

Voted, That the sum of \$500 be and the same hereby is appropriated for fencing. Yeas 99. Nays 48.

Voted, That the sum of \$300 be and the same hereby is appropriated for catch basins and drainage on Jackson street and Lincoln avenue. Yeas 71. Nays 53.

Voted, That the sum of \$1,200 be and the same hereby is appropriated for the purchase of a concrete mixer.

Change of tires on Public Works Department trucks laid on the table.

Voted, That the sum of \$20,000 be and the same hereby is appropriated for water purchase.

Water Maintenance

Voted, That the sum of \$23,500 be and the same hereby is appropriated for water maintenance.

Water Extension on Bayfield Road

Voted, That the sum of \$6,000 be and the same hereby is appropriated for general water extension, including \$2,000 for water extension on Bayfield road.

Voted, That the sum of \$400.00 be appropriated for the purchase of new water meters.

Voted, That the sum of \$7,665 be and the same hereby is appropriated for the expenses of the Cemetery Department, including \$1,000 to be expended on the Old Parish Burial Ground in Saugus Center

Legion Building: Voted to indefinitely postpone on motion made by Joseph G. Fisher.

Voted, That this meeting adjourn at 10.45 to convene again Wednesday, March 25th.

Voted, That the sum of \$1,000 be and the same hereby is appropriated for installing water gates.

Public Works Department

Article for purchase of Air Compressor was laid on the table.

Voted, That the sum of \$550 be and the same hereby is appropriated for the purchase of a Ford with box body for meter work in the Water Department.

Health Department

Voted, That the sum of \$5,030 be and the same hereby is appropriated for the expenses of the Health Department, including salaries and transportation of \$650 for the chairman; salary of \$500 for the physician of the board, and a salary of \$125 for the secretary of the board.

Voted, That the sum of \$100 be and the same hereby is appropriated for vital statistics.

Voted, That the sum of \$1,500 be and the same hereby is appropriated for the expenses of the Plumbing Inspector's Department, including salary and transportation of the Inspector of \$1,350 and office expenses of \$150.

Voted, That the sum of \$785 be and the same hereby is appropriated for the Inspector of Animals, including salary and transportation of the director of \$750.

Voted, That the sum of \$300 be and the same hereby is appropriated for the expenses of the Milk Inspection Department.

Voted, That the sum of \$4,900 be and the same hereby is appropriated for the collection of ashes.

Voted, That the sum of \$3,000 be and the same hereby is appropriated for the collection of garbage.

Voted, That the sum of \$400 be and the same hereby is appropriated for the expenses of Memorial Day, to be expended under the direction of General E. W. Hinks Post 95, G. A. R.

Voted, That the sum of \$2,075 be and the same hereby is appropriated for printing and distributing the town report.

Voted, That the sum of \$6,322.03 be and the same hereby is appropriated for insurance.

Voted, That the sum of \$3,650 be and the same hereby is appropriated for playgrounds.

Voted, That the sum of \$8,000 be and the same hereby is appropriated for the reserve fund.

At this time a recess was declared by the Moderator.

Mr. Pratt was granted by unanimous consent the privilege of bringing before the meeting a resolution of mosquito control. The resolution follows:

Whereas:—the General Court of Massachusetts has enacted legislation for mosquito control work and appropriated therefor the sum of \$270,000 and

Whereas: a considerable proportion of this amount is to be expended in Bristol and Plymouth counties, by virtue of the fact that the communities have annually appropriated money for a number of years for carrying on this work and

Whereas: a great need exists for such work to be carried on for the elimination of the mosquito menace on the salt marshes in Lynn, Saugus and Revere and

Whereas: there is pending in the Legislature a bill seeking to establish a mosquito control district comprising Lynn, Saugus and Revere based on H1310 a report of the State Board of

Reclamation submitted to the General Court January 7, 1931, relative to the salt marshes in these communities and

Whereas, it is highly essential for the success of such work, that Lynn, Saugus and Revere combine their efforts in this endeavor, therefore

Be it Resolved:—That it be the sense of the members of the Saugus Limited Town Meeting, that a district comprising Lynn, Saugus and Revere be formed for the purpose of carrying on mosquito control work the total cost of which, shall not exceed \$25,000 for the district, to be allocated on the basis of the valuations of the respective communities and not to exceed \$2,000 for the share of the Town of Saugus and

Be it further Resolved:—That this meeting approve of pending legislation seeking to accomplish this purpose and that copies of this resolution be sent to the Senators and Representatives of Lynn, Saugus and Revere, the Mayors and Selectmen of these municipalities, the Chairman of the State Board of Reclamation and to the Lynn press.

Voted: That the sum of \$1,500 be and the same hereby is appropriated for trade school tuition.

The Board of Public Welfare budget at this time was taken from the table.

The meeting was adjourned at 10.45 P.M. to convene again Wednesday, March 25, 1931.

A true copy. Attest:

WALTER A. WILSON,
Town Clerk.

Adjourned Annual Town Meeting.

March 25, 1931.

The meeting was called to order at 8.07 P.M. by Moderator.

The salute to the Flag was given.

The reading of the records of the previous meeting was waived.

The Moderator appointed and duly qualified the following tellers:—George H. Durgin, Frank Repucci, Charles E. Thrasher, Edward E. Walker.

The Public Welfare Budget was pending before the meeting.

Voted, That the sum of \$50,000 be and the same hereby is appropriated for the Board of Public Welfare, including salary of the chairman of \$400; salaries of the members of \$250 each, and \$5,500 for the old age pension, provided that this appropriation include an investigator who shall be appointed by the Public Welfare Board, who shall not be a member of this board, and provided further that the Finance Committee make a further investigation of the Public Welfare Department and report back to the Town Meeting such recommendations and requests for additional funds necessary to put this department on a business basis. Yeas 117. Nays 0. 8.55 P.M.

Voted to take Soldiers' Relief Department from the table.

Voted that the sum of \$15,000 be and the same hereby is appropriated for the Soldiers' Relief Department.

Voted to take street lighting from the table.

Voted, That the sum of \$12,500 be and the same hereby is appropriated for street lighting.

Voted that pneumatic tires for Public Works Department be taken from the table.

Voted, That the sum of \$1,500 be and the same hereby is appropriated for changing the tires on trucks of the Public Works Department from solid to pneumatic tires.

Voted that the article on the air compressor for Public Works Department be taken from the table.

Voted. That the sum of \$2,600 be and the same hereby is appropriated for the purchase of a used air compressor for the Public Works Department.

Voted, Interest on temporary loans laid on the table.

Voted, That the sum of \$4,999 be and the same hereby is appropriated for interest on school loans.

Voted, That the sum of \$2,073.75 be and the same hereby is appropriated for interest on water loans.

Voted, That the sum of \$16,500 be and the same hereby is appropriated for schoolhouse loan bonds.

Voted, That the sum of \$8,000 be and the same hereby is appropriated for water bonds.

ART 6. Voted, That the sum of \$8,696.37 be and hereby is appropriated for unpaid bills of 1930 and prior years, as follows:

Soldier's Relief	\$850 00
Assessors	32 50
Board of Health	1,350 00
Highways, Sidewalks and Curbing,	578 50
Street Lighting	260 05
Public Welfare	3,600 00
Schools and School Repairs	274 06
Water Purchase	1,576 79
Cemetery	10 87
Police Department	161 35
Safety Committee	2 25

ART. 7. Voted, That the sum of \$309.84 be and the same hereby is appropriated to pay David J. Sheehan for sidewalk work on the estate of Frank B. Sloan.

ART. 8. Voted, that the sum of \$208.78 be and the same hereby is appropriated to pay taxes illegally assessed against Ida M. Hodsdon.

ART. 9. To see if the town would release tax titles for less than the amount due. Indefinitely postponed.

ART. 10. To see if the town will engage a social worker for Public Welfare Department and State Aid. Voted to indefinitely postpone.

ART. 11. Voted, that the sum of \$1,000 be and the same hereby is appropriated to determine the validity of tax titles, to be spent under the direction of the Town Treasurer.

ART. 12. Voted, That the sum of \$1,200 be and the same hereby is appropriated for giving the exterior of the Town Hall two coats of paint.

ART. 13. To see if the town will partition off the Court Room. Voted to indefinitely postpone.

ART. 14. Voted, That the sum of \$3,500 be and the same hereby is appropriated for repairing, equipping and furnishing the old Town Hall on Taylor street, of which \$2,000 shall be for repairs, and no payments to be made from the remaining \$1,500 until the legality is determined by the proper authorities. Unanimously voted.

It was voted unanimously that Representative C. F. Nelson Pratt be asked to petition the General Court to validate the previous motion.

ART. 15. Voted, That the town authorize the Board of Selectmen of Saugus to enter into an indenture of lease with Saugus Post 210 of the American Legion, wherein and whereby it is agreed that the town of Saugus will lease to Saugus Post 210 of the American Legion for a period of five years the building owned by said town, situated on Taylor street, Saugus and known as "The Old Town Hall," said Saugus Post 210 of the American Legion yielding and paying therefor the sum of \$5 payable in five equal annual installments of \$1.

ART. 16. Voted to indefinitely postpone.

ART. 17. Voted, That the sum of \$500 be and the same hereby is appropriated for the use of the Governor's Safety Committee.

ART. 18. Voted, That the sum of \$5,595.49, now being a part of the surplus of the town and known as the Surplus War Bonus Fund and constituting the balance from the World War poll tax refund, be placed in a separate interest bearing account under the direction of the Town Treasurer.

ART. 19. Voted to indefinitely postpone.

ART. 20. Voted to indefinitely postpone.

ART. 21. Voted to indefinitely postpone.

ART. 22. Voted, That the sum of \$6,950 be and the same hereby is authorized for the construction and furnishing of an additon to the Public Library.

ART. 23. Voted, That the trustees of the Public Library act as the committee to erect an addition to the main library on Central street.

ARTS. 24, 25, 26, 27. Voted, To postpone until 8 P.M. Monday.

Recess at 9.52 P.M. for two minutes.

A motion was made by Mr. Davis to adjourn at 10.20 to convene again Monday, March 30.

ART. 28. Laid on table.

ART. 29. Indefinitely postponed.

ART. 30. Indefinitely postponed.

ART. 31. Laid on the table.

ART. 32. Voted, That the sum of \$150 be and the same hereby is appropriated for the installation of a hydrant on Magnolia street.

ART. 33. Indefinitely postponed.

ARTS. 34, 35, 36, 37. Laid on the table.

The Moderator made a statement concerning street acceptances.

ART. 38. Indefinitely postponed.

ART. 39. Indefinitely postponed.

ART. 40. Indefinitely postponed.

ART. 41. Matter referred to the Selectmen.

ART. 42. Laid on the table.

ART. 43. Indefinitely postponed.

ART. 44. Laid on the table.

ART. 45. Voted, That the sum of \$2,000 be and the same hereby is appropriated for drainage and street construction work on Lawndale avenue.

The meeting was adjourned at 10.20 P.M. to convene again Monday, March 30, 1931.

A true copy. Attest:

WALTER A. WILSON,
Town Clerk.

Adjourned Annual Town Meeting

March 30, 1931.

The meeting was called to order by the Moderator at 8.07 P. M.

The salute to the Flag was given.

The following tellers were appointed and duly sworn: Russell P. Gray, William C. Humphries, Martha R. Merrill, Ashton F. Davis.

ART. 24. Laid on table. Yeas 116. Nays 36. 8.30 P.M.

ART. 25. Voted, That a committee of five citizens, one of whom shall be a member of the School Committee, be appointed by the Moderator to have full charge of all matters relating to the construction of a new high school building on that portion of the Saugus Infirmary property bounded westerly by the Newburyport Turnpike, northerly by land now or formerly of Ryman Drury, and the heirs of Caroline A. Ames, easterly by land now or formerly of Shepard & Davis, and southerly by a way, and on such adjoining land as may be acquired by the town, and to provide new and original equipment for said building, and said committee shall have full authority to bind the town in all contracts and obligations which they may deem necessary and expedient to enter into in connection with said work in a sum not to exceed the amount appropriated therefor.

Yeas 133. Nays 15. 10.10 P. M.

Voted that we adjourn at 10.45 to convene again Thursday, April 2, 1931 at 8 o'clock.

The Moderator at this time appointed the following committee to build the new High School: Frank B. Sloan, Henry A. B. Peckham, Walter L. C. Niles, Thomas P. Parsons, Frederick W. Willis.

ART. 24. Taken from the table.

Voted, That the town appropriate three hundred and thirty thousand dollars (\$330,000) for the purpose of erecting a new high school building and to provide the said building with new and original equipment and that of said amount thirty thousand dollars (\$30,000) shall be raised out of the current year's tax levy and three hundred thousand dollars (\$300,000) by borrowing and the town treasurer is hereby authorized with the approval of the Selectmen to issue therefor three hundred thousand dollars (\$300,000) bonds of the town under Chapter 265 of the Acts of 1930.

Yeas 156. Nays 3. 10.27 P. M., March 30, 1931.

A motion was made to reconsider the vote passed under Article 24. Motion was lost. Yeas 3. Nays 135.

ART. 26. Voted, That the Board of Selectmen be, and they hereby are, authorized to acquire by right of eminent domain or by purchase, for school purposes, the following described parcel of land:

Beginning on the southerly side of Main street at a culvert which is about 258.5 feet easterly from the Newburyport Turnpike; thence the line runs southerly along land now or formerly of Ryman about 118.5 feet to land of the town of Saugus; thence the line turns and runs easterly along land of the town of Saugus 150 feet to land now or formerly of Drury; thence the line turns and runs northerly and parallel to said first mentioned line to Main street; thence the line turns and runs westerly along said Main street 150 feet to the point of beginning.

Yeas 155. Nays 0.

The meeting adjourned at 10.45 P. M. to convene again Thursday, April 2, at eight o'clock.

A true copy. Attest:

WALTER A. WILSON,

Town Clerk.

Adjourned Annual Town Meeting.

April 2, 1931.

The meeting was called to order at 8 P.M.

The salute to the Flag was given.

The Moderator appointed and duly qualified the following tellers: Edward Wilson, Sanford S. Searles, Stanley W. Hatch, Marion P. Russell.

ART. 27. Voted, That the sum of two thousand dollars (\$2,000) be, and the same hereby is, appropriated for the purpose of carrying out the provisions of the vote passed under Article 26 and to defray all expenses connected therewith, the same to be expended under the direction of the Board of Selectmen.

Yeas, 82. Nays, 0. 8.12 P.M.

ART. 28. Voted, To indefinitely postpone.

ART. 30. Voted, To indefinitely postpone.

ART. 34. Voted, To accept Riverside Park street, Victoria street and Evans street as defined by the Board of Selectmen in their order laying out said streets and filed by them with the Town Clerk on July 1, 1930.

ART. 35. Voted, To accept Dudley street as defined by the Board of Selectmen in their order laying out said street and filed by them with the Town Clerk on March 24, 1931.

ART. 36. Voted, To accept Springdale avenue as defined by the Board of Selectmen in their order laying out said street and filed by them with the Town Clerk on March 24, 1931.

ART. 37. Voted, to indefinitely postpone.

ART. 46. Voted, That the sum of \$600 be and the same hereby is appropriated for surface drainage work on Central street to a point 300 feet southerly from Denver street.

ART. 47. Voted, To indefinitely postpone.

Voted, To take Article 44 from the table.

ART. 44. Voted, To lay Article 44 on the table.

ART. 48. Voted, To indefinitely postpone.

ART. 49. The motion was lost.

ART. 50. Voted, To lay Article 50 on the table.

ART. 51. Voted, To indefinitely postpone.

ART. 52. Voted, To lay Article 52 on the table.

ART. 53. Voted, To lay Article 53 on the table.

ART. 54. Voted, To indefinitely postpone.

ART. 55. Voted, To lay Article 55 on the table.

ART. 56. Voted, To indefinitely postpone.

ART. 57. Voted, To lay Article 57 on the table.

ART. 58. Voted, To lay Article 58 on the table.

ART. 59. Voted, To indefinitely postpone.

Voted, To take Article 3 on interest on temporary loans from the table.

Voted, That the sum of \$11,000 be and the same hereby is appropriated for interest on temporary loans.

ART. 57. Motion was lost.

A motion was made and voted that we adjourn at 10.30 to convene again Wednesday, April 8, 1931.

ART. 60. Voted, To lay Article 60 on the table.

ART. 61. Voted, To lay Article 61 on the table.

ART. 62. Voted, To lay Article 62 on the table.

ART. 63. Voted, To lay Article 63 on the table.

A quorum was counted. One hundred and thirty-five were present.

ART. 64. Voted, To indefinitely postpone.

ART. 65. Voted To indefinitely postpone. Yeas 62, Nays 0.

Meeting was adjourned at 10.30 P.M. April 2, 1931, to convene again at eight o'clock April 8, 1931.

A true copy. Attest :

WALTER A. WILSON,
Town Clerk.

Adjourned Annual Town Meeting.

April 8, 1931.

The meeting was called to order by the Moderator at 8 P.M.

The salute to the Flag was given.

The following tellers were appointed and duly qualified : Mabel I. Nelson, Charles W. Turner, George B. Conley and William Huggins.

A motion was made to reconsider Article 65. Yeas, 82. Nays, 53.

ART. 65. Voted, That the sum of \$2,094 be and the same is hereby appropriated for the installation of a modern system of street lighting in Cliftdale Square, Monument Square, Franklin Square and North Saugus Square; said system to be installed after July 1st. Yeas, 85. Nays, 54.

A motion was offered to take Article 58 from the table.

ART. 58. Voted, To indefinitely postpone.

A motion was made to take Article 50 from the table.

At this time the Sewer Committee submitted their report.

REPORT OF SEWER COMMITTEE

April 2, 1931.

To the Honorable, The Members of the Limited Town Meeting, Town Hall, Saugus, Massachusetts.

GENTLEMEN,—Supplementing the printed report made by this committee dated February 15, 1929, your Sewer Commission have the following report of progress to make.

Saugus sewerage disposal continues to present a most serious proposition. Conditions in the congested districts, Cliftondale, Saugus Center and East Saugus are such that the installation of an adequate system of sewers is making itself more imperative as each month passes.

Our town is growing so rapidly and the necessity is so great that we feel that we would not be doing our duty to the town if we did not try to make it clear to you the serious need for starting this project.

The State Board of Health, realizing the conditions, is anxious that this work be started, as it is made clear in its several reports.

There are two ways of disposing of Saugus sewerage—either by entering an established system, such as the Lynn Outfall Sewer or the Metropolitan System, or by means of our own Filter Bed System.

Your Committee has been unable to get much definite information from the Mayor of Lynn or the Ways and Drainage Committee as to where we could enter the Lynn System. The difference in the estimated cost of entering this system at Austin Square (Junction of Boston and Summer streets) or at the foot of Light street at the Outfall proper is so enormous that the idea of entering the Lynn System does not seem reasonable to us unless the entrance can be made at Austin Square. After meeting the Mayor and the Ways and Drainage Committee of Lynn

on May 12, 1930, to discuss this matter, your Committee is of the impression that, while the Lynn officials showed willingness to grant us every favor, they lacked the data that would enable us to reach a definite conclusion. It was agreed that the Lynn officials would obtain this data and present it at a later meeting with your Committee, but no further information has been forthcoming, up to the present time.

The Metropolitan Sewerage System, we understand, is not available for our use, due to lack of capacity in their mains.

Your committee has investigated the proposition of installing a Filter Bed Plant as far as the means available would permit, and finds that a great many towns and cities are using such a system for the disposal of their sewerage. There are a number of such installations on Long Island Sound in the vicinity of New York City which were made in preference to the Outfall System.

However, the absence of funds has prevented the making of a thorough investigation and the obtaining of competent engineering advice which your committee feels is warranted by the data at hand.

Your committee recommends that a bond issue of five hundred and five thousand dollars (\$505,000) be authorized to cover the whole amount necessary for the survey and preliminary installation. While the requirements for 1931 would only be to cover the preliminary survey, engineering and plans, estimated to cost from fifteen to twenty thousand dollars and to take four to six months to complete, your committee feels that such an expenditure is advisable only when the Town Meeting is prepared to authorize the initial installation as soon as possible after the completion of the plans. If the preliminary work is started immediately, actual construction would probably commence in the spring of 1932. If there be any appreciable lapse of time between the drawing up of the plans and the start of construction, changing conditions would undoubtedly make revisions necessary to such an extent that the money spent on the preliminary work would largely be wasted, and the greater the lapse of time, the more certainly would this be true.

Which plan to adopt? No doubt this question is in the minds of everyone, just as it has been in the mind of this committee.

Your committee realizes that a proper answer to this question can only be reached after careful investigation of all the system available. Embarking on a project of this magnitude on the basis of a wrong answer can only result in great additional and continuing expense to the town, and so the obtaining of the right answer before starting construction is of vital importance to every taxpayer in the town of Saugus. Before the decision can rightly be made complete information on the first cost, operating cost, maintenance cost, and the advantages and disadvantages of each of the schemes under consideration must be collected and carefully compared. As stated above your committee has been in a position to obtain only a very small portion of the complete data necessary to a final decision, and so can say only that at present it does not know the full answer.

If this meeting decides that the time has arrived to provide an adequate sewerage disposal system for the town of Saugus, it is the purpose of this committee to get all the available information necessary to the proper decision of this question, arrange and study this information, and present its conclusions, together with the supporting figures, to a later session of this Town Meeting, so that the decision as to which plan will best suit the needs may be made by the Town Meeting.

After such decisions shall have been reached, it will be the purpose of this committee to see that construction proceeds as rapidly and as economically as possible.

We trust that this report makes it clear to the Town Meeting, as it is to this committee.

First, that conditions throughout the town of Saugus make it imperative that some system of sewerage disposal be undertaken in the very near future, and

Second, that a complete survey of the situation is advisable at this time only if it is the intention of the Town Meeting to carry the project through to completion as soon as possible.

Respectfully submitted,

CHARLES E. FLYNN, *Chairman.*

F. C. CHEEVER,

WALTER L. C. NILES, *Secretary.*

ART. 50. Voted: That the sum of five thousand dollars be, and the same hereby is appropriated for engineering services and expenses in connection with the laying out and construction of a system of main drains and common sewers with such connections, sub drains and other works as may be required for a system of sewage disposal, the same to be expended under the direction of the Board of Sewer Commissioners. Yeas 127, Nays 0. 10.20 P.M.

Voted that this meeting adjourn at 10.28 to convene again Monday, April 13, 1931 at 8.00 P. M.

There was a motion to take Article 52 from the table.

Voted to take Article 52 from the table.

ART. 52. Voted to indefinitely postpone.

Voted to take Article 61 from the table.

ART. 61. Pending.

The meeting adjourned at 10.28 P. M.

A true copy. Attest:

WALTER A. WILSON,

Town Clerk.

Adjourned Annal Town Meeting.

April 13, 1931.

The meeting was called to order by the Moderator at 8 P. M.

The salute to the Flag was given.

At this time Charles H. L. Kahler offered a resolve to be spread upon the records commemorating the memory of Charles Wormstead.

Resolved, That the citizens present arise for thirty seconds in silent tribute to the memory of Charles N. Wormstead, a late member of the Planning Board and Town Meeting member; also a former Selectman of the town of Saugus.

Respectfully,

CHARLES H. L. KAHLER.

The following tellers were appointed and duly sworn:
Edwin A. Rich, Jr., Agnes B. Dodge, Charles H. L. Kahler.

A motion was made to reconsider Article 52.

Voted to reconsider Article 52. Yeas 98. Nays 10.

ART. 52. Voted, That the town appropriate the sum of \$1,200 for extending water mains on Castle Rock road, a distance of approximately 510 feet the same to be expended by the Board of Selectmen.

ART. 61. The motion was lost.

Voted, To take Article 44 from the table.

ART. 44. Voted, That the sum of \$1,000 be and the same is hereby appropriated for surface drainage work, street construction and grading on Knowles avenue.

Voted, To take Article 42 from the table.

ART. 42. Voted, That the sum of \$600 be and the same is hereby appropriated for the purpose of constructing a surface drainage system on Jasper street and Auburn street.

Voted to take Article 71 out of order. Yeas 89. Nays 0.

ART. 71. Voted, That the town do accept Chapter 240, Acts of 1920 relative to certain sports and games permitted on the Lord's Day. Yeas 100. Nays 62.

The meeting adjourned at 10.30 to convene again Tuesday, April 21, 1931, at eight o'clock P.M.

A true copy. Attest:

WALTER A. WILSON,
Town Clerk.

Adjourned Town Meeting.

April 21, 1931.

The meeting was called to order by the Moderator at 8.30 P.M.

The salute to the Flag was given.

The following tellers were appointed and duly sworn:—
Arthur Armstrong, Herbert Newhall, Rosanna M. Gautreau,
Frank N. Lendall.

Voted, To take Article 77 from the table.

ART. 77. Voted, That the town amend the zoning map and zoning by-law so that the area on the westerly side of the Newburyport Turnpike, south of the circumferential highway for a distance of 500 feet, thence westerly to the circumferential highway, with a 20-foot setback on both roads, shall hereafter be zoned as a business district. Yeas 86. Nays 14. 9.20 P.M.

Voted to take Article 79 up out of order.

ART. 79. Voted, That the zoning map of the Town of Saugus, as the same constitutes and is part of the zoning law of the town of Saugus, together with said zoning law, be, and the same hereby is amended, so that the property now owned by J. Howard Gubbens and situated on the southerly side of Water and Walnut streets, starting at the northerly corner of land owned by Adam Melewski running northerly along Walnut and Water street about 522 feet more or less, as shown on a map filed with the Board of Selectmen, which land is now zoned "single residence" shall be zoned "business." Yeas 78. Nays 22. 10.18 P.M.

Voted, To adjourn at 10.20 P.M. to convene again on Monday, April 27, 1931, at 8.00 P.M.

A true copy. Attest.

WALTER A. WILSON,
Town Clerk.

Adjourned Town Meeting.

April 27, 1931.

The meeting was called to order by the Moderator at 8 o'clock P.M.

The salute to the Flag was given.

The following tellers were appointed and duly sworn:—
Lester Poole, Roswell W. Abbott, Lucy F. Stillings, Charles A. Charles.

ART. 60. Voted, That the sum of \$7,500 be and the same hereby is appropriated for permanent construction on Main and Howard streets in connection with like sums from the State and County.

ART. 68. Voted, To indefinitely postpone.

Voted, To take Article 67 from the table.

ART. 67. Voted, to indefinitely postpone.

ART. 69. Voted, To indefinitely postpone.

ART. 70. Voted, To indefinitely postpone.

ART. 72. Voted, That Article 72 be referred to the Selectmen.

Voted, To take Article 62 from the table.

ART. 62. Voted, To indefinitely postpone.

Voted, To take Article 63 from the table.

ART. 63. Voted, To indefinitely postpone.

Voted, To take Article 53 from the table.

ART. 53. Voted, To take Article 53 from the table.

Voted, To take Article 55 from the table.

ART. 55. Voted, to indefinitely postpone.

ART. 73. Voted, To indefinitely postpone.

ART. 74. Voted, That the Zoning By-Law and zoning map be amended so that the premises at the northeasterly corner of Lincoln avenue and Bristow street, shown as Lot A-238 on Plan 3015 on file in the Assessors' office and having a frontage of approximately one hundred and seventeen feet on Lincoln avenue and two hundred and fifty feet on Bristow street, with a 20-foot set-back on Bristow street, be zoned as a business district. Yeas 123. Nays 0.

ART. 75. Voted, That the Zoning By-Law and zoning map of the town of Saugus be and the same hereby is amended so that the premises known as the Masonic Hall property bounded southeasterly by Chestnut street approximately one hundred and twenty-two feet, southwesterly by land now or formerly of Gosselin, and northeasterly by the Saugus river, and being shown as Lots A-2 and A-3 on Plan No. 3011 on file in the Assessors' office, shall be zoned as a business district. Yeas 123. Nays 1.

ART. 76. Voted, To refer Article 76 to the following committee appointed by the Moderator: George B. Conley, James B. Allen, William E. Snow.

ART. 78. Voted, That the town amend the Zoning By-Law and zoning map so that the area on the westerly side of the Newburyport Turnpike south of the Saugus river to the junction with the circumferential highway, and southwest for a distance of 500 feet from the junction point of the two roads, with a 20-foot set-back on both roads, thence northwesterly to Breakheart Hill Forestry Farm, shall hereafter be zoned as a business district. Yeas 79. Nays 4.

ART. 80. Voted, To amend and change the Zoning Law and Zoning Map so that the lands and premises on the westerly and northerly sides of Jackson street, from the corner of Essex street, opposite the Cliftdale Methodist church, as far as land assessed to Mary C. Melzard, shown as Lot No. A-32 on Plan 2011 on file in the Assessors' office, shall be zoned hereafter as a business district. All of the said lands and premises are shown to wit: Lot No. A-37 assessed to Harry M. Surabian (or Jean M. Danielson in 1929); Lot No. A-36, assessed to Columbus Building Association, Inc., of Saugus; Lot No. A-35, assessed to Annie M. Raddin; and Lots No. A-34 and A-33, assessed to James O. Crowell.

Yeas 106. Nays 1. 10.00 P.M.

At this time a recess was ordered.

ART. 81. The report of the Committee on the revision of the by-laws at this time was tendered.

The report of the Finance Committee with relation to the by-laws as revised by the By-Law Committee was at this time rendered :

“At the first session of the Annual Town Meeting, there was referred to the Finance Committee for investigation and a report the code of by-laws recommended by the committee appointed by the Annual Town Meeting for this purpose.

“The Finance Committee has had a conference with the chairman of the committee for the recodification of the by-laws. The committee has also given study and thought to the various by-laws suggested for adoption.

“The Finance Committee recommends to the Limited Town Meeting the acceptance of the entire code of by-laws as printed in the report of the by-laws committee with the exception of Section 4 of Article 3.

“This section declares that 50 regular Town Meeting members must join in asking for the use of the check list in taking the vote. The Finance Committee unanimously recommends that the requirement be changed to one-third of the Town Meeting members assembled at the specific meeting at which the vote is to be taken.

“On the question of Section 4 of Article 7, having to do with salaried officials of the town doing business with the town, the Finance Committee recommends, by majority, that the section be adopted by the Annual Town Meeting.”

Signed, ALEXANDER S. ADDISON, *Chairman*.

PAUL A. HALEY, *Secretary*.

EDWARD GIBBS, JR.

BERTRAND D. WESTENDARP,

CHARLES T. ANDERSON,

FRANK F. HUMPHRIES.

Voted, To adopt the by-laws as revised by the Committee on the Revision of the By-Laws. Yeas 111. Nays 0.

At this time notice was given to reconsider Article 80.
10.25 P. M. The motion was lost.

ART. 83. Voted, To refer the question of naming the new High School, as asked for in the article, to the High School Building Committee.

Voted, To take up Article 84 out of order.

ART. 84. Voted, That a committee of five citizens be appointed to investigate the feasibility of the town supplying gas and electricity to consumers within the town, said committee to report as soon as possible.

The following committee was appointed: Harold E. Dodge, Edward Gibbs, Jr., Laurence F. Davis, C. F. Nelson Pratt, Charles W. Turner.

Voted, To take up Article 85 out of order.

ART. 85. Voted, That the town amend the Zoning By-Law so as to change the classification of land on the Newburyport Turnpike, being lot A-26 on Plan 1039 on file in the Assessors' office, from residence district to a business district. Yeas 110. Nays 0.

ART. 82. Voted, That a committee of five citizens be appointed by the moderator to revise the building regulations and to consider and report on the advisability of regulations concerning electric wiring and the inspection therefor, said committee to report at a future town meeting and to cause to be inserted in the warrant for the meeting at which their report is to be received appropriate articles under which their recommendations may be carried into effect.

The meeting was adjourned at 11.58 P. M.

A true copy. Attest:

WALTER A. WILSON,
Town Clerk.

COMMITTEE ON REVISION OF BY-LAWS

SAUGUS, MASS., JANUARY 26, 1931

To the citizens of Saugus in town meeting assembled:

The Committee appointed under Article 55 of the Warrant for the Annual Town Meeting of 1928 for the purpose of revising or amending the by-laws, reports as follows:

1. The Committee has assumed that its duties were limited to suggesting revisions of the general by-laws and consequently no action has been taken on the Zoning By-Law or Building Regulations. The Committee recommends, however, that a committee be appointed to revise the Building Regulations and to consider and report on the advisability of adopting by-laws regulating electric wiring.

2. The Committee recommends the adoption of the Proposed By-Laws for the town of Saugus hereto annexed.

Respectfully submitted,

HERBERT P. MASON, *Chairman*,
ELLERY E. METCALF, *Secretary*,
RUSSELL CLUCAS,
HARRY W. MERRILL,
HERBERT L. ROBINSON,
Committee.

ARTICLE I

GENERAL PROVISIONS

SECTION 1. In construing these by-laws the following words shall have the meaning herein given unless a contrary intention clearly appears:

(a) The word "street" shall include highways, town ways, public ways and all public streets, roads, bridges, alleys, courts, and sidewalks, and also those portions of public squares and places which form traveled parts of public ways.

(b) The words "public place" shall include all parks, playgrounds and public lands belonging to or in the charge of the town, or any of its departments, and those portions of public squares and places which do not form traveled parts of public ways.

(c) The word "vehicle" shall include all vehicles and conveyances (except street or trolley cars) whether on wheels or runners, however drawn, propelled or moved, and any animal harnessed thereto.

(d) The word "driver" shall mean the person having the

charge, operation or control of the vehicle, horse or other animal upon a street.

SECT. 2. Whoever violates any by-law of the town, excepting the Zoning By-Law and the by-laws regulating the inspection and construction of buildings, whereby any act or thing is enjoined, required or prohibited, shall forfeit and pay for each offence a fine not exceeding twenty dollars unless some other penalty is expressly provided by law or by some by-law of the town.

SECT. 3. Wherever a penalty or forfeiture is provided for the violation of a by-law, it shall be for each such violation.

SECT. 4. Without further particular specification, all by-laws shall relate only to persons, property and acts done within the limits of the town of Saugus.

SECT. 5. So far as the provision of these by-laws are the same in effect as those previously existing, either by by-law or by vote of the town, they shall be construed as a continuation of such by-laws or votes.

ARTICLE II

NOTICE OF TOWN MEETINGS

SECTION 1. Notice of every town meeting shall be given by posting attested copies of the warrant calling the same in at least one public place in each precinct not less than seven days before the day appointed for such meeting and the town clerk shall mail printed copies of the warrant to the limited town meeting members at least six days before the time at which any representative town meeting is to be held; provided, however, that no meeting shall be invalidated by reason of any mistake or omission as to mailing copies to town meeting members.

ARTICLE III

GOVERNMENT OF TOWN MEETINGS

SECTION 1. All articles in the town warrant shall be taken up in the order of their arrangement unless otherwise decided by a two-thirds vote of those present and voting.

SECT. 2. There shall be chosen at each annual meeting a committee of three persons who shall make an annual appraisalment of all property owned by the town and make a report of their appraisalment in the annual town report.

SECT. 3. All questions and motions submitted for the consideration of the town involving the expenditure of money, and such other motions as may be required by the Moderator, shall be in writing.

SECT. 4. On demand of fifty town meeting members the check list shall be used in taking the vote, and the meeting to determine whether by ballot or yea or nay vote, on any motion or resolution properly before a meeting of the town.

SECT. 5. No vote shall be reconsidered at the meeting in which it was passed except upon a motion made within one hour after such vote has passed and upon notice that such motion is to be made, given within half an hour after such vote has passed, nor then unless such motion to reconsider is made by a person who gave such notice and who voted with the prevailing side of the question.

SECT. 6. When a question is under debate no motion shall be received, but to adjourn the meeting, to reconsider a previous vote, the previous question, to lay on the table, to commit or amend, to refer or postpone to a certain day; or to postpone indefinitely, which several motions shall have precedence in the order in which they are herein arranged, and no person shall speak on the same subject more than twice or for more than a total of ten minutes without the consent of the meeting.

SECT. 7. All committees shall be appointed by the Moderator unless otherwise directed by the meeting and it shall be the duty of the member first named promptly to call the committee together for organization.

SECT. 8. The first business in order at each adjourned meeting shall be the reading of the records of the previous session by the Town Clerk.

SECT. 9. The powers and duties of the presiding officer, not especially provided for by law or in the foregoing rules, shall be determined by the rules of practice contained in The New

Cushing's Manual of parliamentary practice (Authorized revision, by Charles Kelsey Gaines, 1912) so far as they are adapted to the conditions and powers of the town.

SECT. 10. It shall be the duty of the Moderator to request all persons not town meeting members to retire from such portion of the hall as may be designated by the Moderator to be occupied by town meeting members during the transaction of all town business.

SECT. 11. Any motion, the effect of which would be to dissolve the meeting, if made before every article in the warrant for such meeting has been finally disposed of, shall require the affirmative vote of at least two-thirds of those present and voting; but this shall not preclude an adjournment of the meeting to some other time.

SECT. 12. A motion for the previous question shall require the affirmative vote of at least two-thirds of those present and voting.

ARTICLE IV

CERTAIN POWERS AND DUTIES OF TOWN OFFICERS

SECTION 1. It shall be the duty of the Town Clerk immediately to notify in writing all members of committees that may be elected or appointed at any town meeting, stating the business on which they are to act and the names of the members.

SECT. 2. Every board or officer in charge of a department may, with the approval of the Selectmen, sell or otherwise dispose of any personal property or material of the town in the custody or control of such department not required by such department and not exceeding three hundred dollars in value.

ARTICLE V

FINANCE

SECTION 1. It shall be the duty of the Town Clerk immediately after every town meeting, to furnish the Town Accountant, Board of Assessors, Board of Selectmen and Finance Committee with a statement of all moneys appropriated by the town at such meeting, and of the purposes for which moneys were respectively appropriated.

SECT. 2. All of the accounts of the town shall be audited bi-annually by the Division of Accounts, Department of Corporations and Taxation, in accordance with the laws of the Commonwealth.

ARTICLE VI

FINANCE COMMITTEE

SECTION 1. The Finance Committee shall annually elect from its members a chairman and a secretary respectively who shall hold office for a term expiring on the first day of December next ensuing unless they shall sooner cease to be members of the committee. Vacancies in the offices of chairman and secretary may be filled by the committee at any time.

SECT. 2. Any board, committee or officer of the town, or any person or persons intending to ask an appropriation at any meeting of the town, other than an appropriation of which an estimate is required by law to be filed annually with the Town Accountant, shall file with the Selectmen at least thirty days before such meeting a written notice stating the object and sum of the appropriation intended to be asked. A written request for the insertion of a proposed article in the warrant for such meeting, provided such article discloses the maximum amount to be appropriated thereunder, shall be deemed a sufficient notice, if so filed. The Selectmen shall thereupon record such notice and inform the Finance Committee thereof. No appropriation of money for a purpose of which such notice is hereby required shall be made in the absence of such notice unless the Finance Committee shall have made a report to the meeting with its recommendations on the article under which such appropriation is to be made or unless, failing such report, such article shall have been laid on the table for a period of at least five days.

ARTICLE VII

PURCHASES

SECTION 1. No purchases or contracts for purchases of materials, equipment, or supplies exceeding \$500.00 in amount shall be made by any officer or department of the town without first advertising for sealed bids therefor. Such advertisements shall state the time when and the place where such bids are to be opened, and shall be made in a newspaper, if any, published

or purporting by its title page to be published in the town; otherwise in a newspaper published in the County of Essex.

SECT. 2. No purchases or contracts for purchases of materials, equipment, or supplies exceeding \$200.00 in amount shall be made by any officer or department of the town without first advertising for sealed bids in the manner provided in the preceding section, or, in lieu thereof, calling for bids by notice sent by mail to at least two dollars in the materials, equipment, or supplies wanted.

SECT. 3. The foregoing sections of this article shall not be applicable in case of emergency. Any officer or a majority of any board or committee making such purchases or contract exceeding \$200.00 shall certify in writing to the Town Accountant either that the foregoing provisions have been complied with or that an emergency existed, as the case may be.

SECT. 4. No salaried officer or salaried employee of the town or any agent of any such officer or employee shall sell materials or supplies to the town or receive any compensation or commission for work done by him for the town or receive any emolument, gain or income as the result of any contract with or sale to the town negotiated by him except his official salary and fees allowed by law.

ARTICLE VIII

LEGAL AFFAIRS

SECTION 1. The Board of Selectmen shall annually appoint an Attorney at Law to act as Town Counsel.

SECT. 2. The Board of Selectmen shall have authority to prosecute, defend and compromise all litigation to which the town is a party, and to employ special counsel to assist the Town Counsel whenever in their judgment necessity therefor arises.

SECT. 3. The Town Counsel shall draft all bonds, deeds, leases, obligations, conveyances and other legal instruments, and perform every professional act which may be required of him by vote of the town or any board of town officers. Also when required by said boards or any committee of the town, he shall furnish a written opinion on any legal question that may

be submitted to him, and he shall at all times furnish legal advice to any officer of the town who may require his opinion upon any subject concerning the duties incumbent upon such officer by virtue of his office. He shall prosecute all suits ordered to be brought by the town or Board of Selectmen, and shall appear at any court in the Commonwealth in defence of all actions or suits brought against the town or its officers in their official capacity. He also shall argue and try any and all causes in which the town shall be a party, before any tribunal, whether in law or equity, in the Commonwealth, or before any Board of Referees or Commission, and shall appear at any and all hearings on behalf of the town whenever his services may be required.

ARTICLE IX

POLICE REGULATIONS

SECTION 1. No person shall leave any vehicle, coal, wood, or other obstruction, in any street, and suffer the same to remain there over night without maintaining a sufficient light over or near the same throughout the night.

SECT. 2. No person without lawful authority so to do shall throw, sweep, place or drop or otherwise allow to be deposited and suffer to remain in or upon any street, or public place, any dirt, ashes, stones, crushed stone, gravel, nails, tacks, bottles, glass, hoops, boards, wood, shavings, sawdust, manure, rubbish, or filth of any kind, nor any noxious or refuse liquid or solid matter or substance.

SECT. 3. No person shall tie a horse or other animal to any tree, nor to any structure protecting such tree, in any street or public place.

SECT. 4. No person shall pasture any cattle or other animals in any street.

SECT. 5. No person shall permit or suffer any horse or other animal or any vehicle, belonging to him, or under his charge, to stand or stop upon any crosswalk in this town, for any purpose except the taking up or setting down of passengers, nor for a longer time than shall be necessary for such purpose.

SECT. 6. No owner or person for the time being having the care or use of any horse or other beast of burden, carriage or

draught, shall ride, drive or permit the same to travel at a faster rate than nine miles an hour in any street or public place in this town: but the foregoing provision of this section shall not apply to any fire apparatus while responding to an alarm of fire, which in such case shall have the right of way.

SECT. 7. No driver of a vehicle shall permit the same to remain backed to the curb, except when actually loading or unloading.

SECT. 8. Unless in an emergency, or to allow another vehicle or pedestrian to cross its way no driver of a vehicle shall stop the same in any street except close to the sidewalk line nor in such a way as to obstruct any street or crossing.

SECT. 9. No driver of a vehicle shall stop or stand the same within the intersection of any street, nor within fifteen feet of a street corner, nor within fifteen feet of a hydrant or fire engine house or station.

SECT. 10. When a horse-drawn vehicle is backed to the curb or sidewalk, the horse or horses shall be turned so as to stand parallel with the sidewalk and heading in the general direction of travel on the side of the street on which the vehicle is standing.

SECT. 11. No person shall drive or conduct any vehicle in such a condition, or so constructed, or so loaded as to be likely to cause delay in traffic or accident or injury to persons or to property.

SECT. 12. No person shall break, deface or move any official sign post, signalling, or traffic device, warning barrier, lantern, street lamp or other light, placed or located in any street or public place for the information or direction of traffic or the protection of the public.

SECT. 13. No person shall drive, wheel or draw upon a sidewalk a coach, cart, hand cart, hand barrow, or other vehicle of burden or pleasure, except children's carriages, or carriages containing children or invalids and drawn by hand.

SECT. 14. No person shall leave a horse unattended upon a street for a longer period than five minutes unless he is tied to a

post or a weight, or unless the wheels of the vehicle to which he is harnessed are securely fastened or chained.

SECT. 15. No owner or driver of a vehicle shall bait or feed in a street, a horse or beast connected with such vehicle, except in a place designated by the Chief of Police, nor unless the horse or beast while being baited or fed is under the care of some suitable person, and is properly secured to prevent it from getting beyond such person's control.

SECT. 16. No person shall coast or skate on any street or public place excepting on such streets as may be designated by the Selectmen, and on public playgrounds.

SECT. 17. No person shall throw stones, snowballs or other dangerous missiles, nor play ball or football, on any street.

SECT. 18. Three or more persons shall not stand in a group, or near each other on any street, after a request to move on made by any constable or police officer.

SECT. 19. No person shall accost or address another person with profane, obscene, indecent or insulting language, on any street or other public place, or in any building owned by the town and no person shall be rude, boisterous, indecent or disorderly on any street, or in any public place or town building or annoy or disturb any person peaceably thereon or therein.

SECT. 20. No person shall loiter, saunter or continue to sit or stand in any street, public place or town building, so as to obstruct or impede the free passage of or in any manner annoy or disturb any other persons, after being directed by a police officer to move on.

SECT. 21. No person shall habitually or otherwise gather or congregate or loaf about, on any street or public place, after being directed by a police officer to cease such gathering or loafing.

SECT. 22. No person shall own or keep any dog which by biting, barking, howling or in any other manner disturbs the peace and quiet of any neighborhood, or endangers the safety of any person. Any person who violates this section shall be punished by a fine of ten dollars.

ARTICLE X

STREETS

SECTION 1. No person, except the Selectmen or Superintendent of Public Works, shall obstruct any street, or any part thereof, or break or dig the ground of the same, without first obtaining a written permit from the Selectmen therefor; and the Selectmen may before granting such permit require a bond in the penal sum of four thousand dollars and with such sureties, if any, as they may approve to indemnify the town against any liability by reason of any act done under such permit.

SECT. 2. Any person holding a permit under Section 1 shall put, and at all times keep, a suitable railing around the parts of any sidewalk or street so obstructed or dug up, so long as the same shall be unsafe or inconvenient for travellers, and shall also keep as many lighted lanterns fixed to such railing or fence, every night from twilight in the evening through the whole night, as the Selectmen or Superintendent of Public Works shall direct.

SECT. 3. Whenever any sidewalk becomes obstructed or made impassible by reason of the erecting or repairing of any building, or of doing any work, the person doing or causing the same to be done shall place a good and convenient walk around such obstruction.

SECT. 4. No owner, tenant, or other person having control of any buildings or premises, shall permit a gate or door thereon to swing open across any part of a street.

ARTICLE XI

LICENSES

SECTION 1. Except as otherwise provided by law the Selectmen may grant licenses to owners of vehicles upon such rules and regulations as said Board may deem proper, not inconsistent with these by-laws, to use such vehicles for the conveyance of persons or property for hire, and may designate stands and locations upon the streets of the town where such vehicles may stand or wait for employment.

SECT. 2. Every such license shall be granted to expire on the first day of May next ensuing after the date of its issue and

it may be revoked at any time for cause satisfactory to said Board. Each license may cover one or more vehicles belonging to the same owner, shall bear upon its face the date of its issue, the date of its expiration, the name and address of the owner of the vehicle or vehicles to whom the license is issued, and a description of each vehicle so licensed sufficient for its identification. A separate number shall be designated for each vehicle so licensed and the owner shall before using such vehicle for hire, have such number plainly marked upon each side thereof excepting only in the case of motor vehicles duly registered under the laws of this Commonwealth, and in such cases the license issued hereunder shall contain the motor number of such motor vehicle.

The fee for each license shall be one dollar for each vehicle covered thereby and no license shall be transferred except with the approval of the Board of Selectmen duly endorsed thereon.

SECT. 3. No person shall hold himself out as the owner, driver or operator of any vehicle used for the purpose mentioned in this article, unless such vehicle is duly licensed as provided in the two preceding sections.

SECT. 4. The Selectmen may license suitable persons to be dealers in and keepers of shops for the purchase, sale or barter of junk, old metals or second-hand articles and may make such additional rules, regulations and restrictions as they deem proper, not inconsistent with the provisions of law or of these by-laws.

SECT. 5. The Board of Selectmen may license suitable persons to be junk collectors, to collect from place to place in this town by purchase or otherwise, any article mentioned in Section 4.

SECT. 6. No collector of junk shall, directly or indirectly, either purchase or receive by way of barter, exchange or otherwise, any of the articles mentioned in Section 4, of a minor or apprentice, knowing or having reason to believe him to be such.

SECT. 7. Every collector of junk while engaged in collecting, transporting or dealing in the articles mentioned in Section 4, shall wear upon the outside of his clothing a badge and have upon each side of any vehicle used by him a sign, well displayed, such badge and sign to be prescribed by the Board of Selectmen.

SECT. 8. Every vehicle and receptacle used by a collector of junk shall at all times be open to the inspection of the Board of Selectmen or any person by them or by law authorized to make such inspection.

SECT. 9. Licenses under Sections 4 and 5 shall be granted to expire on the first day of May next ensuing after date of issue and may be revoked at any time for cause satisfactory to said Board. A fee of \$2.00 may be charged for each such license.

ARTICLE XII

PLANNING BOARD

SECTION 1. A board of five members is hereby created and established to be known as the Planning Board. At the annual Town Meeting to be held in the month of March, 1924, there shall be elected one member to serve for one year, two members to serve for two years and two members to serve for three years, and thereafter there shall be elected at the Annual Town Meeting in each year one or two members of such Board, equivalent to the number whose term of office expire in such year, to serve for the term of three years.

SECT. 2. Vacancies occurring in such board shall be filled in the manner provided by law.

SECT. 3. The duties of the Planning Board shall be such as are stated in Chapter 41, Sections 70 to 72, inclusive, of the General Laws of the Commonwealth, and further to consider and advise upon municipal improvements either at the request of other officials of the town or upon its own initiative. The Board shall meet at regular intervals. It may also hold public meetings. It may make investigations and studies relative to new streets and park developments. It shall be the duty of town officials and departments to exhibit public books, accounts and records in their custody at all reasonable times on request of the Planning Board. Said Board may incur expenses necessary to the carrying on of its work within the amount of its annual appropriations.

SECT. 4. The Planning Board shall make a report to the town annually, giving information regarding the conditions of the town and any plans or proposals for the development of the

town and estimates of the cost thereof. Such report shall be sent to the Selectmen not later than such time in January in each year as the Selectmen may prescribe or as may be prescribed by law in force relative to reports, and a copy thereof shall be filed with the Massachusetts Department of Public Welfare.

ARTICLE XIII

REPEAL OF BY-LAWS

Upon the acceptance of the foregoing by-laws by the town and the publication as required by law of such thereof as shall be approved by the Attorney-General, all by-laws heretofore existing, excepting the Zoning By-Law, the rules and regulations of the Board of Health, by-laws relating to plumbers and plumbing, and building regulations for inspection and construction of buildings, shall be annulled and repealed; provided that this repeal shall not apply to or affect any vote heretofore adopted, accepting or adopting the provisions of any Statute of the Commonwealth, and shall not revive any by-law in force before or at the time when the by-law repealed took effect.

April 8, 1931.

Walter A. Wilson, Town Clerk, Saugus, Mass. :

DEAR SIR,—Town Meeting Members from Precinct 5 held a meeting this date for the purpose of electing a member to fill the vacancy caused by the death of Charles N. Wormstead.

Mrs. Rosanna Gautreau received 10 votes and was declared elected.

Mr. Charles Elliott received one vote.

Very truly yours,

ARTHUR L. HAWKES, *Chairman*,
MARTHA R. MERRILL, *Secretary*.

April 8, 1931.

Walter A. Wilson, Town Clerk, Saugus, Mass. :

DEAR SIR,—I hereby accept the election as a limited town meeting member from Precinct 5 made on this date.

Sincerely,

ROSANNA GAUTREAU.

TOWN ON SAUGUS

ESSEX, SS.

To W. Charles Sellick, Constable of the Town of Saugus:

GREETING:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the inhabitants of the town of Saugus, qualified to vote in town affairs, to meet at the several voting precincts of the town on Monday, May 25th, A.D., nineteen hundred and thirty-one, at twelve o'clock M., then and there to bring in their ballots to the Warden for the following referenda:

Question (1)—Shall the following vote which was approved by the Saugus Limited Town Meeting under date of March 30, 1931, by a vote of 133 in the affirmative and 15 in the negative, be affirmed?

“Voted: That a committee of five citizens, one of whom shall be a member of the School Committee, be appointed by the Moderator to have full charge of all matters relating to the construction of a new High School building on that portion of the Town Infirmary land bounded westerly by the Newburyport turnpike, northerly by land now formerly of Ryman, Drury, and the heirs of Caroline A. Ames; easterly by land now or formerly of Shepherd and Davis; and southerly by a way, and on such adjoining land as may be acquired by the town, and to provide new and original equipment for said building, and said committee shall have full authority to bind the town in all contracts and obligations which they deem necessary and expedient to enter into in connection with said work in a sum not to exceed the amount appropriated therefor.”

Question (2)—Shall the following vote which was approved by the Saugus Limited Town Meeting under date of April 13, 1931, by a vote of 100 in the affirmative and 62 in the negative, be affirmed?

“Voted: That the town do accept Chapter 240; Acts of 1920, relative to certain sports and games permitted on the Lord's Day.”

The polls will open at 12 o'clock noon and shall close at 8 o'clock P.M., and you are hereby directed to serve this Warrant by posting attested copies thereof at the usual places seven days, at least, before the time of holding said meeting, and to distribute copies, as provided by the by-laws at least four days before.

HEREOF, FAIL NOT, and make due return of this Warrant, with your doings thereon, to the Town Clerk, at the time and place of said meeting.

Given under our hands and Town Seal this fifth day of May, A.D., nineteen hundred and thirty-one.

[TOWN SEAL]

GEORGE H. QUARMBY,
JOHN C. PITMAN,
HARRY WOODWARD,

Board of Selectmen.

A true copy. Attest:

WALTER A. WILSON,
Town Clerk.

A true copy. Attest:

W. CHARLES SELICK,
Constable.

Town Vote Cast on Referenda May 25, 1931

QUESTION ONE — HIGH SCHOOL

	One	Two	Three	Four	Five	Six	Seven	Eight	Total
Yes	356	90	96	266	104	58	138	158	1,266
No	112	308	246	66	88	247	187	289	1,543
Blanks	8	10	9	10	3	1	7	11	59
Total	476	408	351	342	195	306	332	458	2,868

QUESTION TWO — SUNDAY SPORTS

	One	Two	Three	Four	Five	Six	Seven	Eight	Total
Yes	308	232	192	219	134	189	155	300	1,729
No	156	165	152	109	60	110	170	144	1,066
Blanks	12	11	7	14	1	7	7	14	73
Total	476	408	351	342	195	306	332	458	2,868

WARRANT FOR SPECIAL TOWN MEETING

July 13, 1931

TOWN OF SAUGUS

ESSEX, SS.

To W. Charles Sellick, Constable of the Town of Saugus,

GREETING :

In the name of the Commonwealth of Massachusetts you are hereby required to notify and warn the inhabitants of the town of Saugus, qualified to vote in town elections and town affairs to assemble in the Town Hall, on Monday evening, July thirteenth, nineteen hundred and thirty-one, at eight o'clock, to hear and act on the following articles, viz :

ARTICLE 1. To hear and act on reports of Committees.

ART. 2. To see if the town will determine the location of the new High School building, the erection of which was authorized by vote of the annual town meeting held in March last; authorize the selectmen to acquire land therefor by eminent domain, purchase or otherwise; appropriate money for said purpose and determine in what manner the money shall be raised and expended, or take any action in the premises, agreeable to the petition of Charles E. Thrasher and others.

ART. 3. To see if the town will establish a committee of five (5) registered voters to be chosen by the moderator, one of whom shall be a member of the School Committee, one a member of the Finance Committee and one a member of the Planning Board, and authorize and empower such committee to procure, determine and approve plans for and to construct, equip and furnish the new High School building, the erection of which was authorized by vote of the annual town meeting held in March last. Agreeable to the petition of Charles E. Thrasher and others.

ART. 4. To see if the town will vote to purchase, or take by right of eminent domain for school purposes the following described land: Lot A-24 on Plan 1018 on file in Assessors'

Office, Saugus, Mass., containing 4.36 acres, or to see what action the town will take in the matter, agreeable to the petition of Charles B. McDuffee and others.

ART. 5. To see if the town will vote to appropriate for the purpose of carrying out the provisions of Article 4, of this warrant, the sum of \$3,437.50 or to see what action the town will take in the matter, agreeable to the petition of Charles B. McDuffee and others.

ART. 6. To see if the town will vote to construct a new High School building on that portion of the Saugus Infirmary property bounded westerly by the Newburyport Turnpike, northerly by land now or formerly of Ryman, Drury and the heirs of Caroline A. Ames, easterly by land now or formerly of Shepherd & Davis, and southerly by a way, and on such adjoining land as may be required by the town, and said building to have a new and original equipment, or to see what action the town will take in the matter agreeable to the petition of the School House Investigating Committee.

ART. 7. To see if the town will vote to appoint a committee of five citizens, one of whom shall be a member of the School Committee, to have full charge of all matters relating to the construction of the new High School building, and to provide new and original equipment for said building, and said committee shall have full authority to bind the town in all contracts and obligations which they may deem necessary and expedient to enter into in connection with said work in a sum not to exceed \$330,000, or to see what action the town will take in the matter agreeable to the petition of the School House Investigating Committee.

ART. 8. To see if the town will vote to purchase, or take by right of eminent domain for school purposes the following described land: Lot No. 820 as shown on Assessors' plan 1024 town of Saugus, now or formerly owned by George Alkides or to see what action the town will take in the matter, agreeable to the petition of C. F. Nelson Pratt and others.

ART. 9. To see if the town will vote to appropriate for the purpose of carrying out the provisions of Article 8, of this warrant, the sum of \$17,000 or to see what action the town will

take in the matter agreeable to the petition of C. F. Nelson Pratt and others.

ART. 10. To see if the town will vote to build an addition of 26 rooms to the High School, above the basement, not including any appropriation for land damage, agreeable to the petition of Frank Humphries and others.

ART. 11. To see if the town will vote to acquire by right of eminent domain or by purchase, for school purposes, the Cohen premises shown as lot A-1 on Plan 2003 on file in the Assessors' Office, which premises are located on 223 Central street and have an area of approximately 8.6 acres, or to see what action the town will take in the matter, agreeable to the petition of Harry B. Bowne and others.

ART. 12. To see if the town will vote to appropriate or raise by borrowing a sum not to exceed \$15,500 for the purpose of carrying out the provisions of Article 11, and to defray all expenses connected therewith, or to see what action the town will take in the matter, agreeable to the petition of Harry B. Bowne and others.

ART. 13. To see if the town will vote to rescind its action under Article 25 of the Annual Town Meeting of March 11, 1931 or to see what action the town will take in the matter, agreeable to the petition of C. F. Nelson Pratt and others.

ART. 14. To see if the town will vote to appropriate the sum of \$1,000.00 for repairing the roof of the Sweetser School building, pointing up walls of parapet and covering both cornices and walls with copper, agreeable to the petition of the School Committee.

ART. 15. To see if the town votes to authorize the Selectmen to construct a permanent sidewalk on the easterly side of Lincoln Avenue in front of the property owned by Joseph W. Upham et al a distance of about 108 feet, to cost approximately \$330.00, agreeable to the petition of Joseph Upham and others.

ART. 16. To see if the town will vote to make Lincoln avenue a through way from the Saugus-Lynn line to the Saugus-Revere line or to see what action the town will take in the matter agreeable to the petition of the Board of Selectmen.

ART. 17. To see if the town will vote to sell the Old Legion Building in East Saugus to the Polish-American Association or to see what action the town will take in the matter agreeable to the petition of the Board of Selectmen.

ART. 18. To see if the town will vote to appropriate the sum of \$250.00 for the repair of the gutters of the Town Hall agreeable to the petition of the Board of Selectmen.

ART. 19. To see if the town will vote to accept Hood street as per plan and specifications on file with the Town Clerk or to see what action the town will take in the matter, agreeable to the petition of Isaac A. Miller and others.

ART. 20. To see if the town will vote to accept Smith road as per plan and specifications on file with the Town Clerk, or to see what action the town will take in the matter, agreeable to the petition of James L. Conway and others.

ART. 21. To see if the town will vote to authorize the Selectmen and their successors in office to sell at private sale any of the property which the town may have acquired or may hereafter acquire through proceedings based upon non-payment of taxes or under proceedings for the sale of lands of low value, to impose upon the property so sold such restrictions, reservations or conditions as shall be deemed expedient, and to execute and deliver in the name and under the seal of the town quitclaim deeds or other instruments therefor, or to see what action the town will take in the matter agreeable to the petition of the Board of Selectmen.

ART. 22. To see if the town will vote to authorize the Town Treasurer and his successors in office to assign tax titles now held, or hereafter acquired, by the town or any interest in property on which the town now has or hereafter acquires tax titles, and to execute and deliver in the name and under the seal of the town proper instruments therefor, or to see what action the town will take in the matter, agreeable to the petition of the Board of Selectmen.

ART. 23. To see if the town will appropriate the sum of \$1,487.00 to construct a surface drain with necessary catch basins on Willis street, through released property to and across

Winter street to playground brook or to see what action the town will take in the matter, agreeable to the petition of Arthur Armstrong and others.

ART. 24. To see if the town will vote to appropriate the sum of \$1,000 to pay half the cost of installation of automatic traffic lights at the junction of Walnut street and Broadway provided the State Department of Public Works provide a like sum as their proportionate share, agreeable to the petition of Henry A. B. Peckham.

ART. 25. To see if the town will vote to appropriate the sum of \$1,000 to pay half the cost of installation of automatic traffic lights at the junction of Essex street and Broadway, provided the State Department of Public Works provides a like sum as their proportionate share, agreeable to the petition of Henry A. B. Peckham.

ART. 26. To see if the town will transfer the unexpended balance of the Central street-Baker street relaying mains appropriation to water extension or to see what action the town will take in the matter, agreeable to the petition of the Board of Selectmen.

ART. 27. To see if the town will vote to appropriate the sum of \$2,602.00 to extend the water main on Basswood avenue a distance of 550 feet or to see what action the town will take in the matter agreeable to the petition of Claire and Albert Geary.

ART. 28. To see if the town will appropriate the sum of \$5,000.00 for Highways, Fences and Bridges and Drainage, the work to be done by the Town's Unemployed, agreeable to the petition of the Unemployment Reference Committee.

ART. 29. To see if the town will vote to accept that portion of Pearson street, not now accepted, a distance of about 400 feet, in accordance with plan and specifications on file with the Town Clerk, from the junction of Pearson and Jasper streets to the portion now accepted, making it a public way in its entirety, or to see what action the town will take in the matter, agreeable to the petition of Herman Hancock and others.

ART. 30. To see if the town will appropriate the sum of \$1,003.70 for unpaid bills for 1930 and previous years as follows :

Public Welfare	\$807 79
Soldiers' Relief	263 75
Snow and Ice	84 35
Schools	189 32
Highway	182 29
Water Maintenance	12 50
Cemetery	48 00
Law Department	48 20
Sealer of Weights and Measures . .	27 50

said sum to be raised by taxation or to see what action the town will take in the matter, agreeable to the petition of the Town Accountant.

ART. 31. To see if the town will vote to appropriate the sum of \$8,175.00 to be used with money appropriated by the Essex County Commissioners or any part thereof; or to be used with money appropriated by the Essex County Commissioners and the State Highway Department of Massachusetts for the purpose of constructing a gravel, pea stone, asphalt surface road from Howard street to Sweetwater street according to plan on file with the Town Clerk, drawn by Public Works Department, to the Saugus-Melrose line on Griswold road via Sweetwater street and Griswold road known at present as Bay State road, or to see what action the town will take on the matter agreeable to the petition of Mildred Perry and others.

ART. 32. To see if the town will vote to appropriate the sum of \$1,000.00 and instruct the Selectmen to use said sum or any part thereof to take land by right of eminent domain, or purchase, or both, for the purpose of constructing and maintaining a street shown as a proposed street from Howard street to Sweetser street, according to the following description : Beginning at point on the northerly line of Howard street ninety (90) feet more or less easterly from the dividing line between the city of Melrose and the town of Saugus, thence turning and running in a northwesterly direction ninety (90) feet from said dividing line and parallel through the land now or formerly of Henry J. Penney for a distance of eleven hundred and forty (1140) feet more or less and through the land now or formerly

of Griswold, four hundred and twenty (420) feet more or less to the southwesterly line of Sweetwater street (said line as above described is intended to be the southwesterly line of said proposed new road) thence turning and running in an easterly direction across said Sweetwater street, thence turning and running in a southeasterly direction by a line forty (40) feet distant from and parallel with the above said described southwesterly line of the said proposed new road, passing through the land of said Griswold for a distance of four hundred and twenty (420) feet more or less and through the land of said Penney eleven hundred and forty (1140) feet more or less to the northerly line of said Howard street, forty (40) feet more or less to the point of beginning.

All of the said measurements and directions being as shown on a plan entitled "Plan and Profile" Sweetwater Street Extension, Saugus, Mass., scale; Hor. 40 feet; equals 1". Vert. 10 feet equals 1". July 1st, 1926, Public Works Department, said plan to be recorded in the office of the Town Clerk. Said road to be constructed to the grade as shown on said plan.

Or to see what action the town will take in the matter agreeable to the petition of Mildred Perry and others.

You are hereby directed to serve this Warrant, by posting attested copies thereof at the usual places seven days, at least, before the time of holding said meeting, and to distribute copies as provided by the by-laws at least four days before.

HEREOF, FAIL NOT, and make due return of this Warrant, with your doings thereon, to the Town Clerk, at the time and place of said meeting.

Given under our hands and Town Seal this fifteenth day of June A.D., nineteen hundred and thirty-one.

GEORGE QUARMBY,
JOHN PITMAN,
HARRY WOODWARD.

Board of Selectmen.

A true copy. Attest:

W. CHARLES SELLICK,

Constable.

REPORT OF FINANCE COMMITTEE

Alexander S. Addison, *Chairman*

Paul A. Haley, *Secretary*

Charles T. Anderson

Edward Gibbs, Jr.

Frank F. Humphries

Frederick R. Sharp

Charles E. Stillings

Bertrand D. Westendarp

BY PRECINCTS

Precinct 1. Bertrand D. Westendarp

Precinct 2. Paul A. Haley

Precinct 3. Frederick R. Sharp

Precinct 4. Edward Gibbs, Jr.

Precinct 5. Charles E. Stillings

Precinct 6. Charles T. Anderson

Precinct 7. Alexander S. Addison

Precinct 8. Frank F. Humphries

Town Meeting Members:

You are called to attend a Special Town Meeting on July 13, 1931, at eight o'clock and your Finance Committee presents herewith its report on the Warrant as published. The Finance Committee believes that this is a most important Special Town Meeting as intelligent disposition of the articles in this Warrant will add to your prestige as Town Meeting Members and it is the hope of the committee that you will familiarize yourselves with the issues to be acted on and gather all possible information concerning the subjects.

This report brings to you as members of the Limited Town Meeting, the best judgment of the Finance Committee on each of the pending questions.

The Finance Committee presents herewith its report to the Special Town Meeting of July 13, 1931:

Articles pertaining to school sites, construction and taking of land.

ARTS. Numbers 2, 4, 5, 6, 8, 9, 10, 11 and 12.

Following its usual custom of giving hearings to the petitioners of articles in the Warrant, the Finance Committee invited the sponsors of the above articles to a hearing, and it is to be noted that only the petitioner of Article 10 condescended to discuss the merits of his article.

All others ignored the invitation although in fairness to the proponents of Articles 6 and 7 it must be stated that these two articles had been fully discussed in meetings previous to the Annual Town Meeting in March. A majority of the Finance Committee (Mr. Humphries and Mr. Sharp in the negative) deemed it advisable to secure the unbiased advice of an engineer and we herewith submit copy of report of Charles T. Main, Inc., 201 Devonshire street, Boston, without comment, except to call special attention to the fact that under Article 4,—Unity Camp Site, so called, the engineer included in his report land other than that called for under Article 4 in the Warrant.

Lot A-24 is assessed for \$2,750.

After reading and discussing the report thoroughly, the Finance Committee voted as follows:

For addition to present High School—One vote cast by Mr. Humphries.

For Sim's Farm Site—One vote cast by Mr. Sharp.

For Unity Camp Site—Two votes cast by Mr. Anderson and Mr. Stillings.

For Town Farm Site—Four votes cast by Mr. Addison, Mr. Gibbs, Mr. Haley, and Mr. Westendarp.

All other sites no votes.

Report to the Finance Committee of the town of Saugus on the selection of site for a proposed high school building.

June 30, 1931.

Finance Committee, Town of Saugus, Massachusetts:

Attention of Mr. Alexander S. Addison, Chairman.

GENTLEMEN:—Complying with your recent request we have visited the various proposed sites for a new high school, as

described in the town Warrant dated July 13, 1931, for the purpose of determining the site best suited for the location of the new school.

The lots are known as follows :

1. Town Farm.
2. Unity Camp.
3. Fiske's Field.
4. Sims Farm.
5. George Alkides Lot.
6. Cohen Farm.
7. Present High School Lot.

Basis of Report

This report is based on data furnished us by town officials, material obtained in the Assessors' Office, from a plan of the town made by the Public Works Department, dated 1931, and from our own observations in the field.

General Information

The population of the town of Saugus for the past twenty years is given in the census as follows :

1910	8,047
1920	10,874
1930	15,057

The growth has been mainly in Saugus Centre, East Saugus and Clifftondale.

The geographical center of the town is located about one-quarter mile west of Monument Square, Saugus Centre.

The town is about $2\frac{1}{2}$ miles wide and about 5 miles long, and has an area of about 10.6 square miles.

The future growth will probably be west of the turnpike, on land adjoining Melrose and Wakefield, as we understand that in these towns there are being built very desirable houses bordering on the Saugus line. This would have a tendency to enhance the value of the adjoining Saugus property for residential purposes.

The town of Saugus has no sewers, and it will be necessary to provide a suitable sewerage system, consisting of drains and cesspools, or any lot chosen.

We have set up the following generally accepted outline, which we have applied to each lot as a measure to determine its suitability for a school site :

Essential Qualities of the Site

1. Adequate Size.

- (a) For the building and its future extensions.
- (b) For the proper setting of the building and its removal from the noise and dust of the street.
- (c) For outdoor games and physical education.
- (d) For school gardens, if desired.

2. Orientation of Buildings.

Most classrooms should have sunlight part of the day. This result is obtained most readily if the site permits the long axis of the building to extend approximately north and south.

3. Freedom from Noise and Odors.

Avoid proximity to railroads, gas plants, factories, and other sources of injurious noise and odors.

4. Suitability of Construction.

Avoid low, filled, and wet land. Avoid abrupt changes in grade unless the building can be readily adapted to them.

Ledge rocks may increase cost of foundation.

5. Safety.

Elementary schools especially should not be located on dangerous thoroughfares.

6. Healthfulness.

Abundance of fresh air and sunlight, and freedom from noise, dust, and odors, are conducive to health.

7. Reasonable Centrality to Contributing Area.

Exact centrality is not so important as other factors.

8. Reasonable Accessibility.

If possible, the school should be so located that it will not be necessary to transport the children.

The contributing area should be determined so as to estimate the probable and possible future growth. In cities, it is generally agreed that the contributing areas for schools may be as follows:

For elementary schools, a radius of $\frac{1}{2}$ to $\frac{3}{4}$ miles.

For Junior High Schools, a radius of $1\frac{1}{4}$ to $1\frac{1}{2}$ miles.

For Senior High Schools, a radius of $1\frac{1}{2}$ to 2 miles.

The above are regarded as reasonable walking distances.

In rural regions, the contributing areas may well be enlarged, with provisions for transportation of pupils, in order to secure more effective school units.

1. TOWN FARM.

The Town Farm is located on Broadway, Saugus, or better known as the "Newburyport Turnpike."

The lot is irregular in shape, contains 12.94 acres, and is practically level, requiring a minimum of grading. It is large enough to accommodate the proposed new school and any additions that may be required for many years.

The building can be located well back from the street so that it will not be bothered by noise and dust from the street.

There is sufficient room on the lot for a playground, where outdoor games can be held and physical education can be pursued.

There is also room for school gardens, if desired.

The building can be so located on this lot that the maximum amount of sunlight will be admitted to the school rooms.

There are no railroads, gas plants, factories, or other sources of injurious noise and odors located near this lot.

The land is not low and wet. There is about two feet of loam and overburden, and then a good, hard gravel, which it is not easy to work a bar through. Ledge is exposed on the opposite side of the street, but we understand that none has ever been found on this lot.

The lot is ideal from a construction point of view.

The school building could be located far enough away from the street line that there need be no danger from traffic on the turnpike. Any children who would have to cross the turnpike to reach this site would have to cross it to reach any other of the proposed sites.

From a health standpoint, the location could not be improved upon as there is an abundance of fresh air and sunshine, and it is free from obnoxious noise, dust, and odors.

The location of the lot is such that no student would have more than two miles to walk except from the extreme limits of Golden Hills, North Saugus, and East Saugus. The limit for high school students is two miles.

The sewerage and drainage on this lot can be taken care of easily as the subsurface materials appear to be such that the water from cesspools will filter away readily into the brook on the north of the lot.

This lot is now owned by the town, and if used will not take any taxable property, although, at some future time, this lot might become valuable for residential purposes.

2. UNITY CAMP SITE.

The Unity Camp site is located on Central street, which is the main thoroughfare from Cliftondale to Saugus Centre.

The proposed site consists of two lots shown on the Assessors' plans as A-24 and A-31. The area of A-24 is given as 4.36 acres. No area is given for A-31, but there is probably something in excess of three acres.

The high point on lot A-24 is about 60 feet above the level of Central street at the entrance to the lot, and the average level of A-24 is about 30 feet above the same point.

The level of lot A-31 is above lot A-24.

If this site should be decided upon, it would mean that a tremendous amount of ledge excavation would have to be done before the lot would be suitable to receive the school building. By sounding with a bar we estimate ledge to be from two to three feet from the surface of the ground.

The proposed school could be located on this site and future additions could be made, but the lot is not, in our opinion, suited to the needs of the town.

If a playground is desired, it would be necessary to prepare lot A-31 by doing more ledge excavation at a large expense.

The lot lays so that the building could be located in a general north and south direction, which is desirable from the point of view of light.

There are no railroads, gas plants, factories, or other sources of injurious noise and odors located near enough to this lot to damage the same.

The land is high and is ledge, with a small amount of overburden, and is not adaptable to taking care of the sewerage from the building. This would have to be carried off in pipes, and cesspools would have to be provided off the land where a suitable place could be found.

From a safety point of view, the location of the site cannot be questioned.

The site would have an abundance of air and sunlight and therefore, would be satisfactory from a health point of view.

The lot is located approximately half way between Saugus Centre and Cliftondale, and would be a suitable location as far as the contributing area is concerned, with the exception of North Saugus, Golden Hills, and any development west of the turnpike. The children would have to be transported from these points.

The property is not owned by the town and would have to be purchased. It is assessed for \$3,575, and, if taken, would result in a loss of taxes to the town on that amount.

3. FISKE'S FIELD.

The Fiske's Field site is located at the corner of Central and School streets, and consists of five different parcels of land, known as A-1, A-2, A-3, A-50 and A-51, containing about 16½ acres.

The lot is large enough to accommodate the proposed school building and future additions.

The building can be so located that noise and dust from the street will not be a serious matter.

There is sufficient room on the lot for a playground and a small athletic field.

The building can be so located that the maximum amount of sunlight will be admitted to the school room.

There are no railroads, gas plants, factories, or other sources of injurious noise and odors located near this lot.

The land is low and wet. At the time we made our investigation, water was standing over a large portion of the lot. On sounding with a bar, the land was found to be very soft, and in our opinion, is not suitable for a foundation without doing special work. The lot would require a great deal of filling and drainage to make it suitable for a school site.

The danger to children from traffic conditions would not be serious at this location.

From a health standpoint, we do not think this lot is good on account of the low land and dampness that is very likely to exist in the basement and throughout the building.

All of the town, except North Saugus and the Golden Hills section, come within the two mile radius of this lot.

The sewerage and drainage from this lot would be a serious problem.

This lot is not owned by the town, and would have to be purchased. It is assessed for \$17,225, and, if taken, would result in a loss of taxes to the town on that amount.

4. SIMS FARM.

The Sims Farm site is located on Lincoln avenue, in the Cliftonale section.

The lot is irregular in shape and contains about eight acres. The land slopes to the back and would require considerable grading. It is large enough to accommodate the proposed school building and future additions.

The building can be so located that it will not be bothered with noise and dust from the street.

There is sufficient room on the lot for a playground and athletic field.

There also is room for school gardens.

The accepted practice is to locate the building so that the long axis runs north and south. It would not be possible to do this on the Sims Farm site and still be located well in reference to the street.

There are no railroads, gas plants, factories, or other sources of injurious noise and odors located near this lot.

The land is not low and wet. There is about 15 inches of loam over good gravel. It is reported that the town used this land for a gravel pit when Lincoln avenue was built. Ledge is exposed on the opposite side of Lincoln avenue, but according to reports none has been found on this lot.

This lot is satisfactory from a construction point of view.

The building could be so located that the danger from traffic on the street would not be serious.

From a health standpoint, it is our opinion that the lot is satisfactory.

The lot is located on the south side of the town and a two-mile radius extends as far as Mt. Pleasant street, near Birch Pond, and Lynn Fells Parkway on the west. Students north of this point would have to be transported.

The sewerage and drainage on this lot can be taken care of easily as the subsurface materials appear to be such that the water from cesspools will filter away readily.

The property is not owned by the town and would have to be purchased. It is assessed for \$11,625, and, if taken, would result in a loss of taxes to the town on that amount.

5. GEORGE ALKIDES LOT (Milliken Farm, so called).

The George Alkides site is located on Summer street, near Main street. The lot is practically in the geographical center of the town.

The lot is nearly rectangular and contains about six acres. It is large enough to accommodate the proposed school building and necessary additions.

There is sufficient room for a playground and small athletic field.

The building can be located so that its axis will run north and south.

There are no railroads, gas plants, factories, or other sources of injurious noise and odors located near this lot.

The portion of the land near Summer street is good for foundations. The back land is low and wet and would require filling before it could be used for a playground.

The lot is satisfactory from a construction point of view.

There would be no danger from traffic on the street as it is not a main thoroughfare.

From a health standpoint, this lot is satisfactory.

The drainage and sewerage can be taken care of on this lot, but the materials do not appear to be as suitable as at other sites.

The property is not owned by the town and would have to be purchased. It is assessed for \$10,000, and, if taken, would result in a loss of taxes to the town on that amount.

6. COHEN FARM.

The Cohen Farm site is located on Central street near Appleton.

The lot is irregular in shape and contains about eight acres. It is large enough to accommodate the proposed school building and future additions.

The noise and dust from the street will not be serious.

There is sufficient room for a playground and athletic field.

The building can be located with the axis running north and south.

There are no railroads or gas plants near the lot, but there is a shoddy mill, from which disagreeable odors may come when the wind is northeast.

The front land is good, with hard materials for a foundation, but the back land is a swamp hole which would require considerable filling before it could be used. This is the location from which iron ore was taken in the seventeenth century.

The lot is satisfactory from a construction point of view.

The danger from traffic on the street would not be great.

A two-mile radius takes in all sections except Golden Hills, the extreme end of East Saugus and Cliftondale.

The drainags and sewerage could be taken care of without too great expense.

The property is not owned by the town and would have to be purchased. It is assessed for \$11,875, and, if taken, would result in a loss of taxes to the town on that amount.

7. PRESENT HIGH SCHOOL LOT.

The present High School lot is located at the junction of Central and Winter streets, about one-half mile from the geographical center of the town. The lot is irregular in shape and contains about two and one-half acres, on which is located the present High School building, which occupies the main portion of the lot.

The addition as proposed is to be located in back of the present building, and, no doubt, will be made a part of the same. The addition can be built as proposed, but in this building there will be several rooms without natural light or air.

There will be limited room for future extensions unless more taxable property is procured.

As the present building and this addition will use practically every available square foot of land, there will not be any room for a playground or athletic field.

There are no railroads, gas plants, factories, or other sources of injurious noise and odors located near this lot.

The land is high and suitable for taking care of the sewerage and drainage, although the existing arrangement and capacity will probably not take care of the additions.

A new heating plant will have to be provided as it is reported that the present plant is already overloaded.

From a construction standpoint, this lot is not as desirable as some of the others.

The traffic problem is bad at present as there are too busy streets, and with the addition to the present structure it will be more serious as there will be a greater number of children to cross the streets.

From a standpoint of health, the lot is satisfactory.

The transportation problem at this site would be the same as it is at the present time.

The lot is now owned by the town and would not take any taxable property unless further additions should be required.

Conclusions

From a comparison of the various lots, it is our opinion that the most desirable site is the Town Farm site, located on the Newburyport Turnpike.

The following is the order in which we would consider the desirability of the sites suggested :

- First, Town Farm.
- Second, 'Alkides Lot.
- Third, Sims Farm.
- Fourth, Cohen Farm.
- Fifth, High School Lot.
- Sixth, Fiske's Field.
- Seventh, Unity Camp.

If there is anything that is not clear in this report, please let us know.

Very truly yours,

CHAS. T. MAIN, INC.,

by B. S. Rose.

ARTICLE III

The Finance Committee believes that action on this article is unnecessary. The committee was decidedly pleased with the selection made by the moderator at the last Town Meeting and believes that the power of appointment should still be left in his hands. Furthermore, it would be illegal for any member of the Finance Committee, as such, to sit upon such a committee, and no member of the present committee has any desire for the honor.

The Finance Committee, therefore, recommends that this article be indefinitely postponed.

ARTICLE VII

The Finance Committee recommends that this article be adopted.

ARTICLE XIII

The Finance Committee recommends that this article be indefinitely postponed.

ARTICLE XIV

The Finance Committee finds that the roof of this school is in a deplorable condition, allowing water to seep into the

building. It would appear expedient to make certain repairs at the present time to avoid much greater expense in the immediate future.

The Finance Committee therefore, recommends the expenditure of \$1,000 for repairs to the roof of the Sweetser Junior High School.

ARTICLE XV

The Finance Committee finds that this sidewalk is an unfinished portion of the 1930 sidewalk program and the lien on this property is already on record at the Registry in Salem to apply when the betterment is installed. One-half of the cost will be borne by the petitioner.

The Committee therefore, recommends the appropriation of \$330 for this construction.

ARTICLE XVI

The Finance Committee is not in favor of making a through way of Lincoln avenue. This is one of the principal traffic routes through our town and is thickly settled, practically the whole length. There are two schools, one very congested business district on this avenue, and many side streets, all of which would have to be posted.

The Finance Committee recommends this article be indefinitely postponed.

ARTICLE XVII

The Finance Committee is unanimously opposed to the sale of this building. The site will be valuable some time in the future for a fire station or other municipal building.

The Committee, however, favors leasing the building to the organization for a suitable rental.

ARTICLE XVIII

The Finance Committee is advised that these gutters are in need of repair as they have been in service many years and certain sections are in dangerous condition

The Committee recommends the requested appropriation of \$250.

ARTICLE XIX

The Finance Committee recommends that this article be referred to the Board of Selectmen.

ARTICLE XX

The Finance Committee recommends that this article be referred to the Board of Selectmen.

ARTICLE XXI

This article will, if adopted, enable the Selectmen to sell land at low value previously auctioned and defaulted and to impose reasonable restrictions thereon. This would prohibit the establishment of gravel pits and stone quarries in residential sections.

The Finance Committee unanimously recommends the adoption of this article

ARTICLE XXII

The Finance Committee is unanimously opposed to this article. The committee has complete confidence in the honesty and integrity of the present Treasurer.

It is possible to conceive, however, of some person being elected to this office who might abuse such powers as this article would confer.

The committee believes that this article should be indefinitely postponed in its present form.

The Finance Committee feels that if the provision "with the advice and consent of the Board of Selectmen" were incorporated in the article, it would recommend its adoption.

ARTICLE XXIII

A bad situation exists here but after considering the arguments on the case the Finance Committee was unable to agree as to the policy of action being taken at this time due to heavy appropriations already having been made this year.

The Finance Committee was evenly divided on the question.

ARTICLE XXIV

It is the understanding of the Finance Committee that automatic traffic lights on State highways are of a type specified by the State, and they cost about two thousand dollars each.

The State pays one-half of the first cost but the town in addition to paying one-half of the first cost assumes the entire annual cost of approximately one thousand dollars per set.

These lights are not purchased outright but are installed on a lease basis.

The Finance Committee agrees that this is a danger point on our highway system and recommends that consideration should be given to detailing a special officer to this junction during the periods of heavy traffic, especially week-ends and holidays.

ARTICLE XXV

Same conditions as above and same recommendations.

ARTICLE XXVI

The Finance Committee recommends that this transfer be made.

ARTICLE XXVII

The Finance Committee recommends that this article be referred to the Board of Selectmen.

ARTICLE XXVIII

The majority of the Finance Committee disapproved of this request.

The majority believes that such action should be postponed till fall and therefore recommends that this article be indefinitely postponed.

On this question Mr. Edward Gibbs, Jr., was recorded in the negative.

ARTICLE XXIX

The Finance Committee recommends that acceptance of this portion of Pearson street mentioned be referred to the Board of Selectmen.

ARTICLE XXX

The Finance Committee recommends the sum of \$1,663.70 as detailed in the article.

It will be noted that of this sum approximately \$1,100 is for debts due surrounding cities, towns and institutions for Public Welfare and Soldiers' Relief items.

ARTICLE XXXI

The Finance Committee unanimously opposes this request. The committee believes the article to be illegal in that it calls for the town expending public funds on unaccepted streets.

The committee believes that this would be an unwarranted and unjustifiable sum for the town to expend.

ARTICLE XXXII

The majority of the Finance Committee recommends that this article be indefinitely postponed.

Mr. Edward Gibbs, Jr., recommends taking the land in connection with the construction of a road in the future but not for the sum named. The land in question is assessed at a low value and much of the surface gravel has been removed.

SPECIAL TOWN MEETING

July 13, 1931.

Meeting was called to order at 8.16 by the Moderator. A quorum was counted, 127 being present.

The Finance Committee report was at this time tendered and filed.

The Planning Board report at this time was submitted and filed.

The following Tellers were appointed by the Moderator and duly sworn—Charles Wilson, Dorothy Eyre, Terrance McTague, William J. Bateman.

ARTICLE 2. Is placed by the Moderator at the end of the Warrant by unanimous consent.

ART. 3. Voted, To indefinitely postpone.

ART. 4. Voted, To indefinitely postpone. Yeas 113. Nays 29.

ART. 5. Voted, To indefinitely postpone.

ART. 6. Voted, That the town construct a new High School building on that portion of the Saugus Infirmary property bounded westerly by the Newburyport turnpike, northerly by land now or formerly of Ryman, Drury and the heirs of Caroline A. Ames, easterly by land now or formerly of Shepherd & Davis, and southerly by a way, and on such adjoining land as may be acquired by the town, and said building to have a new and original equipment. Yeas 93. Nays 62. 9.54 P.M.

At this time notice was given for reconsideration of Article 6.

ART. 7. Voted, That a committee of five citizens, one of whom shall be a member of the School Committee be appointed, to have full charge of all matters relating to the construction of the new High School building, and to provide new and original equipment for said building, and said committee shall have authority to bind the town in all contracts and obligations which they may deem necessary and expedient to enter into in connection with said work in a sum not to exceed \$330,000. Yeas 108. Nays 14. 10.05 P.M.

ART. 8. Motion lost. Yeas 17. Nays 92.

ART. 9. Voted, To indefinitely postpone.

ART. 10. Voted, To indefinitely postpone. Yeas 90. Nays 28.

ART. 11. Voted, To indefinitely postpone.

ART. 12. Voted, To indefinitely postpone.

Motion to reconsider Article 6. Motion was lost on a roll call vote. Yeas 51. Nays 101.

PRECINCT ONE

Fred C. Cheever No, Arthur D. Hitchings No, George I. Hull No, Gordon C. Marr Yes, George A. McCarrier No, Thomas P. Parsons No, Henry A. B. Peckham No, W. Charles Sellick No, Charles Wilson No, Clarence M. Davis No, Walter S. Dyer No, Edwin M. Holmes No, Jesse W. Lambert No, Frank N. Lendall No, John F. McCullough, Jr. No, Welcome W. McCullough No, Frederick L. Sawyer No, Harry F. Wentworth, Bertrand D. Westendarp, Timothy J. Bannon Yes, Thomas E. Berrett No, George H. Durgin No, Elmer R. Emmett No, John G. Holmes No, Henry A. McCullough, Lawrence E. Day No, Charles M. Sweeney, Russell P. Gray Yes, Vincent J. McGilvray, Jr. Yes.

PRECINCT TWO

William J. Bateman Yes, Benjamin Q. Belonga Yes, George H. Flockton, Jr., Priscilla Flockton, Charles E. Flynn No, Ernest A. Hodgdon Yes, Leslie E. Parsons Yes, Charles B. Pugsley, Harry T. Turner Yes, Nathan F. Chapman, Robert J. Maher, Russell R. Peterson, Samuel A. Phinney Yes, Angelo Rossetti Yes, Fred B. Swett Yes, Edward E. Walker Yes, John Willis White Yes, C. Carroll Cunningham No, Paul A. Haley, Charles H. L. Kahler Yes, Charles M. O'Connor, Kenneth A. Larkin Yes, Richard J. Spencer No, Charles W. Turner, Chauncey V. Whittredge No, George Wood Yes.

PRECINCT THREE

Esther A. Borjeson No, Charles A. Charles Yes, George W. Gale, George F. Gosselin, Herbert G. Hatch No, John W. Hitchings Yes, William E. Ludden, Daniel M. Radford, William E. Snow, Frederick B. Willis No, Arthur R. Armstrong Yes, Dorothy J. Eyre No, Bertram C. Farnham Yes, Isabella J. Griswold No, Joseph A. Lambert, Mabel I. Nelson No, Kaler A. Perkins, Charles L. Putney, Frederick R. Sketchley Yes, Charles E. Thrasher Yes, Frederick H. Gris-

wold No, Terrence J. McTague Yes, Herbert B. Newhall No, Walter L. C. Niles No, Frederick R. Sharp, William T. Allan No, Dexter G. Pratt No, Henry F. Gayron, Jr. Yes, Stanley W. Hatch, Sanford S. Searles Yes.

PRECINCT FOUR

Irene W. Bennett, George H. Blood No, Russell Clucas No, Charles W. Gibbs No, Edward Gibbs, Jr. No, Charles W. Hanson No, Horace C. Ramsdell No, Frank B. Sloan No, Crawford H. Stocker No, Crawford H. Stocker, Jr., Ethel L. Gibbs No, Walter S. Hamilton No, Angelina S. Hayden No, Bessie I. Neale No, Frank Reppucci No, Marion P. Russell No, Waldo B. Russell No, Sydney Smith, Ernest F. Tarbox, Virginia E. Woodward, Mabel L. Carter, Chester F. Cross Yes, Bertram E. Dexter, Harold P. Rice No, Newell V. Bartlett No, John S. Cashen, Fred L. Hawkes No, Leonard C. Maxwell, Edwin A. Rich, Jr. No, Lewis E. Richardson No.

PRECINCT FIVE

Frank H. Coburn No, Arthur L. Hawkes No, Ernest W. Homan Yes, John N. Mader No, Harry W. Merrill No, Robert G. Pike Yes, Charles E. Stillings Yes, Roswell W. Abbott No, George B. Conley No, Arthur Lee Homan No, Martha R. Merrill No, Lucy F. Stillings No, Edward W. Wilson No, Joseph E. Wormstead, Howard F. Kelley No, Oren O. Bentley No, A. Willard Moses, Otto F. Persson, Charles Wayne Traver No, Harold J. Coburn No, Rosanna Gauthreau No.

PRECINCT SIX

Andrew B. Britt Yes, Washington L. Bryer Yes, Agnes B. Dodge No, Charles F. Estes Yes, George A. Foster Yes, Charles E. Light No, W. Ernest Light No, Lewis O. Stocker No, Iona E. Britt Yes, Joseph G. Fisher No, William Huggins, George W. Lambert, Albert J. Mandeville, George N. McKay Yes, Arthur W. Randall No, Flora L. Russell Yes, Charles T. Anderson Yes, Elizabeth H. Anderson Yes, Charles C. DeFranzo Yes, W. George Greenlay Yes, Oswald C. Anderson, Raymond E. Morrison No, Benjamin H. Pingree No, William S. Rockhill.

PRECINCT SEVEN

Alexander S. Addison No, Roger P. Beckman, George H. Mason, Herbert P. Mason No, Charles B. McDuffee Yes, William R. Snow, J. Arthur Raddin No, Lewis P. Sanborn, John Walkey, James B. Allen, Winifred F. Curtis, Norman D. Hatch, Howard C. Heath, John B. Lang No, Mortimer H. Mellen No, Alfred T. Pitman No, John C. Pitman No, Lester T. Poole No, Walter L. Butler No, Frederick J. England No, Harry T. Nish, Harry A. White No, Maria E. Smith, Sarah A. Curtis, Ashton F. Davis, Willis T. Dean No, Arthur A. Pitman No.

PRECINCT EIGHT

Stanley Anderson, Nellie G. Blair No, Giles S. Bryer Yes, John P. Chesley No, Russell E. Chesley No, Tom D. Emmett, Frank O. Gatchell, Walter W. Hanson Yes, Frank F. Humphries, Edward O. Roy, Alton S. Benson, Raymond P. Chesley, Minnie R. Drinkwater Yes, Frank L. Green, David W. Hanson, John Husler, Walter F. Leeman No, Elsie C. Pickering, Harold A. Smiledge, Otto W. Thomas Yes, Samuel Brown Yes, James Entwistle Yes, Violet Humphries, Charles B. Pickering, Arthur B. Randall No, Laurence F. Davis No, William C. Humphries No, Edgar H. MacDougall, Daniel B. Murphy, Chester B. Hicks.

EX-OFFICIIS TOWN MEETING MEMBERS

Tony A. Garafano No, C. F. Nelson Pratt Yes, Frank P. Bennett, Jr. No, Walter A. Wilson No, George H. Quarmby No, John C. Pitman, Harry Woodward Yes, Harold E. Dodge No, George H. Ames No, Lewis J. Austin, Herbert L. Robinson Yes.

The Moderator appointed the following committee under Article 7—Thomas Parsons, Henry A. B. Peckham, Walter L. C. Niles, Frank B. Sloan, Frederick Willis.

ART. 13. Voted, To indefinitely postpone.

ART. 14. Voted, That the sum of \$1,000.00 be and it hereby is appropriated for repairing the roof and parapet walls of Sweetser School building.

ART. 15. Voted, That the sum of \$330.00 be and it hereby is appropriated to construct a concrete sidewalk at the easterly

side of Lincoln avenue in front of property owned by Joseph W. Upham et al, approximately 108 feet.

ART. 16. Voted, To indefinitely postpone.

ART. 17. Voted, To indefinitely postpone.

ART. 18. Voted, To indefinitely postpone.

ART. 19. Voted, To indefinitely postpone.

ART. 20. Voted, To indefinitely postpone.

ART. 21. Voted, That the Selectmen, and their successors in office, be, and the same hereby are, authorized to sell at public or private sale any of the property which the town may have acquired or may hereafter acquire through proceedings based upon non-payment of taxes or under proceedings for the sale of lands of low value, to impose upon the property so sold such restrictions, reservations or conditions as shall be deemed expedient, and to execute and deliver in the name and under the seal of the town quitclaim deeds or other instruments therefor.

ART. 22. Voted, That the Town Treasurer, and his successors in office, be, and they hereby are, authorized to assign tax titles now held, or hereafter acquired, by the town or any interest in property on which the town now has or hereafter acquires tax titles, and to execute and deliver in the name and under the seal of the town proper instruments therefor.

ART. 23. Voted, To indefinitely postpone.

ART. 24. Voted, That the sum of one thousand dollars (\$1,000.00) be and hereby is appropriated to pay one-half the cost of installation of automatic traffic lights at the junction of Walnut street and Broadway, provided the State Department of Public Works provide a like sum as their proportionate share.

ART. 25. Voted, That the sum of one thousand dollars (\$1,000.00) be and hereby is appropriated to pay one-half the cost of installation of automatic traffic lights at the junction of Essex street and Broadway, provided the State Department of Public Works provide a like sum as their proportionate share.

ART. 26. Voted, To indefinitely postpone.

ART. 27. Voted, To refer to the Selectmen.

ART. 28. Voted, To indefinitely postpone.

ART. 29. Voted, To indefinitely postpone.

ART. 30. Voted, That the sum of \$1,663.70 be and hereby is appropriated for unpaid bills of 1930 and previous years as follows :

Public Welfare	\$807 79
Soldiers' Relief	263 75
Snow and Ice	84 35
Schools	189 32
Highway	182 29
Water Maintenance	12 50
Cemetery	48 00
Law Department	48 20
Sealer Weights and Measures	27 50

ART. 31. Voted, To indefinitely postpone.

ART. 32. Voted, To indefinitely postpone.

Moved to adjourn 11.40 P.M.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

August 5, 1931.

Laurence E. Weeks, 25 Parker street, was elected at a joint session of the Board of Selectmen and Planning Board to fill the vacancy existing on the Planning Board caused by the death of Charles N. Wormstead.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

The following revised by-laws were adopted as the by-laws of the town of Saugus at the Annual Town Meeting held April 27, 1931 :

BY-LAWS FOR THE TOWN OF SAUGUS

ARTICLE I

GENERAL PROVISIONS

SECTION 1. In construing these by-laws the following words shall have the meaning herein given unless a contrary intention clearly appears.

(a) The word "street" shall include highways, town ways, public ways and all public streets, roads, bridges, alleys, courts and sidewalks, and also those portions of public squares and places which form traveled parts of public ways.

(b) The words "public place" shall include all parks, playgrounds and public lands belonging to or in the charge of the town, or any of its departments and those portions of public squares and places which do not form traveled parts of public ways.

(c) The word "vehicle" shall include all vehicles and conveyances (except street or trolley cars) whether on wheels or runners, however drawn, propelled or moved, and any animal harnessed thereto.

(d) The word "driver" shall mean the person having the charge, operation or control of the vehicle, horse or other animal upon a street.

SECT. 2. Whoever violates any by-law of the town, excepting the Zoning By-Law and the by-laws regulating the inspection and construction of buildings, whereby any act or thing is enjoined, required or prohibited, shall forfeit and pay for each offense a fine not exceeding twenty dollars unless some other penalty is expressly provided by law or by some by-law of the town.

SECT. 3. Wherever a penalty or forfeiture is provided for the violation of a by-law, it shall be for each such violation.

SECT. 4. Without further particular specification, all by-laws shall relate only to persons, property and acts done within the limits of the town of Saugus.

SECT. 5. So far as the provisions of these by-laws are the same in effect as those previously existing, either by by-law or by vote of the town, they shall be construed as a continuation of such by-laws or votes.

ARTICLE II

NOTICE OF TOWN MEETINGS

SECTION 1. Notice of every Town Meeting shall be given by posting attested copies of the Warrant calling the same in at least one public place in each precinct not less than seven days before the day appointed for such meeting and the Town Clerk shall mail printed copies of the Warrant to the Limited Town Meeting Members at least six days before the time at which any Representative Town Meeting is to be held; provided, however, that no meeting shall be invalidated by reason of any mistake or omission as to mailing copies to Town Meeting Members.

ARTICLE III

GOVERNMENT OF TOWN MEETINGS

SECTION 1. All articles in the Town Warrant shall be taken up in the order of their arrangement unless otherwise decided by a two-thirds vote of those present and voting.

SECT. 2. There shall be chosen at each Annual Meeting a committee of three persons who shall make an annual appraisement of all property owned by the town and make a report of their appraisement in the annual town report.

SECT. 3. All questions and motions submitted for the consideration of the town involving the expenditure of money, and such other motions as may be required by the Moderator, shall be in writing.

SECT. 4. On demand of 30 Town Meeting Members the check list shall be used in taking the vote, and the meeting to determine whether by ballot or yea or nay vote, on any motion or resolution properly before a meeting of the town.

SECT. 5. No vote shall be reconsidered at the meeting in which it was passed except upon a motion made within one hour after such vote has passed and upon notice that such motion is to be made, given within half an hour after such vote has passed, nor then unless such motion to reconsider is made by a person who gave such notice and who voted with the prevailing side of the question.

SECT. 6. When a question is under debate no motion shall be received, but to adjourn the meeting, to reconsider a previous vote, the previous question, to lay on the table, to commit or amend, to refer or postpone to a certain day, or to postpone indefinitely, which several motions shall have precedence in the order in which they are herein arranged, and no person shall speak on the same subject more than twice or for more than a total of ten minutes without the consent of the meeting.

SECT. 7. All committees shall be appointed by the Moderator unless otherwise directed by the meeting and it shall be the duty of the member first named promptly to call the committee together for organization.

SECT. 8. The first business in order at each adjourned meeting shall be the reading of the records of the previous session by the Town Clerk.

SECT. 9. The powers and duties of the presiding officer, not especially provided for by law or in the foregoing rules, shall be determined by the rules of practice contained in *The New Cushing's Manual of parliamentary practice* (Authorized revision, by Charles Kelsey Gaines, 1912) so far as they are adapted to the condition and powers of the town.

SECT. 10. It shall be the duty of the Moderator to request all persons not Town Meeting Members to retire from such portion of the hall as may be designated by the Moderator to be occupied by Town Meeting Members during the transaction of all town business.

SECT. 11. Any motion, the effect of which would be to dissolve the meeting, if made before every article in the Warrant for such meeting has been finally disposed of, shall require the affirmative vote of at least two-thirds of those present and voting ;

but this shall not preclude an adjournment of the meeting to some other time.

ARTICLE IV

CERTAIN POWERS AND DUTIES OF TOWN OFFICERS

SECTION 1. It shall be the duty of the Town Clerk immediately to notify in writing all members of committees that may be elected or appointed at any Town Meeting, stating the business on which they are to act and the names of the members.

SECT. 2. Every board or officer in charge of a department may, with the approval of the Selectmen, sell or otherwise dispose of any personal property or material of the town in the custody or control of such department not required by such department and not exceeding three hundred dollars in value.

ARTICLE V

FINANCE

SECTION 1. It shall be the duty of the Town Clerk immediately after every Town Meeting, to furnish the Town Accountant, Board of Assessors, Board of Selectmen and Finance Committee with a statement of all moneys appropriated by the town at such meeting, and of the purposes for which moneys were respectively appropriated.

SECT. 2. All of the accounts of the town shall be audited bi-annually by the Division of Accounts, Department of Corporations and Taxation, in accordance with the laws of the Commonwealth.

ARTICLE VI

FINANCE COMMITTEE

SECTION 1. The Finance Committee shall annually elect from its members a chairman and a secretary respectively who shall hold office for a term expiring on the first day of December next ensuing unless they shall sooner cease to be members of the committee. Vacancies in the offices of chairman and secretary may be filled by the committee at any time.

SECT. 2. Any board, committee or officer of the town, or any person or persons intending to ask an appropriation at any meeting of the town, other than an appropriation of which an

estimate is required by law to be filed annually with the Town Accountant, shall file with the Selectmen at least thirty days before such meeting a written notice stating the object and sum of the appropriation intended to be asked. A written request for the insertion of a proposed article in the Warrant for such meeting, provided such article discloses the maximum amount to be appropriated thereunder, shall be deemed a sufficient notice, if so filed. The Selectmen shall thereupon record such notice and inform the Finance Committee thereof. No appropriation of money for the purpose of which such notice is hereby required shall be made in the absence of such notice unless the Finance Committee shall have made a report to the meeting with its recommendations on the article under which such appropriation is to be made or unless, failing such report, such article shall have been laid on the table for a period of at least five days.

ARTICLE VII

PURCHASES

SECTION 1. No purchases or contracts for purchases of materials, equipment, or supplies exceeding \$500.00 in amount shall be made by any officer or department of the town without first advertising for sealed bids therefor. Such advertisements shall state the time when and the place where such bids are to be opened, and shall be made in a newspaper, if any, published or purporting by its title page to be published in the town; otherwise in a newspaper published in the county of Essex.

SECT. 2. No purchases or contracts for purchases of materials, equipment, or supplies exceeding \$200.00 in amount shall be made by any officer or department of the town without first advertising for sealed bids in the manner provided in the preceding section, or, in lieu thereof, calling for bids by notice sent by mail to at least two dealers in the materials, equipment, or supplies wanted.

SECT. 3. The foregoing sections of this article shall not be applicable in case of emergency. Any officer or a majority of any board or committee making such purchases or contract exceeding \$200.00 shall certify in writing to the Town Accountant either that the foregoing provisions have been complied with or that an emergency existed, as the case may be.

SECT. 4. No salaried officer or salaried employee of the town or any agent of any such officer or employee shall sell materials or supplies to the town or receive any compensation or commission for work done by him for the town or receive any emolument, gain or income as the result of any contract with or sale to the town negotiated by him except his official salary and fees allowed by law.

ARTICLE VIII

LEGAL AFFAIRS

SECTION 1. The Board of Selectmen shall annually appoint an Attorney at Law to act as Town Counsel.

SECT. 2. The Board of Selectmen shall have authority to prosecute, defend and compromise all litigation to which the town is a party, and to employ special counsel to assist the Town Counsel whenever in their judgment necessity therefor arises.

SECT. 3. The Town Counsel shall draft all bonds, deeds, leases, obligations, conveyances and other legal instruments, and perform every professional act which may be required of him by vote of the town or any board of town officers. Also when required by said boards or any committee of the town, he shall furnish a written opinion on any legal question that may be submitted to him, and he shall at all times furnish legal advice to any officer of the town who may require his opinion upon any subject concerning the duties incumbent upon such officer by virtue of his office. He shall prosecute all suits ordered to be brought by the town or Board of Selectmen, and shall appear at any court in the Commonwealth in defence of all actions or suits brought against the town or its officers in their official capacity. He also shall argue and try any and all causes in which the town shall be a party, before any tribunal, whether in law or equity, in the Commonwealth, or before any Board of Referees or Commission, and shall appear at any and all hearings on behalf of the town whenever his services may be required.

ARTICLE IX

POLICE REGULATIONS

SECTION 1. No person shall leave any vehicle, coal, wood, or other obstruction, in any street, and suffer the same to remain

there over night without maintaining a sufficient light over or near the same throughout the night.

SECT. 2. No person without lawful authority so to do shall throw, sweep, place or drop or otherwise allow to be deposited and suffer to remain in or upon any street, or public place, any dirt, ashes, stones, crushed stone, gravel, nails, tacks, bottles, glass, hoops, boards, wood, shavings, sawdust, manure, rubbish or filth of any kind, nor any noxious or refuse liquid or solid matter or substance.

SECT. 3. No person shall tie a horse or other animal to any tree, nor to any structure protecting such tree, in any street or public place.

SECT. 4. No person shall pasture any cattle or other animals in any street.

SECT. 5. No person shall permit or suffer any horse or other animal or any vehicle, belonging to him, or under his charge, to stand or stop upon any crosswalk in this town, for any purpose except the taking up or setting down of passengers, nor for a longer time than shall be necessary for such purpose.

SECT. 6. No owner or person for the time being having the care or use of any horse or other beast of burden, carriage or draught, shall ride, drive or permit the same to travel at a faster rate than nine miles an hour in any street or public place in this town.

SECT. 7. No driver of a vehicle shall permit the same to remain backed to the curb, except when actually loading or unloading.

SECT. 8. Unless in an emergency, or to allow another vehicle or pedestrian to cross its way no driver of a vehicle shall stop the same in any street except close to the sidewalk line nor in such a way as to obstruct any street or crossing.

SECT. 9. No driver of a vehicle shall stop or stand the same within the intersection of any street, nor within fifteen feet of a street corner, nor within fifteen feet of a hydrant or fire engine house or station.

SECT. 10. When a horse-drawn vehicle is backed to the curb or sidewalk, the horse or horses shall be turned so as to stand parallel with the sidewalk and heading in the general direction of travel on the side of the street on which the vehicle is standing.

SECT. 11. No person shall drive or conduct any vehicle in such a condition, or so constructed, or so loaded as to be likely to cause delay in traffic or accident or injury to persons or to property.

SECT. 12. No person shall break, deface or move any official sign post, signalling, or traffic device, warning barrier, lantern, street lamp or other light, placed or located in any street or public place for the information or direction of traffic or the protection of the public.

SECT. 13. No person shall drive, wheel or draw upon a sidewalk a coach, cart, hand cart, hand barrow, or other vehicle of burden or pleasure, except children's carriages, or carriages containing children or invalids and drawn by hand.

SECT. 14. No person shall leave a horse unattended upon a street for a longer period than five minutes unless he is tied to a post or a weight, or unless the wheels of the vehicle to which he is harnessed are securely fastened or chained.

SECT. 15. No owner or driver of a vehicle shall bait or feed in a street, a horse or beast connected with such vehicle, except in a place designated by the Chief of Police, nor unless the horse or beast while being bated or fed is under the care of some suitable person, and is properly secured to prevent it from getting beyond such person's control.

SECT. 16. No person shall coast or skate on any street or public place excepting on such streets as may be designated by the Selectmen, and on public playgrounds.

SECT. 17. No person shall throw stones, snowballs or other dangerous missiles, nor play ball or football, on any street.

SECT. 18. Three or more persons shall not stand in a group, or near each other on any street, after a request to move on made by any constable or police officer.

SECT. 19. No person shall accost or address another person with profane, obscene, indecent or insulting language, on any street or other public place, or in any building owned by the town and no person shall be rude, boisterous, indecent or disorderly on any street, or in any public place or town building or annoy or disturb any person peaceably thereon or therein.

SECT. 20. No person shall loiter, saunter or continue to sit or stand in any street, public place or town buildings, so as to obstruct or impede the free passage of or in any manner annoy or disturb any other persons, after being directed by a police officer to move on.

SECT. 21. No person shall habitually or otherwise gather or congregate or loaf about, on any street or public place, after being directed by a police officer to cease such gathering or loafing.

SECT. 22. No person shall own or keep any dog which by biting, barking, howling or in any other manner disturbs the peace and quiet of any neighborhood, or endangers the safety of any person. Any person who violates this section shall be punished by a fine of ten dollars.

ARTICLE X

STREETS

SECTION 1. No person, except the Selectmen or Superintendent of Public Works shall obstruct any street, or any part thereof, or break or dig the ground of the same, without first obtaining a written permit from the Selectmen therefor; and the Selectmen may before granting such permit require a bond in the penal sum of four thousand dollars and with such sureties, if any, as they may approve to indemnify the town against any liability by reason of any act done under such permit.

SECT. 2. Any person holding a permit under Section 1 shall put, and at all times keep, a suitable railing around the parts of any sidewalk or street so obstructed or dug up, so long as the same shall be unsafe or inconvenient for travellers, and shall also keep as many lighted lanterns fixed to such railing or fence, every night from twilight in the evening through the whole night, as the Selectmen or Superintendent of Public Works shall direct.

SECT. 3. Whenever any sidewalk becomes obstructed or made impassable by reason of the erecting or repairing of any building, or of doing any work, the person doing or causing the same to be done shall place a good and convenient walk around such obstruction.

SECT. 4. No owner, tenant, or other person having control of any buildings or premises, shall permit a gate or door thereon to swing open across any part of a street.

ARTICLE XI

LICENSES

SECTION 1. Except as otherwise provided by law the Selectmen may grant licenses to owners of vehicles upon such rules and regulations as said Board may deem proper, not inconsistent with these by-laws, to use such vehicles for the conveyance of persons or property for hire, and may designate stands and locations upon the streets of the town where such vehicles may stand or wait for employment.

SECT. 2. Every such license shall be granted to expire on the first day of May next ensuing after the date of its issue and it may be revoked at any time for cause satisfactory to said board. Each license may cover one or more vehicles belonging to the same owner, shall bear upon its face the date of its issue, the date of its expiration, the name and address of the owner of the vehicle or vehicles to whom the license is issued, and a description of each vehicle so licensed sufficient for its identification. A separate number shall be designated for each vehicle so licensed and the owner shall before using such vehicle for hire, have such number plainly marked upon each side thereof excepting only in the case of motor vehicles duly registered under the laws of this Commonwealth, and in such cases the license issued hereunder shall contain the motor number of such motor vehicle.

The fee for each license shall be one dollar for each vehicle covered thereby and no license shall be transferred except with the approval of the Board of Selectmen duly endorsed thereon.

SECT. 3. No person shall hold himself out as the owner, driver or operator of any vehicle used for the purpose mentioned

in this article, unless such vehicle is duly licensed as provided in the two preceding sections.

SECT. 4. The Selectmen may license suitable persons to be dealers in and keepers of shops for the purchase, sale or barter of junk, old metals or second-hand articles and may make such additional rules, regulations and restrictions as they deem proper, not inconsistent with the provisions of law or of these by-laws.

SECT. 5. The Board of Selectmen may license suitable persons to be junk collectors, to collect from place to place in this town by purchase or otherwise, any article mentioned in Section 4.

SECT. 6. No collector of junk shall, directly or indirectly, either purchase or receive by way of barter, exchange or otherwise, any of the articles mentioned in Section 4, of a minor or apprentice, knowing or having reason to believe him to be such.

SECT. 7. Every collector of junk while engaged in collection, transporting or dealing in the articles mentioned in Section 4, shall wear upon the outside of his clothing a badge and have upon each side of any vehicle used by him a sign, well displayed, such badge and sign to be prescribed by the Board of Selectmen.

SECT. 8. Every vehicle and receptacle used by a collector of junk shall at all times be open to the inspection of the Board of Selectmen or any person by them or by law authorized to make such inspection.

SECT. 9. Licenses under Sections 4 and 5 shall be granted to expire on the first day of May next ensuing after date of issue and may be revoked at any time for cause satisfactory to said Board.

ARTICLE XII

PLANNING BOARD

SECTION 1. A board of five members is hereby created and established to be known as the Planning Board. At the annual town meeting to be held in the month of March, 1924, there shall be elected one member to serve for one year, two members to serve for two years, and two members to serve for three years, and thereafter there shall be elected at the annual town meeting in

each year one or two members of such Board, equivalent to the number whose term of office expire in such year, to serve for the term of three years.

SECT. 2. Vacancies occurring in such Board shall be filled in the manner provided by law.

SECT. 3. The duties of the Planning Board shall be such as are stated in Chapter 41, Sections 70 to 72, inclusive, of the General Laws of the Commonwealth, and further to consider and advise upon municipal improvements either at the request of other officials of the town or upon its own initiative. The Board shall meet at regular intervals. It may also hold public meetings. It may make investigations and studies relative to new streets and park developments. It shall be the duty of town officials and departments to exhibit public books, accounts and records in their custody at all reasonable times on request of the Planning Board. Said Board may incur expenses necessary to the carrying on of its work within the amount of its annual appropriations.

SECT. 4. The Planning Board shall make a report to the town annually, giving information regarding the conditions of the town and any plans or proposals for the development of the town and estimates of the cost thereof. Such report shall be sent to the Selectmen not later than such time in January in each year as the Selectmen may prescribe or as may be prescribed by law in force relative to reports, and a copy thereof shall be filed with the Massachusetts Department of Public Welfare.

ARTICLE XIII

REPEAL OF BY-LAWS

Upon the acceptance of the foregoing by-laws by the town and the publication as required by law of such thereof as shall be approved by the Attorney-General, all by-laws heretofore existing, excepting the Zoning By-Law, the rules and regulations of the Board of Health, by-laws relating to plumbers and plumbing, and building regulations for inspection and construction of buildings, shall be annulled and repealed; provided that this repeal shall not apply to or affect any vote heretofore adopted, accepting or adopting the provisions of any Statute of the Commonwealth, and shall not revive any by-law in force before or at the time when the by-law repeal took effect.

Voted: To adopt as presented. Yeas 111. Nays 0.

A true copy, Attest:

WALTER A. WILSON,
Town Clerk.

BOSTON, MASS., July 10, 1931.

The foregoing by-laws are hereby approved.

JOSEPH E. WARNER,
Attorney General.

The following amendment to the Zoning Laws and Zoning Map of the town of Saugus was adopted at the Annual Town Meeting held April 27, 1931:

“Voted: That the town amend the Zoning Law so as to change the classification of land on the Newburpport Turnpike, being Lot A-26 on Plan 1039, on file in the Assessors' Office, from residence district to a business district.” Yeas 110. Nays 0.

A true copy, Attest:

WALTER A. WILSON,
Town Clerk.

BOSTON, MASS., June 24, 1931.

The foregoing amendment is hereby approved.

JOSEPH E. WARNER,
Attorney General.

The following amendment to the Zoning Laws and Zoning Map of the town of Saugus was adopted at the Annual Town Meeting held April 27, 1931:

“Voted: That the Zoning By-Law and Zoning map of the town of Saugus be and the same is hereby amended so that the premises known as Masonic Hall property bounded southeasterly by Chestnut street approximately 122 feet, southwesterly by land now or formerly of Gosselin, and northeasterly by the

Saugus River, and being shown as Lots A-2 and A-3 on Plan No. 3011 on file in the Assessors' Office, shall be zoned as a business area." Yeas 123. Nays 1.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

BOSTON, MASS., June 24, 1931.

The foregoing amendment is hereby approved.

JOSEPH E. WARNER,

Attorney General.

The following amendment to the Zoning Laws and Zoning Map of the town of Saugus was adopted at the Annual Town Meeting held April 27th, 1931.

"Voted, To amend and change the Zoning Law and Zoning Map so that the land and premises on the westerly and northerly sides of Jackson street, from the corner of Essex street, opposite the Cliftondale Methodist Episcopal Church, as far as land assessed to Mary C. Melzard, shown as Lot No. A-32 on Plan 2011 on file in the Assessors' Office, shall be zoned hereafter as a business district. All of the above lands and premises are shown to wit : Lot No. A-37, assessed to Harry M. Surabian (or Jean M. Danielson in 1929), Lot No. A-36, assessed to Columbus Building Association : Lot No. A-35, assessed to Annie M. Raddin, and Lots No. A-34 and A-33, assessed to James O. Crowell." Yeas 106. Nays 1.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

BOSTON, MASS., June 24, 1931.

The foregoing amendment is hereby approved.

JOSEPH E. WARNER.

Attorney General.

The following amendment to the Zoning Laws and Zoning Map of the town of Saugus was adopted at the Annual Town Meeting held April 27th, 1931 :

“Voted, That the Zoning by-law and Zoning Map be amended so that the premises at the northeasterly corner of Lincoln avenue and Bristow street shown as Lot A-238 on Plan No. 3015 on file in the Assessors’ Office, and having a frontage of approximately 117 feet on Lincoln avenue and 250 feet on Bristow street, with a 20-foot setback on Bristow street be zoned as a business area.” Yeas 123. Nays 0.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

BOSTON, MASS., June 24, 1931.

The foregoing amendment is hereby approved.

JOSEPH E. WARNER,

Attorney General.

The following amendment to the Zoning Laws and Zoning Map of the town of Saugus was adopted at the Annual Town Meeting held April 27, 1931 :

“Voted, That the town amend the Zoning by-law and Zoning Map so that the area on the westerly side of the Newburyport turnpike south of the Saugus River to the junction of the circumferential highway, and southwest for a distance of 500 feet from the junction of the two roads, with a 20-foot setback on both roads, thence northwesterly to Breakheart Hill Forestry Farm shall hereafter be zoned as a business district.” Yeas 79. Nays 4.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

BOSTON, MASS., June 24, 1931.

The foregoing amendment is hereby approved.

JOSEPH E. WARNER,

Attorney General.

The following amendment to the Zoning Laws and Zoning Map of the town of Saugus was adopted at the Annual Town Meeting held April 27, 1931 :

"Voted, That the Zoning Map of the town of Saugus, as the same constitutes and is part of the Zoning Law of the town of Saugus, together with said Zoning Law, be, and the same hereby is, amended so that the property now owned by J. Howard Gubbens and situated on the southerly side of Walnut and Water streets, starting at the northerly corner of land owned by Adam Melewski, running northerly along Walnut and Water streets about 522 feet, more or less, as shown on a map filed with the Board of Selectmen, which property is now zoned "single residence" shall be zoned "business." Yeas 78. Nays 22.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

BOSTON, MASS., June 24, 1931.

The foregoing amendment is hereby approved.

JOSEPH E. WARNER,

Attorney General.

The following amendment to the Zoning Laws and Zoning Map of the town of Saugus was adopted at the Annual Town Meeting held April 27, 1931 :

"Voted, That the town amend the Zoning By-Law and Zoning Map so that the area on the westerly side of the Newburyport Turnpike, south of the circumferential highway, for a distance of 500 feet, thence westerly to the circumferential highway, with a 20-foot setback on both roads shall hereafter be zoned as a business district." Yeas 86. Nays 14.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

BOSTON, MASS., June 24, 1931.

The foregoing amendment is hereby approved.

JOSEPH E. WARNER,
Attorney General.

August 12, 1931.

I hereby certify that the foregoing by-laws of the town of Saugus were advertised by me in the *Saugus Herald* under dates of July 17, 24 and 31, in accordance with the statutes.

WALTER A. WILSON,
Town Clerk.

August 12, 1931.

I hereby certify that the foregoing amendments to the Zoning Law of the town of Saugus were advertised by me in the *Saugus Herald* on July 17, 24 and 31, 1931, in accordance with the statutes.

WALTER A. WILSON,
Town Clerk.

TOWN OF SAUGUS

ESSEX, SS.

To W. Charles Sellick, Constable of the Town of Saugus:

GREETING :

In the name of the Commonwealth of Massachusetts you are hereby required to notify and warn the inhabitants of the town of Saugus, qualified to vote in town affairs, to meet at the several voting precincts of the town on Monday, September fourteenth, A.D , nineteen hundred and thirty-one, at twelve o'clock, M., then and there to bring in their ballots to the Warden for the following referendum :

QUESTION (1)—Shall the following vote which was approved by the Special Town Meeting under date of July 13, 1931, by a vote of 93 in the affirmative and 62 in the negative, be affirmed?

“Voted: That the town construct a new High School building on that portion of the Saugus Infirm-

ary property bounded westerly by the Newburyport turnpike, northerly by land now or formerly of Ryman, Drury and the heirs of Caroline A. Ames, easterly by land now or formerly of Shepherd and Davis, and southerly by a way, and on such adjoining land as may be acquired by the town, and said building to have a new and original equipment.'"

The polls will open at 12 o'clock and shall close at 8 o'clock P.M., and you are hereby directed to serve this Warrant by posting attested copies thereof at the usual places seven days at least, before the time of holding said meeting, and to distribute copies, as provided by the by-laws at least four days before.

HEREOF, FAIL NOT, and make due return of this Warrant, with your doings thereon, to the Town Clerk, at the time and place of said meeting.

Given under our hands and Town Seal this third day of August A.D., nineteen hundred and thirty-one.

GEORGE H. QUARMBY,
JOHN C. PITMAN,
HARRY WOODWARD,

Board of Selectmen.

A true copy. Attest :

W. CHARLES SELLICK,

Constable.

COMMONWEALTH OF MASSACHUSETTS

ESSEX, SS.

September 10, 1931.

Pursuant hereunto I have served the within Warrant as directed by posting attested copies in the several precincts at least seven days before said meeting and distributed to the inhabitants at least four days before according to the by-laws.

W. CHARLES SELLICK,

Constable.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

Total Vote Cast on Referendum, September 14, 1931

QUESTION ONE

	One	Two	Three	Four	Five	Six	Seven	Eight	Total
Yes	315	44	64	190	85	41	87	98	924
No	91	196	251	50	74	257	128	230	1,277
Blanks	1		2		1	1	1	3	9
Total	407	240	317	240	160	299	216	331	2,210

A true copy. Attest:

WALTER A. WILSON,
Town Clerk.

WARRANT FOR SPECIAL TOWN MEETING

November 2, 1931

ESSEX, SS.

To W. Charles Sellick, Constable of the Town of Saugus:

GREETING:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the inhabitants of the town of Saugus, qualified to vote in town elections and town affairs to assemble in the Town Hall on Monday evening, November second, nineteen hundred and thirty-one, at eight o'clock, to hear and act on the following articles, viz.:

ARTICLE 1. To hear and act on reports of Committees.

ART. 2. To see if the town will vote to borrow \$27,500.00 in accordance with Chapter 44, Section 8, Clause 3B of the General Laws for purpose of laying and relaying water mains, agreeable to the petition of the Board of Selectmen.

ART. 3. To see if the town will appropriate the sum of \$2,000.00 for the Tree Warden's Department, said sum to be transferred from the balance of appropriation made by Annual Town Meeting of 1931, under Article 27 for the purchase of land for school purposes or to see what action the town will take in the matter, agreeable to the petition of the Board of Selectmen.

ART. 4. To see if the town will rescind its action under Article 24 of the Annual Town Meeting Warrant of 1931, whereby the town did vote to raise \$30,000.00 in the tax levy of 1931 and \$300,000.00 by issuing bonds of the town for the purpose of bonds erecting a new high school building with new and original equipment therefor, or to see what action the town will take in the matter agreeable to the petition of the Finance Committee and the Town Accountant.

ART. 5. Provided that the town votes in the affirmative on Article 4 of this Warrant, To see if the town will transfer from the new high school account of 1931 to the Public Welfare Department, the sum of \$20,000.00 or to see what action the town will take in the matter, agreeable to petition of the Board of Public Welfare and Town Accountant.

ART. 6. Provided that the town votes in the affirmative on Article 4 of this Warrant, to see if the town will transfer from the new high school account of 1931 to the Soldiers' Relief Account, the sum of \$4,000.00 or to see what action the town will take in the matter, agreeable to the petition of the Board of Selectmen, Director of Soldiers' Relief and Town Accountant.

ART. 7. Provided that the town votes in the affirmative on Article 4 of this Warrant, to see if the town will transfer from the new high school account of 1931, to the Tax Title Account the sum of \$750.00 or to see what action the town will take in the matter, agree to the petition of Tax Collector and Town Accountant.

ART. 8. Provided that the town votes in the affirmative on Article 4 of this Warrant, to see if the town will transfer from the new high school account of 1931, to the reserve account the sum of \$2,000.00, or to see what action the town will take in the matter, agreeable to the petition of the Finance Committee.

ART. 9. To see if the town will vote to appoint a committee of not less than three nor more than five citizens, one of whom shall be a member of the School Committee, to investigate and consider the matter of providing increased accommodations in the present high school building and the estimated cost thereof, said committee to report as soon as possible and in any event not later than the Annual Town Meeting of 1932, with its findings and recommendations and to cause to be inserted in the Warrant for the meeting at which it is to report suitable articles to enable such meeting to act upon its recommendations; or to see what action the town will take in the matter, agreeable to the petition of the Town Accountant.

ART. 10. To see if the town will vote to petition the General Court for such legislation as will enable the matter of the choice of a site for any proposed school building to be voted upon by the voters at large voting in their several precincts by referendum or otherwise and that the Board of Selectmen be directed and empowered to draft a bill for such legislation and present the same to the General Court for enactment, agreeable to the petition of the Town Accountant.

ART. 11. To see if the town will vote to instruct the Board of Selectmen to pay wages of \$3.00 per day to men applying

for work in connection with the unemployment relief program, agreeable to the petition of the Finance Committee.

ART. 12. To see if the town will appropriate a sum of money or issue bonds sufficient to repair the sidewalks on Jackson street, or to see what action the town will take in the matter agreeable to the petition of Annie G. Raddin and others.

ART. 13. To see if the town will vote to rescind the action taken March 30, 1931, under Article 24 of the Warrant for the Annual 1931 Town Meeting or to see what action the town will take in the matter, agreeable to the petition of Frank F. Humphries and others.

ART. 14. To see if the town will vote to rescind the action taken March 30, 1931 under Article 26 of the Warrant for the Annual Town Meeting or to see what action the town will take in the matter agreeable to the petition of Frank F. Humphries and others.

ART. 15. To see if the town will vote to rescind the action taken April 2, 1931, under Article 27 of the Warrant for the Annual Town Meeting, or to see what action the town will take in the matter agreeable to the petition of Frank F. Humphries and others.

ART. 16. To see if the town will vote to rescind the action taken on July 13, 1931, under Article 7 of the Warrant for the Special Town Meeting held on that date, or to see what action the town will take in the matter agreeable to the petition of Frank F. Humphries and others.

ART. 17. To see if the town will vote to appropriate and raise by borrowing or by transfer from surplus or by transfer unexpended schoolhouse construction funds or otherwise, a sum not to exceed \$180,000.00 for the purpose of erecting an addition to the present High School Building and to provide said addition with new and original equipment, or to see what action the town will take in the matter agreeable to the petition of Frank F. Humphries and others.

ART. 18. To see if the town will vote to appoint a committee of five citizens, one of whom shall be a member of the

School Committee, to have full charge of all matters relating to the construction of an addition to the present High School Building and to provide new and original equipment for said addition, and said Committee shall have the full authority to bind the town in all contracts and obligations which they may deem necessary and expedient to enter into in connection with said work in a sum not to exceed \$180,000.00 or to see what action the town will take in the matter agreeable to the petition of Frank F. Humphries and others.

ART. 19. To see if the town will vote to purchase, or take by right of eminent domain for school purposes the following described land: Lot A-24 on Plan 1018 on file in Assessors' Office, Saugus, Mass., containing 4.36 acres, or to see what action the town will take in the matter, agreeable to the petition of Charles B. McDuffee and others.

ART. 20. To see if the town will vote to appropriate for the purpose of carrying out the provisions of Article 19, of this Warrant, the sum of \$3,437.50 or to see what action the town will take in the matter, agreeable to the petition of Charles B. McDuffee and others.

ART. 21. To see if the town will vote to amend the vote taken under Article 24 of the Warrant for the Annual Town Meeting of 1931 so as to read as follows: Voted: That the town appropriate three hundred thirty thousand dollars (\$330,000.00) for the purpose of acquiring, by purchase or right of eminent domain, a lot of land bordering on Central and Denver streets, known as the Unity Camp Site, containing about four and thirty-six one hundredths ($4.36/100$) acres, shown as Lot A-24 on Plan 1018 on file in the Assessors' Office, Saugus, Mass., and for the erection thereon of a New High School Building, and to provide the said building with new and original equipment and that of said amount thirty thousand dollars (\$30,000.00) shall be raised out of the current year's tax levy and three hundred thousand dollars (\$300,000.00) by borrowing and the Town Treasurer is hereby authorized, with the approval of the Selectmen, to issue therefor three hundred thousand dollars (\$300,000.00) bonds of the town under Chapter 265 of the Acts of 1930, agreeable to the petition of Charles B. McDuffee and others.

ART. 22. To see if the town will vote to purchase or take by right of eminent domain, for school purposes, a lot of land bordering on Central and Denver streets, known as the Unity Camp Site, containing about four and thirty-six one hundredths (4.36/00) acres, shown as Lot A-24 on Plan 1018 on file in the Assessor's Office, Saugus, Mass., and to provide the money that transfers be made from the following appropriations:

Purchase of land, Southerly Side of Main street, \$2,000.00.

\$1,437.50 from the unexpended balance of Woodbury avenue Permanent Construction Appropriation of 1929, or to take any action in relation thereto, agreeable to the petition of Charles B. McDuffee and others.

ART. 23. To see if the town will rescind the actions taken under Articles 26 and 27 of the Warrant for the Annual Town Meeting of 1931 whereby it was voted to acquire by right of eminent domain or by purchase, for school purposes, of a parcel of land on the Southerly side of Main street, for which purpose an appropriation of two thousand dollars (\$2,000.00) was voted, or act anything in relation thereto, agreeable to the petition of Charles B. McDuffee and others.

ART. 24. To see if the town will instruct the Moderator to appoint a committee of five citizens to have full charge of all matters relating to the erecting and construction of the New High School Building, and that they shall be empowered to bind the town in such contracts and agreements pertaining to and incidental to, as may be required, for the construction of said building, under petition of Giles S. Bryer and others.

ART. 25. To see if the town will vote to accept that portion of Pearson street, not now accepted, a distance of about 400 feet, in accordance with plan and specifications on file with the Town Clerk, from the junction of Pearson and Jasper streets to the portion now accepted, making it a public way in its entirety, or to see what action the town will take in the matter, agreeable to the petition of Herman Hancock and others.

ART. 26. To see if the town will appropriate the sum of \$6,364 to build or rebuild a barn on the Town Infirmary property, said amount to be transferred from the Town Infirmary Barn Fire Insurance account, or to see what action the town

will take in the matter, agreeable to the petition of the Board of Public Welfare.

ART. 27. To see if the town will appropriate the sum of \$2,500 to lay or relay water mains on Main street, said amount to be transferred from the Town Infirmary Barn Fire Insurance account, or to see what action the town will take in the matter, agreeable to the petition of the Board of Public Welfare.

ART. 28. To see if the town will vote to transfer the sum of \$1,800 from the School Salaries Appropriation to the General School Appropriation or to see what action the town will take in the matter, agreeable to the petition of the School Committee.

ART. 29. Provided that the town votes in the affirmative on Article 4 of this Warrant, to see if the town will transfer from the new High School Account of 1931 to the Water Maintenance Account the sum of \$2,000 or to see what action the town will take in the matter, agreeable to the petition of the Board of Selectmen.

ART. 30. To see if the town will vote to transfer \$430 from the unexpended balance of the Truck Tire Purchase Appropriation to the Highway Appropriation for the purpose of cleaning catch basins and re-conditioning trucks, agreeable to the petition of the Board of Selectmen.

You are hereby directed to serve this Warrant, by posting attested copies thereof at the usual places seven days, at least, before the time of holding said meeting, and to distribute copies as provided by the by laws at least four days before.

HEREOF, FAIL NOT, and make due return of this Warrant, with your doings thereon, to the Town Clerk, at the time and place of said meeting.

Given under our hands and Town Seal this fifth day of October, A.D. nineteen hundred and thirty-one.

GEORGE QUARMBY,
JOHN C. PITMAM,
HARRY WOODWARD,

Board of Selectmen.

A true copy. Attest.

W. CHARLES SELICK,

Constable.

TOWN CLERK

To Walter A. Wilson, Town Clerk.

Town Meeting Members from Precinct 8 held a meeting at the Town Hall, Monday evening, November 2, 1931, at 7.30 o'clock, to fill the vacancy caused by the departure of Tom D. Emmett from the town.

Frank F. Humphries was elected chairman of the meeting and Samuel Brown, Secretary.

Ballots were cast with the result that 11 ballots were received by John R. Cormack and 10 by John W. Murray. Mr. Cormack was declared elected and a notice sent to Walter A. Wilson, the Town Clerk, to that effect.

There were 21 members present.

Signed

FRANK F. HUMPHRIES,

Chairman.

SAMUEL BROWN,

Secretary.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

To Walter A. Wilson, Town Clerk of Saugus, Mass.

I, the undersigned, hereby accept my election as Town Meeting Member from Precinct 8, as above elected.

JOHN R. CORMACK.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

SPECIAL TOWN MEETING

November 2, 1931.

The meeting was called to order by Moderator Frank P. Bennett, Jr., at 8.10 o'clock P.M.

The salute to the Flag was given.

The following tellers were appointed and sworn:—Charles Wilson, Daniel M. Radford, Harry W. Merrill, Chester F. Cross.

ARTICLE I

REPORT OF COMMITTEES

The Finance Committee report was tendered at this time.

REPORT OF THE FINANCE COMMITTEE TO THE
SPECIAL TOWN MEETING

November 2, 1931

Alexander S. Addison, *Chairman*Paul A. Haley, *Secretary*

Charles E. Stillings

Bertrand D. Westendarp

Edward Gibbs, Jr.

Charles T. Anderson

Frederick R. Sharp

Frank F. Humphries

BY PRECINCTS

Precinct 1. Bertrand D. Westendarp

Precinct 2. Paul A. Haley

Precinct 3. Frederick R. Sharp

Precinct 4. Edward Gibbs, Jr.

Precinct 5. Charles E. Stillings

Precinct 6. Charles T. Anderson

Precinct 7. Alexander S. Addison

Precinct 8. Frank F. Humphries

The Finance Committee tenders herewith its report to the Representative Town Meeting on the articles in the Warrant

for the Special Town Meeting called for Monday evening, November 2.

The Finance Committee has devoted considerable time, study, and effort to the various articles, and presents their recommendations to the Town Meeting in the belief that they represent the need of the town.

The Committee calls to the attention of the citizens of the town that the tax rate has been declared and that no further appropriations may be legally made. There is no amount in surplus which may be drawn upon for the necessary expense of the town between now and the close of the fiscal year. With the exception of the \$30,000 appropriated for a High School building and \$7,500 appropriated for the construction of Woodbury avenue in 1930 there are no unexpended balances which may be utilized at this time.

The Committee believes that the great and crying needs in the Warrant are those concerning unemployment, public welfare, and soldiers' relief. These are problems which must be faced and for which adequate funds must be provided.

A keen and careful study of the Warrant and the report of the Finance Committee is urged upon all members of the Representative Town Meeting. We are faced with a situation which must be remedied. The best thought of the community is needed to cope with it.

Neighboring communities are in dire distress. Excessive borrowing, coupled with the unusual expenditures brought on by the depression, have brought them to the stoop of bankruptcy. Financial wisdom in the past has preserved Saugus from their fate. The Committee urges upon all citizens of the town the necessity of using keen judgment, economy and clear thinking in the government of the town throughout these perilous days.

Saugus has an admittedly high tax rate. It has, however, one of the lowest funded debts of any community in the State. By dropping our appropriations we can reduce the tax rate. Many communities are not so fortunate.

No eye is so keen that it can pierce the darkness ahead and predict how long present economic conditions will continue. Let us carefully budget the needs of Saugus so that however rigid the future we shall weather the gale. Relief must be given where needed. Those in dire distress must be afforded aid to carry them over. But let us not feel that the town should support us rather than we support the town. We cannot relieve those in distress by raising their taxes. We must relieve them by curtailing expenditures and resting on the oars until the crisis is past and the sun again breaks through the clouds.

Can we approach this Town Meeting in the spirit of what is best for the town, abolish sectionalism, cut our cloth to fit our coat, and rather than be guided by the wild harangues of demagogues listen to the sober thought of those working for the best interests of the town?

ARTICLE II

This is the request of the Board of Selectmen for a bond issue of \$27,500 for unemployment work during the remainder of the year.

The Selectmen desire to spend this money on two separate projects. They are as follows:

(1) Elimination of cement-lined pipes and the creation of a direct water line to the standpipe on Lincoln avenue. For this purpose \$25,000 would be spent.

(2) Elimination of cement-lined pipes along the route of the new Main street road. The estimated cost of completing this work is \$2,500.

The Finance Committee is heartily in favor of the spirit of this work. There is no question but what the town must supply unemployment relief work for the remainder of the year. All indications point to a bitter winter both from the point of view of weather and economic conditions and the town must take all steps possible to afford relief to its needy citizens.

The majority of the Finance Committee, however, cannot agree with the recommendation of the Board of Selectmen that

the need is urgent for tearing up Lincoln avenue. The town has spent nearly \$100,000 in the construction of this road. There are only a few short sections where the surface is bad. To tear up this road in the winter months will mean that the street will be ruined and the town will be forced to come back at a future meeting and make a heavy appropriation to construct a street surface. Despite the claims of the Superintendent of Public Works that he will be able to replace the street in as good condition as formerly, the Finance Committee is forced to the opinion that this has never been done in the past and it seems improbable that it would be accomplished in the future. If this job is to be attacked at all, it should be done during the warmer months of the year.

MORE BENEFITS

Of the estimated \$25,000 which it would cost to lay this line of pipe, \$14,000 would be all that would accrue to the benefit of the unemployed. The cost of the pipe is estimated at \$11,000.

The Finance Committee suggests that the \$25,000 be expended either in laying proper drainage systems in various parts of the town or in relaying water mains on side streets where the damage to the surface will not be excessive. The Committee is informed by the Superintendent of Public Works that drainage pipe can be purchased at 25 per cent of the cost of water mains. This would mean that the cost of pipe were the town to spend \$25,000 in drainage would be less than \$3,000 and \$22,000 would be available for actual unemployment relief instead of \$14,000.

The Finance Committee again wishes to stress that it does not oppose unemployment relief. It is a necessary evil which the town must reckon with in this crisis.

The Finance Committee, then, by majority, with Mr. Edward Gibbs, Jr., in the negative, disapproves of this article.

ARTICLE III

Request of the Board of Selectmen for a transfer of \$2,000 from the the sum appropriated to purchase land for the new

High School on the Town Farm site for the purpose of providing work for the unemployed cutting wood, said work to be done under the direction of the Tree Warden.

The Finance Committee finds that there is considerable dead wood and many trees in the town's woods which should be removed. This seems a proper time to give employment to men cutting the wood and hauling it to the town garage. The Board of Public Welfare declares that they will give out the wood instead of coal to those in need of fuel and thereby save the town a considerable amount of money. This is, the Finance Committee finds, a job in which the overhead is slight. Mr. Thomas E. Berrett, Tree Warden, has agreed to donate his services in supervising the work, and estimates that an appropriation of about \$75 will be needed for axes and other equipment. The remainder of the appropriation will be devoted to compensation of the men employed.

The Finance Committee unanimously recommends that this article be approved.

ARTICLE IV

Request of the Finance Committee and Town Accountant for rescinding of the vote of the Annual Town Meeting appropriating \$330,000 for a new High School building.

It becomes increasingly obvious as time passes that it is a virtual impossibility to construct a High School this year. Apparently the only High School acceptable to the town as a whole would be one perched on wheels and moved about the town at will. The town has already spent a considerable sum of money in referenda and it would be questionable whether this step should not be taken at this time aside from the economic angle involved.

The Finance Committee, however, finds that there is a much more serious angle to the case than the question of locating a school. In actuality the town is fortunate to have this credit on its books for it represents virtually the only amount which the town may now spend for the necessities of its government. The tax rate has been declared and no further appropriations are possible. The State House frowns upon bond issues for ordinary governmental expenses and but for this available \$30,000

already created in the tax levy, the town would indeed be in a precarious position financially between now and the first of the year.

NEEDED FOR WELFARE

The Board of Public Welfare, faced with the hardest year in its history, will require \$20,000 additional to complete the year. Its funds are virtually exhausted and the Finance Committee has been unable to slash the Board's estimate of \$20,000. The law requires that Saugus feed its poor and provide clothing and lodging for the needy. It must be done and the \$20,000 must be provided.

The Department of State Aid and Soldiers Relief finds itself in the same position. The director must have \$4,000 to complete the year.

The Finance Committee is not retreating in the slightest from its stand that the town needs additional High School facilities. It does believe, however, that it will be impossible to do anything this year and recommends that this article be approved by the Limited Town Meeting.

ARTICLE V

Request of the Board of Public Welfare for a transfer of \$20,000 for welfare costs for the remainder of the year.

The Finance Committee wishes again to call to the attention of the citizens the rising tide of welfare expenses. The Board was provided at the first of the year with an appropriation of \$50,000. Another \$20,000 will be necessary to complete the year. This is, however, a need which must be met, and the Finance Committee approves the article.

ARTICLE VI

Request of the Department of State Aid and Soldiers' Relief for an appropriation of \$4,000 to complete the year.

This is another appropriation which cannot be side-stepped. The Finance Committee again approves the article.

ARTICLE VII

Request of the Tax Collector for a transfer of \$750 from the High School account for the Tax Title account.

This will complete the expenses of the Tax Title account for the year. The expense this year has been abnormal due to the large number of people who have been unable to pay their taxes. This necessitates a taking by the town and the recording of the proper papers.

As an unavoidable expenditure, the Finance Committee recommends this article.

ARTICLE VIII

Request of the Finance Committee for a transfer of \$2,000 from the High School account to the reserve fund.

The Finance Committee made this request in an attempt to avoid another Special Town Meeting in December. There is no certainty that the \$20,000 provided for the Board of Welfare and the \$4,000 for the Soldiers' Relief Department will be ample. At the end of the year there are always many small accounts which need balancing. The Finance Committee has already exhausted its reserve fund in caring for the town's needs to the present time.

The committee finds, however, upon investigation, that funds for the reserve fund can only be provided at the Annual Town Meeting. It would appear that the town will have to chance a Special Town Meeting later to care for many small balances, or else allow them to go over as unpaid bills.

The committee, therefore, recommends that this article be indefinitely postponed.

ARTICLE IX

Request for an investigation of the possibility of providing increased housing at the present High School.

This is not a financial article and requires no recommendation by the Finance Committee.

ARTICLE X

Request for legislation on the school question by the General Court.

The same situation exists as in Article 9 and the Finance Committee makes no recommendation.

ARTICLE XI

Request of the Finance Committee that the compensation of unskilled men working for the town in connection with unemployment relief projects be set at \$3 per day.

Although the Finance Committee has voted to place this article in the Warrant for the consideration of the Limited Town Meeting, the committee is deadlocked on the question of recommending its adoption. Chairman Alexander S. Addison, Edward Gibbs, Jr., Charles E. Stillings, and Secretary Paul A. Haley are recorded in favor. In the negative are recorded Frederick R. Sharp, Frank F. Humphries, Bertrand D. Westendarp and Charles T. Anderson.

REPORT OF THOSE IN FAVOR

During the past year Saugus has done more to aid its unemployed than any surrounding community. If the appropriation requested in the present Warrant are made available, the town will have expended \$115,000 in this worthy cause. Concededly the results from a material point of view have been negligible. The town has aided many citizens of the community but the return on the expended dollar has been so slight that if the cost of repairing the streets ruined by this work were to be taken into consideration, there would be practically nothing to place on the profit side of the ledger.

Yet the citizens of the town have willingly shouldered this burden and will doubtless do so again for the relief of those in want. The feeling of the undersigned, however, is that the time has come to demand that the unemployed of the town return a reasonable amount of work for the money invested.

At the present time they are receiving \$4.80 a day—the compensation of the regular employes of the town, who have been

on the job for years in many cases, are experienced and hardened to the work. To place green, unskilled men, many of them physically incapable of doing the work, into a water ditch and pay them the wages of competent men, is, we believe, toying with the taxpayers' dollars.

We ask in all fairness how many members of the Limited Town Meeting are averaging \$4.80 a day. We ask how long a corporation would allow a situation to continue whereby green hands received the compensation of men skilled to the task. With nothing but the kindest of feeling toward the unemployed of the town, we feel that it is our duty, as sworn officers of the community, to attempt in all ways possible to conserve the money paid by citizens of the town in taxes. How can we assist those in need by raising their taxes? How can we bring about a lower tax rate when such conditions are allowed to continue?

NOT A WAGE CUT

We deny emphatically statements that the proposal to pay the men \$3.00 a day constitutes a wage cut. Last year the men worked three days in three weeks for a total stipend of \$14.40. During the other two weeks when other crews were at work, they received aid from the Board of Public Welfare without doing work of any nature for it. We propose this year to work them five days a week in every two weeks. They will receive \$15 for their five days' work. It will then be necessary for them, as was true last year, to go to the Board of Public Welfare for the second week's allotment. This averages \$9 a week per family. In some cases it is more. In other cases it is less. Assuming, however, that the worker receives \$9 for the second week, he will receive \$24 for five days' work. In some cases, where the family is large, he will receive \$15 the second week, so that his total receipts will be \$6 a day for every day in the water ditch. Is this a wage reduction?

Last year, we are informed, men worked for the town in preference to taking other work. They were receiving \$4.80 a day from the town and preferred this to employment at less

money elsewhere. One man even got a leave of absence from his regular work to take employment from the town.

We seriously question the amount of work which these men accomplished. Many citizens have reported the state of affairs as they have seen them during the past year. They are known to all and need no explanation here.

OTHER COMMUNITIES

In the state of New York unemployed men are receiving 30 cents an hour for their services. On the state mosquito job carried on during the past summer the rate was 50 cents for digging in the muck and mire of the marshes. In Springfield a committee has been formed which attempts to find employment for men at a standard rate of 40 cents an hour.

The director of the New York project declares, "The pay should be just large enough to keep the men from want and not large enough to make them want to continue to work for the state when other opportunities present themselves." We believe that there is meat in this statement.

Let us not call this a wage cut! The town of Saugus is not hiring men. We shall continue to pay our regular men the same rate as before. We, as citizens of the town, are creating a job for the relief of those in need. Hundreds of citizens of the town are not receiving \$4.80 in their pay envelopes today. If these men are in need of work, they should be willing to give the town five days a week in return for enough to tide them over. It is time that the tax payers of the town received a return on their investment.

There is still another side to the question. It is estimated that less than \$14,000 of the \$25,000 to be appropriated will be expended for labor. Will not \$14,000 go further at the rate of \$3 a day and benefit more men than it will at the rate of \$4.80. The decision lies in the hands of the voters of Saugus. Let us consider from all angles and decide the question aside from the point of view of petty politics.

ALEXANDER S. ADDISON, *Chairman*.
PAUL A. HALEY, *Secretary*.
EDWARD GIBBS, JR.
CHARLES E. STILLINGS.

REPORT OF THOSE OPPOSED

We the undersigned members of the Finance Committee, although entirely in accord with our colleagues in a realization of the need for a policy of strict business like economy in all departments of town government, for a paring down of nearly all budgets, a curtailing of expenditures, and the recommendation of appropriations to the Town Meeting Members of only those things, which are equitable, fair and necessary, to the welfare of the community as a whole.

And it is with this thought in mind that we cannot and do not subscribe to the policy of a proposed differential in the payment of wages for similar work on the part of employees, thereby producing a condition whereby the permanent and semi-permanent men will receive \$4.80 per day and the so-classified unemployed \$3 per day, a differential of \$1.80 per day for the same grade of work.

We believe this to be a non-constructive and demoralizing policy, one of discrimination, un-American, and unfair to the taxpayers and employees alike, and in its discrimination simply intensifying expenses and problems of the Board of Public Welfare.

Discrimination breeds discontent, dissatisfaction, and is certainly not conducive to the best efforts or efficiency of either class of employees.

It is our opinion that the proposed differential in the rate of payment will merely add to the problems of the taxpayers in providing for the unemployed. Likewise to the unemployed preference committee and certainly to the supervisory force connected with the Public Works Department or any other department where their services are required.

We submit that in fairnees to those who make unemployment relief work possible — the taxpayers — that there exists a joint responsibility between supervision and employees to those who pay the bills. A fair day's work for fair day's pay.

FREDERICK R. SHARP,
FRANK F. HUMPHRIES,
CHARLES T. ANDERSON,
BERTRAND D. WESTENDARP.

ARTICLE XII

Request of Miss Annie G. Raddin and others for an appropriation for sidewalk repairs on Jackson street.

Recognizing the need of sidewalk repairs on Jackson street, the Finance Committee is unable to recommend this article. There is no appropriation available and the town cannot appropriate money after the tax rate has been declared.

The Finance Committee recommends indefinite postponement of this article.

ARTICLE XIII

Request that the Town Meeting vote relative to the High School be rescinded.

The Finance Committee has already reported on this matter in a previous article.

ARTICLE XIV

Request for rescission of the article calling for the purchase of land for the Town Farm High School site.

The Finance Committee has already reported on this matter in a previous article.

ARTICLE XV

This is a request for rescission of another of the school articles.

The Finance Committee has already acted.

ARTICLE XVI

This, too, has reference to the rescission of votes pertaining to the construction of the High School.

The Finance Committee has already covered this subject in previous articles.

ARTICLE XVII

Request of Frank F. Humphries and others for a bond issue of \$180,000 for the construction of an addition to the present High School.

The Finance Committee is of the opinion that this article is not legally drawn and that it would not meet with the approval of the bonding company. The majority of the committee feels that this entire proposition can well be postponed until Spring.

The majority of the committee, with Mr. Frank F. Humphries dissenting, recommends that this article be indefinitely postponed.

ARTICLE XVIII

Request for the appointment of a committee to act under the preceding article.

Being a non-financial article, there is no necessity for a ruling by the Finance Committee.

ARTICLES XIX and XX

Request of Rev. Charles B. McDuffee and others for a transfer of \$3,437.50 for the purpose of taking land commonly known as the Unity Camp site for the purpose of erecting a High School building.

Mr. McDuffee has failed to appear before the Finance Committee to explain this matter and has sent none of the various proponents. The Finance Committee, therefore, has been unable to listen to the arguments of those who favor the proposition.

The committee has, however, on previous occasions gone into the merits of the case. The committee believes that it will be impossible to erect a school this year. If the Town Meeting follows the recommendation and request of the Finance Committee under Article 4, there will be no funds available for the construction of a building.

SHOULD POSTPONE

The Finance Committee is of the opinion that it is getting too late in the year to start such a building. The stirring political battle which has been waged for the past six months has prevented the town from starting the construction of a new High School and has brought upon the School Department the necessity of

prolonging for another year the two-platoon system. Winter is now on the way and the entire project should, the committee feels, be postponed until Spring. But the unfortunate part of the entire matter is that the town has no alternative but to postpone the construction of the school. The needs of the Board of Public Welfare and Soldiers' Relief Division are pre-eminent. Acute as our school situation may be, we must care for the town's needy, and there is no other means available than to absorb the \$30,000 appropriated for the new High School building. To take any other action would be to fly into the face of fate.

The Finance Committee, therefore, recommends that this article be indefinitely postponed.

ARTICLE XXI

Request of Rev. Charles B. McDuffee and others for an appropriation of \$330,000 to build the High School on the Unity Camp site.

The Finance Committee has discussed this matter sufficiently under the preceding article. This is an article which would make the money appropriated for the Town Farm site available for the Unity Camp plot. As stated before, the money is urgently needed for the welfare needs of the town.

The Finance Committee unanimously recommends that this article be indefinitely postponed.

ARTICLES XXII and XXIII

Request of Rev. Charles B. McDuffee for the purchase of land for the new High School.

This is similar to Articles 19 and 20.

The Finance Committee does not recommend the adoption of either of these articles for reasons previously stated.

ARTICLE XXIV

Request of Giles S. Bryer and others for the appointment of a committee to build the new High School.

Being a non-financial article, the Finance Committee has no jurisdiction.

ARTICLE XXV

Request for the acceptance of Pearson street.

This is a non-financial article, and the Finance Committee has no jurisdiction.

ARTICLE XXVI

Request of the Board of Public Welfare for an appropriation of \$6,364 to rebuild the Town Infirmary barn.

This request follows the recent serious fire which destroyed the new barn at the Town Infirmary.

Were the town to continue in the milk business, the erection of a new barn would be necessary. There seems to be no reason, however, why this should be done. The Limited Town Meeting last year expressed itself pointedly on this question and refused an appropriation to purchase additional cows when the majority of those at the farm were condemned by the State. The Finance Committee pointed out at that time that the town was losing money year after year by maintaining a milk business at the farm and that the system should be abolished.

The Committee calls to the attention of the members of the Limited Town Meeting that no better time to discontinue an unprofitable business exists than the present. It wishes also to call to the attention of the townspeople that the town is putting itself in competition with many local taxpayers who are entitled to consideration. It is ridiculous for the town to expend additional funds to rebuild a barn when municipal funds are lost year after year in the business of producing milk at the farm.

The Finance Committee is of the opinion that the present cellar should be housed over as a temporary expedient—the estimated cost of which is only \$200—and the town should get out of the milk business at once.

The Finance Committee, therefore disapproves of this article.

ARTICLE XXVII

Request of the Board of Selectmen for a transfer of \$2,500 from the Town Infirmary Barn Fire Insurance receipts for the purpose of laying water main on Main street.

The Board of Selectmen find that they must lay considerable additional water mains on Main street in the path of the new road as a result of the action of the Commonwealth in changing the grade of the road. As the town has already embarked on this policy and has spent considerable money on the job, it would appear wise to complete the project. In view of the difficulty in getting the State to continue the road beyond the circumferential highway, no opposition should be laid in their path.

The Finance Committee recommends that this transfer be made.

ARTICLE XXVIII

Request of the School Committee for a transfer of \$1,800 from school salaries appropriation to the general school appropriation.

The School Committee finds itself with a balance of \$1,800 in its salary budget and a deficit of that amount in the general budget. This is merely for the purpose of balancing the two budgets.

The Finance Committee recommends that the transfer be made.

ARTICLE XXIX

Request of the Board of Selectmen for a transfer of \$2,000 from the new High School account to the water maintenance account.

The Water Maintenance Department has at the present time a balance of less than \$4.00 with some two months of the year to complete. It is obvious that the department must have funds.

The Finance Committee is convinced that this transfer must be made.

ARTICLE XXX

Request of the Board of Selectmen for a transfer of \$430 from the balance of the appropriation for the purchase of truck tires to the Highway Department.

This is a case where the Board of Selectmen were able to purchase new tires for the trucks for less than the amount appropriated. The Highway Department, however, has not a sufficient balance to complete the year, and the board requests that the small balance be transferred.

The Finance Committee recommends that this transfer be made.

ARTICLE II

Request for a bond issue of \$27,500 for unemployment relief.

Voted, To indefinitely postpone 102 to 25.

ARTICLE III

Laid on the table.

ARTICLE IV

Voted, That the town rescind its action under Article 24 of the Annual Town Meeting Warrant, whereby the town did vote to raise \$30,000 from the 1931 tax levy and \$300,000 by borrowing for the purpose of erecting and equipping a new High School building. Yes 99. No 38.

ARTICLE V

Voted, That the sum of \$20,000 be transferred from the new High School account to the Welfare Department.

ARTICLE VI

Voted, That the sum of \$4,000 be transferred from the new High School account of 1931 to the department of Soldiers' Relief.

ARTICLE VII

Voted, That the sum of \$750 be transferred from the new High School account of 1931 to the Tax Title account.

ARTICLE VIII

Voted, To indefinitely postpone.

ARTICLE IX

Voted, That the Moderator appoint a committee of five citizens, one of whom shall be a member of the School Committee, to investigate and consider the advisability of providing increased accommodations in the present High School building and the estimated cost therefor, said committee to report as soon as possible and in any event not later than the Annual Town Meeting of 1932 with its findings and recommendations and to cause to be inserted in the Warrant for the meeting at which it is to report suitable articles to enable such meeting to act upon the recommendations.

ARTICLE X

Voted, To petition the General Court for such legislation as will enable the matter of the choice of a site for any proposed school building to be voted upon by the voters at large voting in their several precincts by referendum or otherwise, and that the Board of Selectmen be directed and empowered to draft a bill for such legislation and present the same to the General Court for enactment.

ARTICLE XI

The following motion was defeated by a roll-call vote giving 59 in favor and 98 opposed :

“Voted, That is the sense of the Limited Town Meeting that the Board of Selectmen compensate unskilled men applying for work in connection with unemployment projects at the rate of \$3 per day.”

PRECINCT ONE

Fred C. Cheever Yes, Arthur D. Hitchings Yes, George I. Hull Yes, Gordon C. Marr, George A. McCarrier No, Thomas P. Parsons, Henry A. B. Peckham Yes, W. Charles Sellick No, Charles Wilson No, Clarence M. Davis No, Walter S. Dyer No, Edwin M. Holmes No, Jesse W. Lambert Yes, Frank N. Lendall Yes, John F. McCullough, Jr., Welcome W. McCullough, Frederick L. Sawyer Yes, Harry F. Wentworth Yes, Bertrand

D. Westendarp No, Timothy J. Bannon, Thomas E. Berrett No, George H. Durgin No, Elmer R. Emmett, John G. Holmes No, Henry A. McCullough No, Lawrence E. Day No, Charles M. Sweeney, Russell P. Gray No, Vincent J. McGilvray, Jr. No.

Yes 8. No 14.

PRECINCT TWO

William J. Bateman Yes, Benjamin Q. Belonga No, George H. Flockton, Jr., Yes, Priscilla Flockton, Charles E. Flynn Yes, Ernest A. Hodgdon, Leslie E. Parsons Yes, Charles B. Pugsley, Harry T. Turner, Nathan F. Chapman No, Robert J. Maher, Russell R. Peterson, Samuel A. Phinney Yes, Angelo Rossetti, Fred B. Swett No, Edward E. Walker Yes, John Willis White No, C. Carroll Cunningham No, Paul A. Haley Yes, Charles H. L. Kahler, Charles M. O'Connor No, Kenneth A. Larkin, Richard J. Spencer, Charles W. Turner, Chauncey V. Whittredge, George Wood.

Yes 7. No 6.

PRECINCT THREE

Esther A. Borjeson Yes, Charles A. Charles Yes, George W. Gale, George F. Gosselin No, Herbert G. Hatch Yes, John W. Hitchings Yes, William E. Ludden, Yes, Daniel M. Radford Yes, William E. Snow, Yes, Frederick B. Willis No, Arthur R. Armstrong No, Dorothy J. Eyre, Bertram C. Farnham No, Isabella J. Griswold, Joseph A. Lambert, Mabel I. Nelson, Kaler A. Perkins Yes, Charles L. Putney, Yes Frederick R. Sketchley No, Charles E. Thrasher Yes, Frederick H. Griswold Yes, Terrence J. McTague, Herbert B. Newhall Yes, Walter L. C. Niles Yes, Frederick R. Sharp No, William T. Allan No, Dexter G. Pratt No, Henry F. Gayron, Jr. No, Stanley W. Hatch Yes, Sanford S. Searles No.

Yes 14. No 10.

PRECINCT FOUR

Irene W. Bennett Yes, George H. Blood, Russell Clucas, Charles W. Gibbs, Edward Gibbs, Jr. Yes, Charles W. Hanson Yes, Horace C. Ramsdell No, Frank B. Sloan Yes, Crawford H. Stocker No, Crawford H. Stocker, Jr., Ethel L. Gibbs, Walter S. Hamilton No, Angelina S. Hayden Yes, Bessie I. Neale No, Frank Reppucci, Marion P. Russell Yes, Waldo B.

Russell Yes, Sydney Smith, Ernest F. Tarbox, Virginia E. Woodward No, Mabel L. Carter, Chester F. Cross No, Bertram E. Dexter, Harold P. Rice No, Newell V. Bartlett, John S. Cashen No, Fred L. Hawkes No, Leonard C. Maxwell, Edwin A. Rich, Jr., Lewis E. Richardson Yes.

Yes 8. No 9.

PRECINCT FIVE

Frank H. Coburn Yes, Arthur L. Hawkes No, Ernest W. Homan, John N. Mader Yes, Harry W. Merrill Yes, Robert G. Pike No, Charles E. Stillings Yes, Roswell W. Abbott No, George B. Conley No, Arthur Lee Homan Yes, Martha R. Merrill Yes, Lucy F. Stillings Yes, Edward W. Wilson, Joseph E. Wormstead, Howard F. Kelly Yes, Oren O. Bentley, Otto F. Persson, Charles Wayne Traver, Harold J. Coburn No, Rosanna M. Gauthreau No, A. Willard Moses, No.

Yes 8. No 7.

PRECINCT SIX

Andrew B. Britt Yes, Washington L. Bryer No, Agnes B. Dodge No, Charles F. Estes George A. Foster, Charles E. Light No, W. Ernest Light, Lewis O. Stocker Yes, Iona E. Britt, Joseph G. Fisher No, William Huggins, No, George W. Lambert, Albert J. Mandeville, George N. McKay No, Flora L. Russell No, Charles T. Anderson No, Elizabeth H. Anderson No, Charles C. DeFranzo No, W. George Greenlay No, Oswald C. Anderson No, Raymond E. Morrison No, Benjamin H. Pingree Yes, William S. Rockhill No.

Yes 3. No 14.

PRECINCT SEVEN

Alexander S. Addison Yes, Roger P. Beckman Yes, George H. Mason No, Herbert P. Mason No, Charles B. McDuffee, William R. Snow, J. Arthur Raddin No, Lewis P. Sanborn, John Walkey, James B. Allen, No, Winifred F. Curtis, No, Norman D. Hatch, Howard C. Heath Yes, John B. Lang Yes, Mortimer H. Mellen Yes, Alfred T. Pitman, Lester T. Poole No, Walter L. Butler Yes, Frederick J. England Yes, Harry T. Nish Yes, Maria E. Smith No, Sarah A. Curtis, Ashton F. Davis No, Willis T. Dean Yes, Arthur A. Pitman No.

Yes 9. No 10.

PRECINCT EIGHT

Stanley Anderson No, Nellie G. Blair No, Giles S. Bryer Yes, John P. Chesley No, Russell E. Chesley No, Tom D. Emmett, Frank O. Gatchell No, Walter W. Hanson No, Frank F. Humphries No, Edward O. Roy, Alton S. Benson No, Raymond P. Chesley No, Minnie R. Drinkwater Yes, Frank L. Green No, David W. Hanson No, John Husler, Walter F. Leeman, Elsie C. Pickering, Harold A. Smiledge No, Otto W. Thomas No, Samuel Brown No, James Entwistle, Violet Humphries No, Charles B. Pickering, Arthur B. Randall No, Laurence F. Davis No, William C. Humphries, Edgar H. MacDougall, Daniel B. Murphy No, Chester B. Hicks No.

Yes 2. No 19.

EX-OFFICIIS

Tony A. Garafano, C. F. Nelson Pratt No, Frank P. Bennett No, Walter A. Wilson No, George H. Quarmby No, John C. Pitman No, Harry Woodward No, Harold E. Dodge No, George H. Ames No, Lewis J. Austin, Herbert L. Robinson No, George C. Nicholson.

Yes 0. No 9.

At this time the Moderator appointed the following committee under Article 9:—J. Arthur Raddin, Chairman, Harry F. Wentworth, Walter S. Hamilton, Mortimer H. Mellen, George F. Gosselin.

ARTICLE XII

Voted, To indefinitely postpone.

ARTICLE XIII

Voted, To indefinitely postpone.

ARTICLE XIV

Voted, To indefinitely postpone.

ARTICLE XV

Voted, To indefinitely postpone.

ARTICLE XVI

Voted, To indefinitely postpone.

ARTICLE XVII

Voted, To indefinitely postpone.

ARTICLE XVIII

Voted, To indefinitely postpone.

ARTICLE XIX

Voted, To indefinitely postpone. Yeas 104. Nays 21.

ARTICLE XX

Voted, To indefinitely postpone.

ARTICLE XXI

Voted, To indefinitely postpone.

ARTICLE XXII

Voted, To indefinitely postpone.

ARTICLE XXIII

Voted, To take Article 3 from the table.

Voted, To lay Article 3 on the table.

Voted, To rescind the action taken under Articles 26 and 27 of the Warrant for the Annual Town Meeting of 1931 relative to the purchase of land for school purposes.

ARTICLE III

Voted, That the sum of \$2,000 be and the same hereby is appropriated said sum to be transferred from the balance of the appropriation made by the Annual Town Meeting under Article 27, for the purchase of land for school purposes, to the Tree Warden's Department.

ARTICLE XXIV

Voted, To indefinitely postpone.

ARTICLE XXV

Voted, That the town accept that portion of Pearson street not now accepted, a distance of about 400 feet, in accordance

with plan and specifications on file with the Town Clerk, from the junction of Pearson and Jasper streets to the point now accepted, making it a through way in its entirety.

ARTICLE XXVI

Voted, To indefinitely postpone.

ARTICLE XXVII

Voted, That the town appropriate the sum of \$2,500 to lay or relay water mains on Main street, said sum to be transferred from the Town Infirmary Barn Fire Insurance Account.

ARTICLE XXVIII

Voted, That the sum of \$1,800 be transferred from the school salary account to the general school account.

ARTICLE XXIX

Voted, That the sum of \$2,000 be transferred from the new High School account to the Water Maintenance account.

ARTICLE XXX

Voted, That the sum of \$430 be transferred from the truck tire purchase account to the Highway account.

The Town Meeting adjourned at 10.35 o'clock, all business of the meeting being completed.

A true copy. Attest :

WALTER A. WILSON,

Town Clerk.

Report of the Town Accountant

To the Honorable Board of Selectmen:

GENTLEMEN,—In accordance with law I hereby submit the following reports for the year ended December 31, 1931.

RECEIPTS

General Revenue

Taxes

Current Year

Polls	\$8,132 00	
*Old age assistance . .	4,298 00	
Personal and real . .	298,574 49	
	<hr/>	\$311,004 49

Previous Years

1929 personal	\$746 70	
1930 polls	154 00	
1930 real and per- sonal	178,503 12	
	<hr/>	179,403 82

Motor Vehicle Excise Taxes

1929	\$175 77	
1930	3,088 05	
1931	17,137 52	
	<hr/>	20,401 34
Tax titles redeemed and sold		29,853 83
Certificates and deeds		273 04

From the Commonwealth

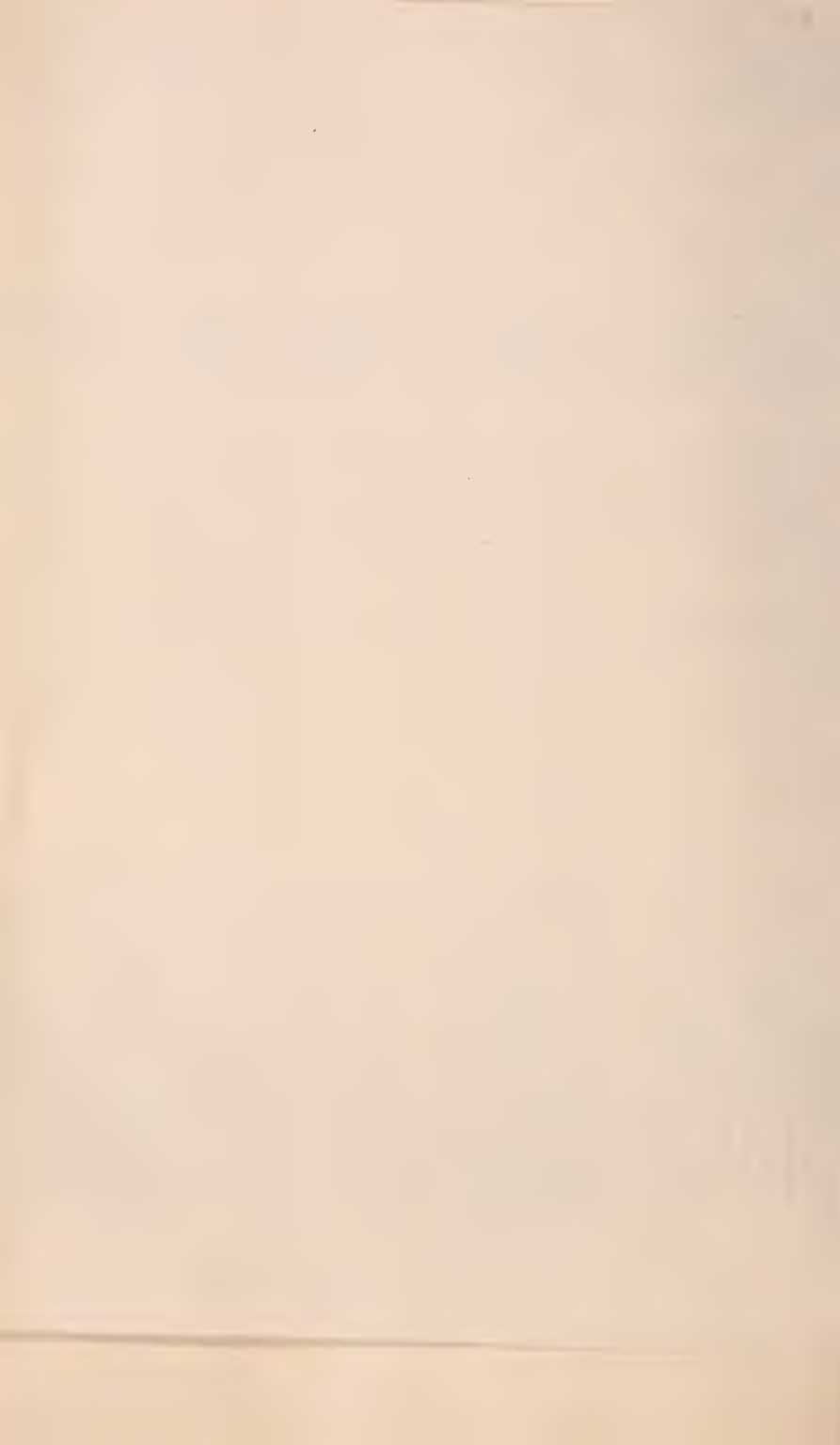
Corporation taxes . .	\$8,331 62	
Income tax	69,560 33	
Gasoline tax	5,203 38	
Refunds of State taxes	85 50	
	<hr/>	83,180 83

Carried forward,

\$624,117 35

* Includes State Abatement \$190.00

				Source	Other Credits	Amend.	Expenditures	Reverting to Surplus	Carried over to 1931
GENERAL GOVERNMENT:									
Finance Committee		\$975 00		\$178 50			\$1,151 58	\$1 92	
Selectmen's Department		3,310 00		100 00			3,340 86	78 19	
Accountant's Department		2,560 00		300 00	Refunds,	\$9 05	2,860 00	2,826 47	33 53
Treasurer's Department		2,917 50		75 00			2,992 50	2,989 13	3 37
Registration Town Notes		70 00					70 00	36 00	34 00
Collector's Department		5,500 00		220 00	Refunds,	37 12	5,757 12	5,661 69	95 43
Tax Title Expenses (two appropriations)		2,000 00		2,053 79	Tr. from New H. S.	750 00	4,803 79	4,616 48	187 31
Assessors' Department		7,605 00		150 00			7,755 00	7,748 83	6 17
Town Counsel		750 00			1932, Tax Levy	275 00			
					1932, to unpaid bills	08	1,025 00	971 70	53 22
Town Clerk's Department		900 00		124 00			1,024 00	1,022 96	1 04
Election and Registration Department		2,000 00		2,500 00			4,500 00	4,484 14	15 86
Town Hall		4,518 00		50 00			4,568 00	4,567 46	54
Public Works Department (Administration)		6,054 00			Refunds,	3 33	6,057 33	6,056 88	45
Engineers Department		2,280 00					2,280 00	2,187 69	92 11
Planning Board		200 00					200 00	173 14	26 86
Board of Appeals		200 00					200 00	198 17	1 83
PROTECTION OF PERSONS AND PROPERTY:									
Police Department		30,743 20					30,743 20	30,500 00	243 20
Constable		100 00					100 00	100 00	
Fire Department:									
Chief's Salary		2,500 00					2,500 00	2,500 00	
Men's Salaries		22,132 50					22,132 50	21,601 04	531 46
Superintendent Fire Alarm		400 00					400 00	400 00	
Departmental Expenses		8,186 00			Refunds,	8 33	8,194 33	8,063 69	130 64
Hydrant Service		500 00					500 00	500 00	
Forest Warden		350 00					350 00	333 41	16 59
Inspector of Buildings		1,305 00					1,305 00	1,230 20	74 80
Sealer of Weights and Measures		1,110 00					1,110 00	1,101 59	8 41
Safety Committee		500 00					500 00	403 71	96 29
Gypsy Moth Control		5,000 00			Refunds,	9 60	5,009 60	5,008 35	1 25
					Refunds,	9 60			
Tree Warden Department		1,200 00		55 00	Tr. land New H. S.	2,000 00	3,264 60	3,264 50	10
HEALTH AND SANITATION:									
Health Department		5,030 00					5,030 00	5,028 62	1 38
Vital Statistics		100 00					100 00	86 50	13 50
Inspector of Plumbing		1,500 00		150 00	Refunds,	200 00	1,850 00	1,705 60	144 40
Inspector of Milk and Dairies		300 00					300 00	300 00	
Inspector of Animals		785 00					785 00	784 86	14
Ashes and Garbage Disposal		7,900 00					7,900 00	7,900 00	
HIGHWAYS AND BRIDGES:									
Highways		15,000 00		465 00	Refunds,	226 12	16,121 12	16,117 43	3 69
Surface Treatment of Roads		4,000 00			Tr. from Truck Tires	430 00	4,000 00	4,000 00	
Fences		500 00			Refunds,	22 47	522 47	520 24	2 23
Tar Sidewalks, Repairs		750 00					750 00	749 85	15
Knowles Avenue Drainage		1,000 00					1,000 00	998 58	1 42
Lawndale Avenue		2,000 00					2,000 00	1,995 15	4 85
Central Street Drainage		600 00					600 00	599 53	47
Auburn and Jasper Street		600 00					600 00	600 00	
Adams Avenue Drain				125 00			125 00	90 39	34 61
Cleaning Catch Basins		500 00					500 00	497 51	2 49
Street Signs		300 00					300 00	299 30	70
Truck Tires		1,500 00			Tr. to Highways	(430 00)	1,070 00	1,069 76	24
Street Cleaning		1,000 00					1,000 00	1,000 00	
Auto for Superintendent		800 00					800 00	800 00	
Ford Truck		550 00					550 00	535 00	15 00
Cement Mixer		1,200 00					1,200 00	1,185 00	15 00
Compressor		2,600 00					2,600 00	2,600 00	
Mountain Avenue—Lincoln Avenue Drain	\$3,606 39	300 00		50 62			3,957 01	3,956 91	10
Municipal Garage Repairs	1 23						1 23		1 23
Woodbury Avenue Perm. Construction	7,971 20						7,971 20		7,971 20
Main and Howard Perm. Construction	7,410 50	7,500 00			Reem't, fr. Co., St.	19,310 30	34,220 80	30,756 45	3,464 35
Cliffondale Square Reconstruction	144 46	3 500 00					3,644 46	3,644 44	02
Essex Street Culvert	194 83						194 83		194 83
Saugus Centre Drainage	635 96						635 96	516 64	119 32
Sidewalks and Curbs	721 39	12,000 00					12,721 39	12,721 35	04
Sidewalk Lincoln Avenue			330 00				330 00	329 98	02
Snow and Ice		7,000 00					7,000 00	6,985 21	14 79
Traffic Lights Walnut and Broadway			1,000 00				1,000 00		1,000 00
Traffic Lights Essex and Broadway			1,000 00				1,000 00		1,000 00
Street Lighting		14,594 00					14,594 00	13,676 26	917 74
Sewerage		5,000 00					5,000 00	38 50	4,961 50
CHARITIES AND SOLDIERS RELIEF:									
Public Welfare and Old Age Assistance		50,000 00			Reem't fr. Co., St.	20,000 00	70,212 12	61,110 48	9,101 64
Infirmary		8,691 00			Refunds,	212 12	8,691 00	7,141 09	1,549 91
State Aid		1,300 00					1,300 00	1,300 00	
Soldiers' Burial		200 00					200 00	200 00	
Soldiers' Relief		15,000 00		500 00	Refunds,	10 00			
					Tr. from New H.S.	4,000 00	19,510 00	19,508 95	1 05
EDUCATION AND LIBRARIES:									
New High School		30,000 00			Tr. to P. Wel.	(20,000 00)	3,250 00	3,250 00	
					Tr. to S. Relief	(4,000 00)			
					Tr. to W. Main	(2,000 00)			
					Tr. to Tax Titles	(750 00)			
School Department Salaries		186,008 00			Tr. to Schools	1,800 00	184,208 00	183,693 04	514 96
Schools—Expenses		29,070 00			Tr. fr. Sch. Salaries	1,800 00			
					Refunds,	88 40	30,958 40	30,958 35	05
School Repairs		8,605 00			Refunds,	112 04	8,717 04	8,504 25	212 79
Repair Sweetser School Roof			1,000 00				1,000 00	725 00	275 00
Trade School Tuition		1,500 00					1,500 00	977 98	522 02
Library		7,580 00					7,580 00	7,563 64	16 36
Library Addition		6,950 00					6,950 00	6,444 92	505 08
Income Wilson Fund	90 97				Interest,	91 38	182 35		182 35
RECREATION AND UNCLASSIFIED:									
Unpaid Bills:									
Assessors		32 50					32 50	32 50	



Brought forward,

\$624,117 35

From County

Dogs licenses . . . \$1,998 51

From Cities and Towns

Lynn water shed tax 754 61

Fines and Licenses

Court fines . . . \$590 00

Junk licenses . . . 40 00

Pool licenses . . . 71 00

Grove licenses . . . 5 00

Theatre licenses . . . 30 00

Victualers licenses . . . 24 00

Pedlars licenses . . . 50 00

Miscellaneous . . . 45 00

855 00

Total General Revenue

627,725 47

Special Assessments

Gypsy moth 1930 . . . \$115 90

Gypsy moth 1931 . . . 363 43

\$479 33

Sidewalks 1931-A . . . \$1,844 65

Sidewalks 1931-B . . . 433 72

2,278 37

Total Special Assessments

2,757 70

Old deposit in Central

Nat'l Bank, Lynn,

Mass., returned .

29 75

COMMERCIAL REVENUE**General Government**

Fees

Town Clerk . . . \$432 15

Tax Collector . . . 19 02

\$451 17

Rent

Town Hall . . . \$210 00

Legion Hall . . . 1 00

Old Town Hall . . . 10 00

221 00*Carried forward,*

\$672 17 \$630,512 92

Brought forward,

\$672 17 \$630,512 92

Protection of Persons and Property

Police Department

Junk \$9 60

Fire Department

Miscellaneous 2 50

Gypsy Moth Department

Private work 8 03

Fees and Permits

Sealer of Weights
and Measures 103 66
Building Inspector, 221 00

 344 79
Health

Fees and Permits

Plumbing Inspector, \$290 00
Inspector of milk and
cattle 120 00

 \$410 00
Tuberculosis reimburse-
ment

982 13

Individuals reimburse-
ments

22 50

Dental clinic

158 75

Alcohol permits

26 00

 1,599 38
Highway

Sale of junk \$25 00

Private work 135 10

 160 10
Carried forward,

 \$2,776 44 \$630,512 92

Brought forward, \$2,776 44 \$630,512 92

Charities

Board of Public Welfare

State reimbursements, \$6,511 42

Cities and towns

reimbursements . 2,515 56

Individual reimburse-

ments . . . 11 00

9,037 98

Town Infirmary,

Produce . . \$436 31

Milk . . . 1,504 22

Stock . . . 377 16

Wood . . . 7 00

Board . . . 45 00

Miscellaneous . 24 00

2,393 69

Soldiers Benefits

State Reimbursements

Military Aid . . \$50 00

State Aid . . 877 00

Veterans Exemptions, 779 45

1,706 45

Education

Tuition State Wards . \$1,026 56

Vocational Education, 497 42

Miscellaneous . . 7 82

1,531 80

Library

Fines . . . 44 00

Cemetery

Sale of Lots and Graves, \$1,465 00

Care of Lots and Graves

Care . . . 3,219 18

Interment fees . 1,398 00

Foundations . . 433 62

6,515 80

Carried forward,

\$24,006 16 \$630,512 92

Brought forward,

\$24,006 16 \$630,512 92

Water Department

Meter Rates . . .	\$31,316 87
Fixture Rates . . .	1,243 62
Maintenance . . .	6,181 36
Turn ons . . .	54 00
Hydrants . . .	500 00
Summonses . . .	19 80
Recording . . .	5 00

 39,320 65

Total Commercial Revenue

 63,326 81
Interest

On bank balances . . . \$871 01

On Taxes

Tax Titles redeemed	\$1,912 72
On 1929 tax . . .	129 94
On 1930 tax . . .	5,414 04
On 1931 tax . . .	319 68
On 1929 Motor tax	17 12
On 1930 Motor tax	126 33
On 1931 Motor tax	67 76
Sidewalk . . .	5 57

 7,993 16

On trust funds . . . 91 38

 8,955 55
Agency and Trust**Cemetery**

Perpetual care . . . \$2,210 00

Water Department

Water service deposits, 3,560 00

 5,770 00
Municipal IndebtednessTemporary loans in
anticipation of taxes

 505,000 00
Carried forward,

 \$1,213,565 28

Brought forward, \$1,213,565 28

Insurance Indemnities

Infirmary barn fire 7,964 00

Reimbursements

Highways

County . . . \$9,655 15

Commonwealth . . . 9,655 15

19,310 30

Refunds

Selectmen . . . \$9 05

Tax Collector . . . 37 12

Public Works Department . . . 3 33

Fire Department . . . 8 33

Public Welfare . . . 206 62

Schools . . . 200 44

Highways . . . 428 11

Gypsy Moth Department . . . 9 60

Plumbing Inspector . . . 200 00

Cemetery . . . 7 46

Soldiers' Relief . . . 10 00

Old age assistance . . . 5 50

Tree Warden . . . 9 60

1,135 16

\$1,241,974 74

Cash balance January 1, 1931, 26,719 29

\$1,268,694 03

EXPENDITURES

1931

Legislative

Finance Committee

Secretary . . .	\$250 00
Clerical . . .	23 00
Printing . . .	520 08
Delivering reports .	50 00
Stationery and postage	30 04
Engineering services	178 46
Furniture . . .	100 00

 \$1,151 58

Planning Board

Secretary . . .	\$25 00
Clerical . . .	15 00
Dues . . .	15 00
Travelling expenses,	11 00
Printing . . .	91 25
Stationery and postage	1 19
Maps . . .	14 70

 173 14

Board of Appeals

Secretary . . .	\$150 00
Stationery and postage	48 17

 198 17
General Government

Selectmen's Department

Salary Chairman .	\$450 00
Salaries other Selectmen,	659 98
Secretary . . .	375 00
Director Soldiers' Relief . . .	400 00
Transportation of Director of S. R.	150 00

 Carried forward, \$2,034 98

 \$1,522 89

<i>Brought forward,</i>	\$2,034 98	\$1,522 89
Stationery and postage	86 29	
Printing and advertising	245 28	
Telephone . . .	430 61	
Delivering Warrants	66 00	
Furniture . . .	284 00	
Cleaning vault . .	100 00	
Illuminating . . .	45 00	
All other . . .	48 70	
	<hr/>	3,340 86

Accountant's Department

Salary of Accountant	\$1,100 00	
Clerical	844 70	
Tax Collector's Audit	564 95	
Stationery and postage,	65 89	
Printing and advertising,	197 25	
Telephone	51 68	
All other	2 00	
	<hr/>	2,826 47

Treasurer's Department.

Salary of Treasurer	\$750 00	
Clerical	1,441 00	
Stationery and postage,	210 33	
Printing and advertising,	10 15	
Telephone	46 17	
Bonds	282 50	
Insurance	123 48	
Office equipment . .	122 00	
All other	3 50	
	<hr/>	2,989 13

Registration of Town Notes

Fees	36 00
----------------	-------

Collector's Department

Salary of Collector	\$1,200 00	
Committing	39 00	
Clerical	2,386 25	
Stationery and postage,	778 41	
	<hr/>	
<i>Carried forward,</i>	\$4,403 66	\$10,715 35

Brought forward, \$440,366 \$10,715 35

Printing and advertising,	157	50	
Bonds	568	00	
Insurance . . .	154	80	
Office equipment .	248	35	
Office repairs . .	55	00	
Equipment . . .	30	90	
Binding	39	25	
All other	4	23	
			5,661 69

Assessors' Department

Assessors' salary .	\$1,200	00	
Deputies	1,200	00	
Clerical	4,136	63	
Stationery and postage,	122	43	
Printing and advertising,	531	06	
Traveling expense .	150	00	
Telephone	39	96	
Searching records,	368	75	
			7,748 83
Unpaid bills . . .			32 50

Law Department

Salary of Counsel .	\$600	00	
Claims	310	00	
Survey	48	28	
Photographs . . .	10	50	
Fees	3	00	
			971 78
Unpaid bills . . .			48 28

Town Clerk

Salary of Clerk . .	\$500	00	
Clerical	158	51	
Stationery and postage,	81	90	
Printing and advertising,	228	20	
Insurance	5	00	
Binding	35	00	
Office repairs . . .	7	20	
All other	7	15	
			1,022 96

Carried forward, \$26,201 39

Brought forward, \$26,201 39

Election and Registration

Registrars . . .	\$650 00	
Precinct Officers . .	1,648 00	
Police . . .	192 00	
Clerical . . .	185 50	
Stationery and postage, .	59 78	
Printing and advertising, .	1,346 95	
Posting warrants . .	109 00	
Rent . . .	62 00	
Erecting and cart- age of booths . .	194 30	
Equipment . . .	21 95	
All other . . .	14 66	
	<hr/>	4,484 14

Tax Titles

Deeds	\$2,548 63	
Printing and adver- tising	1,181 25	
Registering	689 60	
Searching records . .	180 25	
Clerical	16 75	
	<hr/>	4,616 48

Town Hall

Janitor	\$1,642 50	
Assistants	225 25	
Fuel	737 70	
Light	596 93	
Supplies	230 65	
Repairs	510 93	
Curtain	500 00	
Equipment	116 00	
Water	5 00	
All other	2 50	
	<hr/>	4,567 46

Public Works Depart- ment

Superintendent . .	\$2,955 15	
Clerical	2,436 00	
	<hr/>	
<i>Carried forward,</i>	\$5,391 15	\$39,869 47

<i>Brought forward,</i>	\$5,391 15	\$39,869 47	
Stationery and postage	144 19		
Printing and advertising	49 00		
Telephone	401 74		
Office, equipment and repairs	70 47		
All other	33		
	<hr/>	6,056 88	
Engineer's Department			
Engineer's salary	\$1,403 80		
Assistants	536 80		
Clerical	30 00		
Equipment	158 15		
Supplies	57 39		
All other	1 75		
	<hr/>	2,187 89	
Total for General Government		<hr/>	\$48,114 24

Protection of Persons and Property

Police Department

Salary of Chief (res-

ignation) \$1,806 56

Patrolmen 20,041 00

Special police 2,394 74

Matron 100 00

Pensions 1,707 18

Stationery and postage 317 95

Printing and advertising 44 75

Telephone 1,673 20

Repairs to autos

and motor cycles, 341 59

Gasoline and oil 291 16

Ford sedan and cycle 948 50

Equipment for men 412 94

Traveling expenses, 16 50

Fuel 64 00

Carried forward, \$30,160 07

\$48,114 24

<i>Brought forward,</i>	\$30,160 07		\$48,114 24
Typewriters . . .	97 80		
Office equipment and repairs . . .	54 45		
Other repairs and maintenance . . .	153 61		
Medical attention . . .	3 00		
Laundry . . .	7 57		
Luncheons . . .	23 50		
	<hr/>	\$30,500 00	
Unpaid bills . . .		161 35	
Constable			
Salary		100 00	
Forest Warden			
Salary of Warden . . .	\$100 00		
Services at fire . . .	205 75		
Equipment	27 66		
	<hr/>	333 41	
Superintendent of Fire Alarm			
Salary		400 00	
Chief of Fire Department			
Salary		2,500 00	
Firemen			
Salary		21,601 04	
Hydrant Service			
Water		500 00	
Fire Department			
Clerk	\$50 00		
Engineers	275 01		
Call men	1,473 50		
Substitutes	1,320 50		
Services at fire . . .	28 80		
Work on hydrants . . .	59 40		
	<hr/>	<hr/>	<hr/>
<i>Carried forward,</i>	\$3,207 21	\$56,095 80	\$48,114 24

Brought forward, \$3,207 21 \$56,095 80 \$48,114 24

Equipment and repairs

to apparatus . . .	2,635 88
Gas and oil. . . .	201 62
Repairs to alarm boxes	843 29
Equipment for men	159 90
Maintenance of building	151 66
Bedding	9 00
Laundry	90 93
Fuel	263 00
Light	205 99
Telephone	142 35
Printing and advertising,	16 20
Stationery and postage	14 75
Freight and express .	15 81
Water	10 00
Use of bells	50 00
Luncheons	14 10
All other	32 00

8,063 69

Sealer of Weights and Measures

Salary of Sealer . .	\$880 00
Use of automobile . .	120 00
Labor	2 40
Telephone	23 80
Stationery and printing,	42 88
Equipment	29 51
Sign	3 00

1,101 59

Unpaid bills 27 50

Inspector of Buildings

Salary of Inspector,	\$1,000 00
Stationery and printing,	13 75
Telephone	45 00
Use of automobile . .	150 00
Office equipment . .	21 45

1,230 20

Carried forward, \$66,518 78 \$48,114 24

<i>Brought forward,</i>	\$66,518 78	\$48,114 24
Gypsy Moth		
Superintendent . . .	\$1,450 50	
Labor	2,536 80	
Stationery and printing,	15 05	
Insecticide	286 40	
Hardware and tools,	235 80	
Gasoline	4 50	
Teams	154 50	
Use of automobile . .	251 04	
Rent	71 33	
All other	2 43	
	<hr/>	5,008 35
Tree Warden		
Superintendent . . .	\$266 70	
Labor	2,464 20	
Trees	203 00	
Hardware and tools,	65 55	
Teams	209 00	
Telephone	38 11	
All other	17 94	
	<hr/>	3,264 50
Total for Protection to		
Persons and Property,		74,791 63

Health and Sanitation

Health Department

Salaries Board of

Health	\$1,127 49
Clerk	470 10
Stationery and postage	23 34
Printing and advertising	36 00
Telephone	66 49
Use of automobile . .	60 00
Tuberculosis board	
and treatment . . .	2,435 10
Medicine and medi-	
cal attention	184 10
Dental clinic	407 00

Carried forward, \$4,809 62

\$122,905 87

<i>Brought forward,</i>	\$4,809 62	\$122,905 87
Inspection of slaught-		
ering	20 ⁰⁰ 00	
Buring dead dogs		
and cats	174 00	
Moving	10 00	
All other	15 00	
	<hr/>	\$5,028 62
Unpaid bills		1,289 50
Vital Statistics		
Births	\$32 75	
Deaths	53 75	
	<hr/>	86 50
Inspector of Plumbing		
Salary of Inspector,	\$1,400 00	
Use of automobile . .	300 00	
Telephone	5 60	
	<hr/>	1,705 60
Inspector of Milk		
and Dairies, Salary		300 00
Inspector of Animals and Cattle		
Salary of Inspector,	\$600 00	
Use of automobile . .	150 00	
Telephone	28 61	
Stationery and postage	6 25	
	<hr/>	784 86
Ashes and Garbage		
Garbage	\$4,900 00	
Ashes	3,000 00	
	<hr/>	7,900 00
Total for Health and		
Sanitation		<hr/>
		17,095 08
	Highways	
General Highway		
Labor	\$8,866 70	
Broken stone and		
gravel	1,450 77	
	<hr/>	
<i>Carried forward,</i>	\$10,317 47	\$140,000 95

Brought forward, \$10,317 47 \$140,000 95

Equipment and repairs,	1,271 85	
Pipe and cement .	465 37	
Coal and wood .	127 82	
Tarvia and oil .	1,903 59	
Light	10 60	
Gasoline and oil .	744 30	
Automobile repairs,	242 03	
Signs	30 65	
Freight	33 54	
Printing and adver-		
tising	50 50	
Sidewalks and curbs,	315 12	
Fences	67 30	
Clifftondale square .	387 11	
Rent of equipment,	50 00	
Right of way . .	50 00	
Chemicals . . .	36 18	
Registration of auto-		
mobiles	14 00	
	<hr/>	\$16,117 43
Unpaid bills . .		759 98

Main Street Construction

Contract . . .	\$30,258 41	
Labor	235 66	
Frames and grates,	198 18	
Advertising . .	62 90	
All other . . .	1 30	
	<hr/>	30,756 45

Clifftondale Square

Contract . . .	\$3,602 89	
Sidewalk . . .	35 05	
Advertising . .	6 50	
	<hr/>	3,644 44

Resurfacing Streets

Labor	\$458 94	
Asphalt	2,705 32	
Sand	835 74	
	<hr/>	4,000 00

Carried forward, \$55,278 30 \$140,000 95

<i>Brought forward,</i>	\$55,278 30	\$140,000 95
Adams Avenue Repairs		
Pipe	90 39	
Street Cleaning		
Labor	\$969 80	
Equipment	30 20	
	<hr/>	1,000 00
Cleaning Catch Basins		
Labor	\$388 74	
Repairs to equipment,	46 90	
Repairs to automobile,	29 47	
Bricks	32 40	
	<hr/>	497 51
Lincoln and Mountain Avenue Drain		
Labor	\$2,278 37	
Pipe	1,362 77	
Sand and cement .	67 69	
Lumber	11 22	
Oil	18 50	
Equipment and repairs	197 36	
Rent of equipment	21 00	
	<hr/>	3,956 91
Lawndale Avenue Drain		
Labor	\$805 02	
Pipe	67 19	
Sand and gravel .	445 11	
Bricks and cement .	64 20	
Gasoline and oil .	81 09	
Equipment and repairs,	12 84	
Repairs to truck .	61 60	
Asphalt	407 03	
Freight express .	25	
Sign	12 81	
Coal and wood .	38 01	
	<hr/>	1,995 15
<i>Carried forward,</i>	\$62,818 26	\$140,000 95

Brought forward,

\$62,818 26 \$140,000 95

Knowles Avenue Drain

Labor . . .	\$585 24
Pipe . . .	384 80
Sand and gravel . .	18 38
Equipment . . .	3 16
All other . . .	7 00

 998 58

Jasper and Auburn Street Drain

Labor . . .	\$424 74
Pipe . . .	155 77
Oil and gasoline . .	8 00
Lumber . . .	4 49
Freight . . .	1 50
All other . . .	5 50

 600 00

Central Street Drain

Labor . . .	\$448 76
Grates . . .	10 62
Bricks . . .	55 90
Equipment and repairs,	42 45
Gasoline and oil . .	41 80

 599 53

Saugus Center Drain

Labor . . .	\$403 77
Pipe and cement . .	74 03
Gasoline and oil . .	38 84

 516 64

Fences

Labor . . .	\$61 40
Paint . . .	100 70
Lumber . . .	167 05
Cable . . .	101 56
Gravel . . .	8 00
Repairs to truck . .	46 77
Gasoline . . .	27 54
All other . . .	7 22

 520 24
Carried forward,

 \$66,053 25 \$140,000 95

<i>Brought forward,</i>	\$66,053 25	\$140,000 95
Street Signs		
Signs	\$167 03	
Labor	31 20	
Lumber	55 20	
Hardware	39 32	
Paint	6 55	
	<hr/>	299 30
Automobile for Public Works Dept.	800 00	
Truck for Highway Dept.	535 00	
Cement mixer	1,185 00	
Air compressor	2,600 00	
Truck tires	1,069 76	
Sidewalks		
Contract—Central street	\$664 95	
Labor	8,402 87	
Cement	1,501 01	
Sand, stone and cinders,	809 57	
Steel and lumber	568 08	
Equipment and repairs	423 81	
Gasoline and oil	86 69	
Truck repairs	13 25	
Advertising	12 50	
Freight	2 70	
Sod	147 44	
Rent of equipment	50 00	
Frames and grates	25 68	
Fees	10 00	
All other	2 80	
	<hr/>	12,721 35
Sidewalk Lincoln Avenue		
Labor	\$183 67	
Cement	94 35	
Sand, stone and cinders	49 06	
All other	2 90	
	<hr/>	329 98
<i>Carried forward,</i>	\$85,593 64	\$140,000 95

<i>Brought forward,</i>	\$85,593 64	\$140,000 95
Tar Sidewalk Repairs		
Contract . . .	\$605 25	
Labor . . .	97 80	
Patching material .	40 00	
Advertising . .	5 00	
Truck repairs .	1 80	
	<hr/>	749 85
Unpaid bills . .		309 84
Snow and Ice		
Labor . . .	\$5,756 26	
Equipment and repairs . .	638 98	
Sand and salt .	336 61	
Gasoline and oil .	222 36	
Luncheons . .	15 25	
Expressing . .	1 50	
Coal and wood .	14 25	
	<hr/>	6,985 21
Unpaid bills . .		84 35
Street lighting . .		13,676 26
Unpaid bills . .		260 05
Sewer Commission		
Office equipment .	\$33 50	
Stationery and postage . .	5 00	
	<hr/>	38 50
Total for Highways,	<hr/>	107,697 70

Charities**Board of Public Welfare**

Salaries, Overseers,	\$899 98
Clerical . .	1,126 71
Investigator . .	1,034 00
Appraising . .	18 00
Stationery and postage,	326 82
Printing and advertising . . .	14 00

Carried forward, \$3,419 51

\$247,698 65

<i>Brought forward,</i>	\$3,419 51	\$247,698 65
Telephone . . .	69 72	
Old age assistance .	3,733 50	
Cash	22,198 50	
Rent	714 55	
Groceries and provisions . . .	17,657 87	
Coal and wood .	3,718 18	
Medicine and medical attention .	450 79	
Dry goods, clothing and shoes . .	960 07	
Board and care .	1,133 62	
State institutions .	1,869 10	
Other institutions .	316 00	
Cities and towns .	4,777 07	
Moving	25 00	
Office equipment .	67 00	
	<hr/>	\$61,110 48
Unpaid bills . . .		4,286 28

Infirmery

Superintendent .	\$1,200 00
Labor	1,154 00
Telephone . . .	49 28
Expressing . . .	1 85
Groceries and provisions . . .	1,336 13
Dry goods, clothing and shoes . .	172 85
Furniture . . .	31 00
Medicine and medical attention . .	96 74
Laundry	6 02
Fuel and light .	470 62
Stock	460 00
Grain and feed .	1,104 37
Equipment and repairs . . .	665 79
Automobile repairers,	20 29

Carried forward, \$6,768 94 \$65,396 76 \$247,698 65

<i>Brought forward,</i>	\$6,768 94	\$65,396 76	\$247,698 65
Gasoline and oil . . .	54 80		
Water	26 81		
Seed	44 93		
Advertising	8 25		
Insurance	61 40		
Burial	100 00		
All other	75 96		
	<hr/>	7,141 09	
Soldiers' Benefits			
State Aid		1,300 00	
Soldiers' Relief			
Cash	\$9,998 90		
Groceries	5,203 21		
Fuel and light . . .	1,731 70		
Rent	691 00		
Medicine and medical attendance	504 45		
Dry goods, clothing and shoes	338 64		
Board and care . . .	133 00		
Labor	384 00		
Moving and transportation	493 70		
Plumbing	15 60		
Tools	14 75		
	<hr/>	19,508 95	
Unpaid bills		1,084 69	
Total for Charities,		<hr/>	94,431 49

Education and Libraries**School Salaries**

Superintendent . . .	\$3,572 00		
Teachers	159,469 07		
Janitors	15,467 47		
Clerical	2,029 00		
Nurse	1,496 00		
Physicians	1,100 00		
Matron	409 50		
Attendance officer . .	150 00		
	<hr/>	183,693 04	

Carried forward, \$183,693 04 \$342,130 14

Brought forward,

\$183,693 04 \$342,130 14

School General Expenses

Stationery and post-

age . . . \$358 17

Printing and adver-

tising . . . 189 15

Telephones . . . 700 32

Diplomas . . . 66 45

Water . . . 343 40

Transportation

Pupils . . . 3,562 50

Teachers . . . 426 64

Janitors' supplies . . . 521 67

Census . . . 102 08

Books . . . 6,927 34

Supplies . . . 5,179 62

Coal and wood . . . 7,705 30

Electricity and gas, . . . 1,566 30

Tuition . . . 1,360 66

Support of truants, . . . 516 28

Periodicals . . . 6 40

Expressing . . . 48 21

Milk . . . 20 00

Manual training

supplies . . . 160 02

Music . . . 155 47

Furniture and equip-

ment . . . 779 68

Glass . . . 33 40

Repairs . . . 218 93

Medicine . . . 4 36

All other . . . 6 00

30,958 35

Unpaid bills . . .

260 21

School Repairs

Carpentry . . . \$3,807 57

Plumbing . . . 2,432 44

Painting . . . 1,251 10

Shades and glass . . . 243 03

Carried forward,

\$7,734 14 \$214,911 60 \$342,130 14

<i>Brought forward,</i>	\$7,734 14	\$214,911 60	\$342,130 14
Electrical . . .	185 23		
Masonry . . .	160 00		
Water service . .	194 28		
Drain	170 55		
All other	60 05		
	<hr/>	8,504 25	
Unpaid bills . . .		167 21	
Sweetser School roof repairs,		725 00	
Trade School tuition,		977 98	
Total for Education,		<hr/>	225,286 04

Libraries

Librarian . . .	\$1,440 00
Assistants . . .	1,251 39
Books	3,056 12
Periodicals . . .	114 75
Bindings	456 90
Fuel	242 83
Light	91 61
Stationery and postage,	53 35
Telephone . . .	34 93
Janitors	519 96
Janitors' supplies .	26 35
Water	41 54
Repairs	48 82
Cartage of books . .	42 11
Equipment	116 46
Dues	26 52

7,563 64

Library Addition

Contract	\$5,519 86
Architect	331 04
Labor	140 50
Furniture and equipment,	419 92
All other	33 60

6,444 92

Unclassified

Insurance

Fire	\$3,868 77
Workmen compensation	1,893 37

Carried forward, \$5,762 14

\$581,424 74

<i>Brought forward,</i>	\$5,762 14	\$581,424 74
Automobile . . .	324 00	
Boiler . . .	569 16	
	<hr/>	\$6,655 30
Playgrounds		
Loam and fill . .	\$1,032 63	
Care of grounds .	422 55	
Labor . . .	343 85	
Instructors . .	440 00	
Equipment and repairs . . .	1,014 27	
Buildings . . .	210 00	
Advertising . .	24 59	
Survey . . .	40 00	
Trucking . . .	25 00	
All other . . .	28 55	
	<hr/>	3,581 44
Burying dogs . .		54 00
Safety Committee		
Signs . . .	\$302 08	
Labor . . .	78 00	
Paint . . .	12 80	
All other . . .	10 83	
	<hr/>	403 71
Unpaid bills . .		2 25
Legion Building repairs		19 86
Essex County Tubercu- losis Hospital .		6,028 85
Tax Title Validity		
Legal . . .	\$1,905 00	
Stationery and postage,	21 96	
Printing . . .	71 00	
	<hr/>	1,997 96
Town Report		
Printing . . .	\$1,962 80	
Distributing . .	100 00	
	<hr/>	2,062 80
<i>Carried forward,</i>		<hr/>
	\$20,806 17	\$581,424 74

<i>Brought forward,</i>	\$20,806 17	\$581,424 74
Registering Old Water		
Liens	300 00	
Wishnewsy judgment	380 00	
Greenleaf judgment .	500 00	
Migdula judgment .	185 00	
McLean judgment .	120 00	
Fiske judgment . .	750 00	

Repairs old Town Hall

Contract . . .	\$1,662 00	
Labor	168 00	
Material, etc. .	162 62	
Heating plant .	1,500 00	
	<hr/>	3,492 62

Painting Town Hall

Labor	\$689 44	
Paint	271 00	
Roofing	156 80	
Hardware . . .	36 10	
Lumber	16 28	
Rent of equipment,	16 00	
Advertising . .	4 00	
	<hr/>	1,189 62

Magnolia street hydrant,	147 84	
--------------------------	--------	--

Hodsdon tax refund .	208 78	
----------------------	--------	--

Memorial Day . . .	449 35	
--------------------	--------	--

Total Unclassified .	<hr/>	28,529 38
----------------------	-------	-----------

ENTERPRISES AND CEMETERIES

Water Department

Purchase of Water

Cities of Lynn and Melrose	\$20,000 00
Unpaid bills . . .	1,576 79

Maintenance

Labor	\$13,962 99
Collector . . .	300 00
Pipe and fittings .	5,231 35
Meters and fittings,	401 07

<i>Carried forward,</i>	\$19,895 41	\$21,576 79	\$609,954 12
-------------------------	-------------	-------------	--------------

Brought forward, \$19,895 41 \$21,576 79 \$609,954 12

Equipment and re-

pairs . . .	2,143 02
Freight . . .	99 13
Coal and wood . . .	97 44
Power . . .	768 60
Light . . .	206 15
Truck repairs . . .	439 89
Gas and oil . . .	431 44
Luncheons . . .	17 50
Printing and advertising, . . .	93 75
Stationery and postage, . . .	317 61
Searching records . . .	316 25
Rent of equipment, . . .	100 00
Asphalt . . .	492 10
Chassis . . .	45 00
All other . . .	31 70

25,494 99

Unpaid bills. . .

12 50

Extension

Labor . . .	\$3,038 22
Pipe and fittings . . .	2,327 47
Freight . . .	409 53
Equipment and repairs, . . .	130 47
Gas and oil . . .	83 69
All other . . .	10 50

5,999 88

Main Street Relay Mains

Labor . . .	\$4,120 07
Pipe and fittings . . .	2,828 12
Equipment and repairs, . . .	580 00
Truck repairs . . .	212 04
Gas and oil . . .	180 27
Freight . . .	441 59
Gravel . . .	79 90
Rent of equipment, . . .	28 00

8,469 99

Relaying Mains (bond issue)

Labor . . .	\$14,619 05
Pipe and fittings . . .	7,103 92

Carried forward, \$21,722 97 \$61,554 15 \$609,954 12

Brought forward, \$21,722 97 \$61,554 15 \$609,954 12

Equipment and repairs,	591 75
Teams	38 00
Gas and oil . . .	217 99
Stone and sand . .	222 66
Rent of equipment,	700 00
Asphalt	63 19
All other	8 20

23,564 76

Central and Baker Streets Mains

Labor	\$9,182 70
Pipe and fittings .	5,386 86
Equipment and repairs,	560 92
Gas and oil . . .	160 49
Freight	1,315 66
Asphalt	200 88
Stone	89 70
All other	40 41

16,937 62

Castle Rock Road Extension

Labor	\$860 28
Pipe	137 50
Equipment and repairs,	327 43
Sand and gravel . .	56 59
All other	21 44

1,403 24

Water Gates

Labor	\$245 70
Gates and valves . .	717 26
All other	34 32

997 28

Water Meters

Labor	\$15 75
Meters and fittings .	384 00

399 75

Total Water Department

104,856 80

Carried forward,

\$714,810 92

Brought forward,

\$714,810 92

Cemetery

Superintendent	\$1,999 94	
Labor	3,377 60	
Trees and shrubbery	372 00	
Equipment and repairs,	300 42	
Weed killer	57 30	
Gas and oil	45 94	
Telephone	50 16	
Stationery and postage,	8 60	
Printing	31 75	
Contract on wall	427 00	
Curb	430 50	
Cinders and filling	238 53	
Sand and cement	178 38	
Culvert	73 40	
Cleaning stones	30 00	
All other	50 74	
	<hr/>	\$7,672 26
Unpaid bills		55 03
Total Cemetery		<hr/> 7,727 29

Agency and Trust

Water Service and Deposits

To Collector	\$3,235 71	
Refunded	234 29	
	<hr/>	\$3,470 00
Perpetual care		2,210 00
State tax	\$14,925 00	
Old age tax	4,542 00	
Charles river basin	1,714 05	
Metropolitan parks	12,259 09	
Repairs state highways,	2,014 62	
Metropolitan Planning		
Division	76 31	
Southern traffic artery	5 59	
Broadway, Revere Beach,	108 19	
Parkway, West Roxbury,	15 96	
Canterbury Street highway,	7 00	
Civil War Veterans aid,	110 00	
	<hr/>	<hr/>
<i>Carried forward,</i>	\$35,777 81	\$5,680 00 \$722,538 21

General Accounts

ASSETS

Cash :		
In banks and on hand	\$11,879 41	
Accounts Receivable :		
Taxes : Levy of 1929	\$149 55	
Levy of 1930	2,330 99	
Levy of 1931	288,470 76	
Levy of 1930, Polls	2 00	
Levy of 1931, Polls and Old Age Assistance	1,006 00	
	<u>291,959 30</u>	
Special Assessments :		
Gypsy Moth, 1931	292 15	
Motor Vehicle Excise Taxes :		
Levy of 1930	\$2,433 75	
Levy of 1931	8,955 74	
	<u>11,389 49</u>	
Tax Titles	\$55,248 57	
Final Possessions	17,463 91	
	<u>72,712 48</u>	
Departmental :		
Public Welfare	\$15,854 09	
County of Essex (Dogs)	54 00	
	<u>15,908 09</u>	
Water Rates :		
June 1926	\$132 59	
December 1926	105 77	
June 1927	177 79	
December 1927	368 06	
June 1928	692 23	
December 1928	735 46	
June 1929	1,264 53	
December 1929	1,508 14	
June 1930	1,290 45	
December 1930	2,998 34	
June 1931	2,593 78	
December 1931	3,572 48	
	<u>15,439 62</u>	
Betterments :		
Sidewalk No. 1	\$315 69	
Sidewalk No. 2	5,146 29	
	<u>5,461 98</u>	
Overdrawn Accounts :		
Essex County Tuberculosis Hospital, 1931	\$6,028 85	
Overlay 1930	18 45	
Wishnewsky Judgment	380 00	
Greenleaf Judgment	500 00	
Migdula Judgment	185 00	
McLean Judgment	120 00	
Fiske Judgment	750 00	
Tirrell Judgment	100 00	
Guilford Judgment	175 00	
Interest on Water Bonds	20 00	
	<u>8,277 30</u>	
	<u>\$433,319 82</u>	

*Interest for 1931 added in January 1932

LIABILITIES

Temporary Loans in Anticipation of Revenue, Water Service Deposits	\$250,000 00	
Water Service Deposits, Old	420 00	
Surplus War Bonus Fund	55 28	
Premiums on Bonds Issued	*5,595 76	
Income Wilson Library Fund	533 59	
	182 35	
Unexpended Non-Revenue Appropriations :		
Macadam Paving	\$106 40	
Schoolhouse Construction	386 17	
Lay and Relay Water Mains	37 62	
	<u>530 19</u>	
Unexpended Revenue Appropriations :		
Woodbury Avenue and Hesper Street	\$7,971 20	
Main and Howard Streets	3,464 35	
Traffic Lights	2,000 00	
Sewerage	4,961 50	
	<u>18,397 05</u>	
Overlays Reserved for Abatements :		
Levy of 1931	543 67	
Overlay Surplus	10,795 63	
Revenue Reserved Until Collected :		
Gypsy Moth, 1931	\$292 15	
Tax Titles and Final Possessions	72,712 66	
Betterments	5,461 98	
Motor Vehicle, 1930	2,433 75	
Motor Vehicle, 1931	8,955 74	
Departmental	15,854 09	
Water	15,439 62	
Old Age Assistance	460 00	
	<u>121,609 99</u>	
Surplus Revenue	24,656 31	

\$433,319 82

Indebtedness

Net Bonded Debt	\$157,500 00	Schoolhouse Loans	\$114,000 00
		Water Loans	43,500 00
	<u>\$157,500 00</u>		<u>\$157,500 00</u>

Trust Accounts

Cash and Securities	\$55,776 24	Wilson Library Fund	\$2,202 96
		Perpetual Care Funds, Cemetery	53,573 28
	<u>\$55,776 24</u>		<u>\$55,776 24</u>



<i>Brought forward,</i>	\$35,777 81	\$5,680 00	\$722,538 21
Ways in Malden	146 96		
State smoke inspection,	230 67		
Bank tax	81		
	<hr/>	36,156 25	
County tax		24,415 85	
Total Agency and Trust,		<hr/>	66,252 10

Interest and Maturing Debt**Interest**

Temporary loans	\$9,974 09		
School loans	5,058 75		
Water loans	2,093 75		
	<hr/>	17,126 59	

Maturing Debt

Temporary loans	\$425,000 00		
School bonds	16,500 00		
Water bonds	8,000 00		
Total Maturing Debt	<hr/>	449,500 00	

Refunds and Transfers**Sidewalk Betterment,**

1931	\$60 00		
Taxes, 1930	177 51		
Taxes, 1931	61 33		
Water refunds	72 08		
Motor excise tax, 1930	64 26		
Motor excise tax, 1931,	962 44		
	<hr/>	1,397 72	
		<hr/>	468,024 31

Total expenditures, \$1,256,814 62

Cash balance on hand,

December 31, 1931, 11,879 41

\$1,268,694 03

Trust Funds in the Hands of the Treasurer, Income of which is applied toward Perpetual Care of Lots

Lot or Grave	Name	Balance on hand January 1, 1931	New Accounts	Interest on deposit	Total Credit	Paid care of Lot	Balance on hand Dec. 31, 1931
464	Abbott, Pliny . . .	\$90 04		\$4 55	\$94 59	\$4 50	\$90 09
385-E	Adlington, Winslow D. . .	71 16		3 58	74 74	3 00	71 74
278-A	Ahlquist, John A. and Anna M.	75 01		3 78	78 79	3 75	75 04
518	Ahman, Charles . . .	15 00		55	15 55	55	15 00
833-S34	Albohn	30 00		1 50	31 50	1 50	30 00
231	Allan, Carrie G. . . .	75 02		3 78	78 80	3 50	75 30
192	Amerige, George H. . .	200 00		8 08	208 08	8 08	200 00
363-W	Amery, Martha E. . .	51 00		2 58	53 58	1 50	52 08
363-A	Anderson, Annie G. . .	60 09		3 03	63 12	3 00	60 12
56	Anderson, Mary . . .	100 05		4 55	104 60	4 60	100 00
469	Annis, Fannie C. . . .	90 18		4 55	94 73	4 50	90 23
108	Anthony, Louis	150 14		7 58	157 72	7 50	150 22
617	Apel, Mrs. William . .	50 00		2 28	52 28	2 25	50 03
271-No.	Armitage, Addie S. . .	202 00		9 69	211 69	10 00	201 69
345	Armitage-Parsons . . .	150 05		7 58	157 63	7 50	150 13
367-E	Armstrong, William H. .	63 18		3 18	66 36	3 25	63 11
852	Armour, Malvern . . .	15 02		76	15 78	75	15 03
106	Arnold, Bertha M. . . .	100 25		5 05	105 30	5 25	100 05

728	Ash, James G.	.	.	80 00	3 22	83 22	3 22	80 00
226	Ashworth, Mrs. T.	.	.	65 15	2 95	68 10	3 00	65 10
52	Atherton, David A.	.	.	50 49	2 28	52 77	2 75	50 02
84	Atherton, H. H.	.	.	100 78	4 57	105 35	5 35	100 00
441	Atherton, Horace H. Jr.	.	.	100 10	4 55	104 65	4 65	100 00
366-W	Atwood, Carrie A.	.	.	62 74	3 15	65 89	3 00	62 89
25-P.C.	Atwood, Charles M.	.	.	15 04	68	15 72	70	15 02
532	Atwood, Mary	.	.	100 05	4 55	104 60	4 60	100 00
479	Avery, Irving	.	.	50 13	2 28	52 41	2 40	50 01
633	Babbington, Rose E.	.	.	25 23	1 12	26 35	1 35	25 00
32-P.C.	Baker, Grace	.	.	15 00	60	15 60	60	15 00
374-W	Barber, Mrs. William	.	.	54 00	2 73	56 73	2 50	54 23
517	Barnes, Clarence M.	.	.	100 05	5 05	105 10	5 00	100 10
619	Barrett, Margaret	.	.	20 00	80	20 80	80	20 00
361-No.	Bartlett, George E.	.	.	43 20	1 74	44 94	1 74	43 20
354	Batchelder, Mrs. S. W.	.	.	50 00	2 02	52 02	2 02	50 00
905	Batten, Annie E.	.	.	15 08	76	15 84	75	15 09
243- $\frac{1}{2}$	Beckett Lot	.	.	101 93	4 87	106 80	6 50	100 30
243- $\frac{1}{2}$	Beckett and Lockwood.	.	.	143 16	6 87	150 03		150 03
	(care of flowers)							
687- $\frac{1}{2}$ -E	Beckwith, Martha	.	.	47 00	2 14	49 14	2 00	47 14
389	Belonga, Mattie	.	.	100 13	4 55	104 68	4 65	100 03

Trust Funds in the Hands of the Treasurer, Income of which is applied toward Perpetual Care of Lots

Lot or Grave	Name	Balance on hand		New Accounts	Interest on deposit	Total Credit	Paid care of Lot	Balance on hand Dec. 31, 1931
		January 1, 1931						
381-W	Belonga, Susan J.	58 00		2 64	60 64	3 00	57 64
687-	Benson, Alma	25 07		1 12	26 19	1 00	25 19
372-W	Bentley, Oren O.	62 76		3 15	65 91	2 75	63 16
166-171	Berrett, The Elie Lot	200 54		10 13	210 67	10 50	200 17
442	Berrett, Ellen	100 05		4 55	104 60	4 60	100 00
426-W	Bjorkman, Hanna E.	128 00		5 16	133 16	5 16	128 00
896-895	Blye, George F.	30 07		1 50	31 57	1 50	30 07
608	Boardman, William D. .	. .	100 00		4 55	104 55	4 50	100 05
22	Bond, Annie I.	15 03		68	15 71	70	15 01
83-½ No.	Bond, C. H.	100 00		4 35	104 55	4 50	100 05
883	Booth, Amelia	15 04		76	15 80	75	15 05
680	Borden, Catherine E. .	. .	92 00		4 65	96 65	4 50	92 15
425	Bothwell, Agnes W.	15 02		68	15 70	70	15 00
514	Bowker, Amelia	15 00		60	15 60	60	15 00
477-488	Bowler, George	30 14		1 36	31 50	1 50	30 00
473-½ So.	Boyle, Cora	45 13		2 28	47 41	2 25	45 16
435-A-B	Brackett, Fannie M.	25 03		1 26	26 29	1 25	25 04
313-B	Bradford, William A. .	. .	115 20		4 64	119 84	4 64	115 20
150-½ No.	Bradish, M. Addie	75 00		3 02	78 02	3 02	75 00

Trust Funds in the Hands of the Treasurer, Income of which is applied to Perpetual Care of Lots

Lot of Grave	Name	Balance on hand Jan. 1, 1931	New Accounts	Interest on deposit	Total Credits	Paid Care of Lots	Balance on hand Dec. 31, 1931
359-W	Burwell, Wesley E. and Charles H.	67 74		3 06	70 80	3 20	67 60
504	Butler, Eva A.	100 15		5 05	105 20	5 00	100 20
505	Butler, Harry G.	100 50		5 08	105 58	5 50	100 08
104-11	Butterfield and Avery	100 22		4 55	104 77	4 75	100 02
669-E	Butters, Harriett	5 00		20	5 20	20	5 00
708	Caddy, Mrs. George J.	44 24		2 00	46 24	2 20	44 04
385-W	Caldwell, Henry H.	71 10		3 58	74 68	3 00	71 68
458-495	Call, William F.	30 00		1 50	31 50	1 50	30 00
21-new	Calley, Jacob B.	100 05		4 55	104 60	4 60	100 00
274	Campbell, Joseph H.	50 03		2 28	52 31	2 25	50 06
22-A-B	Carlson, Carl A.		80 00	2 14	82 14	2 14	80 00
450	Carr, Thomas H.	100 08		4 55	104 63	4 50	100 13
433	Carter, Annie J.	100 20		5 05	105 25	5 00	100 25
371-W	Caswell, H. W., estate	53 54		2 41	55 95	2 50	53 45
817-818	Chaplin, F. W.	30 22		1 50	31 72	1 50	30 22
436	Chapman, Edgar E.	100 13		5 05	105 18	5 00	100 18
208	Cheever, David	165 49		8 36	173 85	8 00	165 85
129-1/2-No.	Cheever, David H.	80 24		4 05	84 29	4 00	80 29

146	Cheever, David H.	.	101 27	4 85	106 12	6 00	100 12
46-Old	Cheever, Guilford	.	50 12	2 28	52 40	2 40	50 00
138	Cheever, James and Mary	.	30 13	1 42	31 55	1 50	30 05
754	Chesley, Maud H.	.			120 00		120 00
702	Chesley, Raymond P.	.	44 16	2 00	46 16	2 00	44 16
134	Chipman and Raddin	.	100 14	4 55	104 69	4 60	100 09
712	Church, Charles W.	.	42 35	2 13	44 48	2 25	42 23
643-644	Churchill, Blanche	.		40 00	40 40	40	40 00
369-W	Clafin, F. H.	.	115 40	5 83	121 23	6 00	115 23
10-Old-9-No.	Claplin, Annie W.	.	125 13	6 33	131 46	6 00	125 46
848-849	Clark, Mrs. Frederick E.	.	30 13	1 50	31 63	1 50	30 13
821-822	Clark, W. J.	.	30 16	1 50	31 66	1 50	30 16
L-M	Clifford, Ella	.	100 21	4 55	104 76	4 75	100 01
801-A-813-A	Clucas, Russell	.	340 00	10 26	350 26	10 26	340 00
683- $\frac{1}{2}$ -E	Coates, Frank J.	.		50	75 50	50	75 00
80- $\frac{1}{2}$ -So.	Coates, Gus L.	.	50 24	2 28	52 52	2 50	50 02
191- $\frac{1}{2}$ -So.	Coates, Ida	.	50 01	2 28	52 29	2 25	50 04
714	Cochrane, Maria	.	80 07	4 05	84 12	4 00	80 12
609	Cole, Frederick M.	.	20 00	1 00	21 00	1 00	20 00
360-361	Coles, Chas. S. and Mary A.	.	30 19	1 50	31 69	1 50	30 19
70	Collins, Frank H. and Bessie M. Kirkman	.	150 16	7 58	157 74	7 50	150 24
870-1-2-3	Comfort, Charles	.	60 12	3 03	63 15	3 00	60 15

Trust Funds in the Hands of the Treasurer, Income of which is applied toward Perpetual Care of Lots

Lot or Grave	Name	Balance on hand January 1, 1931	New Accounts	Interest on deposit	Total Credit	Paid care of Lot	Balance on hand Dec. 31, 1931
338	Conant, Charles A.	150 00		6 06	156 06	6 06	150 00
600-1-2	Conely, Edith M.	45 00		2 28	47 28	2 25	45 03
423-C	Confield, Lena H.	100 15		5 05	105 20	5 00	100 20
216	Conner, Arthur J.	150 17		7 58	157 75	7 75	150 00
65-new	Cook, James W.	100 20		4 55	104 75	4 75	100 00
659	Copp, Frank	75 49		3 61	79 10	4 00	75 10
533	Corbett, James F.		15 00		15 00		15 00
878	Crosby, Frank F.	15 03		76	15 79	75	15 04
60-old	Cross, Monroe	100 05		4 55	104 60	4 60	100 00
642	Curtis, Winnifred		20 00	06	20 06	06	20 00
24-old	Danforth, John	75 40		3 42	78 82	3 80	75 02
139	Davis, Diana C.	100 05		4 55	104 60	4 60	100 00
276	Davis, Rodney	50 24		2 28	52 52	2 50	50 02
360-E	Day, S. Belle	51 28		2 58	53 86	2 75	51 11
223-234	Dearborn, Mary E.	150 00		6 82	156 82	6 80	150 02
251	Dearborn, Nathaniel D.	100 29		4 55	104 84	4 80	100 04
471-E	Dexter, Elmer E.	50 21		2 28	52 49	2 40	50 09
63-1/2-So.	Dickinson, Henrietta A.	60 06		3 03	63 09	3 00	60 09
519-1/2	Doane, Clinton	50 17		2 28	52 45	2 40	50 05

652	Dolphine, M. A.	100 00	4 55	104 55	4 50	100 05
369-E- $\frac{1}{2}$ -So.	Dow, David	38 41	1 93	40 34	2 25	38 09
304-A	Draper, Elizabeth	50 12	2 28	52 40	2 40	50 00
52-old	Draper, Ira	101 23	4 85	106 08	6 00	100 08
813-814	Drew, J. Frank	30 02	1 36	31 38	1 35	30 03
525	Drinkwater, Charles T.	50 14	2 28	52 42	2 40	50 02
808-809	Drury, Mary A.	30 16	1 50	31 66	1 50	30 16
94-C	Dunk, Arthur C.	40 00	80	40 80	80	40 00
83-C-S	Dunn, Ellery H.	31 07	1 56	32 63	1 50	31 13
268	Dunn, Maria A.	75 44	3 42	78 86	3 80	75 06
620	Duran, Charles W.	20 00	80	20 80	80	20 00
27-28-old	Eaton, Douglas N.	100 20	4 55	104 75	4 75	100 00
545	Eaton and Ferguson	50 21	2 28	52 49	2 40	50 09
49 $\frac{1}{2}$ No.	Edmands, Arthur S.	85 16	4 31	89 47	4 00	85 47
85	Edmands, J. L. and A. S.	100 28	5 05	105 33	5 00	100 33
806-807	Ells, Lemuel	30 15	1 36	31 51	1 50	30 01
690-B	England, Frederick J.	69 60	2 78	72 38	2 78	69 60
855	Erickson, Ivar	30 00	1 50	31 50	1 50	30 00
911	Errington, William	15 17	76	15 93	75	15 18
105-12- $\frac{1}{2}$ So.	Evans, Winnifred E.	80 40	4 05	84 45	4 25	80 20
153-A	Evans, Elizabeth B.	80 00	54	8 54	54	80 00

Trust Funds in the Hands of the Treasurer, Income of which is applied to Perpetual Care of Lots

Lot or Grave	Name	Balance on	New	Interest on	Total	Paid Care	Balance on
		hand Jan. 1, 1931					hand Dec. 31, 1931
641	Fairchild, William H.	80 11		4 05	84 16	4 00	80 16
23-Old	Farnham, J. Arthur	75 18		3 81	78 99	3 75	75 24
531- $\frac{1}{2}$ No.	Ferguson, Sarah A.	40 20		2 03	42 23	2 00	40 23
546	Fernald, Mark E.	82 00		4 15	86 15	4 00	82 15
381-E	Ferris, Thomas	51 20		2 32	53 52	2 25	51 27
632	Fessenden, William E.	75 47		3 42	78 89	3 80	75 09
842-843	Fielding, William	30 00		1 50	31 50	1 50	30 00
617-618	Fifield, Frederick	40 00		1 60	41 60	1 60	40 00
318	Fiske, Charles D.	50 24		2 28	52 52	2 50	50 02
269	Fiske, Mrs. Jennie	100 25		4 55	104 80	4 80	100 00
108- $\frac{1}{2}$ So. Old	Fiske, Mrs. Jennie	75 42		3 42	78 84	3 80	75 04
15- $\frac{1}{2}$ So. New							
428	Fiske, Leslie G.	100 09		4 55	104 64	4 60	100 04
360-E	Flemming, Frank A.	45 40		2 05	47 45	2 25	45 20
19	Fletcher, George T.	150 10		7 58	157 68	7 50	150 18
23- $\frac{1}{2}$ So.	Flye, C. I.	75 44		3 42	78 86	3 75	75 11
53-54	Flye, John	100 14		4 55	104 69	4 60	100 09
275- $\frac{1}{2}$	Forristall, Herbert M.	100 08		5 05	105 13	5 00	100 13
7-Old	Foster, A. A.	65 45		2 95	68 40	3 25	65 15

874-875	Foster, Jessie W. . .	30 06	1 50	31 56	1 50	30 06
312-A	Foster, Mrs. Kate M. .	121 69	5 51	127 20	5 60	121 60
138-2 graves	Foster, Mary E. . .	30 00	1 42	31 42	1 40	30 02
623-624	Fraize, Lillian . . .		93	40 93	93	40 00
511	Francois, Alice P. . .	15 00	60	15 60	60	15 00
423- $\frac{1}{2}$	Francis, Edward A. . .	75 00	2 93	77 93	2 93	75 00
373	Freeman, L. Laurine and Albert H. Nichols . .	80 02	4 05	84 07	4 00	80 07
110	Fullerton, Benjamin Frank .	50 02	2 53	52 55	2 50	50 05
176- $\frac{1}{2}$ So.	Gale, George W. . .	75 07	3 78	78 85	3 75	75 10
256-W- $\frac{1}{2}$	Garcelon, H. W. . .	5 02	26	5 28	25	5 03
337	Gardner, John H. . .	150 15	7 58	157 73	7 50	150 23
435	Garra, estate of Gertrude B. .	150 16	7 58	157 74	7 50	150 24
203-204	George, Henry M. . .	300 36	13 66	314 02	14 00	300 02
142	George, L. B. . .	254 51	12 21	266 72	20 00	246 72
832	Gibbs, Edward, Jr. . .	15 04	76	15 80	75	15 05
306-B	Gillam, N. R. . .	75 00	3 40	78 40	3 40	75 00
307	Gillam, N. S. and J. E. .	150 41	6 82	157 23	7 20	150 03
339	Glover, Blanche P. . .	36 00	1 44	37 44	1 44	36 00
808-A	Goodhue, Jessie M. . .	60 00	2 72	92 72	2 72	90 00
449	Goodwin, L. O. . .	100 25	4 55	104 80	4 80	100 00
700	Goulden, Frederick J. .	44 23	2 00	46 23	2 20	44 03

Trust Funds in the Hands of the Treasurer, Income of which is applied to Perpetual Care of Lots

Lot or Grave	Name	Balance on hand Jan. 1, 1931	New Accounts	Interest on deposit	Total Credits	Paid Care of Lots	Balance on hand Dec. 31, 1931
229	Gray, Lewis F.	.	80 00		80 00		80 00
So2-A	Green, Frank A.	.	175 00	4 69	179 69	4 69	175 00
540- $\frac{1}{2}$ So.	Green, Richard	.		1 36	31 58	1 50	30 08
501	Greenlay, George W.	30 22		4 55	104 70	4 70	100 00
325	Grout, James W.	100 15		2 28	52 45	2 40	50 05
So8-809	Gustavson, Julius A.	50 17		1 36	31 52	1 50	30 02
375-W	Guy, Edward	30 16		3 71	77 09	3 00	74 09
70-Old	Hall, James B.	73 38		4 91	101 93	4 73	97 20
43-Old	Hall, Martha J.	97 02		3 81	78 95	3 75	75 20
221-222 } 235-236 }	Hall, Susie M.	75 14		19 03	395 47	20 00	375 47
44	Hallett, Mrs. H. A.	376 44					
317	Haliday, I. N.	150 15		7 58	157 73	7 50	150 23
100	Halliday, W. S.	100 18		4 55	104 73	4 70	100 03
31	Halvorson, C. A. B., Jr.	130 11		6 58	136 69	6 50	130 19
453	Hanson, Eliza M., estate	150 17		7 58	157 75	7 75	150 00
540- $\frac{1}{2}$ No.	Hanson, Johanna	150 18		7 58	157 76	7 75	150 01
22-260	Hanson, Martha	50 11		2 28	52 39	2 35	50 04
497	Hanson, Warren	206 11		9 37	215 48	9 40	206 08
		154 50		7 00	161 50	7 00	154 50

245	Hargraves, Joseph	.	.	100 19	4 55	104 74	4 70	100 04
454	Harper, Lucy M.	.	.	150 02	6 82	156 84	6 80	150 04
501	Harper, Lucy M., Adm.	.	.	75 45	3 42	78 87	3 80	75 07
77	Harris, Elizabeth B., estate	.	.	200 00	8 08	208 08	8 08	200 00
607-608	Harrison, George W.	.	.	40 03	2 03	42 06	2 00	40 06
846	Hart, Eva	.	.	20 10	1 00	21 10	1 00	20 10
467 $\frac{1}{2}$	Hart, Mabel	.	.		1 20	61 20	1 20	60 00
153-B	Hatch, Ethel	.	.			15 00		15 00
831	Hatch, Herbert G.	.	.	15 02	76	15 78	75	15 03
127	Hathaway, Elizabeth	.	.	225 51	10 24	235 75	25 00	210 75
179- $\frac{1}{2}$ No.	Hawkes, Adeline, estate	.	.	80 06	4 05	84 11	4 00	80 11
163-164 { 173-174 {	Hawkes, Louis P.	.	.	230 15	10 47	240 62	10 50	230 12
314	Hawkes & Stocker	.	.	150 21	6 82	157 03	7 00	150 03
800-801	Hawkes, Mrs. H. M.	.	.	30 04	1 36	31 40	1 40	30 00
225	Hayden, Albert H.	.	.	50 18	2 28	52 46	2 40	50 06
225	Hayden, Albert H.	.	.	100 15	4 55	104 70	4 70	100 00
688-A	Healey, Jessie M.	.	.	60 24	2 72	62 96	2 95	60 01
369-E	Healey, Charlotte H.	.	.	30 00	1 50	31 50	1 50	30 00
19-A P.C	Heather, Harry	.	.	15 00	60	15 60	60	15 00
715	Heutis, Joseph H.	.	.	80 18	4 05	84 23	4 00	80 23
336	Higgins, C. M.	.	.	75 10	3 40	78 50	3 50	75 00
95	Hinchcliff, Joseph	.	.	100 16	4 55	104 71	4 70	100 01

Trust Funds in the Hands of the Treasurer, Income of which is applied toward Perpetual Care of Lots

Lot or Grave	Name	Balance on	New	Interest on	Total	Paid care	Balance on
		hand January 1, 1931					hand Dec. 31, 1931
45	Hitchings, John H.	100 00		5 05	105 05	5 00	100 05
29-30	Hitchings, Roswell	100 21		4 55	104 76	4 75	100 01
917	Hobart, John H.	15 17		76	15 93	75	15 18
305	Hodgdon, E. A. and J. M. Quint	100 34		4 55	104 89	4 80	100 09
636-637	Hoffman, William T.		40 00		40 00		40 00
237	Holbrook, Charlotte	20 17		1 00	21 17	1 00	20 17
829	Holbrook, Delmont R.	15 09		76	15 85	75	15 10
519- $\frac{1}{2}$ -So.	Holdsworth, George H.	60 00		2 42	62 42	2 42	60 00
117	Holt, Leona	60 12		3 03	63 15	3 00	60 15
590	Homan, Ernest W.		150 00		150 00		150 00
233	Hone, Byron S.	150 32		7 60	157 92	7 75	150 17
7-8-Old	Hone, Henry	200 30		10 13	210 43	10 00	200 43
365	Howard, Charles H.	108 41		4 91	113 32	5 25	108 07
49-Old	Howlett, Leroy E.	100 20		4 55	104 75	4 75	100 00
459	Hoyt, Mrs. Augusta	100 12		4 55	104 67	4 60	100 07
277-A	Hubley, Liberia M.	30 23		1 36	31 59	1 50	30 09
445	Huggins, Jennie F.	10 17		50	10 67	50	10 17
603-604	Huggins, Minnie F.	40 11		2 03	42 14	2 00	40 14

353	Hughes, James R.	.	.	150 30	7 60	157 90	7 75	150 15
383-W	Hull, George I.	.	.	77 00	4 11	81 11	3 75	77 36
520	Hume, Clarence S.	.	.	15 00	55	15 55	55	15 00
125	Hurd, Willard	.	.	100 21	4 55	104 76	4 75	100 01
20	Husler, John	.	.	75 49	3 42	78 91	3 75	75 16
732	Illingsworth, William	.	.			80 00		80 00
2-3	Jenkins, Samuel	.	.	30 02	1 36	31 38	1 35	30 03
421-E	Johnason, Gerda S.	.	.	114 35	5 78	120 13	6 00	114 13
P	Johnson, George H.	.	.	96 93	4 88	101 81	5 75	96 06
890	Johnston, Timothy	.	.	60 09	3 03	63 12	3 00	60 12
477	Jones, Stanton	.	.	100 05	4 55	104 60	4 60	100 00
306	Joy, Frank W.	.	.	80 40	4 05	84 45	4 25	80 20
616	Judd, Volney W.	.	.	20 00	80	20 80	80	20 00
537- $\frac{1}{2}$	Julien, Augustine	.	.		1 00	76 00	1 00	75 00
349- $\frac{1}{2}$	Junkins, Alice J. and Roy	.	.	100 13	4 55	104 68	4 60	100 08
750	Kauber, Frederick W.	.	.	180 00	7 26	187 26	7 26	180 00
713	Kauchenmeister, Frank F.	.	.	80 20	4 05	84 25	4 25	80 00
367-W	Kelley, Howard F.	.	.	72 00	2 90	74 90	2 90	72 00
379-W	Kellogg, Ralph M.	.	.	40 06	1 80	41 86	1 85	40 01
135-136	Kennedy, Elizabeth	.	.	30 13	1 50	31 63	1 50	30 13
55-56	Kent, Enoch T. and Jonathan Newhall	.	.	100 26	4 55	104 81	4 80	100 01

Trust Funds in the Hands of the Treasurer, Income of which is applied toward Perpetual Care of Lots

Lot or Grave	Name	Balance on hand		New Accounts	Interest on deposit	Total Credit	Paid care of Lot	Balance on hand	
		January 1, 1931	Dec. 31, 1931					Dec. 31, 1931	Dec. 31, 1931
R	Kent, Luella	100 00		5 05	105 05	5 00	100 05	
631	Keyes, Arthur		20 00	26	20 26	26	20 00	
47	Keyes, Emma P.	172 15		8 70	180 85	8 00	172 85	
461	Kimball, Annie M.	150 19		7 58	157 77	7 75	150 02	
348	Kimball, Eleanor P.	150 27		7 60	157 87	7 75	150 12	
480	Kingsbury, Joshua	75 41		3 42	78 83	3 80	75 03	
861	Kinsman, Elizabeth	15 08		76	15 84	75	15 09	
109	Knight, Ellen F. and Effie M. Day	109 00		4 40	113 40	4 40	109 00	
583	Kohler, Selma	100 10		4 55	104 65	4 60	100 05	
725	Kohlraust, Susan H.	60 09		3 03	63 12	3 00	60 12	
30-31 P.C.	Krothen, Addie J.	30 00		1 20	31 20	1 20	30 00	
643	Lampson, Mrs. A. W.	80 00		3 62	83 62	3 60	80 02	
17-old	Landerken, Elbridge and Martha I.	150 17		6 82	156 99	6 75	150 24	
640-641	Lang, Frances		40 00		40 00		40 00	
212	Lassell, Louise W.	83 07		4 21	87 28	4 25	83 03	
687	Learning, Frances E.	24 08		1 08	25 16	1 00	24 16	
279	Learoyd, George A.	160 31		8 10	168 41	8 00	160 41	

627-628	LeFavour, Lillian M.	.	.	40 00	80	40 80	80	40 00
521-522	Levere, Christine .	.	30 00		90	30 90	90	30 00
320	Lewis, Flora C. .	.	100 45		5 05	105 50	5 50	100 00
148	Libbey, Alfred W.	.	75 37		3 81	79 18	4 00	75 18
511	Libby, Mrs. Marion	.	125 00		5 04	130 04	5 04	125 00
697-98-90	Linscott, Sidney W.	.	45 13		2 28	47 41	2 25	45 16
486	Little, Ella V. .	.	100 20		4 55	104 75	4 75	100 00
72	Lockwood, The Lot	.	102 03		4 89	106 92	6 75	100 17
281	Lockwood, James E.	.	150 23		6 82	157 05	7 00	150 05
629-30	Lofgren, Carl H. F.	.		40 00	80	40 80	80	40 00
384-W	Long, Wallace E.	.	114 54		5 78	120 32	6 00	114 32
27-P.C.	Lord, Honora .	.	15 00		60	15 60	60	15 00
1	Lowell, George A.	.	13 19		58	13 77	75	13 02
901	Ludden, William E.	.	100 24		4 55	104 79	4 75	100 04
901	Ludden, William E.	.		80 00	80	80 80	80	80 00
894	Ludwig, Elgin M.	.	15 15		76	15 91	75	15 16
634-635	Lumsden, Cora .	.		40 00	06	40 06	06	40 00
446	McFadden, Anna K.	.	150 06		7 58	157 64	7 50	150 14
186	McFarlane, William A.	.	100 20		4 55	104 75	4 75	100 00
489-90	McIntire, Charles H.	.		30 00	60	30 60	60	30 00
859	McKenna, Isabelle M.	.	15 01		76	15 77	75	15 02
218	McKenney, Nellie	.	70 09		3 53	73 62	3 50	70 12
29 P.C.	McKinon, Belle .	.	15 00		60	15 60	60	15 00

Trust Funds in the Hands of the Treasurer, Income of which is applied to Perpetual Care of Lots

Lot or Grave	Name	Balance on hand		New Accounts	Interest on deposit	Total Credits	Paid Care of Lots	Balance on hand	
		Jan. 1, 1931	Dec. 31, 1931					Dec. 31, 1931	Dec. 31, 1931
675	McLeod, Agnes . . .	100 12			4 55	104 67	4 60	100 07	
421-W	McLeon, Osborne . .	115 67			5 83	121 50	6 00	115 50	
640	McNutt, Jacob . . .	50 18			2 28	52 46	2 40	50 06	
625-626	McPhee, Agnes . . .			40 00	80	40 80	80	40 00	
502	McRea, Maggie M. . .	100 15			4 55	104 70	4 70	100 00	
900	McVicar, John . . .	15 09			76	15 85	75	15 10	
913	MacKenney, Moses . .	30 01			1 50	31 51	1 50	30 01	
4	Macomber, George E. estate,	15 10			68	15 78	75	15 03	
840-S 11	Mahoney, John J. . .	30 03			1 50	31 53	1 50	30 03	
207	Mansfield, Delia and Thomas . . .	50 47			2 28	52 75	2 75	50 00	
107-14	Mansfield, Henry W. . .	100 05			4 55	104 60	4 60	100 00	
97- $\frac{1}{2}$ No.	Mansfield, Justin E. . .	75 14			3 40	78 54	3 50	75 04	
120- $\frac{1}{2}$ No.	Mansfield, Mabel . . .	51 50			2 32	53 82	2 30	51 52	
120- $\frac{1}{2}$ No.	Mansfield, Mabel . . .	25 22			1 12	26 34	1 25	25 09	
920	Mansfield, Roland L. . .	15 00			76	15 76	75	15 01	
815	Mansfield, Stephen W. .	30 00			1 50	31 50	1 50	30 00	
338-A	Marr, Robert D. . .	60 09			3 03	63 12	3 00	60 12	
490	Martin, J. B. . .	100 38			5 05	105 43	5 25	100 18	

Trust Funds in the Hands of the Treasurer, Income of which is applied toward Perpetual Care of Lots

Lot or Grave	Name	Balance on hand January 1, 1931	New Accounts	Interest on deposit	Total Credit	Paid care of Lot	Balance on hand Dec. 31, 1931
177	Nealley, Lillian . . .	165 49		8 36	173 85	8 00	165 85
623-W	Newbury, Alma I. . .	50 09		2 53	52 62	2 50	50 12
18	Newbury, Mrs. Emma . .	50 06		2 28	52 34	2 25	50 09
6	Newhall, Benjamin F., 2nd .	75 82		3 61	79 43	4 00	75 43
50	Newhall, Charles A. . .	103 11		4 68	107 79	4 75	103 04
37- $\frac{1}{2}$ No.	Newhall, Charles W. . .	100 15		4 55	104 70	4 70	100 00
9-old	Newhall, Cross . . .	75 24		3 40	78 64	3 50	75 14
318	Newhall, Emma E. . .	50 08		2 28	52 36	2 25	50 11
60- $\frac{1}{2}$ No.	Newhall, George M. . .	103 90		5 23	109 13	5 50	103 63
158	Newhall, H. M. . .	150 19		7 58	157 77	7 75	150 02
67-68-69 old	Newhall, Jacob . . .	150 55		7 22	157 77	7 75	150 02
77-78 old	Newhall, John K. . .	150 17		7 58	157 75	7 75	150 00
238	Newhall, Jonathan A. . .	150 22		6 82	157 04	7 00	150 04
43	Newhall, Joseph . . .	80 47		4 05	84 52	4 50	80 02
609	Newhall, Joseph Stocker .	250 00		10 10	260 10	10 10	250 00
180	Newhall, Leverit D. . .	103 13		4 68	107 81	4 75	103 06
321- $\frac{1}{2}$ W	Newhall, Mabel M. . .	90 00		3 62	93 62	3 62	90 00
G	Newhall, Sarah J. . .	50 09		2 28	52 37	2 25	50 12
70 old	Newhall, Mrs. Solomon .	65 08		2 95	68 03	3 00	65 03

		85 41	4 31	89 72	4 50	85 22
49-So. $\frac{1}{2}$	Newhall, Wesley I.					
103-104						
113-114	Newhall, Wilbur F.			526 00	25 00	501 00
229 C	Nichols, Agnes H.	500 67	25 33	80 00		80 00
673-E	Nichols, Alonzo H.	48 12	2 18	50 30	2 25	48 05
424-425	Niles, Walter L. C.	239 04	11 48	250 52	12 00	238 52
844-845	Nolan, Ada E.	30 16	1 50	31 66	1 50	30 16
904	Norris, Winifred B.	400 00	16 16	416 16	16 16	400 00
515	Norris, Winifred B.	150 00	5 54	155 54	5 54	150 00
485	Norwood Sisters	100 18	4 55	104 73	4 70	100 03
153- $\frac{1}{2}$	Nourse, Henrietta M.	100 27	4 55	104 82	4 75	100 07
U-V	Nourse, Heirs of Phineas	150 16	6 82	156 98	6 75	150 23
684	Nowell, Victoria M.	180 00	7 26	187 26	7 26	180 00
619	Noyes, Alice M.	80 08	4 05	84 13	4 00	80 13
97-So $\frac{1}{2}$	Nyman, Edgar A.	50 10	2 53	52 63	2 50	50 13
205	Oliver, Charles	100 10	4 55	104 65	4 50	100 15
193-194	Oliver, Charles Baker	500 32	22 75	523 07	23 00	500 07
78	Oliver, Edward E.	50 18	2 28	52 46	2 25	50 21
529	Olson, Jeanette		15	15 15	15	15 00
727	Osolin, John	80 00	3 22	83 22	3 22	80 00

Trust Funds in the Hands of the Treasurer, Income of which is applied to Perpetual Care of Lots

Lot or Grave	Name	Balance on hand		New Accounts	Interest on deposit	To Oil Credits	Paid Care of Lots	Balance on hand	
		Jan. 1, 1931	Dec. 31, 1931					Dec. 31, 1931	Dec. 31, 1931
152	Page, Warren . . .	100 15			4 55	104 70	4 50	100 02	
101 No. 1	Palmer, Gertrude . . .	80 00			3 22	83 22	3 22	80 00	
434	Parker, Emily D. . .	101 28			4 85	106 13	6 00	100 13	
23 No. 1	Parker, E. J. . .	75 20			3 81	79 01	4 00	75 01	
43 No. 1	Parker, Esther . . .	50 19			2 28	52 47	2 25	50 22	
682	Parker, Henry A. . .	75 17			3 40	78 57	3 50	75 07	
59	Parker, Timothy O. . .	50 19			2 28	52 47	2 25	50 22	
610-11-12	Parker, Winnette I. . .	60 03			3 03	63 06	3 00	60 06	
339	Parkins, John T. . .	75 24			3 81	79 05	4 00	75 05	
165	Parry, William . . .	100 24			4 55	104 79	4 50	100 29	
579	Parsons, Leslie E. . .	72 14			3 63	75 77	3 75	72 02	
101	Parsons, Thomas P. . .	200 48			9 09	209 57	9 00	200 57	
	Patterson, Samuel T. . .	3,000 00			121 20	3,121 20	121 20	3,000 00	
451	Paul. J. Wesley and Henry J. Mills . . .	100 16			4 55	104 71	4 50	100 21	
426	Peckham, Henry A. B. . .	192 01			9 70	201 71	9 50	192 21	
334	Penney, Emma J. . .	101 23			4 85	106 08	6 00	100 08	
508	Penney, Mary M. . .	50 05		35 00	2 53	87 58	2 50	85 08	
613	Perkins, Brainard Estate . . .	100 40			5 05	105 45	5 25	100 20	

575	Perkins, Charles F.	.	.	58 00	2 64	60 64	3 00	57 64
471	Perkins, Ward	.	.	50 12	2 28	52 40	2 25	50 15
266	Perley, Mary T.	.	.	445 11	21 38	466 49	20 00	446 49
853	Patterson, Carl A.	.	.	15 01	76	15 77	75	15 02
819	Phillips, George A.	.	.	5 30	26	5 56	50	5 06
335	Phillips, Saul	.	.	100 33	5 05	105 38	5 25	100 13
248	Pierce, Ephriam	.	.	100 11	4 55	104 66	4 50	100 16
30	Pierce, Frank E., Estate	.	.	25 09	1 12	26 21	1 00	25 21
823-824	Pierce, Selma	.	.	30 13	1 50	31 63	1 50	30 13
1-old	Pilling, George W.	.	.	100 30	5 05	105 35	5 25	100 10
D	Pilling, James	.	.	100 00	4 04	104 04	4 04	100 00
377	Pilling, Charles L. and Harry K. Parker	.	.	108 48	4 91	113 39	5 00	108 39
907	Platt, Grace D.	.	.	400 00	12 08	412 08	12 08	400 00
313 A	Popp, Therrisa	.	.	58 06	2 64	60 70	3 00	57 70
627	Porter, V. Alice	.	.	80 03	4 05	84 08	4 00	80 08
584	Powers, Nellie	.	.	80 31	4 05	84 36	4 25	80 11
102	Pranker, Betsey	.	.	250 37	11 39	261 76	11 00	250 76
115-116	Pranker, Edward	.	.	200 26	9 09	209 35	9 00	200 35
382-W	Pratt, Annie M.	.	.	43 19	2 18	45 37	2 25	43 12
375-E	Pratt, Charles J.	.	.	64 14	2 90	67 04	3 00	64 04
496	Pratt, Ella	.	.	100 20	4 55	104 75	4 75	100 00
298	Preston, Elizabeth	.	.	75 04	3 40	78 44	3 25	75 19

Trust Funds in the Hands of the Treasurer, Income of which is applied to Perpetual Care of Lots

Lot or Grave	Name	Balance on hand Jan. 1, 1931	New Accounts	Interest on deposit	Total Credits	Paid Care of Lots	Balance on hand Dec. 31, 1931
S20	Priest, Irving . . .	15 00		76	15 76	75	15 01
93	Prior, Charles W. . .	70 23		3 18	73 41	3 25	70 16
D. D.	Pulsifer, George H. . .	103 18		4 68	107 86	4 50	103 36
88-89	Putnam, Charles . . .	150 17		6 82	156 99	6 75	150 24
347	Quarmby, George . . .	160 00		8 10	168 10	8 00	160 10
27 So. $\frac{1}{2}$							
28 No $\frac{1}{2}$	Quint, Lilla G. . .	25 19		1 26	26 45	1 25	25 20
319-E $\frac{1}{2}$	Redford, Daniel M. . .	51 80		2 32	54 12	2 60	51 52
Old cem. grs.	Raddin, Benjamin B. . .	100 19		4 55	104 74	4 50	100 24
$\frac{1}{2}$ -13-14	Raddin, Charles . . .	100 15		4 55	104 70	4 50	100 20
83 No. $\frac{1}{2}$	Raddin, Ellery H. . .	30 13		1 50	31 63	1 50	30 13
118 So. $\frac{1}{2}$	Raddin, Fales E. . .	101 41		4 85	106 26	6 00	100 26
112	Raddin, J. Arthur . . .	150 03		7 58	157 61	7 50	150 11
382E	Rae, George E. . .	42 18		2 13	44 31	2 25	42 06
388	Ramsdell and McKeon . . .	83 22		4 21	87 43	4 00	83 43
914	Ramsdell, Maud E. . .	15 00		76	15 76	75	15 01
92	Rawson, Matthew . . .	101 23		4 85	106 08	6 00	100 08
115 old	Reando, Lucy . . .	75 03		3 78	78 81	3 75	75 06
444	Rechel, Mrs. Charles A. . .	100 17		5 05	105 22	5 00	100 22

621	Redden, Elizabeth	.	.	20 00	52	20 52	52	20 00
23 P.C.	Redding, C. M.	.	.	15 02	68	15 70	70	15 00
518-A	Reddish, Arthur	.	.	50 00	2 02	52 02	2 02	50 00
24 P. C.	Reed, Jane C.	.	.	15 11	68	15 79	75	15 04
523	Regis, Martha J.	.	.	15 00	45	15 45	45	15 00
493-B	Reiser, A. F. and Catherine L. Meader	.	.	48 01	2 18	50 19	2 00	48 19
915-916	Reitzschel, Ernest	.	.	30 13	1 50	31 63	1 50	30 13
830	Renew, Frank	.	.	15 00	76	15 76	75	15 01
113	Rhodes, Amos	.	.	100 22	4 55	104 77	4 50	100 27
61-62 old	Rhodes, Benjamin	.	.	100 19	4 55	104 74	4 50	100 24
132	Rhodes, Walter E.	.	.	100 08	5 05	105 13	5 00	100 13
230	Richardson, Geo. Edward	.	.	75 03	3 40	78 43	3 00	75 43
28 P.C.	Ringer, Gordon	.	.	15 00	60	15 60	60	15 00
302	Roach, John & Martha Fiske,	.	.	100 29	4 55	104 84	4 75	100 09
516	Robbins, H. C.	.	.	15 00	60	15 60	60	15 00
218 So.½	Roberts, the lot	.	.	75 09	3 40	78 49	3 25	75 24
539	Roberts, Sarah A.	.	.	75 09	3 78	78 87	3 75	75 12
525	Robinson, Edward	.	.	15 00	40	15 40	40	15 00
343	Robinson, Mrs. E. J.	.	.	100 05	4 55	104 60	4 50	100 10
105-533½	Robinson, E. P. and W. N. Pingree	.	.	200 40	9 09	209 49	9 00	200 49

Trust Funds in the Hands of the Treasurer, Income of which is applied toward Perpetual Care of Lots

Lot or Grave	Name	Balance on hand January 1, 1931	New Accounts	Interest on deposit	Total Credit	Pay- ment of Lot	Balance on hand Dec. 31, 1931
Old cemetery	Roby Lot . . .	200 46		9 09	209 55	9 50	200 05
709	Rodd, Samuel A. . .	44 20		2 00	46 20	2 00	44 20
650	Rood, Josephine . . .	80 13		4 05	84 18	4 00	80 18
36-1 of 37	Root, A. B. . .	100 14		4 55	104 69	4 50	100 19
32	Root, D. L. and J. D. Lawrence . . .	100 11		4 55	104 66		104 66
239 No. 1	Ross, Joshua . . .	50 56		2 40	52 96	2 90	50 06
731	Rush, Mary E. . .		80 00	53	80 53	53	80 00
665	Russell, Fred E. . .	50 54		2 40	52 94	2 90	50 04
527	Russell, Jane E. E. . .	100 00		4 04	104 04	4 04	100 00
720	Ruthman, Wilhelmina . . .	80 15		4 05	84 20	4 00	80 20
420 P.C.	Ryall, Harold W. . .	15 00		68	15 68	60	15 08
826-825	Sargent, Ada E. . .	30 19		1 50	31 69	1 50	30 19
426-W	Saunders, Clara E. . .	128 00		5 16	133 16	5 16	128 00
726	Saunders, Ernest E. . .	80 09		4 05	84 14	4 00	80 14
352	Sawyer, Arthur W. . .	200 29		10 13	210 42	10 00	200 42
372-E	Sixon, Henry . . .	62 40		2 82	65 22	2 50	62 72
109 old 16 new,	Schofield, Anna M. . .	50 28		2 28	52 56	2 50	50 06
109 old 16 new,	Schofield, Anna M. . .	50 30		2 28	52 58	2 50	50 08

504	Seaboyer, Edgar .	15 00	15 00	15 00	15 00
879-880	Searles, M. Arline		31 59	30 09	30 09
837	Sears, Stanley .	30 09	15 76	15 01	15 01
717	Semons, Emma J.	15 00	46 23	44 23	44 23
889	Sepelley, John .	44 00	15 80	15 05	15 05
304-A	Shepard, Ernest J.	15 04	63 09	60 09	60 09
909	Sherman, Effie E.	60 06	15 76	15 01	15 01
322	Shiverell, James .	15 00	78 74	75 24	75 24
632-633	Shuff, George .	75 32	40 27	40 00	40 00
392	Small, Madella H.		107 69	103 19	103 19
305½ A	Smiley, Allan T. .	103 01	52 52	50 02	50 02
378	Smith, Addie F. .	50 24	60 29	57 79	57 79
512-513	Smith, Adelia A.	57 70	31 20	30 00	30 00
360-W	Smith, Alexander J.	30 00	53 67	51 17	51 17
62	Smith, Arthur B. .	51 09	129 72	125 22	125 22
190	Smith, Charles L.	75 11	105 71	100 01	100 01
362	Smith, Elizabeth V.	100 88	128 53	122 53	122 53
378-W	Smith, Fred O. .	122 97	60 45	57 55	57 55
850-851	Smith, Mrs. George	57 84	31 51	30 01	30 01
881-882	Snow, Amy .	30 01	31 53	30 03	30 03
910	Snow, Mrs. Joseph	30 03	15 77	15 02	15 02
19	Somers, Samuel P.	15 01	15 68	15 03	15 03
338-339	Sprague, Walter .	15 00	31 50	30 00	30 00

Trust Funds in the Hands of the Treasurer, Income of which is applied toward Perpetual Care of Lots

Lot or Grave	Name	Balance on hand January 1, 1931	New Accounts	Interest on deposit	Total Credit	Paid care of Lot	Balance on hand Dec. 31, 1931
19-P.C.	Sprowl, Lulu . . .	15 00		60	15 60	60	15 00
135	Spurr, George G. . .	80 30		3 65	83 95	3 90	80 05
718	Stead, Mr. and Mrs. James . .	88 03		4 45	92 48	4 00	88 48
27-A P.C.	Steele, Charles E. . .	15 00		60	15 60	60	15 00
267	Steele, Sidney H. and						
	J. H. Hadley . . .	100 13		4 55	104 68	4 50	100 18
588	Stevens, Eugene . . .	65 45		2 95	68 40	3 00	65 40
229-A	Stevenson, James A. . .		80 00	1 60	81 60	1 60	80 00
78-So. $\frac{1}{2}$	Stewart, George C. . .	50 18		2 28	52 46	2 25	50 21
256-W- $\frac{1}{2}$	Stewart, John . . .	50 05		2 53	52 58	2 50	50 08
306-A	Stidstone, Emma A. . .	50 21		2 28	52 49	2 40	50 09
443	Stocker, Amos T. . .	150 00		6 82	156 82	6 75	150 07
443	Stocker, Amos T. (flowers)	100 26		5 05	105 31	5 00	100 31
426-E	Stocker, Crawford H. . .	128 00		5 16	133 16	5 16	128 00
133-144	Stocker, Frederick estate . .	125 19		5 69	130 88	5 75	125 13
217	Stocker, Mrs. J. E. . .	100 05		4 55	104 60	4 50	100 10
440	Stocker, Lewis O. . .	100 23		4 55	104 78	4 75	100 03
499-E $\frac{1}{2}$	Stocker, Orrin T. . .	50 09		2 28	52 37	2 25	50 12
64	Stocker, Thomas . . .	75 24		3 40	78 64	3 50	75 14
11 and So. $\frac{1}{2}$ -12	Stocker, William . . .	55 00		2 50	57 50	2 50	55 00

605	Stocker, Willard and others .	100 47	4 55	105 02	5 00	100 02
63	Stocker, William P. .	150 37	6 82	157 19	7 00	150 19
11	Stone, Mrs. C. B. .	15 00	68	15 68	60	15 08
721	Sverker, Valentine .	80 08	4 05	84 13	4 00	80 13
14 and 15 P.C.						
	Swanson, Anna J. .	30 04	1 36	31 40	1 25	30 15
61	Sweetser, Lot .	100 13	4 55	104 68	4 50	100 18
810-811	Swezey, Reuben A. .	30 02	1 36	31 38	1 25	30 13
20-No. $\frac{1}{2}$	Sykes, Calvin .	65 35	2 95	68 30	2 75	65 55
426-So. W.	Sylvester, Carrie C. .	128 00	5 16	133 16	5 16	128 00
474	Symonds, Frank M. .	51 85	2 34	54 19	2 50	51 69
122-No. $\frac{1}{2}$	Tattersall, Major .	60 01	2 72	62 73	2 70	60 03
921-922	Tarbox, Fred .	30 13	1 50	31 63	1 50	30 13
368-E.	Terry, Kate .	54 04	2 46	56 50	2 50	54 00
495	Thayer, Mary G. .	100 26	4 55	104 81	4 80	100 01
105-112 No. $\frac{1}{2}$	Thomas, William .	50 18	2 28	52 46	2 25	50 21
107	Thompson, Isabel M. and Catherine Benson .	134 60	6 78	141 38	6 98	134 40
384-E	Thrasher, Charles .	114 03	5 75	119 78	5 75	114 03
143	Tonks, Mrs. O. S. .	103 01	4 68	107 69	4 50	103 19
578	Townsend, Maud Y. .	50 06	2 53	52 59	2 50	50 09
578	Townsend, William S. .	10 00	50	10 50	50	10 00
639-E $\frac{1}{2}$	Tracey, Fred .	25 02	1 12	26 14	1 00	25 14

Trust Funds in the Hands of the Treasurer, Income of which is applied to Perpetual Care of Lots

Lot or Grave	Name	Balance on hand		New Accounts	Interest on deposit	Total Credits	Paid Care of Lots	Balance on hand Dec. 31, 1931
		Jan. 1, 1931						
157	Trefethern, Wm. A. and Lelia,	100 18			4 55	104 73	4 50	100 23
368-W	Trenholm, Howard B. . .	61 33			2 77	64 10	2 50	61 60
89-No. $\frac{1}{2}$	Trull, Silas S. . .	75 03			3 78	78 81	3 75	75 06
176-No. $\frac{1}{2}$	Turner, A. E. . .	80 40			4 05	84 45	4 00	80 45
376	Turner, George R. . .	50 24			2 28	52 52	2 50	50 02
431	Turner, Harry T. . .	100 10			4 55	104 65	4 50	100 15
$\frac{1}{2}$ snow tomb	Twiss & Jones . . .	150 65			7 22	157 87	7 00	150 87
178	Upham, Elbridge S. . .	150 14			6 82	156 96	6 75	150 21
94-A	Unsworth, Stephen . .	40 00			1 60	41 60	1 60	40 00
493-A	Valentine, John A. . .	48 14			2 18	50 32	2 25	48 07
716	Verzey, Daniel L. . .	80 43			4 05	84 48	4 00	80 48
185	Verity, Samuel and Albert							
	N. Cowdry . . .	150 00			6 06	156 06	6 06	150 00
F	Volpe, F. G. . .	20 20			1 00	21 20	1 00	20 20
683-W	Wade, Leon B. . .	50 00			2 02	52 02	2 02	50 00
Gr. in moso-								
leum in sec.	Wade, Walter . . .	15 04			76	15 80	75	15 05
128-So. $\frac{1}{2}$	Waitt, Louise E. V. . .	50 02			2 53	52 55	2 50	50 05
160-So. $\frac{1}{2}$	Walden, Herbert and Mary E.	50 21			2 28	52 49	2 25	50 24

64	Waldron, Gilbert A.	.	.	100 13	5 05	105 18	5 00	100 18
69	Walton, Henry	.	.	100 21	4 55	104 76	4 75	100 01
207 No. $\frac{1}{2}$	Walton, John B.	.	.	50 24	2 28	52 52	2 50	50 02
65-66	Ward, Edward	.	.	60 22	2 88	63 10	5 00	58 10
213	Waterhouse, Charles E.	.	.	120 37	6 08	126 45	6 00	120 45
N	Watson, Agnes E. and Ada Watson O'Loughlin,	.	.	50 01	2 53	52 54	2 50	50 04
29-30	Watson, Lizzie M.	.	.	100 05	4 55	104 60	4 50	100 10
325-No. $\frac{1}{2}$	Webb, Jane A.	.	.	50 11	2 28	52 39	2 25	50 14
536-No. $\frac{1}{2}$	Webber, Mary L.	.	.	75 06	3 78	78 84	3 75	75 09
17-18	Wells, Charlotte A.	.	.	30 13	1 36	31 49	1 40	30 09
884-885	Westerstand, Henry W.	.	.	75 01	3 78	78 79	3 75	75 04
94-B	Westeryard, Stephen	.	.	40 00	1 60	41 60	1 60	40 00
445	Westwood, David	.	.	100 10	4 55	104 65	4 60	100 05
117	Westwood, Isabella	.	.	100 38	5 05	105 43	5 00	100 43
16-P.C.	Wheaton, Johanna	.	.	15 11	68	15 79	75	15 04
340	Whitaker, James F.	.	.	100 06	4 55	104 61	4 50	100 11
482-483	Whitcher, Richard P. and Chauncey G.	.	.	150 08	6 82	156 90	6 75	150 15
501	White, Lucy and Mary	.	.	50 21	2 28	52 49	2 25	50 24
359-E	Whitehead, Harvey F. and Forrest L. Abbott	.	.	67 84	3 06	70 90	3 00	67 90
136-No.	Whitehead, Martha	.	.	150 12	6 82	156 94	6 90	150 04

Trust Funds in the Hands of the Treasurer, Income of which is applied to Perpetual Care of Lots

Lot or Grave	Name	Balance on hand		New Accounts	Interest on deposit	Total Credits	Paid Care of Lots	Balance on hand	
		Jan. 1, 1931						Dec. 31, 1931	
Brierly	Whitehead, Martha J. .	200 30			10 13	210 43	10 00	200 43	
827-828	Whittier, Howard W. .	30 13			1 50	31 63	1 50	30 13	
230-So. $\frac{1}{2}$	Wiggin, Elizabeth .	80 25			4 05	84 30	4 00	80 30	
812-A	Wild, William .	120 00			4 84	124 84	4 84	120 00	
215-old	Williams, Annie .	51 64			2 32	53 96	2 40	51 56	
316	Williams, George E. .	100 18			4 55	104 73	4 70	100 03	
703	Williams, J. H. .	44 16			2 00	46 16	2 00	44 16	
901-4	Williams, Mary C. .	60 09			3 03	63 12	3 00	60 12	
613-14-15	Willis, Arthur T. .	60 00			2 42	62 42	2 42	60 00	
79-So. $\frac{1}{2}$	Willis, Daniel B. .	50 24			2 28	52 52	2 50	50 02	
71-73	Williscroft, Mary .	50 08			2 28	52 36	2 30	50 06	
638-639	Williscroft, Mary .			40 00		40 00		40 00	
162	Wilson, Daniel F. .	200 28			9 09	209 37	9 00	200 37	
38-old	Wilson, Everett E. .	50 09			2 28	52 37	2 30	50 07	
315	Wilson, Everett E. .	150 02			6 82	156 84	6 80	150 04	
175	Wilson, Harrison .	100 10			4 55	104 65	4 60	100 05	
156	Wilson, Jerome .	100 27			4 55	104 82	4 80	100 02	
242	Wilson, Mary A. .	100 05			4 55	104 60	4 60	100 00	
321-E $\frac{1}{2}$	Winchester, Nellie N. .	90 00			3 62	93 62	3 62	90 00	

79-No. $\frac{1}{2}$	Witt, Eldora J. C.	.	75 04	3 78	78 82	3 75	75 07
466	Woods, Alfred	.	45 00	2 28	47 28	2 25	45 03
74	Wood, Sarah A.	.	50 18	2 28	52 46	2 40	50 06
379-E	Woodman, John A.	.	40 07	2 03	42 10	2 00	40 10
908	Woodside, Neil M.	.	15 00	76	15 76	75	15 01
876-877	Woodward, Harry	.	30 00	1 50	31 50	1 50	30 00
179-So. $\frac{1}{2}$	Wormstead, William H.	.	75 01	3 78	78 79	3 75	75 04
605-606	Wright, William H.	.	40 11	2 03	42 14	2 00	40 14
383-W	Youlden, Thirza and Thyra A. Walkey	.	79 33	4 01	83 34	4 00	79 34
229-C	Young, Louis F. and Leston R.	.	80 00	80	80 80	80	80 00
4-5-6-7-8-9-10-12	Single Graves	.	105 33	4 77	110 10	5 00	105 10
Total			\$51,390 25	\$2,210 00	\$2,397 21	\$55,997 46	\$2,423 98
							\$53,573 48

Accountant's Report

The Treasurer's Cash Account

The cash on hand December 31, 1931, was verified by me by actual count, and the cash in the bank was verified by reconciliation of the outstanding checks with the book and bank statements, and was further verified by letters received from the banks certifying to the amount to the credit of the town of Saugus at the close of the business, December 31, 1931.

Taxes Collected

The payments to the Treasurer were verified and compared with the receipts as recorded by him on his books.

Trust Funds

I have compared the savings bank books in the hands of the Treasurer with the amount called for in the Perpetual Care Fund account as being on deposit December 31, 1931, and the books and the amounts agree.

The George Melvin Wilson Library Fund account was verified by examining the Liberty Bonds in the hands of the Treasurer, which are registered bonds, also the savings bank book.

Respectfully submitted,

EDWARD GIBBS, JR.

Town Accountant.

January 27, 1932.

Outstanding Bonds

1910 Water Loan Coupon Bonds July 10, 1910, Payable as follows at Beacon Trust Co.

No. 22.	Due July 10, 1932, at 4 per cent . .	\$1,000 00
No. 23.	Due July 10, 1933, at 4 per cent . .	1,000 00
No. 24.	Due July 10, 1934, at 4 per cent . .	1,000 00
No. 25.	Due July 10, 1935, at 4 per cent . .	1,000 00
No. 26.	Due July 10, 1936, at 4 per cent . .	1,000 00
No. 27.	Due July 10, 1937, at 4 per cent . .	1,000 00
No. 28.	Due July 10, 1938, at 4 per cent . .	1,000 00
		<hr/>
		\$7,000 00

Coupon Water Bonds of 1914, Issued under Chapter 133, Acts of 1911, Payable at Beacon Trust Co.

No. 18.	Due May 1, 1932, at $4\frac{1}{2}$ per cent . .	\$1,000 00
No. 19.	Due May 1, 1933, at $4\frac{1}{2}$ per cent . .	1,000 00
No. 20.	Due May 1, 1934, at $4\frac{1}{2}$ per cent . .	1,000 00
No. 21.	Due May 1, 1935, at $4\frac{1}{2}$ per cent . .	1,000 00
No. 22.	Due May 1, 1936, at $4\frac{1}{2}$ per cent . .	1,000 00
No. 23.	Due May 1, 1937, at $4\frac{1}{2}$ per cent . .	1,000 00
No. 24.	Due May 1, 1938, at $4\frac{1}{2}$ per cent . .	1,000 00
No. 25.	Due May 1, 1939, at $4\frac{1}{2}$ per cent . .	1,000 00
No. 26.	Due May 1, 1940, at $4\frac{1}{2}$ per cent . .	1,000 00
No. 27.	Due May 1, 1941, at $4\frac{1}{2}$ per cent . .	1,000 00
No. 28.	Due May 1, 1942, at $4\frac{1}{2}$ per cent . .	1,000 00
		<hr/>
		\$11,000 00

Coupon Water Bonds of 1916, Issued under Chapter 133
Acts of 1914, Payable at Beacon Trust Co.

No. 40.	Due May 1, 1932, at 4 per cent . . .	\$500 00
No. 41.	Due May 1, 1933, at 4 per cent . . .	500 00
No. 42.	Due May 1, 1934, at 4 per cent . . .	500 00
No. 43.	Due May 1, 1935, at 4 per cent . . .	500 00
No. 44.	Due May 1, 1936, at 4 per cent . . .	500 00
		<hr/>
		\$2,500 00

Coupon Water Bonds of 1917, Issued under Chapter 133,
Acts of 1914 Payable at Beacon Trust Co.

No. 59.	Due May 1, 1932, at $4\frac{1}{2}$ per cent . . .	\$500 00
No. 60.	Due May 1, 1933, at $4\frac{1}{2}$ per cent . . .	500 00
No. 61.	Due May 1, 1934, at $4\frac{1}{2}$ per cent . . .	500 00
No. 62.	Due May 1, 1935, at $4\frac{1}{2}$ per cent . . .	500 00
No. 63.	Due May 1, 1936, at $4\frac{1}{2}$ per cent . . .	500 00
No. 64.	Due May 1, 1937, at $4\frac{1}{2}$ per cent . . .	500 00
		<hr/>
		\$3,000 00

Coupon Water Loan Notes of 1930 Payable at
Merchant's National Bank

No. 2.	Due December 1, 1932, at 4 per cent . . .	\$5,000 00
No. 3.	Due December 1, 1933, at 4 per cent . . .	5,000 00
No. 4.	Due December 1, 1934, at 4 per cent . . .	5,000 00
No. 5.	Due December 1, 1935, at 4 per cent . . .	5,000 00
		<hr/>
		\$20,000 00

Schoolhouse Loan, 1916, Payable at Beacon Trust Co.

No. 61-63.	May 1, 1932, at 4 per cent	. .	\$3,000 00
No. 64.	May 1, 1932, at 4 per cent	. .	500 00
No. 65-67.	May 1, 1933, at 4 per cent	. .	3,000 00
No. 68.	May 1, 1933, at 4 per cent	. .	500 00
No. 69-71.	May 1, 1934, at 4 per cent	. .	3,000 00
No. 72.	May 1, 1934, at 4 per cent	. .	500 00
No. 73-75.	May 1, 1935, at 4 per cent	. .	3,000 00
No. 76.	May 1, 1935, at 4 per cent	. .	500 00
No. 77-79.	May 1, 1936, at 4 per cent	. .	3,000 00
No. 80.	May 1, 1936, at 4 per cent	. .	500 00
			<hr/>
			\$17,500 00

Schoolhouse Loan, 1922, Payable at Beacon Trust Co.

No. 10.	Due May 1, 1932, at 4 per cent	. .	\$2,500 00
No. 11.	Due May 1, 1933, at 4 per cent	. .	2,500 00
No. 12.	Due May 1, 1934, at 4 per cent	. .	2,500 00
No. 13.	Due May 1, 1935, at 4 per cent	. .	2,500 00
No. 14.	Due May 1, 1936, at 4 per cent	. .	2,500 00
No. 15.	Due May 1, 1937, at 4 per cent	. .	2,500 00
No. 16.	Due May 1, 1938, at 4 per cent	. .	2,500 00
No. 17.	Due May 1, 1939, at 4 per cent	. .	2,500 00
No. 18.	Due May 1, 1940, at 4 per cent	. .	2,500 00
No. 19.	Due May 1, 1941, at 4 per cent	. .	2,500 00
No. 20.	Due May 1, 1942, at 4 per cent	. .	2,500 00
			<hr/>
			\$27,500 00

East Saugus Schoolhouse Loan under Chapter 297, Acts of 1905, Payable at Beacon Trust Co.

No. 22.	Due May 1, 1932, at 4 per cent	. .	\$1,000 00
No. 23.	Due May 1, 1933, at 4 per cent	. .	1,000 00
No. 24.	Due May 1, 1934, at 4 per cent	. .	1,000 00
No. 25.	Due May 1, 1935, at 4 per cent	. .	1,000 00
			<hr/>
			\$4,000 00

**1905 Schoolhouse Loan, Payable to Commonwealth
of Massachusetts**

No. 30.	August 1, 1932, at 4 per cent	.	.	\$3,000 00
No. 31.	August 1, 1933, at 4 per cent	.	.	3,000 00
No. 32.	August 1, 1934, at 4 per cent	.	.	3,000 00
No. 33.	August 1, 1935, at 4 per cent	.	.	3,000 00
				<hr/>
				\$12,000 00

**Lynnhurst Schoolhouse Loan, 1917, Payable at Beacon
Trust Co.**

No. 15.	Due May 1, 1932, at $4\frac{1}{2}$ per cent	.		\$500 00
No. 16.	Due May 1, 1933, at $4\frac{1}{2}$ per cent	.		500 00
No. 17.	Due May 1, 1934, at $4\frac{1}{2}$ per cent	.		500 00
No. 18.	Due May 1, 1935, at $4\frac{1}{2}$ per cent	.		500 00
				<hr/>
				\$2,000 00

Schoolhouse Loan, 1920, Payable at Beacon Trust Co.

No. 12.	Due June 1, 1932, at $5\frac{1}{2}$ per cent	.		\$1,000 00
No. 13.	Due June 1, 1933, at $5\frac{1}{2}$ per cent	.		1,000 00
No. 14.	Due June 1, 1934, at $5\frac{1}{2}$ per cent	.		1,000 00
No. 15.	Due June 1, 1935, at $5\frac{1}{2}$ per cent	.		1,000 00
No. 16.	Due June 1, 1936, at $5\frac{1}{2}$ per cent	.		1,000 00
No. 17.	Due June 1, 1937, at $5\frac{1}{2}$ per cent	.		1,000 00
				<hr/>
				\$6,000 00

Schoolhouse Loans, 1925, Payable at Beacon Trust Co.

No. 7.	Due May 1, 1932, at 4 per cent	.	.	\$5,000 00
No. 8.	Due May 1, 1934, at 4 per cent	.	.	5,000 00
No. 9.	Due May 1, 1935, at 4 per cent	.	.	5,000 00
No. 10.	Due May 1, 1936, at 4 per cent	.	.	5,000 00
No. 11.	Due May 1, 1937, at 4 per cent	.	.	5,000 00
No. 12.	Due May 1, 1938, at 4 per cent	.	.	5,000 00
No. 13.	Due May 1, 1939, at 4 per cent	.	.	5,000 00
No. 14.	Due May 1, 1940, at 4 per cent	.	.	5,000 00
No. 15.	Due May 1, 1941, at 4 per cent	.	.	5,000 00
				<hr/>
				\$45,000 00

Statement of Town Bonded Debt

Water Loans	\$43,500 00
1905 Schoolhouse Loan	12,000 00
East Saugus Schoolhouse Loan	4,000 00
Schoolhouse Loan, 1916	17,500 00
Lynnhurst Loan, 1917	2,000 00
Schoolhouse Loan, 1920	6,000 00
Schoolhouse Loan, 1922	27,500 00
Schoolhouse Loan, 1925	45,000 00

\$157,500 00

Total Schoolhouse Bonds Outstand-

ing \$114,000 00

Total Water Bonds Outstanding . 43,500 00

\$157,500 00

Temporary Loans Outstanding December 31, 1931

SOLD TO MERCHANTS NATIONAL BANK, BOSTON, MASS.

No.	Date of Issue	Date Due	Rate	Amount
334	June 8, 1931	Apr. 15, 1932	1.53%	\$25,000 00
335	June 8, 1931	Apr. 15, 1932	1.53	25,000 00
336	June 8, 1931	May 20, 1932	1.53	25,000 00
337	June 8, 1931	May 20, 1932	1.53	25,000 00

SOLD TO NATIONAL SHAWMUT BANK, BOSTON, MASS.

338	Sept. 14, 1931	June 16, 1932	1.74	25,000 00
339	Sept. 14, 1931	June 16, 1932	1.74	25,000 00

SOLD TO MERCHANTS NATIONAL BANK, BOSTON, MASS.

340	Nov. 30, 1931	Nov. 10, 1932	4.67	\$25,000 00
341	Nov. 30, 1931	Nov. 10, 1932	4.67	25,000 00
342	Nov. 30, 1931	Nov. 25, 1932	4.67	25,000 00
343	Nov. 30, 1931	Nov. 25, 1932	4.67	25,000 00

\$250,000 00

Report of Board of Selectmen

To the Citizens of Saugus:

On March third nineteen hundred and thirty-one the Board of Selectmen organized with George H. Quarmby as Chairman and C. Carroll Cunningham as Secretary. Each year the steady growth of the town produces increased work and problems that call for a concise businesslike administration. Your Board of Selectmen for the past year has strived with every ounce of its ability to give the town the value of such an administration and in these times of economic distress the welfare of the town and care of the unemployed have ever been foremost.

FIRE DEPARTMENT

The affairs of the Fire Department have been very successfully conducted by the Board of Fire Engineers consisting of Charles C. DeFronzo, Chairman, George H. Gosselin, Secretary, Arthur W. Price, Dr. Ernest Homan and Chief Mellon R. Joy. Through their untiring and conscientious efforts the moral of the department is at its best and the department itself is functioning on a good, sound efficient, basis.

POLICE DEPARTMENT

In June, 1931, Roland L. Mansfield, the venerable Chief of the Saugus Police Department resigned from the force. Captain John T. Stuart was immediately appointed Acting Chief by the Board and Patrolman James P. Sullivan was made Acting Captain. Competitive Civil Service Examinations were then held for the two positions of Chief and Captain. As a result of these examinations John T. Stuart and Henry P. Wheaton were appointed Chief and Captain respectively. On August 19, 1931 Patrolman Ralph New resigned from the force thereby making two vacancies. Again as a result of previous Civil Service Examinations James F. Maher and Thomas F. Spencer were appointed regular patrolmen. The department is at the present time functioning in a manner satisfactory to all residents of the

town and we feel certain that the citizens may look forward to even greater efficiency under the leadership of Chief Stuart.

TOWN HALL

The exterior of the Town Hall has been given two coats of white paint and the building is now one of the beauty spots of the town. This work was done by the unemployed painters of the town under the supervision of Mr. William A. Barrett as boss painter. The roof and gutters of the building were also repaired within the twelve hundred dollar appropriation.

AMERICAN LEGION

Saugus Post 210, American Legion moved into their new building on Taylor street in the late summer after it had been renovated. The entire building was repaired and painted, this work also being done by the unemployed painters of the town. Saugus Post has become an important necessity to the town and the Board wishes them all success in their new quarters.

UNEMPLOYMENT

The question of unemployment this year has been one of considerable importance. The Board earnestly tried to cope with this situation and give the town full value for money received. Several projects were completed by unemployed help including the Winter street sidewalk, the laying of cast iron water pipe on Central street, and the Bayfield road and Fairmount avenue water extensions.

PUBLIC WORKS DEPARTMENT

A vacancy in the position of Superintendent of Public Works occurred in March due to the decision of Superintendent Alfred L. Maggi not to be a candidate for re-appointment. After advertising for a Superintendent and interviewing several applicants the Board appointed Dexter G. Pratt a resident of Saugus, to fill the vacancy. He assumed his duties on April 8, 1931, and has proven quite satisfactory. Your attention is respectfully called to his report.

IMPROVEMENTS

The Board conscientiously realizes that many improvements are needed throughout town. However, with the depression so

general the increase in taxes of 1931, and in order to assist the taxpayers with their burdens your Board of Selectmen unanimously feels that no new expenditures should be authorized for this coming year. We earnestly advise that all expenditures be curtailed but that the present system of maintenance be upheld.

In closing, we wish to thank the citizens of Saugus for their spirit of cooperation during the past year, the preference committee of the general unemployment committee, employees of all town departments, and every individual and organization who has assisted in any way for the benefit of the whole town of Saugus.

Respectfully submitted,

GEORGE H. QUARMBY, *Chairman.*
JOHN C. PITMAN,
HARRY WOODWARD,

Board of Selectmen.

Report of Planning Board

The Planning Board, in submitting its annual report to the citizens of the Town of Saugus, desires to acknowledge the very many assurances of support which has come to it during the year that has past.

The Board organized March 6th with the following members: Herbert L. Robinson, Chairman, Charles H. L. Kahler, Secretary, Washington L. Bryer, Charles N. Wormstead, Charles E. Thrasher.

Regular meetings are held the first and third Mondays of each month and special meetings and hearings as may be necessary.

IN MEMORIAM

Soon after the Planning Board organized, its members, as well as the citizens of the town, were saddened by the death of Charles N. Wormstead, who has been a member of the Board since its inception.

Mr. Wormstead was a native of Saugus and had lived here throughout the allotted three score and ten years of his life. He had held various offices in the government of the town and had been active in the business and the welfare of his native town. Always of a pleasant and jovial disposition, his presence in any group, or on any occasion, was always welcome. He had a fund of folk-lore unsurpassed by any citizen and he could recall incidents in the history of Saugus that were timely and interesting. The town, as a whole, has lost a valued citizen, his community a kindly and helpful neighbor, and his cheery smile and presence will be missed in all the organizations with which he was associated.

Subsequent to his death the Board of Selectmen and the Planning Board, sitting jointly, selected Mr. Laurence E. Weeks of 25 Parker street to fill out the unexpired term of Mr. Wormstead.

NEW SEWERAGE SYSTEM

The only change regarding this subject since a year ago was an appropriation of \$5,000 made at the Annual Town Meeting for the purpose of giving the Sewerage Commission funds with which to carry on its investigation.

Among many there seems to be a grave question as to whether the town should embark on such an extensive project at the present time, and it is probable that actual construction will be postponed for a considerable period of time.

GEORGE WASHINGTON

MASTER PLANNER

This year, being the bicentennial of the birth of George Washington, the Massachusetts George Washington Bicentennial Commission has suggested to the Planning Boards throughout the State that each town make some observance of the event.

Those who have studied the many sided genius of Washington know that his first profession was that of surveyor. He was so competent that, when still a youth of seventeen, he was entrusted with important commissions to survey large tracts of country. In addition to his practical experience he stands unrivalled in the genius which can see into and plan for the future. Of that the city which bears his name stands witness.

On July 16, 1790, Congress entrusted Washington, who was then President, with the care of choosing the permanent seat of the government of the United States, and his choice was quickly made on the Potomac river. Having chosen the site, Washington chose the man, L'Enfant, to carry out the practical work of creating the capital city of America, but his interest did not cease nor was his guiding hand relaxed after the choice had been made.

Most important for the future beauty and artistic effect of the city were the selection and location of building, statuary, and monument sites. Washington, L'Enfant, and Ellicott, who was doing the field work, went over the ground together, and, as a note on the map says, "carefully selected the sites of the grand edifices where they would command the greatest prospect and be susceptible of the greatest improvement."

No more fitting tribute could be paid to the memory of the great Statesman-Planner than to follow in his footsteps. We venture to suggest to the people of Saugus that at least one new feature in the cultural development of the town designed to contribute to its amenities and beauty be undertaken this year in memory of the outstanding planner of their country.

STREET SIGNS

The new street signs erected during the past year are a source of convenience to residents of Saugus and visitors who are strangers to the location of our various thoroughfares.

SPOT ZONING

Basic in a consideration of this question is whether or not a town should lay down a scheme of growth and adhere to it. Because of the excessive over-development and over-zoning for business a right scheme of growth generally requires a constriction, not an expansion, of business areas. The great need is for protected home areas. After a given district has the necessary business area, the worst thing that can be done is to increase the business area.

One method of upsetting the whole planning scheme is to secure a variance from the Board of Appeals. To allow a business in a residence district is not a variance, it is a violation of the law. If an applicant fails with the Board of Appeals he usually goes to the Town Meeting. If he gets what he wants here, he gets what is called spot zoning. Such variances, so-called, and such spot zoning are generally crimes against the law, against the purpose and intent of the zone plan, against the people who have built in conformity with the law and in expectation of the protection of the law, and against the welfare of the town.

Numerous appeals are constantly being made in Saugus to the Board of Appeals, and some cases have been reported to the Planning Board, taking exception to the "variance" that has been granted. The citizens of Saugus are urged to report all such cases in order that a strong public sentiment may be created in support of the Zoning by-law.

A SUGGESTED BY-LAW

The removal of loam, sand gravel and stone for sale is destroying large areas of residential possibility. The following by-law is suggested :

The removal, for sale, of sod, loam, sand, gravel or stone from single or general-residence districts shall be deemed nonconforming uses of premises. Such uses shall be permitted only under special permission of the Selectmen, as provided in Section 17, and under such conditions as the Selectmen shall impose. The Selectmen shall grant no such permit as would, in their judgment, adversely affect the scheme of growth laid down in the zoning by-law or otherwise, or the economic status of the town, or tend to impair the beauty of the town or of the district most immediately affected. Conditions, deemed by the Selectmen as tending to protect the town and the district, shall be imposed where needed, and made a part of the permit.

This is in conformity with U. S. and State Court decisions to the effect that municipalities, under the police power, have the right to protect the scheme of growth laid down in a zoning law, to protect the general plan, to protect people on adjacent lands from obnoxious noise, fumes, dust and fire, and that "the stability of the neighborhood and the protection of the property of others in the vicinity are important consideration."

The need of looking ahead, which is the essence of planning, is now felt by those who never felt it before. Planning boards are being formed for every conceivable kind of constructive and reconstruction work. Basic in all these is the chief factor in human life, the community. The planning, the organization, of this unit is in most areas a matter of acute importance. But no community can plan, or replan, without a careful taking of stock.

GENERAL TOWN PLAN

Last year the Planning Board sponsored an article in the Town Warrant asking for the appropriation of a sum not exceeding \$5,000 for the purpose of employing an engineer to prepare a plan for the town which would cover the needs for

main traffic ways, main secondary ways, schools, parks and playgrounds and any other needs that such a study might disclose.

The Finance Committee recommended the appropriation of \$2,000, but it was defeated in the Town Meeting. The Board feels that the project should not be given up, even though it may be necessary to pass it over the present year because of the necessity of adhering to only those things that are actually necessary.

NEW STREET LIGHTING

The Planning Board went into this subject quite extensively in its last report and the Town Meeting accepted its recommendations in so far as the four squares in the town were concerned, and new units of 10,000 lumens (1,000 candle power) went into use during the past summer.

The result of these new lights has been most gratifying, not only to the townspeople themselves but to all traffic visitors, and the comments on all sides have been favorable to the town's action. Notwithstanding that there is some increase in cost over the old lights, there is no question but what the town as a whole would make sacrifices in other directions rather than to forego the loss of the new lights and return to the old ones.

As conditions improve yearly additions should be made of the new lights along some of the principal streets leading from the squares that are not so brightly illuminated until the main arteries of the town are as well lighted as the squares.

TRAFFIC LIGHTS

The installation of traffic lights on the Newburyport Turnpike at the intersection at Essex street and Hawkes' corner, during the past year, was in keeping with the suggestion made a year ago. The cooperation of the State Highway Department was instrumental in bringing this about, and there is no question but what they will be a preventative measure against accidents.

THE ZONING BY-LAW

The Zoning By-Law, as adopted by the town, has been printed in pamphlet form and copies are available for all of those who desire it for reference.

The Board was instrumental in introducing a bill in last year's General Court to amend the Act of 1929, whereby all changes in the Zoning By-Law of a town might be referred to a Special Committee or the Planning Board, as the Moderator might determine, but this, like all other measures relating to Planning Boards, was laid over another year pending the report of a Special Commission which was appointed to consider Planning Board matters.

NEW BUILDINGS

An addition to the Public Library was voted at the last annual town meeting, but the vote, placing the proposed new high school building on the Newburyport turnpike, was referred by referenda to the people and rejected.

Subsequently the representative Town Meeting, in special session, voted for the Newburyport turnpike location, which was again rejected by the voters. If the new high school building is to be placed where the people wish, it will not be erected on the Newburyport turnpike.

The referendums on this subject have been decried by some people, who seem to be obsessed with the idea that the citizens of the town have no right to disagree with the Town Meeting Members whom they have elected to represent them in the representative town meeting form of government. As the situation stands at the present time, the \$30,000.00 which was appropriated toward the building and included in the tax levy of 1931 was later transferred to the Public Welfare Department. Consequently the new school building is in approximately the same status as existed a year ago.

The continual rise in taxes and the financial conditions in which many towns and cities have found themselves in the past few months would seem to indicate that it was not an unwise move to hold the erection of a new building in abeyance until conditions generally are improved. Economy is now the watch-

word in national, state and municipal governments, as well as in business, and Saugus should not be any exception.

Meanwhile, planning for this as well as a new fire station can go forward, so when the present economic condition has abated the town will be in a position to act wisely as to location and type of buildings.

Respectfully submitted,

HERBERT L. ROBINSON, *Chairman*,
CHARLES H. L. KAHLER, *Secretary*,
WASHINGTON L. BRYER,
CHARLES E. THRASHER,
LAURENCE E. WEEKS,

Planning Board.

Report of the Board of Health

We are pleased to express satisfaction in having finally secured an office in the Town Hall, and find it has been of great benefit in the operation of this department. May we express our gratitude to those who helped to make this possible.

The Board has faced the same old problems this year; those of sewerage and piggeries, which at best are only temporarily solved.

A new regulation has been adopted which requires all milk to be pasteurized, or the milk herd certified.

The Schick Clinic for immunity against diphtheria, conducted by our Department Physician Doctor Myron H. Davis and assisted by the school nurse, has been unusually successful. This year 327 children have taken advantage of this. The most encouraging feature being the large number of infants brought to the clinic. Diphtheria has almost entirely disappeared from our child population.

The Board has cut the 1932 budget wherever possible.

Respectfully submitted,

CHARLES E. LIGHT, *Chairman,*

HENRY O. WESTENDARP, *Secretary,*

MYRON H. DAVIS, *Department Physician.*

May I express my personal satisfaction in the operation of the Board during the year. The helpful cooperation of the two new members, and having an office and clerk has relieved the burden of caring for that work at my home. In all, it has been such an improvement over the manner in which I have had to operate in the past that I wish to make record of the fact.

CHARLES E. LIGHT.

Report of Inspector of Animals

To the Honorable Board of Selectmen:

As required by the State Department of Animal Industry. I made a careful examination of all dairy animals and the places in which they were kept in January and February. All appeared healthy and kept under proper conditions. Number inspected at this time 426.

I have inspected and stamped as fit for food at time of slaughter:

Swine	19
Cattle	3
Calf	1
Sheep	2

Of the many cases reported to me of persons bitten by dogs only one on examination proved a positive case of rabies. There were two other cases of rabies where the dogs had not come in contact with person or animals, which I ordered to be killed, with the consent of the owners.

Respectfully submitted,

JOHN W. HITCHINGS,

Inspector.

Report of Plumbing Inspector

SAUGUS, MASS., December 31, 1931.

To the Board of Health:

GENTLEMEN:—In accordance with the requirements of the laws of Massachusetts, relative to plumbers and plumbing, I hereby submit my annual report for the year ending December 31, 1931.

The number of inspections made during the year, together with other inspections, will be found in the following table:

Total number of inspections	588
Permits issued for plumbing	
New buildings	73
Old buildings	74
	— 147
Cesspools inspected for	
New buildings	73
Old buildings	79
	— 152
Complaints of violation	2

Reported one to Board of Examiners, who voted to place case on file; the other, I investigated and found no reason for complaint.

Fees paid to Treasurer for Plumbing permits . \$294 00

Respectfully yours,

THOMAS C. SUTHERST.

Report of Inspector of Milk and Dairies

To the Board of Health:

I have made frequent examinations of all dairies. Practically all of them are in excellent condition. Samples have been taken from all of the dairies and tests made at the Lynn Board of Health with satisfactory results. Nearly all are far above the Massachusetts standards.

Have issued 108 milk licenses and five pasteurization licenses. Total receipts amounting to \$104.00. As all milk brought into town for sale is pasteurized certainly 90 per cent of our milk is treated in that way.

Respectfully submitted,

JOHN W. HITCHINGS,

Inspector.

Report of Supervisor of the Dental Clinic

*Mr. Charles E. Light, Chairman, Board of Health,
Saugus, Mass.:*

DEAR SIR,—I herewith submit my annual report as Supervisor of the Dental Clinic.

The year of 1931 was a very successful year for the Dental Clinic and everything went along smoothly. The clinic was conducted as in previous years and a great number of children took advantage of the clinic to get their teeth fixed.

We take the children in the first and second grades. Emergency treatments of the children of other grades are also taken at the clinic.

We had the clinic room painted this year and a tablet was placed on the clinic door in memory of the late Mrs. Anna C. Parker who was instrumental in getting the clinic started in Saugus. Mrs. Parker did a great many things for the citizens of Saugus and I was glad to have the tablet placed on the clinic door in her memory.

I wish to thank the Saugus Board of Health for placing this tablet on the door also for their support and cooperation which I have received throughout the year. I wish to thank the School Committee for allowing us to place this tablet on the door and also for the use of the room in the Cliftondale School.

We are also very grateful to the Red Cross for the use of the car and driver for transporting the children under the very efficient supervision of Mrs. Lewis, Red Cross Worker.

A detailed report follows :

Total number of deciduous extractions	264
Total number of prophylactic treatments	282
Total number of fillings	134
Total number of treatments	7
Total number of permanent extractions	11
<hr/>	
Total number of patients treated	698

Twenty-five cents is the regular fee charged for each visit.

Respectfully submitted,

ROGER P. BECKMAN, D.M.D.

Report of Public Works Department

To the Honorable Board of Selectmen:

GENTLEMEN,—I submit the annual report of the Department of Public Works for the year ending December 31, 1931.

HIGHWAYS

The largest single project done by this division during 1931 was the construction of a granolithic sidewalk from Stocker street in East Saugus to a point 300 feet from the point designated, the junction of Central and Winter streets. The project was done by 72 per cent unemployed help, most of them having but little knowledge of this type of work. The 28 per cent permanent labor were men regularly employed by the town. They raised or moved hydrants, service boxes and reconstructed catch basins. There were many types of extra work pertaining to the project. In most cases the old walk was below the center line grade of the road which called for much fill. Practically all of the old retaining wall had to be built one foot higher. At the Littlefield property it was necessary to remove about 80 feet of the old retaining wall and rebuild it. A large amount of new fence was required. This fence was not expensive, costing much less than a wooden one. The cemetery property was beautified by the new entrances. It was not practical to follow the lines of the wall so all curves were eliminated whenever possible. It was necessary to widen the grass plot to save shade trees. The portion of the sidewalk not completed at the Stocker Playground can be done at any later date when this area has been filled and allowed to settle. Winter street should be rebuilt at this point which will do away with most of the reverse curve which now exists. It is very evident as to the value of this project. It has eliminated the danger to school children and many others who formerly used the highway as a walk.

The following streets were treated with Asphalt or Colas and pea stone. This type of maintenance must be constructed each year.

ASPHALT

Laurel street, 450 feet; Hayden road, 375 feet; Essex street, 650 feet; Endicott street, 750; Walnut street, 2,640; Spring street, 1,000; Blue Ridge avenue, 650 feet; Fairmount avenue, 700 feet; Cleveland avenue, 1,350 feet; Richard street, 375 feet; Garfield avenue, 300 feet; Newcomb avenue, 150 feet; Central street, 4,750 feet; Elm street, 2,740 feet; Jasper street, 300 feet; Appleton street, 1,075 feet; Woodbury avenue, 800 feet.

COLAS

Essex street, 760 feet; Lincoln Avenue, 1,800 feet; Water street, 2,930 feet; Walnut street, 1,200 feet; Emory street, 550 feet.

It is with great regret that we were unable to give treatment to Winter street, Franklin square, Washington square and a portion of Water street to the Wakefield line. These roads are in bad need of attention.

We also made repairs to trenches opened up by the L. G. and E. Co., for which they paid the town \$325.00. Penetrating and sealing of these trenches is far better than tar patch, used for emergency.

Water trenches penetrated and sealed—asphalt: Central street, 3,160 feet; Taylor street, 750 feet; Summer street, 1,584 feet.

Drainage trenches penetrated and sealed: Central street, 250 feet; Appleton street, 300 feet; Pleasant street, 400 feet.

It is hoped to remove much of the tar patch in our water service trenches and do penetration work which will greatly improve such roads as Lincoln avenue, Central street, and others of this type.

KNOWLES AVENUE

A \$2,000 appropriation was asked for and \$1,000 was voted. \$1,500 was needed for the construction if a proper drainage system was installed, and \$500 for road service. A \$1,000 drainage system was installed and is so designed that it may be added to at any time. By the vote of the Selectmen the road

surface was given coarse gravel and rolled with an application of asphalt and sand, which is a good improvement at low cost.

RICHARD STREET

The Selectmen voted to give the surface of the road a coarse gravel, sand and asphalt from Ballard street to the macadam laid in 1930, making it much better for all concerned.

DUDLEY STREET

This street was accepted at the Annual Town Meeting. This road was scarralled, scraped and rolled, making a big improvement. The water now goes to the catch basins in the street. It also relieves traffic on Ballard street.

LAWNDALE AVENUE

This project was not started until fall owing to the fact that cool weather is preferred when using asphalt on a road built with a high percent of grade. Nevertheless the temperature climbed after the work was started which made it necessary to roll in the evening and early morning. This road is constructed of washed gravel asphalt and pea stone. It is 22 feet wide leaving each side for the construction of a curb which should be built on the grade.

FAIRMOUNT AVENUE

The Selectmen voted to apply coarse gravel, asphalt and sand. This was an inexpensive improvement starting at Walnut street, and extending for a distance of 700 feet—Appleton street drain. This project was started in 1930 and not completed. In 1931 two catch basins were constructed and additonal pipe laid across Central street and then through private land to the Saugus river.

PLEASANT STREET DRAIN

This is another 1930 uncompleted project. In 1931 two catch basins and a manhole were added but due to lack of funds for drains, this project is still unfinished.

CLIFTONDALE SQUARE

This project was done by contract, 80 per cent of labor to be Sangus employees. Simpson Bros., Inc., were awarded the contract and did an excellent job with their sheet asphalt at a

cost of \$1.50 per square yard. This type of work should be used where the road foundation is good. This type of construction should be continued on Lincoln avenue to Endicott street, and would be ideal for Main street from the Pike to Monument square at such a time as a curb is constructed on this roadway.

MAIN AND HOWARD STREETS

This work was done by contract under the direction of the State Department of Public Works. The roadway between Broadway and the Lynn-Fells Parkway is near completion, only the finishing touches left. A new box culvert 5 feet by 8 feet has been constructed north of the Lynn Fellsway, under Main street. This will be of ample size to care for the large flow of water.

Howard street has the sub grade of stone in place, sealed with tar for protection through the winter months. The road is open to motor vehicles through to Melrose.

Without question signal lights will have to be installed at the junction of Main street and the Fellsway.

FOREST AND THOMAS STREETS

These streets have been resurfaced with gravel and much improved. Mr. Thomas Berrett helped in this project by removing the brush by the road side. Two of his men instructed the several men supplied the Public Works Department by the Welfare Department.

STREET CLEANING

One thousand dollars was voted for this purpose, which is a small amount for the size of this town. Gutters were cleaned on the main streets. A street cleaning cart was purchased in May and a street patrol was started. This work was carried on in East Saugus on Thursday, Saugus Center on Friday, and Clifftondale Center on Saturday. This work also included keeping the grass cut in each of the squares and received much favorable comment.

CATCH BASINS

Five hundred dollars was voted and expended. Basins were cleaned in the spring and fall.

TAR WALKS

Seven hundred and fifty dollars was voted and expended—Lincoln avenue, East Saugus; Lincoln avenue, Clifftondale square; Vincent street, East Saugus; Essex street, Clifftondale Square; Central street, Saugus Center.

STREET SIGNS

Three hundred dollars was voted for this project. There were 348 signs manufactured at a cost of forty-three cents each and fifty Private Way signs at twenty-five cents each. There were 117 sign posts purchased at forty-eight cents each. Street signs can be purchased on application for streets now not signed.

FENCES

Built, repaired and painted, 1931.

Central street, opposite No. 255, 160 linear feet, repaired and painted.

Central street, Pleasant street north, 375 linear feet, repaired and painted.

Central street at R. R. crossing, 208 linear feet repaired and painted.

Elm street at bridge, 90 linear feet, repaired and painted.

Stocker street, 187 linear feet, new and painted.

Riverside court, 153 linear feet, new and painted.

Ballard street, 1344 linear feet, new and painted.

Highland avenue, 221 linear feet, repaired and painted.

Vine street, 269 linear feet, repaired and painted.

Walnut street, 20 linear feet, repaired.

The type of fence used this year is durable and should last for many years, if painted at least once in five years. The wire is the 7 strand type having a total test of strength of 8,500 pounds. With two such cables 17,000 pounds will stop almost any motor

vehicle. All fences were painted white and given a second coat of aluminum paint which is easier seen at night.

DRAINAGE

Mountain avenue, Jackson street, Clifftondale square to Myrtle street. This drain was badly needed and will help conditions in this location. This work should be continued to the Revere outlet with a 20-inch pipe line replacing the present 12-inch which will not now take care of the water in a heavy rain. A survey and estimate have been made for the completion of this project.

JASPER STREET

A drain with three catch basins was built from Pearson street through private property to Jasper street, thence to the culvert under the B. & M. R.R. The railroad had a crew of men lower the grade one foot.

CENTRAL STREET

Drain opposite Denver street. This project was completed by extending same from East Denver street to a point near the top of the hill where a catch basin was built and a connection made with a covered brook.

ADAMS AVENUE DRAIN

The labor on this project was supplied by Welfare Department. The money by the Finance Committee, and supervised by this Department. This drain has been cleaned from the outlet on the north side of Adams avenue in and through Adams avenue to the land of Fred Swallow, at which point a new drain was constructed across land of said Swallow to Makepeace street. Much of the old pipe was replaced with new; and new pipe was purchased for use across the land of said Swallow. This project had ought to do away with the past nuisance of flooding cellars in this vicinity.

MYRTLE STREET

The small catch basin was constructed to drain water stand-about 20 feet on the north side from Lincoln avenue.

SMITH ROAD AND LINCOLN AVENUE

A basin of ample size was constructed before the new asphalt surface was placed. The basin at Morrison's drug store does not function properly owing to the fact that the small 12 inch pipe at Myrtle street to Revere outlets is not able to take the water from the Jackson street-Mountain avenue drain, which is a 20 inch pipe, causing the water to back up at this point.

BRISTOW STREET DRAIN

Several lengths of new pipe were used to repair this drain which is functioning satisfactorily. The labor on this drain was furnished by the Welfare Department and the pipe taken from stock.

WILLIS STREET DRAIN

The old drain and brook crossing Willis street and private property to a catch basin at the corner of Willis street and Winter street. The old culvert was taken up and relayed with pipe, new and damaged, taken from stock. The labor for this project was furnished by the Welfare Department.

CENTRAL AND TAYLOR STREET

A new catch basin was constructed at this point as the old one was on the point of caving in.

SAUGUS CENTER DRAIN

A new basin was constructed at the corner of Amory and Central streets and a second one near the Pythian Building. Both these basins are of good size and will allow a man to enter for the purpose of cleaning pipe lines entering them. The sewer cleaning equipment of the town of Stoneham was loaned to us and all pipe lines in this system thoroughly cleaned. Saugus should own equipment of this type.

Mr. Dyer has been employed as of last year. He has done everything possible to help in all branches. Giving line and grade estimates and surveying for the Assessors Department. We can state that all back work in that department is completed and he is ready to start the 1931 work for April assessing.

Mr. Francis Comey has assisted him with this work. He has studied engineering at Tech. and is an able assistant.

Several plans have been made this year. A 6x6 plan of the entire town has been finished. A plan of water gates, hydrants, and fire boxes is under way. A new set of ties for the location of water gates is near completion, plus many surveys such as Winter street and Sweetwater street which require much work.

We hope in the near future to establish a Government Bench on Monument square for the purpose of a definite point for the establishment of work on sewers at a later date. This base will correspond with state and government work and should Saugus want to join a project with adjoining towns their calculations would be on the same basis.

We were able to purchase for this department an 18 inch Y level and a 14 inch Y level and a transit; all three instruments in good condition, for the sum of \$85.00, the value being around \$400.00. They were purchased in a Lynn Pawn Shop. They will be of great value when sewer construction is under way.

WATER DIVISION

General maintenance is continually increasing with the growth of the town. This department was embarrassed during the last part of the year because of the numerous applications for the relaying of services, by the lack of funds to take care of them. It was necessary for the property owners to pay the entire cost of all services installed. Meters have been placed on all new services and many of the old services. There remain very few services yet to be metered.

This year we have replaced several sections of old cement pipe with cast iron pipe on the following streets.

Newhall street. Vincent to Wendell, 450 feet.

Vincent street. Lincoln avenue to Johnson street, 500 feet.

Johnson street, 170 feet.

Pearson street. Central street East, 700 feet.

Foster street. Woodbury avenue to Pearson street, 500 feet.

Woodbury avenue. Central street East, 650 feet.

Taylor street. Central street West, 800 feet.

Central street East, 350 feet.

Summer street. North from Main street, 1,300 feet.

Denver street. Central street West, 800 feet.

The Denver street relay is uncompleted as is Taylor street, East of Central street, 350 feet. These two projects should be taken care of in 1932.

The abandoning of the cement mains will relieve one of our serious fire menaces, now existing with them in use. The cement pipe line on Lincoln avenue should be abandoned and used only as a feed line to the pumping station, which duty it could perform and not be a menace. A new 12-inch cast iron pipe should be laid from the junction of Winter street and Chestnut street, thence to Washington square, thence through and paralling the proposed feed line through Lincoln avenue to Central street with a check valve installed on Chestnut street at Franklin square. It would then be possible to give stand-pipe pressure to the entire town and at the same time, while the stand-pipe is in use for an emergency, run the pump at the pumping station for the replenishment of the stand-pipe pressure. With this accomplished the homes in the low lands would be well protected with sufficient water pressure, by opening the stand-pipe and with the stand-pipe closed there would be sufficient water to supply the people on the high lands at the same time.

Centennial avenue. The cement pipe was relayed for 300 feet and 160 feet of water extension, for a new development, was laid.

Intervale avenue to Stone street. Water extension 250 feet.

Kenwood avenue to Clinton avenue. Two hundred feet of pipe laid through private property after necessary releases were granted. By this construction we were able to carry high pressure lines through to Bailey's Hill.

Fairmount avenue 600 feet. This project was water extension to supply ten new homes built on this location. A new hydrant was also installed.

Ballard street. One hundred feet water extension laid and a hydrant installed for the purpose of furnishing water and protection to the new boat building concerns.

Bayfield road. Five hundred feet water extension was laid in this project for a new development, several new homes being built in this location.

Enfield street 350 feet water extension.

Main street. One thousand seven hundred and sixty linear feet of 12-inch pipe were laid and three new hydrants installed. Two hundred feet of 10-inch pipe was relayed at a lower level.

Gates road. Seven hundred and twenty-five feet of 6-inch pipe was laid, replacing a one-inch pipe which had for years served eleven families. This service was completely rusted out.

Central street to Church street. Three thousand four hundred feet of 10-inch pipe (cast-iron) was laid, replacing the aged cement line. In the same trench was laid 3,400 feet of 6-inch cast iron pipe, which was connected to the 6-inch pipe at Church street, going eastwardly to the Highlands. At the corner of Lincoln avenue and Central street the 6-inch pipe was routed through Kent street to Baker street, a distance of 640 feet. By doing this we replaced a 4-inch pipe through Kent street to Baker. This saved the cost of tearing up Lincoln avenue and blasting ledges on Baker street. The trench on Kent street had been previously opened for laying the 4-inch main. A gate on the 4-inch main connecting with Lincoln avenue has been closed for a great many years (separating the high pressure from the low pressure). This gate was opened and the 4-inch line was found to be filled with sediment which made it necessary to abandon same.

Hydrants have been set wherever feasible to keep buildings protected. Two hundred hydrants were serviced, having the nipples expanded and re-threaded to take national standard couplings. In the past when the water has been turned on the hose has been blown off the hydrants, owing to the fact that the threads were not correct.

This year we have used copper tubing for the construction of 90 per cent of the house services. It is less expensive than

cement lined pipe. It is more durable, easier to handle and offers no opportunity for the use of galvanized or iron fittings which corrode with use. Copper tubing has special fittings and is purchased in 60 feet lengths, thereby giving a direct line from the main to the curb box and from the curb box to the meter. It is hoped that during the year 1932 that the pumping station will be equipped with automatic control.

BUILDINGS AND EQUIPMENT

The town garage is in excellent condition. I would recommend the installation of an oil burner for uniform heat as there is a large amount of valuable equipment in the building.

The storage shed and oil house were given two coats of yellow paint with white trimmings. The doors were repaired. The equipment has been put in first class condition and been painted.

Respectfully submitted,

DEXTER G. PRATT,

Superintendent of Public Works.

		WATER COMPARISON					
SERVICES		1926	1927	1928	1929	1930	1931
New	.	135	193	194	147		65
Renewals	.	58	115	83	93		80
Blow Outs	.	307	339	326	113		333
Feet of cement lined pipe	.	9,375'-2"	13,485'	12,128'-8"	10,465'-2"	5,529'-6"	1,999'-2"
Feet of Copper tubing	.						5,467'-2"
Commitment	.	36,228.45	44,922.65	47,281.14	40,328.09	45,050.78	44,295.44
Cubic feet of water	.	34,216,700	34,338,400	36,773,700	35,137,994	40,070,060	40,834,90
		Fixture	Meter	Maint.	Turn On	Hydrants	Total
1929	.	5,049.37	29,784.47	11,613.93	112.00	500.00	47,959.77
1930	.	2,843.50	32,732.27	8,565.21	113.00	500.00	44,753.98
1931	.	1,136.50	35,113.82	7,466.12	79.00	500.00	44,295.44
Meters Repaired	.					147	135
New Meters Installed	.					341	110
Meters Frozen	.					54	76
Meters Tested	.					31	20

Report of Chief of Police

To the Honorable Board of Selectmen:—

It now becomes my pleasure and privilege to present to you my first annual report of the Police Department, together with the doings thereof, during the year nineteen hundred and thirty-one.

The department consists of one chief, one captain, nine permanent patrolmen and sixty-one special officers, fifteen of whom are uniformed and prepared to do police duty whenever necessary. The roster of the Police Department is as follows:

CHIEF

John T. Stuart

CAPTAIN

Henry B. Wheaton

REGULAR PATROLMEN

Frank W. Joy, James P. Sullivan, Clarence H. Berrett, Roland E. Mansfield, Peter A. Flaherty, William MacDougall, Joseph A. Lambert, Jr., James F. Maher, Thomas F. Spencer.

SPECIAL POLICE OFFICERS

Augustus Anderson, Timothy J. Bannon, Earl Bentley, Oren Bentley, Frank Berthold, Howard P. Berrett, William F. Cahill, Thomas E. Canavan, Harold J. Coburn, Francis Comey, James F. Cronin, C. Carroll Cunningham, Harvey Cunningham, Arthur J. Decareau, Charles DeFranzo, William Dowling, Charles Frye, Frank Garafano, Ernest M. Hatch, Norman D. Hatch, Percy Hawkes, Clarence Howard, Allen Ireland, Howard P. Kelley, R. R. P. Kelly, Fred Leary, Walter Lee-man, Alexander S. MacCarrier, Samuel Maddox, Everett Mansfield, John E. Mansfield, Howard McAdoo, Ernest Merrithew, Daniel B. Murphy, Walter F. Neal, Charles

O'Connor, Carl Pearson, Willie Penney, Dexter G. Pratt, Charles B. Pugsley, Edwin A. Rich, Jr., Henry Robinson, William S. Rockhill, Edward O. Roy, Percy R. Salsman, Carleton Shorey, Frank Spencer, Charles E. Stillings, Louis Sylvester, Frank M. Symonds, James J. Thomas, George A. Tweedy, Everett Vickary, Daniel Willis, Henry Winslow.

SPECIAL POLICE FOR THE LYNN WATER SHED

Michael J. Ahearn, Patrick Garrity, John F. Heath, Dennis J. Keane, William Kennedy, Denis Mead

During the year nineteen hundred and thirty-one there were 488 males, 28 females arrested making a total of 516 arrests. Of this amount 47 were juveniles. This is a considerable decrease from the previous year 1930. Total decrease 206 arrests.

These arrests were for the following offences :—drunkenness, 148, violation of the auto laws 162, assault and battery 12, delinquency 10, vagrancy 1, non-support 4, liquor laws 2, breaking, entering and larceny 8, violation of the game laws 13, court martial order 1, larceny 27, truancy 2, suspicion 3, violation of probation 4, disorderly 1, insanity 3, setting fires 2, stubborn child 1, trespass 4, destroying property 2, misappropriation 1, assault with intent to rape 1, concealed weapon 1, assault with a dangerous weapon 1, indecent exposure 5, threat 1, bastardy 3, disorderly conduct 4, evading fare 3, assault 7, disturbing the peace 3, no license to peddle 1, for safe keeping 1, unlicensed dogs 30, violation of town by-laws 17, manslaughter accidental 1, obscene language 1, loitering 3, default 4, attempt larceny 1, violation of the National Prohibition Act 2, failure to pay wages 1.

Disposition of the year's arrests were as follows :—Fined 229, held for grand jury 9, filed 60, probation 51, discharged 29, dismissed 7, released 62, house of correction 27, state farm 5, training school 1, state hospital 3, arrests for other authorities 25.

The segregation of the nativity of the arrested persons are as follows :—American 370, Italian 53, Jewish 10, Greek 3, English 21, French 21, Polish 38, Swedish 4, Danish 1, Irish 6, Canadian 6, Turkish 1, Russian 2, Portuguese 2, Lutheran 1, Scotch 1, Armenian 1, Ukranian 1.

Daily reports of the officers show the following :—Complaints received and investigated 1,336, autos stolen out of town and reported here 108, stolen autos recovered 50, lost articles reported 61, dogs lost 72, dogs found 61, doors and windows found open and secured 260, taken to hospitals 95, responded to fires 81, lost persons reported 26, lost persons found 25, notified for out of town police and hospitals 98, all others 304, making a total of 2,602.

The total amount of fines collected in this court for the year nineteen hundred and thirty-one are \$1,817. Of this amount \$1,130 was paid to the Commonwealth of Massachusetts, \$565 paid to the Town of Saugus, \$122 paid to the County of Essex. As all cases of operating a motor vehicle under the influence of liquor are tried and prosecuted in the Lynn Court this would mean that the Commonwealth of Massachusetts receives a total of \$1,525 from these cases as that is the fines for these cases during nineteen hundred and thirty-one.

I would like at this time to bring to the attention of the townspeople that the whole town has police patrol both summer and winter. In former years when the motorcycle was taken off in the beginning of the winter months the sections of Oaklandvale and North Saugus were with little or no police patrol. The new Ford sedan purchased in 1931 is patrolling these sections in the winter months.

With reference to the equipment of the department, we have a Packard sedan Ford sedan and a White Ambulance. The Packard sedan is in very good condition and will undoubtedly give the town a generous amount of service before it becomes ready for salvage. The Ford sedan is in excellent condition and has proved to be a great service to the department, both from an economical point and service point. This car is in service twenty-four hours a day eighteen of these hours on constant patrol. I do recommend that this car should be replaced annually. This in my opinion would save the town money. The White Ambulance which is a combination of patrol wagon and ambulance combined.

This is far beyond adequate for hospital cases and at this time I wish to bring to your attention that it is only a question of

time when this must be replaced by a new and more modern ambulance.

There are also two Harley Davidson motorcycles in the Department. The newest being bought in 1931 and this machine is in excellent shape. The other machine which is still in service but long past its usefulness and unsafe for police work, is a 1928 model and should be replaced this year.

The Teletype which has now placed itself high in favor with all the police units that use the same and also those that have not the good fortune to have this machine in their department, is now a very important factor in the apprehension of the criminal. It would be a step in the backward direction to be without this machine.

The department has fifteen signal boxes maintained and operated by the New England Telephone Co. I recommend at this time that a new and most modern signal system be installed in the department. The system known as the Gamewell Police Signal system is in use in all the modern and up-to-date Police Departments throughout the country. This system has signal light on the different signal boxes to call the officer to the box.

The present Police quarters in the Town Hall are entirely too small for the needs of this department which is fast growing. It is only a question of a short time when a new and more spacious station will have to be built.

In conclusion, I wish to thank, the Honorable Board of Selectmen, Judge William E. Ludden, the several town officials and private citizens who by their cooperation aided me during the past year and last but not least the men of the department who have worked so diligently to the very end to better the efforts of the department and the public in general. I sincerely hope that the good feeling and good-will will continue to exist toward the Police Department.

Respectfully submitted,

JOHN T. STUART,

Chief of Police.

Report of the Board of Public Welfare

CHARITY DEPARTMENT

To the Citizens of the Town of Saugus:

Your Board of Public Welfare herewith submits its annual report for the year ending December 31, 1931.

Of our appropriation of \$70,212.12, the sum of \$61,110.48 was spent with some outstanding bills not yet rendered by other cities and towns for aid furnished to residents having Saugus settlements, amount of such bills unknown. The unexpended balance reverting to the treasury was \$9,101.64.

During the past year Saugus has received from other cities and towns \$2,515.56 and from the Commonwealth \$6,511.42 the total reimbursements amounting to \$9,037.98 and from individuals \$11.00

Our weekly payroll for mothers aid with dependent children and others amounts to approximately \$350.00 and the Old Age Assistance payroll is approximately \$300 00 weekly.

In submitting above report your board would like to supplement it with a few facts which in their opinion ought to be brought to the attention of the taxpayers.

The number of unemployed in this town as in others, has been greatly increased thereby increasing the load borne by the board to an alarming extent. The total families aided during the year by the board was 368, representing about 1,470 people as against 186 families in 1930 with approximately 700 persons: aid included groceries, fuel, shoes, clothing, medicine, medical attention, and cash. A large percentage of the people receiving aid have come to reside in the town within the last two years, of course this means that the town of Saugus will eventually be reimbursed by the state, cities or towns, wherever their settlement is decided upon, nevertheless once the money is paid from

an appropriation it returns directly to the town treasury and cannot again be utilized by us.

We have done our utmost to cooperate with other departments in the town especially the Department of Public Works. Feeling that quite a number of the men receiving aid would be glad to give the town a days work in return and believing that such would to a great extent help people to retain their self respect, the following number of men have been requested to report to the Superintendent of Public Works.

Minimum in one week, 3 men, 7 days work. Maximum in one week, 40 men, 63 days work. Average weekly for 30 weeks, 11 men per week. Total 330 men, total 3,496 hours.

What the future has in store for us, who can tell, our hope is that in the near future the depression will cease and our people will get back to work thereby relieving the Board of this heavy burden and it is with that fervent hope in mind that we recommend the following appropriation for the year 1932.

For general expenditures including Old Age Assistance the sum of \$71,980.00 trusting such amount with judicious handling will be sufficient to meet our responsibilities.

SAUGUS INFIRMARY

Our appropriation for 1931 was \$8,691.00.

Seven thousand one hundred forty-one dollars and nine cents was spent leaving an unexpended balance of \$1,549.99 reverting to the town treasury.

Income received from sale of produce	\$436 31	
Income received from sale of milk	1,504 22	
Income received from sale of wood,	7 00	
Income received from sale of stock,	377 16	
Income received from sale of miscellaneous sources	24 00	
Income received from Board	45 00	
Total cash receipts	<hr/>	\$2,393 69
There is now due from sale of farm products		263 63
		<hr/>
Making a total revenue for 1931 of		\$2,657 32

The town has also received from
 fire insurance on hay, stock, pro-
 duce, and farming implements,
 buildings included

7,964 00

Grand total

\$10,621 32

The net expense of conducting the Infirmary has been \$4,483.77 for 1931. If the value of the stock, hay and produce destroyed by fire be taken into account there would be an excess of receipts over expenditures.

The December 31, 1931 inventory of personal property at the Infirmary amounts to \$4,307.11.

The net expense of conducting the Infirmary five years prior to 1931 was as follows :

1926	.	.	.	\$3,354 06
1927	.	.	.	2,089 27
1928	.	.	.	2,840 01
1929	.	.	.	2,341 39
1930	.	.	.	2,153 48

Respectfully submitted,

GEORGE H. AMES, *Chairman*,
 ERNEST M. HATCH,
 ARTHUR C. DUNK,

Board of Public Welfare of Saugus, Mass.

Report of Investigator and Visitor

To the Board of Public Welfare, Saugus, Mass.:

GENTLEMEN,—I am pleased to offer my first annual report as investigator and visitor for the Board of Public Welfare.

Of the three hundred and sixty-eight cases aided in 1931 I have investigated all those residing in this town having made approximately fourteen hundred calls and in determining settlements on people living in town with settlements in other cities or towns ninety-five were determined by me. In addition to this I have held approximately twenty-five hundred 'phone conversations in connection with my work.

Applications for aid rejected by the Board upon the investigator's recommendation, forty-nine. Personal applications for aid made to the investigator to the number of one hundred twenty-two after I had investigated and found that they had some means of support either from income or some one in their immediate family who could help, were advised not to apply for town aid.

Number of cases of aid closed, one hundred thirty-two, some of which cases have since been reopened. A slight increase of aid was recommended on twenty-three cases. A slight reduction of aid was recommended on ninety-eight cases.

I have received from and rendered to other welfare boards and organizations the fullest cooperation. I have conveyed ten individuals to other institutions and hospitals, my speedometer registering approximately three hundred miles a week on my welfare work.

I wish to express my appreciation and thanks to members of the Board of Public Welfare and to all others who have so kindly cooperated with me.

Yours respectfully,

FRANK P. GAROFANO,

Investigator and Visitor.

Town Clerk's Report

To the Citizens of Saugus:

I submit herewith my first annual report as Town Clerk of the Town of Saugus:

POPULATION									
1820	.	.	.	749	1912	.	.	.	8,930
1830	.	.	.	690	1913	.	.	.	9,060
1840	.	.	.	1,098	1914	.	.	.	9,348
1850	.	.	.	1,552	1915	.	.	.	10,041
1860	.	.	.	2,024	1916	.	.	.	10,394
1865	.	.	.	2,106	1917	.	.	.	10,765
1870	.	.	.	2,249	1918	.	.	.	10,902
1875	.	.	.	2,570	1919	.	.	.	11,007
1880	.	.	.	2,612	1920	.	.	.	11,488
1885	.	.	.	2,855	1921	.	.	.	11,989
1890	.	.	.	3,673	1922	.	.	.	12,118
1895	.	.	.	4,497	1923	.	.	.	12,364
1897	.	.	.	4,804	1924	.	.	.	12,593
1899	.	.	.	4,775	1925	.	.	.	12,743
1901	.	.	.	5,100	1926	.	.	.	13,244
1905	.	.	.	6,252	1927	.	.	.	13,788
1907	.	.	.	6,585	1928	.	.	.	14,269
1908	,	.	.	7,422	1929	.	.	.	14,457
1909	.	.	.	7,640	1930	.	.	.	15,057
1910	.	.	.	8,042	1931	.	.	.	15,500
1911	.	.	.	8,355					

REGISTERED VOTERS

	MEN	WOMEN
Precinct One . . .	454	390
Precinct Two . . .	381	356
Precinct Three . . .	417	351
Precinct Four . . .	392	356
Precinct Five . . .	310	262
Precinct Six . . .	381	283
Precinct Seven . . .	307	311
Precinct Eight . . .	487	402
	<hr/>	<hr/>
	3,129	2,711

Total Registered, 5840

BIRTHS

Number registered	217
American parentage	146
Foreign parentage	32
Mixed parentage	40

MARRIAGES

Number registered	134
American born	226
Foreign born	42
Average age of bridegroom	28
Average age of bride	24
Oldest person	65
Youngest person	15

DEATHS

Number registered	146
Males	79
Females	67
Under 5 years	21
From 5 to 10	2
From 10 to 20	8
From 20 to 30	8
From 30 to 40	6
From 40 to 50	12
From 50 to 60	19
From 60 to 70	29
From 70 to 80	31
From 80 to 90	8
From 90 to 100	1
From 100 to 110	1
Average age at death	55

REPORT OF DOG LICENSES

March 8, 1931 to December 1, 1931.

Licenses issued from March 8 to December 1, 1931 :

887 Males and spayed females at \$2.00	\$1,774 00
235 Females at \$5.00	1,175 00

2 Breeder's Licenses at \$50.00	100 00
3 Breeder's Licenses at \$25.00	75 00
Total	\$3,124 00

Fees retained by Town Clerk :

1127 Licenses at .20	225 40
					<u>\$2,898 60</u>

Amount paid to County Treasurer	<u>\$2,898 60</u>
---------------------------------	---	---	---	---	-------------------

HUNTING AND FISHING LICENSES

March 9, 1931 to December 31, 1931.

158 Resident citizens, sporting at \$2.75	.	.	\$434 50
2 Resident citizens trapping at \$5.25	.	.	10 50
1 Duplicate sporting at .50	.	.	<u>50</u>

Total	.	.	\$445 50
-------	---	---	----------

Fees retained by Town Clerk	.	.	<u>40 00</u>
-----------------------------	---	---	--------------

Net amount	.	.	<u>\$405 50</u>
------------	---	---	-----------------

Payment to Division of Fisheries and Game	.	\$405 50
---	---	----------

REPORT OF TOWN CLERK'S FEES

January 1 to December 31, 1931.

To the Citizens of the Town of Saugus :

I hereby submit my report as Collector of Town Clerk's Fees from January 1 to December 31, 1931.

131 Marriage intentions	.	.	\$131 00
94 Mortgages	.	.	173 10
11 Discharges and assignments	.	.	9 30
45 Certified copies	.	.	11 25
12 Married woman's and business certificates	.	.	3 00
All other	.	.	1 50
Total	.	.	<u>\$329 15</u>
Payment to Treasurer	.	.	<u>\$329 15</u>

Signed,

WALTER A. WILSON,

Town Clerk.

REPORT OF COLLECTOR OF LICENSE FEES

June 4 to December 31, 1931.

To the Citizens of the Town of Saugus:

I hereby submit my report as Collector of License Fees from
June 4, 1931 to December 31, 1931.

No.	Kind		Amount	Total
4	Auctioneers	at	\$2 00	\$8 00
1	1st Class Auto Dealer	at	15 00	15 00
1	Grove	at	5 00	5 00
1	Miniature Golf	at	10 00	10 00
1	Nurse's Registry	at	3 00	3 00
4	Peddlers	at	10 00	40 00
2	Pool	at	5 00	10 00
1	Pool	at	3 00	3 00
9	Victuallers	at	1 00	9 00

 \$103 00

Payment to Treasurer

 \$103 00

Signed :

WALTER A. WILSON,

Collector of License Fees.

Assessors' Report

Number of polls assessed	4,423
Number of persons assessed for old age assistance tax	4,569
Number of persons paying on property	6,948
Number of persons liable to do military duty	2,948
Population as taken by the Assessors, April 1, '31,	15,500

SCHEDULE OF PROPERTY ASSESSED

Number of dwellings	3,781
Number of acres of land	6,267
Number of acres of land (exempted property)	300
Number of horses	125
Number of cows	399
Number of neat cattle other than cows	16
Number of sheep	2
Number of swine	686
Number of fowl	10,018
Number of dogs registered (male, 813 ; female, 320),	1,133
Number of autos assessed	4,211

VALUE OF REAL AND PERSONAL ESTATE

Buildings (excluding land)	\$9,899,772
Land (excluding buildings)	3,551,401
Personal property	1,037,480
Total	\$14,488,653
Exemptions	232,375

TOTAL AMOUNT OF PUBLIC PROPERTY EXEMPT FROM TAXATION

Final taking of unredeemed real estate	\$48,375
Town property	1,333,475
Religious societies	400,775
Charitable societies	6,775

Literary societies	3,875
Sons of Veterans' Building Association . .	10,675
Salvation Army of Massachusetts . . .	150
Lynn Council, Boy Scouts of America . .	6,100
City of Lynn	175
City of Melrose	50
Total	<u>\$1,810,425</u>

ABATEMENTS

For the year 1930	\$3,002 45
For the year 1931	6,277 50

BASIS OF TAXATION

Town Appropriations	\$727,022 67
Tarr Judgment	150 00
Hayden Judgment	250 00
1929 Overlay	2,307 63
American Legion	671 76
Interest on Schoolhouse Loans	79 50
State Tax	14,925 00
Charles River Basin	1,714 05
State Highways	2,014 62
Metropolitan Parks	12,259 09
Broadway—Revere	108 19
Canterbury Street	7 00
Ways in Malden, Braintree, etc.	146 96
West Roxbury-Brookline Parkway	15 96
Southern Traffic Route	5 59
Metropolitan Planning	76 31
Care of Needy Civil War Veterans	110 00
Abatement of Smoke Nuisance	230 67
Special Old Age Assistance Tax	4,350 00
County Tax	24,415 85
Overlay	6,891 77
Total	<u>\$797,752 62</u>
Less Town Income	<u>196,367 11</u>

Net amount to be raised by taxation on polls
and property \$601,385 51

Appropriated as follows:

On real estate	550,159 79
On personal estate	42,433 72
On polls	8,792 00
On Old Age Assistance	4,542 00
On Gypsy Moth (private work)	656 84
On Sidewalk Tax	759 71

Taxes of State, County and Town committed to
Walter A. Wilson, Tax Collector

June 29, 1931	\$8,792 00
June 29, 1931	4,396 00
July 13, 1931	146 00
September 16, 1931	594,010 06
December 21, 1931	489 65
December 21, 1931	54 00
December 21, 1931	27 00
Tax rate per \$1,000	40 90
City of Lynn (special tax)	754 61

Motor Excise Tax committed to Walter A. Wilson,
Tax Collector

March 25, 1931	\$15,571 19
July 13, 1931	7,415 75
October 15, 1931	2,511 59
December 31, 1931	644 33
Valuation of Motor Vehicles in 1931 levy	1,073,050 00

ABATEMENTS

For the year 1929	\$1,251 10
For the year 1930	487 30
For the year 1931	1,108 72

Respectfully submitted,

LEWIS J. AUSTIN, *Chairman*,
EDWIN K. HAYDEN,
DANIEL B. WILLIS,

Board of Assessors of the Town of Saugus.

Report of Cemetery Commissioners

Your Commissioners are pleased to report that during 1931 the receipts of the cemetery totalled \$8,692.57, or more than \$1,000 in excess of the appropriation made last year.

It will be recalled that the Finance Committee last year recommended an additional \$1,000 for the Old Parish Burying Ground and \$500 to start grading and gutter work at Riverside. At the Old Parish Burying Ground your Commissioners were able to relay the wall facing Main and Central streets; to fill the depression in the southwest corner; and in addition relay the old wall on the south side with cement. Bids for labor on the front wall ran from \$315 to \$1,000, and a very satisfactory job was done by the lowest bidder.

The Commissioners feel that under present conditions, even though a net gain was shown in 1931, every possible corner should be cut this year, and an appropriation of only \$5,600 is asked for 1932, thereby reducing last year's request by about 27 per cent. No new work is planned except what can be done in spare time by its regular employees. No appropriation is asked for the Old Parish Burying Ground as it is intended to use the regular employees of Riverside to keep these grounds in proper condition.

Under these circumstances the Cemetery Department will provide income for the town rather than be an expense.

Respectfully submitted,

HENRY A. B. PECKHAM,
WILLIAM E. LUDDEN,
W. GEORGE GREENLAY,

Cemetery Commissioners.

Report of Playground Commission

To the Citizens of the Town of Saugus:

The Playground Commission submit the following report for the year 1931.

On the work that was done by the children we would ask that you read the report of the girl's and boy's Supervisors, which cover all the work that was done by the children and their general program. By these two reports you can readily see that there wasn't many idle moments for the children. Our three instructors did their duties to the best of their abilities and to our satisfaction.

Stackpole field was used every playing day either by the high school, amateur teams, or the children, for baseball and football. This field was the subject of favorable comment by all the visiting schools and coaches both for the condition of the field and facilities for handling of the spectators. The playground equipment was in use all the time and is overhauled the first of each season and inspected once a week for a safety measure. A new storage shed was built for the purpose of keeping the equipment in. Additional bleachers were purchased this year giving us the seating capacity of twelve hundred people, this we believe should be sufficient for the present.

Cliftdale Playground received a large lot of filling this year, giving us a much larger surface. Drainage is still a major problem at Cliftdale. A new storage shed was built here to house the equipment nightly. The Women's Civic League again present the playground with another building, this year being a sand house, which was most popular with the children. The Playground Commissioners are greatly indebted to the Women's Civic League for their interest in the playground at Cliftdale.

Sanitation is a problem confronting us at both playgrounds and should be taken care of as soon as possible. In closing we wish to thank our instructors for their good work, and also again thank the Women's Civic League for their interest and gifts to the playgrounds.

Respectfully submitted,

GEORGE NICHOLSON, *Chairman*,

EDWIN JAQUITH,

EDWIN M. HOLMES, *Secretary*,

Saugus Playground Commissioners.

Report of Girls' Supervisor

Saugus Playground Commission:

GENTLEMEN,—I herewith submit my report as supervisor of the girl's work at the Clifftondale and Saugus Center playground during the summer of 1931.

The season was very successful, although the insufficiency of funds necessitated a division of my time between the two playgrounds. The most satisfactory solution of this problem appeared to be that Clifftondale should receive instruction each morning and Stackpole's each afternoon.

From experience I found it utterly impossible to carry out, on a half-time schedule, all the desired features of a playground program. Popular demand on the part of the children confined the instruction to the field of handiwork. Supervised physical instruction for the girls naturally suffered. I sincerely hope that this year the finance committee and townspeople will realize the value and need of a full time instructor for the girls, as well as the boys, at each playground. The introduction of a program of competitive sports and group games initiating the character building qualities of sportsmanship and team play and a direct application of a high ethical code, would then balance the handiwork program.

The attendance at the playgrounds certainly justifies such action, for on an average the number of children coming daily to the playgrounds was a decided increase over that of last year, due perhaps to the Safety and Patrol System introduced in

cooperation with the Massachusetts Automobile Rating and Accident Prevention Bureau in which system the competition became very keen.

During the time spent at the playgrounds the children were kept busy. Clay modelling was the favorite past time of the youngest children and from the objects exhibited on Field Day it was obvious that skill and originality were often revealed. Safety color sheets in booklet form were another attraction for the younger followers. Scrap books for hospitals and study in flowers and tinting either by paint or crayon was somewhat more advanced work. Nature study was also carried on by collection of smoke prints. Either by the use of sewing cards or samplers, instruction was given in the various stitches, graded from the simple to the difficult according to the ability to progress. Weaving was taught by two different processes: First, using colored paper strips, secondly, by use of a frame.

The playground season was fittingly climaxed by a Field Day at which competitive sports and games were held, and during which time there was an exhibition of the handiwork made throughout the season.

The Clifondale playground in spite of the vandalism exercised by a particular group of youths during the early evenings and Saturday afternoons, had a satisfactory summer which ended with a post-season pageant given with the able assistance of Mrs Ernest Phillips under the auspices of the Clifondale Woman's Civic League. To this organization the Clifondale children are indebted for the pavilion where the handiwork classes were held during the past summer and so thoroughly enjoyed by the little tots.

Playgrounds are safest places for the children during summer months, but to secure the greatest safety it is necessary to have supervisors to care for the welfare of the children while they are attending these recreational centers, where they can obtain all the benefits of an expensive vacation from which are eliminated many of the hazards of seashore, woods or open country. The interest of each child should gain cognizance and be stimulated to the best ends. This is possible only by means of a diversified program.

For the past three years the townspeople have been recognizing these desires and needs of their children and each year has seen progressive measures adopted. I sincerely trust that the succeeding years will continue to reveal a similar attitude and intelligent and worthy foresight.

In closing I wish to thank the Playground Commissioners, the Women's Civic League, and those citizens who extended such interest and cooperation during the past season.

Respectfully submitted,

DOROTHY L. THOMPSON,

Girls' Supervisor.

Report of Boys' Supervisor

Saugus Playground Commission :

GENTLEMEN :—I respectfully submit my report of the playground work for 1931.

In our attempt to offer a diversification of activities to the boys in each age group and with the idea in mind that competitive play, properly supervised, builds for character; baseball teams were organized at both playgrounds consisting of midgets, juniors, and senior boys.

Interesting games were staged for intersectional honors between the smaller boys of East Saugus, Saugus Centre, and Cliftondale.

The senior boys playground team had a very successful season, meeting defeat only once in inter-city competition, their opponents being the playground boys of Malden. Lynn, Melrose and Revere.

For the smaller children, the sand house, swings, teeters and slides were in constant use. The most popular piece of equipment seemed to be the wooden, double-seated swing made in Cliftondale by Mr. Herbert Rice.

I was able to acquaint the boys with big-league baseball methods, through the courtesy of the management of the Boston

Braves. The boys were offered membership in the Knot-hole Gang, a group of junior baseball enthusiasts. The boys responded with a membership of 102, between the ages of 10 and 16. Under the supervision of Mr. Coons and myself, the boys witnessed five big-league contests.

Two outings were held during the summer at Lynn Beach. Approximately 150 children making each trip. Games were played and elementary swimming strokes and artificial respiration, as applied to drowning persons, were taught. Donations for these two outings were received from Lover's Leap Tonic Co., J. B. Blood and Turner Centre Creamery Co.

Near the end of the summer a Field Day for all the children of the town was held at Stackpole's Field. Races of all kinds were staged, with ribbons as awards for the winners.

I wish to compliment Miss Thompson for her efficient work in the girls' department and thank Mr. Coons for his fine cooperation in the boys work. Mr. Winslow is deserving of great praise for keeping the diamond at Stackpole's Field in such fine condition.

In closing I wish to stress the need of sanitation at both playgrounds and either a drainage system or more fill at the Cliftondale playground.

Thanking the Commissioners for their fine spirit of cooperation, I am

Sincerely yours,

RAYMOND A. KELLEY.

February 11, 1932.

Collector's Report

*Walter A. Wilson, Collector, in Account with Town of
Saugus:*

DR.

January 1, 1932

To balance of 1930 tax . . .	\$182,870 00	
To 1930 interest collected . . .	5,016 61	
Unlocated difference . . .	65	
To be refunded . . .	82 96	
	<u> </u>	\$187,970 22

CR.

By 1930 tax paid Treasurer . . .	\$139,313 33	
By 1930 interest paid Treasurer . . .	5,016 61	
By 1930 abatements . . .	2,242 17	
By Tax Titles to town . . .	16,360 37	
By Tax Titles to town (Chap. 60, Sec. 61, G. L.) . . .	21,868 29	
Balance outstanding . . .	2,413 95	
Taxes paid to Treasurer . . .	755 50	
	<u> </u>	\$187,970 22

Since January 1, 1932 have collected \$896.95, leaving uncollected \$1,517.00 on February 9, 1932.

DR.

To tax of 1931 committed September

16, 1931, and December 21, 1931	\$594,499 71	
To 1931 interest collected . . .	275 20	
	<u> </u>	\$594,774 91

CR.

By 1931 tax paid Treasurer . . .	\$299,009 10	
By 1931 interest paid Treasurer . . .	275 20	
By 1931 tax paid in Treasurer's office . . .	362 54	
By 1931 interest paid in Treasurer's office . . .	2 89	
By 1931 abatements . . .	6,047 45	
	<u> </u>	\$305,697 18
Uncollected December 31, 1931 on the 1931 commitment . . .		<u> </u> \$289,077 73.

Since January 1, 1932, have collected \$32,852.73, abated \$811.87, leaving uncollected \$255,402.13 on February 9, 1932.

POLL AND OLD AGE ASSISTANCE TAXES

DR.

To 1930 poll tax commitment com- mitted March 31, 1931 . . .	\$404 00	
To interest collected . . .	6 85	
	<hr/>	\$410 85

CR.

By 1930 poll taxes paid Treasurer .	\$140 00	
By 1930 poll tax abatements . .	262 00	
By interest paid Treasurer . .	6 85	
	<hr/>	\$408 85
Uncollected poll tax December 31, 1931, on 1930 commitment . .		<hr/> \$2 00

Since January 1, 1932, have paid to Treasurer \$2.00.

DR.

To 1931 Poll Tax committed June 29, 1931 and December 21, 1931 . .	\$8,846 00	
	<hr/>	\$8,846 00

CR.

By 1931 Poll Taxes paid Treasurer,	\$8,132 00	
By 1931 Poll Tax Abatements . .	168 00	
	<hr/>	8,300 00
Uncollected Poll Taxes December 31, 1930, on 1931 commitment . .		<hr/> \$546 00

Since January 1, 1932, have collected \$12.00; abated, \$2.00, leaving uncollected \$532.00 on February 9, 1932.

DR.

To 1931 Old Age Assistance Tax commitment, committed June 29, 1931, July 13, 1931, and Decem- ber 21, 1931	\$4,569 00	
	<hr/>	\$4,569 00

CR.

By 1931 Old Age Assistance Tax paid Treasurer	\$4,108 00	
By 1931 Old Age Assistance Tax Abatements	1 00	
	<hr/>	4,109 00
Uncollected Old Age Assistance Taxes December 31, 1931 on 1931 commitment		\$460 00

Since January 1, 1932, have collected \$6.00, leaving uncollected \$454.00 on February 9, 1932.

MOTOR VEHICLE EXCISE TAXES

DR.

To balance of 1929 Motor Vehicle Excise Tax committed April 13, 1931	\$1,426 87	
To interest collected	17 12	
	<hr/>	\$1,443 99

CR.

By 1929 Motor Vehicle Excise Tax paid Treasurer	\$175 77	
By 1929 Commitment Abatements,	1,251 10	
By interest paid Treasurer	17 12	
	<hr/>	1,443 99

DR.

To balance of 1930 Motor Vehicle Excise Tax committed April 13, 1931	\$4,951 47	
To interest collected	79 37	
	<hr/>	\$5,030 84

CR.

By 1930 commitment tax paid Treasurer	\$2,057 33	
By 1930 commitment abatements	460 39	
By 1930 interest paid Treasurer	79 37	
	<hr/>	\$2,597 09
Uncollected December 31, 1931 on 1930 Excise Tax commitment		\$2,433 75

Since December 31, 1931, have collected \$300.27, leaving uncollected February 9, 1932, \$2,133.48.

DR.

To Motor Vehicle Tax committed		
March 25, 1931	\$15,571 19	
To interest collected	<u>72 19</u>	\$15,643 38

CR.

By March 1931 commitment tax		
paid Treasurer	\$11,250 17	
By March 1931 interest paid Treas-		
urer	<u>72 19</u>	\$11,322 36
Uncollected December 31, 1931 on		
March 1931 Excise Tax Commit-		
ment		\$4,321 02

Since January 1, 1932, have collected, \$51.14 leaving uncollected \$4,269.88 on February 9, 1932.

DR.

To Motor Vehicle Excise Tax com-		
mitted July 13, 1931	\$7,415 75	
To interest collected	<u>7 36</u>	\$7,423 11

CR.

By July 1931 commitment tax paid		
Treasurer	\$4,587 24	
By July 1931 commitment abate-		
ments	49 70	
By July 1931 interest paid Treasurer	<u>7 36</u>	\$4,644 30
Uncollected December 31, 1931 on		
July 1931 Excise Tax commitment		\$2,778 81

Since January 1, 1932 have collected \$60.58, leaving uncollected \$2,718.23 on February 9, 1932.

DR.

To Motor Vehicle Excise Tax committed		
October 15, 1931	\$2,511 59	
To interest collected	<u>80</u>	\$2,512 39

CR.

By October 1931 commitment tax		
paid Treasurer	\$1,300 11	
By October 1931 interest paid		
Treasurer	80	
	<hr/>	\$1,300 91
Uncollected December 31, 1931 on		
October 1931 Excise Tax commit-		
ment		<hr/>
		\$1,211 48

Since January 1, 1932 have collected \$66.27, leaving uncollected \$1,145.21, on February 9, 1932.

DR.

To Motor Vehicle Excise Tax com-		
mitted December 31, 1931	\$644 33	
	<hr/>	\$644 33

Since January 1, 1932, have collected \$304.65, leaving uncollected \$339.68 on February 9, 1932.

SIDEWALK TAXES

DR.

To Sidewalk Tax committed	\$6,536 06	
To interest collected	5 06	
	<hr/>	\$6,541 12

CR.

By Sidewalk Tax paid Treasurer	\$459 38	
By Sidewalk Tax interest paid		
Treasurer	5 06	
	<hr/>	\$464 44
Uncollected December 31, 1931, on		
Sidewalk Tax Commitment. (Bal-		
ance now being apportioned on		
regular tax bills.)		<hr/>
		\$6,076 68

WATEE

June, 1926

Committed July 9, 1931 . . .	\$137 59
Outstanding	\$137 59
	<hr/>
	137 59

December, 1926

Committed July 9, 1931 . . .	112 27
Outstanding	\$112 27
	<hr/>
	112 27

June, 1927

Committed July 9, 1931 . . .	177 79
Outstanding	\$177 79
	<hr/>
	177 79

December, 1927

Committed July 9, 1931 . . .	379 56
Payments to Treasurer . . .	\$11 50
Outstanding December 31, 1931 .	368 06
	<hr/>
	379 56

June, 1928

Committed July 9, 1931 . . .	703 73
Payments to Treasurer . . .	\$11 50
Outstanding December 31, 1931 .	692 23
	<hr/>
	703 73

December, 1928

Committed July 9, 1931 . . .	741 96
Payments to Treasurer . . .	\$6 50
Outstanding December 31, 1931 .	735 46
	<hr/>
	741 96

June, 1929

Committed July 9, 1931 . . .	1,331 07
Payments to Treasurer . . .	\$36 88
Abatements	34 61
Outstanding December 31, 1931 .	1,259 58
	<hr/>
	1,331 07

December, 1929

Committed July 9, 1931		1,811 95
Payments to Treasurer	\$169 93	
Abatements	98 34	
Outstanding December 31, 1931	1,543 68	
	<hr/>	1,811 95

New December, 1929, Commitment

Committed October 5, 1931		2,447 48
Payments to Treasurer	\$35 54	
Outstanding December 31, 1931	2,411 94	
	<hr/>	2,447 48

Paid to Treasurer for recording liens		5 00
Cash on hand for releasing liens		5 00

June, 1930

Committed July 9, 1931		1,700 03
Payments to Treasurer	\$258 53	
Abatements	151 45	
Outstanding December 31, 1931	1,290 05	
	<hr/>	1,700 03

December, 1930

Committed July 9, 1931		4,075 83
Payments to Treasurer	\$1,026 93	
Abatements	205 50	
Outstanding December 31, 1931	2,843 40	
	<hr/>	4,075 83

April, 1931

Committed July 15, 1931		355 27
Payments to Treasurer	294 06	
Outstanding December 31, 1931	61 21	
	<hr/>	355 27

May, 1931

Committed July 15, 1931		205 36
Payments to Treasurer	\$114 66	
Outstanding December 31, 1931	90 70	
	<hr/>	205 36

June, 1931

Committed September 21, 1931 . . .	18,250 58
Overpayment to Treasurer . . .	5 00
	<hr/>
	\$18,255 58

Payments to Treasurer	\$16,307 73
Abatements	74 74
Outstanding December 31, 1931 . . .	1,873 11
	<hr/>
	18,255 58

July, 1931

Committed September 21, 1931 . . .	1,183 16
Payments to Treasurer	\$934 73
Abatements	96
Outstanding December 31, 1931 . . .	247 47
	<hr/>
	1,183 16

August, 1931

Committed September 21, 1931 . . .	926 58
Payments to Treasurer	\$792 27
Outstanding December 31, 1931 . . .	134 31
	<hr/>
	926 58

September, 1931

Committed December 12, 1931 . . .	940 36
Payments to Treasurer	\$794 72
Abatements	4 40
Outstanding December 31, 1931 . . .	141 24
	<hr/>
	940 36

October, 1931

Committed December 12, 1931 . . .	206 22
Payments to Treasurer	\$101 52
Abatements	35 08
Outstanding December 31, 1931 . . .	69 62
	<hr/>
	206 22

November, 1931

Committed December 12, 1931		790 86
Payments to Treasurer	\$577 72	
Abatements	108 26	
Outstanding December 31, 1931	104 88	
	<hr/>	790 86

December, 1931

Committed November 20, 1931 and January 2, 1932		20,035 66
Payments to Treasurer	\$16,391 25	
Abatements	36 85	
Outstanding December 31, 1931	3,607 56	
	<hr/>	20,035 66

Respectfully submitted,

WALTER A. WILSON,

Tax Collector.

Report of Chief of Fire Department

To the Citizens of the Town of Saugus:

I herewith submit the annual report and activities of the Fire Department for the year ending December 31, 1931.

ROSTER

CHIEF

Mellen R. Joy

CAPTAIN

William R. Salsman, Jr.

LIEUTENANTS

Ralph E. Berrett

George B. Drew

PERMANENT FIREMEN

Henry Saxon

Chester A. Tarbox

John McLaughlin

Harold R. Atkinson

Joseph L. Maguire

Alfred A. Bird

Albert F. Jervis

Warren Newhall

BOARD OF FIRE ENGINEERS

Charles C. DeFronzo

George F. Gosselin

Arthur W. Price

Ernest W. Homan

CALL FIREMEN

Ernest M. Hatch

Robert E. Holbrook

Ralph Quirk

Arthur W. Randall

Lewis E. Richardson

William A. Mathewson

George W. Nicholson

Lewis O. Gray

Alexander S. McCarrier

Frank P. Garafano

During the year of 1931, the Fire Department responded to 439 alarms and calls for fire, an increase of 27 more than for 1930.

There were 129 box alarms, and 310 telephone calls, 30 of which were followed by box alarms, many of them were unnecessary.

Sixty-four alarms were false and needless.

Total mileage traveled by the apparatus in responding to all calls was 1,726 miles. Engine 1—276 miles; Engine 2—952 miles. Ladder 1—504 miles. Chief's auto traveled 4,363 miles in responding to fires, and in performance of various other duties as required.

The assessed valuation, and insurance on buildings and contents and automobiles, trucks etc., involved in fires are as follows :

Assessed value of buildings, autos, trucks etc. .	\$155,665 00
Estimated loss on buildings, autos, trucks etc. .	66,344 00
Insurance on buildings, autos, trucks, etc. .	218,850 00
Insurance paid on buildings etc.	56,622 81
Estimated valuation of contents	74,325 00
Estimated loss on contents	27,375 00
Insurance on contents	54,220 00
Insurance paid on contents	15,325 29

During the year 2,000 feet of 2½ inch, and 2,000 feet of 1½ inch hose was purchased to replace old and condemned hose that was unfit for service at fires, the condemned hose was turned over to the Department of Public Works.

During the year 42,000 feet of 2½ inch, 20,800 feet of 1½ inch, 34,950 feet of ¾ inch hose was laid and used at fires, 1,480 gallons of chemical fluid was used at fires, 1,352 feet of ladders was used at fires.

Tabulated fire alarms, calls etc., are as follows.

Buildings 50, woods and brush fires 147, grass fires 83, automobiles and trucks 30, chimney fires 10, dump and rubbish fires 21, trees 5, bonfires 3, rescue of horse from mud 1, lightning 2, defective light wires 4, call for inhalator 2, fallen electric light wires 2, false and needless alarms 64, other small fires 15, total 439.

Pumps worked and passed water through hose at fires 86 hours 20 minutes.

Alarms and calls by months for 1931.

Alarms and Calls by Months	Bell Alarms	Telephone Calls	Total
January	14	17	31
February	6	8	14
March	12	26	38
April	22	84	106
May	12	21	33
June	3	14	17
July	4	11	15
August	4	5	9
September	7	17	24
October	14	45	59
November	18	31	49
December	13	31	44
	<hr/> 129	<hr/> 310	<hr/> 439

All fire apparatus, Engine 1 and 2, Ladder 1 are in good condition, and good for a number of years to come, providing that they do not meet with accidents. The old Dodge combination is in poor condition and has passed its usefulness as a piece of fire fighting equipment, a long time ago, and is unsafe for driving and to be on the road. It was purchased in the fall of 1922, and it has seen some very rough useage during its existence in the fire service.

I recommend that another piece of fire fighting equipment be purchased to take the place of the Dodge combination, and save the wear and tear on the heavy and expensive apparatus.

The following fire departments have been called upon a number of times for assistance and have rendered very valuable assistance in extinguishing a number of bad and threatening fires. The Lynn, Melrose, and Wakefield departments, also in covering in the station while the Saugus department was engaged in extinguishing some very serious fires, that required their absence from the station for a long period of time.

On one occasion Engine Company 50, from Boston came to the theatre fire on Essex street, March 2, through an error of a telephone operator at a Boston office, when it was intended for the Revere Fire Department.

At this time I wish to extend my personal thanks to the various Fire Departments for their fine cooperation and assistance when in need.

One death occurred during the year. Captain Edward J. McTague, died March 2, 1931.

The Fire Department has done excellent work in keeping the fire loss down to the small loss that it has, with such a large territory, $11\frac{1}{2}$ square miles, that it has to cover, with the small number of men to man the apparatus and to handle the fires.

In closing I make the following recommendations for the year 1932.

That a new and larger modern up-to-date Central Fire Station be built in the near future, to replace the old wooden building that is now occupied by the Fire Department, as the so called Central Fire Station, at the present time which is a serious fire hazard on account of being used to house motor vehicles, and does not comply with the state garage laws, and rules and regulations.

It is also a serious health menace, as after heavy rains, there is a considerable amount of water coming into the cellar, and leaves the building in a damp and musty condition for several days at a time.

I do not hesitate to say that there is not another building in the Town of Saugus, that constitutes as bad a fire hazard as the so-called Central Fire Station.

That the fire alarm system be given a thorough examination by a competent expert electrical engineer of fire alarm systems, and have him report any and all defects and recommendations.

That a compressed air fire alarm whistle be installed at some place in the town, thereby eliminate and discontinue the use of

bells that are now in use for fire alarm purpose, as they are very unreliable in calling the men to fires.

That 500 feet of $2\frac{1}{2}$ -inch, and 1,000 feet of $1\frac{1}{2}$ -inch hose be purchased this year.

That the citizens of the town visit the fire station, and see for themselves under what condition the men who protect their lives and property have to live.

That fire prevention is the best means of reducing the great loss of life and property, caused by fire. Familiarize yourself with the location and working of the nearest fire alarm box to your home and office. In case of fire go to the nearest box, open the outside door, and pull down the hook on the inside door, and if possible wait to direct the men and apparatus.

SUGGESTIONS

Keep premises clean and free from rubbish.

Keep halls, stairways and exits for fire escapes free from obstructions.

Put ashes, oily or inflammable material in metal receptacles with metal covers.

Be careful in use of lighted matches, candles, cigar and cigarette stubs. Use hot water only to thaw water pipes, anything aflame is liable to start a fire.

Respectfully submitted,

MELLEN R. JOY,
Chief of Fire Department.

January 1, 1932.

Report of Forest Fire Warden

SAUGUS, MASS., January 1, 1932.

To the Honorable Board of Selectmen:

GENTLEMEN,—I hereby submit the annual report of the Forest Fire Warden for the year ending December 31, 1931.

The year has been a very busy one. There has been 147 brush and wood fires and 83 grass fires, some of them have been very threatening at the start, and came near to buildings. I have had to call upon the State Forest Fire truck only once for service at fires during the year.

During the year the following amount of hose was laid and used at wood and grass fires: 13,000 feet of $\frac{3}{4}$ inch, 1,500 feet of 1 inch, 9,450 feet of $1\frac{1}{2}$ inch, and 6,150 feet of $2\frac{1}{2}$ inch hose. Total, 30,100 feet.

During the year I had to employ extra help at a number of these fires, and at some of these fires I had to leave men on watch duty, to keep the fires from breaking out again, and to guard against any spread.

I recommend that the town purchase a piece of apparatus and necessary equipment and appliances for handling all such fires, in place of using the heavy and expensive fire apparatus. I think that the town would be saving money by doing so. This piece of apparatus could be used at other fires as well, and take care of all fires in the Golden Hills Section.

Respectfully submitted,

MELLEN R. JOY,

Forest Fire Warden.

Report of Public Library Trustees

The Trustees of the Saugus Public Library submit their annual report :

The Town Meeting of 1931 voted an appropriation for an addition to the Library and its furnishings, and the Trustees were appointed a Building Committee. The plans were drawn and the addition completed within the appropriation with a balance left of about five hundred dollars (\$500).

The books for reference have been placed in the new room, together with three tables and twelve chairs, making a unit that seems to be very satisfactory for a reference and study room. A rearrangement of the books in the main room has also been effected which was made possible by the added shelving room.

The card catalogue is being revised and made fuller to aid the patrons in their quest for information. A new system of borrowers' cards for adults has been put in use at the Main Library and at the Cliftondale branch which will be extended to the other branches as soon as it can be arranged, thus making a uniform system throughout the town.

The increase in circulation has been very gratifying, being approximately twenty-one thousand (21,000) greater than that of last year.

CIRCULATION

Saugus Center, 47,436; Cliftondale, 39,015; East Saugus, 8,102; North Saugus, 2,109; Lynnhurst, 2,785. Total, 99,447. Increase over 1930, 21,844.

JOHN B. LANG, *Chairman*,
JOHN HUSLER,
KALER A. PERKINS,
WALTER O. BLOSSOM,
AUGUSTUS B. TRIPP,
WILLIAM MEAD, *Secretary*.

Report of the Saugus Water and Dock Commission

To the Honorable Board of Selectmen and Citizens of Saugus :

In submitting the report of the Water and Dock Commission, it is their desire that the citizens be advised of the importance of the purpose of this commission.

The commission has given two years of extensive study of the possible development of the Saugus River and marshes. Several conferences have been held with many industrial concerns and individuals, and all attest to the need and possibilities of the development of an Atlantic coast shipping port and the appropriate location on the Saugus River.

The waters between Nahant and Winthrop afford an excellent harbor, well sheltered from winds and rough seas.

The easy access to the Atlantic Ocean thus avoids long winding channels as is the case in Boston and other ports along the Atlantic coast.

The saving of twenty-four hours' time between the United States and Europe, and the vast land area available (at low cost) for storage and warehouses and industrial buildings testify to the advantage of shipping to and from Saugus.

The commission has introduced in the Massachusetts Legislature a bill asking for an appropriation of \$375,000 for the dredging of the Saugus River, 100 feet wide and a depth of 22 feet at mean low tide.

The commission is in the process of mailing 5,000 letters to industrial concerns, hoping to interest them in this project. The replies received from 1,200 already mailed are most gratifying, so much so that we feel we are justified in bending all efforts to the establishment of a shipping port in Saugus.

The commission is assured of the passage bill, by the legislation, for the construction of a new bridge across the Saugus river between the Point of Pines, in Revere, and West Lynn, the bridge to contain a draw 110 feet.

The commission is assured that the passing of this bill is an assurance of the ultimate intention of the legislature to dredge the river.

In order to provide means for financing the expense of preparing preliminary plans for the promotion of this project, the commission recommends the appropriation of \$5,000, the same to be expended under the direction of the Water and Dock Commission, the said appropriation to be raised by assessment on land bordering on the Saugus and Pines river known as the Saugus marshes. It is the belief of the commission that this land should be assessed by the foot.

If this recommendation is adopted it would result in a much increased revenue to the town.

Respectfully submitted,

HENRY A. B. PECKHAM, *Chairman*,
SAMUEL A. PHINNEY, *Secretary*,
HERBERT B. NEWHALL,
ERNEST A. HODGDON,
JOHN J. MULLEN,
GEORGE I. HULL,
CHESTER CROSS.

Report of Inspector of Buildings

To the Honorable Board of Selectmen :

I herewith submit my annual report for the year ending December 31, 1931.

PERMITS GRANTED

Kind	Number	Valuation
Dwellings . . .	65	\$198,800 00
Garages . . .	75	16,000 00
Additions . . .	33	31,700 00
Minor Outbuildings,	27	4,300 00
Remodel . . .	10	10,600 00
Greenhouses . . .	2	3,000 00
Store and Dwelling .	1	3,900 00
Club House . . .	1	2,500 00
Dine and Dance Hall	1	3,000 00
Gas Governor House	1	1,500 00
Locker Building .	1	1,500 00
Golf Caddy House .	1	400 00
Foundation . . .	1	400 00
Chimney . . .	1	60 00
Move Dwelling .	1	

Respectfully submitted,

DANIEL B. WILLIS,

Building Inspector.

ANNUAL REPORT
OF THE
SCHOOL COMMITTEE
AND
Superintendent of Schools
OF THE
Town of Saugus, Mass.

FOR THE YEAR ENDING DECEMBER 31, 1931



LYNN, MASS.
FRANK S. WHITTEN, PRINTER

1932

SCHOOL COMMITTEE

MORTIMER H. MELLEN, <i>Chairman</i> , Term Expires, 1932	
26 Mt. Vernon Street	Tel. 385
MRS. MABEL CARTER	Term Expires, 1933
128 Essex Street	Tel. 762-W
FREDERICK B. WILLIS	Term Expires, 1933
5 Willis Street	Tel. 365
WALDO B. RUSSELL	Term Expires, 1934
6 Anawan Avenue	Tel. 582
*ERNEST H. ROGERS	Term Expires, 1932
3 Webb Place	Tel. 647-M

SUPERINTENDENT OF SCHOOLS

JESSE W. LAMBERT

Residence, 279 Central Street

Tel. 267

Office, High School Building

Tel. 775

Office Hours—8.30 to 9.00 A. M.

4.00 to 5.00 P. M.

on every school day except Friday

CLERK:—MISS ANNA JACOBS

5 Evans Street

ATTENDANCE OFFICER

GEORGE A. TWEEDY

217 Lincoln Avenue

Tel. 411

MEETING OF SCHOOL COMMITTEE

Regular meetings of the School Committee are held the first and third Mondays of each month (excepting July and August) at 8 o'clock P. M.

*Mr. Rogers was appointed by the Selectmen and the School Committee, in joint session, as provided by the statutes. Mr. McCullough, the former member resigned, in August, to accept a position as teacher of English in the High School.

SCHOOL PHYSICIANS

NAME AND ADDRESS	TELEPHONES
Dr. Myron H. Davis 24 Main Street	235
Dr. Leroy C. Furbush 272 Lincoln Avenue	120
Dr. Mary Penny 26 Jackson Street	110

SCHOOL NURSE

Mrs. Mary Donovan Broadway, Lynnfield	Breakers 75090
--	----------------

SCHOOL CALENDAR

Fall Term, 1931	Opened September 8, 1931 Closed December 18, 1931
Winter Term (first half)	Opened January 4, 1932 Closes February 19, 1932
Second Half	Opens February 29, 1932 Closes April 22, 1932
Spring Term	Opens May 2, 1932 Closes June 24, 1932
Fall Term	September 7, 1932

NO SCHOOL SIGNALS

2-2-2-2 on fire alarm and street lights turned on five minutes.

At 8 A.M. means no morning session for grades or opportunity class.

At 12.45 means no afternoon session for grades.

At 6.45 means no session for High School.

At 11.45 means no session for second platoon.

SCHOOL TELEPHONES

Armitage	1090	Mansfield	1096
Ballard	1091	No. Saugus	1098
Clifondale	1092	Roby	1099
Emerson	1093	Oaklandvale	731
Felton	1094	Sweetser Jr. High	1097
Lynnhurst	1095	High School	260

REPORT OF THE SCHOOL COMMITTEE

At a meeting of the School Committee held January 11, 1932, it was "voted to accept the Annual Report of the Superintendent as the report of the School Committee required by Statutes."

MORTIMER H. MELLEN,

Chairman.

MINORITY REPORT OF THE SCHOOL COMMITTEE

Although we feel that the Annual Report of the Superintendent of Schools should be accepted, we, nevertheless, would like to call to the attention of the citizens of Saugus that the minority of the School Committee feel that, owing to the present financial depression, additional curtailments should be made in our system.

First, that the sub-master of the Senior High School, whose salary is \$2,600 should be eliminated, the duties of the sub-master having been greatly diminished when the Junior and Senior High Schools were separated.

In the Junior High School, we feel that the elimination of Manual Training and Sewing will not only save the town the salaries of two instructors, who are receiving \$2,200 and \$1,400 respectively, but will provide more time for the teaching of what we consider more important subjects.

We also feel that this is not a year for any raises and as such we think that the automatic raises which amount to \$3,200 should be suspended for one year.

Signed: FREDERICK B. WILLIS,
ERNEST A. ROGERS.

Report of Superintendent of Schools

To the School Committee and other Citizens of Saugus:

With pleasure your Superintendent herewith submits his fourteenth annual report of the condition, progress and needs of the public schools of Saugus, the same being the thirty-ninth annual report of the School Department.

Resignation of School Committee Member

In August Mr. Welcome W. McCullough, of the School Committee, resigned to accept a position as teacher of English in the Saugus High School.

He had served the town as a member of the School Committee for a period of nearly seven years including three years as chairman.

Mr. McCullough rendered a large and valuable service to the department, which was much appreciated by his colleagues on the committee and also by the Superintendent of Schools.

His resignation was accepted with sincere regret.

Our Teaching Force

Fortunately, we were able to retain a very large proportion of our teaching force, and as a result our school work has proceeded with but very little interruption. We have a few new teachers and they have rendered good service. On the whole, therefore, we can say without hesitation that the work done during the past year has been fully up to standard and the spirit of good will and cooperation was never better. It is through such cooperation that our schools have been built up and the outlook, as far as our teachers are concerned, is such as to inspire confidence and courage.

Many are taking educational courses at their own expense and are showing a marked interest in educational growth. This, too, augurs well for the future.

The Teachers' Association is doing splendid work. It is through the efforts of its officers that a course in Character Education has just been completed in Saugus. For several years, through the successful labors of this Association a fund has been

made available for assisting one worthy college student each year. Surely such service deserves recognition and commendation.

Specific Changes

A very sad loss was experienced through the death of Miss Helen Cunningham, who, through her ability as a teacher and devotion as a friend, had endeared herself to all with whom she was associated. Miss Cunningham taught French and English in the High School.

In June Miss Dorothy Eyre was given one year's leave of absence to enable her to take a European trip.

Early in the summer we were informed by Miss Alta Patten that her health would not permit her to return during the school year 1931-32. She was therefore granted a leave of absence for one year.

The following transfers were made :

From the Ballard grade four to the Sweetser grade six, Miss Segrid Carlson.

From North Saugus grades one and two to Ballard grade three, Miss Evelyn Fenna.

From the Roby grade three to the principalship of the Oaklandvale School, Mrs. Elsie Foster to succeed Mrs. Mabelle Edmands who resigned.

From the Ballard Grade three to the Roby grade three, Miss Dorothy Meeker.

From the Roby grades five and six to the Sweetser grade seven, Miss Gladys Fox.

From the old Center school to the Roby school, Miss Catherine Casey.

From Roby grade five to grade five and six, Miss Ethel Dorr.

From Roby grade one and two to grade three, Miss Mae Butler.

From the Sweetser grade five to grade six, Miss Mae Priest.

From the Sweetser grade eight to the Central grade eight, Mrs. Eleanora Rice, Miss Pearl Peterson, and Miss Vera Wentworth.

From the Central grade seven to the Sweetser grade seven, Miss Mildred Willard.

The following vacancies were filled :

North Saugus grades one and two, Miss Vivian Smith.

Grade four at the Ballard School, Miss Phyllis Specht.

Manfield grade three, Miss Bernice Seigle succeeded Miss Katherine Campbell, who accepted another position.

Miss Doris Grant was married and was succeeded at the Felton School, grade one, by Miss Evelyn Ward.

Central Junior High, Miss Anderson was married, succeeded by Miss Sita Allen.

Additional teachers :

Two additional rooms were opened in the Sweetser School for grades five and six. Miss Carlson has one of these by transfer while Miss Ella Bailey was elected to the second position.

Central Junior High, Miss Kathryn Staples and Miss Shirley Russell.

Senior High School, Miss Ruth Motherwell, head of the English Department; Welcome McCullough, teacher of English; Harry Potts, teacher of Biology, and John Taylor, teacher of Commercial Arithmetic.

A reduction in the number of music teachers resulted in the loss, to the department, of Miss Dorothy Eccles.

One room at the Oaklandvale School was closed because of a reduction in the number of pupils. Miss Mary Cassidy was teacher in this room.

The Financial Situation

Efficiency and Economy

No one admires the confirmed pessimist nor does the man predicting disaster excite enthusiasm among his fellow men.

And yet there is an element of danger arising from an exaggerated optimism that leads a person or a government to rest in fancied security to such an extent as to cause a total disregard of mounting expense and future obligation.

At this time of depression unemployment and uncertainty you will doubtless agree that every item of expense should be carefully scrutinized and considered as to its necessity or its worth as an investment. We realize that this is not a period for experimenting nor a time for uncertain projects.

Our appropriations for educational purposes are increasing every year and these increases of necessity will continue as long as the school population shall continue to grow, if we are to maintain a reasonable educational standard.

We must meet our obligations to the children first. Failure to do so is to convert a part of our financial depression into an educational depression, for which our children must suffer because of inadequate educational equipment.

It is natural for every head to regard the work of his department as of major importance and it is perfectly proper that he should do so, but all thinking people, will agree that our chil-

dren are without exception our most precious assets both actual and potential. For their own good and for that of the community their education must have our first and most careful consideration.

We may not be able to make any outstanding or unusual educational advancement during the coming year, but a well recognized obligation and a proper sense of self respect should restrain us from planning a *retreat*.

The question naturally arises as to how expenses can be reduced.

We have planned to meet a reasonable demand by eliminating supervisory work in penmanship, reducing the expense of drawing by approximately 40 per cent that of Sewing and Manual Training by nearly 20 per cent and music by more than 40 per cent. We shall also try to function with one less teacher in the Junior High and possibly a less number, in the Senior High. These plans will become operative in September, 1932 and will effect a saving of \$2,200 during the fall term.

Other savings will be effected wherever such savings can be made without placing a serious handicap on educational progress.

A program of economy seems absolutely necessary but, to be of real value, it must not include a lowering of educational standards.

Our slogan should continue to be, *Efficiency* and Economy.

Cost of School Support

APPROPRIATION GENERAL FUND

March, 1931		\$215,078 00
Received from State (income tax)	\$35,133 33	
Received from State (state wards)	497 42	
	<hr/>	<hr/>
		35,630 75
From local taxation		\$179,447 25
Enrollment October 1931	3,384	
Enrollment October 1930	3,315	
Enrollment October 1929	3,164	
Enrollment October 1928	3,094	
Enrollment October 1927	2,988	
Per pupil cost (net) 1931 based on October enrollment		\$53 02
Per pupil cost (net) 1930 based on October enrollment		51 45

Per pupil cost (net) 1929 based on	
October enrollment	51 89
Per pupil cost (net) 1928 based on	
October enrollment	50 33
Per pupil cost (net) 1927 based on	
October enrollment	51 81

Per pupil cost based on membership January 1, 1931, is \$54.25 making an average for the year about \$53.63.

Comparative Costs

Whether or not the cost of education is too high in Saugus as compared with that of other towns can be determined only by a comparison of the per-pupil costs.

With this in mind your Superintendent is submitting, in tabulated form, such a comparison of figures taken from the Annual Report of the State Department of Education for the year ending November 30, 1930.

The tabulation is for the year ending June 30, 1930 and the figures are based upon the ratio of the membership to the expenditures (exclusive of general control) in the group of towns of which Saugus is one.

High Schools

Number of Towns Reporting, 34.

Reporting a per-pupil cost of over \$200	1
Reporting a per-pupil cost of between \$100 and \$200	30
Reporting a per-pupil cost of between 90 and 100	1-Saugus
Reporting a per-pupil cost of between 80 and 90	2
Reporting a per-pupil cost Saugus \$95.20.	

In other words Saugus stands number 32 in the list of thirty-four towns, with but two towns lower. There are no cities in the State with a lower High School per-pupil cost than that of Saugus.

Junior High Schools

Number of Towns Reporting, 33

Reporting a per-pupil cost of over \$100	12
Reporting a per-pupil cost of 90 to \$100	7
Reporting a per-pupil cost of 80 to 90	6
Reporting a per-pupil cost of 70 to 80	2
Reporting a per-pupil cost of 60 to 70	6

Saugus is among the last six with a per-pupil cost of \$69.35 and stands number 28 in the entire list of thirty-three towns.

Among the cities of the State there is only one with a lower per-pupil cost than that of Saugus.

Grades I to VI (Inclusive)

Number of Towns Reporting, 33

Reporting a per-pupil cost of over \$100	1
Reporting a per-pupil cost of between 90 and \$100	0
Reporting a per-pupil cost of between 80 and 90	7
Reporting a per-pupil cost of between 70 and 80	9
Reporting a per-pupil cost of between 60 and 70	14
Reporting a per-pupil cost of between 50 and 60	2

One of the last two has a per-pupil cost of \$58.35.

The other is *Saugus* with a per-pupil cost of \$52.82. This places Saugus last of the entire list of 33 towns.

Among the cities of the State there is only one with a lower per-pupil cost than that of Saugus.

The Student Body

We feel safe in saying that few if any school systems have less friction due to unruly pupils than does that of Saugus. There are disciplinary problems to be sure, but these are confined to a very few pupils and shrink almost to insignificance when we consider the hundreds of noble boys and girls whose work and cheerful cooperation is a distinct source of continuous inspiration.

Parent-Teachers' Associations

These organizations, when properly managed, as they are in Saugus, are a distinct asset to any school system. A proper understanding of a pupil is essential to successful work of any kind and especially so regarding that of the school room. A cheerful, friendly relation between parent and teacher should give rise to an impartial and agreeable discussion of the child. Your superintendent believes that in most cases the P. T. A. is the best means of promoting such cheerful and friendly relations. There is no line of endeavor where the following quotation better applies "United we stand, divided we fall."

School Attendance

Last summer Mr. C. E. Light resigned his position as attendance officer and was succeeded by Mr. George Tweedy.

This is a position for which we have never paid an adequate salary. Few people realize how much work devolves upon an

attendance officer during the year. Truancy is confined to but few pupils but these few repeat again and again, and by so doing lose their standing in class, lower the general standard of the school, make unnecessary trouble for the attendance officer and expense for the town. Parents of these pupils are urged to make special efforts to keep them in school regularly.

Mr. Tweedy has submitted a report to which your attention is respectfully called.

High School

Work in the High School has been very successfully carried on during the past year. A closer organization has been effected and the standard has been maintained in the face of adverse conditions resulting from the two platoon system.

For more definite information you are respectfully referred to the report of Principal Evans.

Junior High

By a re-arrangement of classes at the Sweetser building it seemed desirable to employ a man to teach a junior high school class, to serve as principal of the intermediate department and to keep himself well informed concerning the needs of the building. Mr. Alfred A. Adams was elected to this position. Mr. Young still retains the supervision of the Junior High Department, but has much more freedom to care for the interests of that much larger portion attending in the central building in the afternoon.

Two additional rooms in the Sweetser building were utilized for intermediate grades, the three eighth grade teachers were transferred from the Sweetser building to the Central Junior High and one seventh grade teacher, from the Central Junior High to the Sweetser building. This rearrangement placed all pupils of grade eight in the afternoon session at the Central building. This grade occupies ten rooms and grade seven, attending in the afternoon, occupies four rooms.

Special Subjects

In a preceding paragraph we have given a brief outline of our plans for economy.

These plans affect mainly our special lines of work as it is difficult to reduce the number of classroom teachers especially in the intermediate grades. Eliminations have in no way been brought about through dissatisfaction with the work of our special teachers, in fact, their work during the past year has been of a very

high order. This line comprises mechanical drawing, freehand drawing, music, penmanship, physical training, sewing and other manual training.

On these subjects there are reports by Mrs. Kellogg, Miss Edwards, Miss Griffin, Miss Douglas, Mr. Bund, Mr. Rice and Miss Nelson. To these reports you are respectfully referred.

Our Health Program

In our last report we advocated a more definite health program by linking physical training with the work of school physicians and nurse, the physical training to be much more extensive than formerly. We still believe that under normal conditions there would be sufficient benefit from such a program to more than justify the additional expense, but hardly believe that this is an opportune time for expansion. In the interests of economy, so sorely needed this year, we must content ourselves to "carry on" along the lines already established. You are respectfully referred to the reports of our school physicians and nurse.

Opportunity Class

This class of work is supplying a real need. There will be a larger enrollment in September, 1932, but we shall endeavor to care for all such pupils in the two rooms now devoted to the work. Your attention is respectfully called to a more definite report submitted by the head of this department, Miss Mullins.

That New High School Building

The crying need for a new High School building is too well known to need any extended discussion here.

We can only hope that a satisfactory solution of this perplexing problem may be found without further unnecessary delay.

Two Platoon Systems

We have very little new to offer regarding the two platoon system. The evils of it are so well known that there is hardly any need of further discussion of the subject. However, we would call attention to the fact that it will be exceedingly difficult to house all of the Senior High School pupils, next year, during the forenoon, we shall exhaust our powers in an attempt to do so, and can only hope that we may be successful.

The housing of one Senior High School class in the afternoon would mean that a five hour high school day must be reduced to

four hours, and would also mean that a teacher would be obliged to teach four or five different subjects. Any teacher who could do this successfully would be a paragon.

Transportation

Transportation during the past year has been carried on very successfully and at a very low rate, considering the amount of work involved. It cost us during the past year, for contract work, \$20.00 a day as against \$28.00 a day in 1930. Because of this we saved \$1,460 on this item alone during 1931.

We are hoping to keep the expense from becoming greater, but we may not be successful along this line, since there are 7 high school pupils, living near the Wakefield line, who must have transportation furnished them a part of the way, or their tuition paid in the Wakefield High School. We believe it will be much better to transport these pupils to our own high school, even though the school is now overcrowded. The cost of transportation would be about one-third of the cost of tuition in the Wakefield High School. Even this amount would add nearly \$270.00 to the charges for transportation.

Recommendations

The Superintendent hesitates to offer recommendations since the lack of funds will probably not admit of any expansion. However, it is well to keep in mind our aims, although they may not be realized for some time to come.

(1) We recommend smaller classes where possible, in order that more individual work may be given to those needing it. (2) More attention given to cultural and moral needs. (3) Greater attention to the physical welfare of those who do not have normal development. (4) The elimination of the two-platoon system at the earliest possible moment. (5) Solution of the problem resulting from an overcrowded High School building.

Repairs

At the annual town meeting of 1931, \$8,605 was appropriated for general repairs and \$1,000 by special article for replacing a part of the parapet of the Sweetser building and for other renovations connected with such improvement.

These appropriations were sufficient to meet requirements and, as a result we feel that school buildings throughout the town are in very good condition.

During 1931 we have made improvements on the Sweetser building as noted above, have painted the exterior of the North Saugus and the Oaklandvale School buildings and the interior of the Armitage building. We have completed renovation of the two upper rooms of the old Center building, have replaced the antiquated toilets at the Emerson School by strictly modern ones and in connection therewith have the latest system of ventilation. We have also made extensive repairs on the roof of the high school building and have waterproofed the northeast wall of the Ballard building.

Various small pieces of work have been done as conditions required.

Wear and tear on school buildings is by no means small but in the interest of economy we believe that an appropriation should be made this year no larger than may seem necessary to meet the general need.

• Conclusion

The past year has been an improvement over former years, particularly in the High School where a closer organization has been maintained.

Department heads have organized their respective departments and as a result there is less duplication of work and consequently a higher standard.

There has been a satisfactory advancement in the elementary grades and we feel well pleased in general with the results secured during 1931.

The Superintendent would call special attention to the marked cooperation between teachers and parents.

In closing the Superintendent expresses appreciation for the hearty support of the School Committee, for the cheerful and efficient manner in which the teachers have met and solved their many problems and for the spirit in which the citizens of Saugus have cooperated with us during the year.

Respectfully submitted,

JESSE W. LAMBERT,

Superintendent of Schools.

SAUGUS, January 12, 1932.

Report of School Physicians

*Mr. Jesse W. Lambert, Superintendent of Schools,
Saugus, Mass.*

DEAR SIR,—My Annual Report as School Physician is herein submitted.

Sanitary conditions at the High School, the Roby School, No. Saugus and the Oaklandvale schools are quite satisfactory.

During the routine examinations of pupils, I found the following defects and diseases :

Deflected Septum	34	Enlarged glands	23
Enlarged tonsils	107	Pediculosis	18
Slightly enlarged tonsils	70	Spinal curvature	2
Adenoids and tonsils	85	Scabies	3
Heart defects	4	Impetigo	5

Total number of children given toxin anti-toxine for the prevention of diphtheria 327.

The incidence of diseases dangerous to the public health has been reduced almost to the vanishing point in the schools by the constant vigilance and fine cooperation of teachers and school nurse. I would strongly recommend the removal of the shower bath from its present location in the basement of the High School. If it is necessary for the boys to take a shower after engaging in athletic contests, it should be so arranged that this could be done in a more sanitary manner.

Very respectfully,

M. H. DAVIS, M. D.

January 15, 1932.

*Mr. Jesse W. Lambert, Superintendent of Schools,
Saugus, Mass.*

DEAR SIR,—Herein I submit my annual report for the year 1931.

Our examination of pupils in the Armitage, Clifftondale, Felton and Sweetser Schools the following defects were found.

Enlarged tonsils	188
Slightly enlarged tonsils	269
Adenoids and tonsils	6
Enlarged glands	23
Heart defects	2
Pediculosis	9
Spinal curvature	5
Impetigo	1

There appears to be a general improvement in the physical condition of the pupils each year.

With very few exceptions the children are clean, and this is a marked change over a few years.

The sanitary conditions are satisfactory.

Respectfully submitted,

LEROY C. FURBUSH, M.D.

*Mr. Jesse W. Lambert, Superintendent of Schools,
Saugus, Mass.*

DEAR SIR:—I herewith submit my annual report as school physician at the Ballard, Emerson, Mansfield and Lynnhurst Schools, and find the following defects :

Enlarged tonsils	68	Pediculosis	23
Slightly enlarged tonsils	58	Curvature of spine	1
Adenoids	20	Scabies	8
Heart defects	9	Impetigo	22
Enlarged glands	24		

The response this year to the diphtheria prevention treatment was very pleasing, and this is due to the diligent work of the school nurse and the teaching staff of all the schools. The second grade at the Ballard had 100 per cent. The teaching staff have cooperated in every way possible with the school physician and nurse.

At the Ballard school we hold a clinic every Wednesday morning, and by so doing have almost eliminated scabies and impetigo from the schools. Many cases have also been sent to my office. These cases are sent by the Principals of the schools.

Respectfully submitted,

MARY M. PENNY, M.D.

Report of Attendance Officer

To the School Committee:

I feel that the depression is the sole reason, for the most part, of absence of the pupils that I have been requested to call upon. In nearly every case, lack of shoes and clothing have been the reason for absence.

I have reported it to the proper authorities and the needs have been supplied. I have also found many cases of illness in absences brought to my attention, with no intention of truancy on the part of the pupil.

Respectfully submitted,

GEORGE A. TWEEDY,

Attendance Officer.

January 12, 1932.

Report of High School Principal

*Mr. Jesse W. Lambert, Superintendent of Schools,
Saugus Mass.*

DEAR MR. LAMBERT,—I herewith present my annual report as Principal of Saugus High School.

I shall sub-divide it under the three following headings:

1. Scholastic standing.
2. Need of a new Senior High School.
3. Loyalty of Teachers.

SCHOLASTIC STANDING

Saugus High School continues to maintain its high scholastic standing. This has been maintained in the face of working conditions in a building overcrowded and far from satisfactory. I shall strive to maintain our present grade of scholarship in the future no matter what the conditions.

NEED OF A NEW SENIOR HIGH SCHOOL

I shall simply reiterate the fact that Saugus needs a new modern Senior High School badly. I have recently submitted a very

detailed report to the special investigating committee headed by Mr. J. Arthur Rrddin. This report shows conclusively why a new building is needed. Interested citizens may find all details in this report.

Mr. Robert R. Webber, former principal of Saugus High School, and I have pointed out this need year after year and still there is no new building. It would appear unavailing to say more.

In September, 1933, however, it appears a virtual certainty that the Senior High School will be forced to go on a two-platoon session basis. In all probability at least three rooms of students will have to attend school in the afternoon. The effect of such a system must be obvious to anyone. I trust that something shall be done to relieve conditions before this happens.

LOYALTY OF TEACHERS

May I pay tribute to the unselfish devotion and loyalty of my High School teachers. Many of them are receiving salaries ridiculously under their actual worth. Few even receive pay equal to our police and firemen. Yet they labor on doing a wonderful work under extremely discouraging conditions. Their reward lies in the service they render.

During the past school year Saugus High School suffered an irreparable loss in the death of Miss Helen Frances Cunningham. An English teacher of exceptional ability and a young woman of beautiful character she endeared herself to us all. Her memory we will ever cherish.

In Memoriam

HELEN FRANCES CUNNINGHAM

“And when she passed I think there went
A soul to yonder firmament
So white, so splendid and so fine
It came almost to God’s design.”

In closing may I extend my thanks to the honorable School Committee and to you, our beloved Superintendent of Schools. I appreciate the wonderful cooperation that I have received from my superiors.

I have purposely made this report very brief in order that the expense of it may be reduced to a minimum.

Respectfully submitted,

VERNON W. EVANS.

Report of Principal of Junior High

January 1, 1932.

DEAR MR. LAMBERT,—I submit for your approval my sixth annual report of the progress in Saugus Junior High School, for the year 1931.

Conditions were very satisfactory in both sections of the Junior High School system from January to June, 1931. Each school run on a different basis, regarding session, time and studies, worked to capacity with a result apparently successful.

The total number of pupils leaving Grade VIII, June 25, 1931 was 250, of this number 28 were promoted with a condition in one subject. The total number of Grade VII pupils promoted to Grade VIII was 300, with 15 required to repeat Grade VII. Appropriate promotion exercises were held in the High School Hall, with Miss Mabel C. Bragg of Boston University as the guest speaker.

CHANGES IN FACULTY

In September, 1931, two additional rooms of Sweetser School were opened for Grade VI children with increasing number of faculty changes in the Junior High School. Miss Wentworth, Miss Peterson and Mrs. Rice were transferred to the Central due to all Eighth Grades being assigned there. In the Sweetser School Mr. Alfred A. Adams, Jr., was elected to teach English VII. Miss Patten was granted absence for a year. Miss Gladys Fox became teacher of Literature VII and Miss Willard was changed from the Central to the Sweetser for Geography work in Grade VII.

Miss Dorothy Thompson was changed from English VIII to the High School Faculty, Miss Shirley Russell being elected to teach English VIII. Miss Armstrong became Instructor of French with Miss Kathryn Staples elected to teach Latin. Miss Dorothy Eccles, Assistant Music Instructor did excellent work from November to June.

Miss Elsie Anderson was married in June. Miss Sita Allen was then employed as Mathematics VII teacher.

The total number of Junior High School pupils in September was 610, 460 at Central in fourteen rooms, 150 at Sweetser in four rooms. All Grade VIII pupils, 300, are at the Central.

The work in Sewing and Manual Training has progressed as usual. Each child is required to complete several units of work during the year. The two courses are very instructive and the articles fashioned are the property of the maker after completion for credits.

Drawing and Music are also studied by each child. Though they occupy but one or two periods per week, they are necessary as part of a correct program, and they furnish relaxation from the more strenuous studies. We find occasionally, pupils with remarkable ability in Drawing or Music, unable to perform passing work in any regular study. For such pupils the special subjects are the incentive for them to attend school. Twenty Hathaway Contest entries were from this Junior High School. Several Radio studios have had Saugus Junior High School talent broadcast since September.

The ordinary work in English, Mathematics and Social Studies and Literature is such as to keep normal child advancing at a pace equal to ordinary ability. There is nothing naive about it, nor is it beyond the intelligence of a child who applies himself. Comparisons of marks bear out this statement.

The Junior High School has an average of two assemblies in three weeks, and always preceding a holiday. The exercises are so arranged that every person takes part in four or more numbers in the program. Usually several students have prominent assignments, as reading, dancing, etc. Generally we have a guest lecturer or artist. These assemblies are open to the public at all times without further invitation.

EXTRA CURRICULAR ORGANIZATION

Experience has proved that the great majority of pupils are interested in Club Work. Each teacher sponsors a club. The four new clubs added since September, are: Embroidery, Nature, Artcraft, Folk Dancing Club.

Each club has definite aims, all working finally to a better school as well as individual profits. At present there are 460 children moving into 18 clubrooms each Tuesday from 3.10-3.40 P.M. Membership ranges from 15 to 45, average 20.

The school orchestra comprises 30 pupils. Each graduation takes about fifty percent of the members, but since it is being continually augmented by younger musicians, the net results are

balanced soon after school begins in the fall. It is difficult to understand how accomplished these young people are, until one has had opportunity to witness their performance in an assembly. The Sweetser orchestra has a number of fine performers in grades 5-6-7.

Each School staged an operetta in the Spring. The Sweetser Glee Club members presented "The Sunbonnet Girl." The Central Glee Club presented "Way Down South in Dixie." Many of those taking part have now had two years study in operetta work which will be of decided help in their years to follow at Senior High School. All members at the Central had the opportunity to learn in class various parts of "When Troubadours Sang" but it would have been a costly, mammoth task for the Junior High School to present it.

The Junior Traffic Squad has been carried on from last year, augmented from four to nine. These young men are selected for extra responsibility, and perform numerous small units of work all tending to make the school a better place in which to study. They are trained to accept responsibility and act as leaders for regular work or emergencies, of which we have many.

In May each school held an exhibition of work regularly done in class and club. The exhibition is an annual affair at which we endeavor to have every child have at least some one thing to show as his own hand-work. Much more interest is attached to the exhibitions if a parent is able to discover there, articles, which his own child has made. The time spent is doubly enjoyable due to musical and dramatic entertainment.

Inter-city baseball was in order last spring. The Sweetser players were able to have series with several outside teams, due to their having school in the morning. The Central Ball Club members had three games on Stackpole's Field. Their handicap came, in that they were free only while other schools were in session. Many fine baseball players will soon be seen in the High School ranks, due to experience in the Junior High School athletics.

DEFICIENCY CARDS

I would like to explain in detail how the deficiency card system is working. At the Central, 460 students have studies whereby 2,800 possible deficiencies, red or yellow may be received per month. On December 1, 620 cards were distributed by 14 teachers, obviously more in the subjects of English and Mathematics in the two grades. Some children were even below passing in every subject and have been month after month.

Any child who in one month, can get seven, the highest number of deficiency cards to any one person, failing in each subject from seven different teachers comes quite near showing his parents that he wastes time in school. The vast majority of children by study at home each day, and attention to business while in school are able to obtain a mark of 70 per cent each month and finish the required work on time. It is the exception to the rule when a child really applies himself, does homework and school work and fails. I want to impress upon you that I have never seen a public school teacher deliberately fail a pupil.

Regardless of the fact that more than two hundred pupils received a deficiency card, or more than one, figures show that a larger number, 250, were not failing in a single subject. Whatever harm is done by having a child receive a red or yellow deficiency card, it is more than compensated because the parent wishes his child to get ahead, and doubtless will see to it that in the future the child does better. At least that is one object of the cards, and I am delighted to know that many parents have expressed their willingness to cooperate.

Allowing any signature but that of the parent, defeats the purpose of the warning, just the same as having a report card not scanned by both parents. It would be well for both parents to get an understanding of the child's card at the end of each marking period, and observe carefully the printed information on the reverse side of the card.

If any parent calls at school for information it will be given as clearly as possible.

If a child repeatedly gets three or four warning slips in a subject, he is sure to fail that subject for the year. Two subjects failed mean that he will have to repeat the grade. Surely it is worth while to watch these deficiency warnings.

ATTENDANCE

Students in the Junior High School have been urged to plan their time so that they arrive on the school property at 12.45, and not before. The Senior High dismisses at 12.50, and there is much distraction in having 460 young people arriving in the neighborhood before 12.45, as the Junior High School does not go into session until 1 o'clock.

I am pleased to note a marked decrease in tardiness and dismissal during the past season. I feel that much of this success is directly due to the cooperation from parents for in each case

when it has been explained to an individual parent, the trouble has stopped.

Absence presents a more serious problem. A day lost from school means work to be made up; several days of absence, a long tedious job to get into regular class standing as good as if a child had been in class each day. This school serves children from nearly every street in Saugus, from the Franklin Park line and East Saugus, Lynnhurst and North Saugus. There is opportunity for absence from school. We have very few truants, among the absentees, but I do hope each parent will accept the task of making certain that if his child is physically able, he will be in school each day, and take home enough study work to adequately prepare for all lessons of the following session. We know that in Grade VII there are but six free periods in the 30 scheduled. In Grade VIII, there are two, obviously not sufficient study time to prepare for the work required. Home work is assigned in each subject for the following day.

RECOMMENDATIONS

1. Some form of mat should be placed in the first floor corridor.
2. With individual lockers a prohibitive cost, we should have some chain and lock arrangement to safeguard the clothing of each child. At present it is the honor system.
3. Civics in Grade VIII could be dispensed with for the present and Literature-Spelling made a major subject, five periods per week, with each child required to pass the four majors for full promotion to High School or Grade VIII.
4. The rocks at the rear of the Senior High School building should be cleared away.

I feel that the spirit in Saugus Junior High School is such as to be commended. Discipline has improved considerably, to the desired end. The per cent of school offenders is almost negligible, proving that intelligent children by proper guiding from our staff of willing professional teachers can be trained to carry on in a desirable fashion. The rank and file of our children are amenable. A child shows in school what his home training is like, and my impression is that we have a fine group of students. If one can behave he must. There can be no alternative. Obedience first, other things will follow.

The continued good-will and help from all the Welfare Agencies during the past year, is much appreciated by me. Likewise the Medical and Dental Service so freely given to the

Junior High pupils when needed is highly valued. Our teachers have done remarkably fine work throughout the year.

I am very grateful to you, Mr. Lambert, for your helpful attitude toward the organization of the Junior High School work, and constructive criticism regarding it.

Yours very truly,

LEON C. YOUNG,
Principal.

Report of Supervisor of Drawing

*Mr. Jesse W. Lambert, Superintendent of Schools,
Saugus, Mass.*

DEAR SIR,—I am pleased to offer my ninth annual report as teacher of Art in the public schools of Saugus.

The work in the first six grades and in the Junior High School is carried out with the able assistance of Miss Arlene Packard.

The exhibitions this past year were held in each building in June and at the Essex County Fair at Topsfield in September.

Health posters and illustrations were exhibited at Essex County Health Exhibit in Beverly. Group activity assignments have been shown at Boston University School of Education. Several gold and silver medals were won during the Prevention of Cruelty to Animal Week in March of 1931. These medals were presented by the Massachusetts Society of Prevention of Cruelty to Animals, for excellency in poster work done by the children.

The urge for determining definite reasons for definite procedures in the curriculum was brought to a crystalization in the work of the Commissions of the National Educational Association. In the Fourth Year Book of the Department of Superintendence, these are the summarized factors necessary for consideration in the working out of a curriculum :

I. An aim to produce a human social unit, trained in accordance with his capacities to the nearest approach to complete social efficiency possible, in the time allotted.

II. The qualities worked for are knowledge of, and tendency toward cooperation, common defense, general welfare, liberty, health and vigor.

III. Such exercises as will best contribute to these aims will constitute the curriculum.

IV. The curriculum must be adopted to the ages and capabilities of the children in accordance with the discoveries of educational research.

V. The curriculum must be administered for its large ends, and not for the mere covering of contents."

Stated still more specifically, and based upon the factors just outlined, we find as the cardinal objectives of education :

1. Health.
2. Command of the Fundamental Processes.
3. Worthy Home Membership.
4. Vocation.
5. Citizenship.
6. Worthy Use of Leisure Time.
7. Ethical Character.

1. It has already been stated that *Health* exhibits have been carried out, with art aiding in the making of posters.

2. COMMAND OF FUNDAMENTAL PROCESSES.—Here the powers of attention, imagination, perception, comparison, discrimination and creative thought are induced in the exercises and illustrations in the classroom.

3. WORTHY HOME MEMBERSHIP. This is aided by the teaching of handcraft,—arrangement and selection of furniture, and by color, harmony and design.

4. VOCATION.—Art instruction for the purpose of aiding in vocational training may be defined as follows :

Fine Arts—Appreciation.

Industrial Arts.

Civic Art and Domestic.

There is art in all vocations,—and in everything within which we come in daily contact.

5. CITIZENSHIP.—This is taught in our art classes through the illustrations of ideas for Community Chest Drives, a study of illustrations from the lives of great statesmen, and through the appreciation of such works of art as have a spirit for love of country.

6. WORTHY USE OF LEISURE TIME.—Children love to sketch,—and draw by themselves. A love for the subject is presented them in the class room and when taught but a few fundamental principles will gladly work by themselves,—and often make worthwhile pictures and gifts.

7. ETHICAL CHARACTER.—The posters which were sent the Massachusetts Society for the Prevention of Cruelty to Animals

but demonstrated the ethical side of character training when the ideas for animal protection were illustrated,—in the above paragraphs but a few of the ways in which art aids in the teaching process has been presented.

The crowded condition of the Junior High School does not allow opportunity for establishing one room for art work. This would be of great assistance if materials and illustrations could be kept in one room aside for this purpose.

So too, because of the congested condition no art is offered in the High School. We hope for the time to come when the work of the grades may be carried out through the Senior High School.

I wish to express my appreciation to each member of the school board, to you, Mr. Lambert, and to each principal and teacher of the School Department for assistance and for cooperation of this past year, and also to the school custodians for their assistance in school exhibition work and willingness to help in every possible way.

Most respectfully,

ANSTRICE CARTER KELLOGG.

Report of Supervisor of Music

*Mr. Jesse W. Lambert, Superintendent of Schools,
Saugus, Mass.*

DEAR MR. LAMBERT,—I herewith submit my fifth annual report on music in the town of Saugus.

Upon comparing the results obtained in music in our school system with that of nearby cities and towns, of merit, I find that all phrases of our music deserve words of praise. I know that we rank among the first.

Our students on the whole enjoy their music periods and profit by them. I think every one will agree that the following attainments, pleasure, social contact, alertness, team work and material gain are obtained from a well organized School Music System. Many students now attending and graduates from our High School are making financial use of their vocal and instrumental training.

ELEMENTARY SCHOOLS

Beginning with the opening of the school year in September, 1931 all vocal and instrumental classes from grades I to VI inclusive, except grades V and VI at the Sweetser school, have been under the supervision of Miss Gertrude Hickey. The grades at the Sweetser school are taken care of by me.

Periodical checkings of the progress of each class in all buildings are kept on file both by Miss Hickey and myself. Special visits to a building for extra help or inquiry are given by me when necessary.

There are four orchestras in the elementary grades, consisting of ten first violins, ten second violins, two cellos, three trumpets, two trombones, two clarinets, one saxophone, two drums and fourteen pianists. The combined orchestra of the elementary schools meets in the High School auditorium about once in six weeks.

Last spring under the auspices of the Teachers' Association, with the cooperation of the principals and grade teachers, Miss Hickey gave an excellent program of vocal and instrumental music from grades I to VI. A large sum of money was realized from the proceeds. Sixty dollars of which was equally divided among the grade buildings to be used for necessities in the music department.

JUNIOR HIGH SCHOOL

Again this fall a change was made in the music schedule. Under the present arrangement our eighth grade pupils received only one class period of music per week with no chorus period. The classes are double and consequently meet in the Assembly Hall rather than an ordinary recitation room. The seventh grades, of both buildings, have two periods per week; those in the Central building meet once per week in double classes with me and once per week in a recitation room with Miss Hickey.

During the school year from September, 1930, to June, 1931, every class received two class room periods of music per week, under the instruction of Miss Dorothy Eccles. Excellent results were obtained and I had hoped that this program could have been continued.

I consider the Junior High Orchestra this year the best it has ever been. Instead of two or three outstanding players all do good work. The present enrollment is thirty members.

A Glee Club of about fifty students is enthusiastically meeting once per week at the Central Junior High School. In the spring we shall present a cantata entitled "Washington," by Tillotson-Wilson, in celebration of the Washington bicentennial. Last spring the Sweetser Junior High School successfully gave "The Sunbonnet Girl" by Morgan and Johnson and the Central Junior High, "Way Down South in Dixie" by Martins. Both schools realized a large sum of money. From the combined proceeds, a

Victrola, Ludwig drum outfit, orchestra music and other music necessities have been purchased.

A Junior Band has been organized. It consists of about twelve members made up of pupils from Grades V-VIII. Simple band music and technique is taught thus preparing the members for the Senior Band.

SENIOR HIGH SCHOOL

At the opening of the fall term all branches of music were made elective. Once per week there is an available chorus period for every student since seven different periods are provided during the week. About three-fourths of the student body have elected chorus.

The mixed Glee Club is made up of sixty members from all classes the majority being upper classmen. This meets on Wednesday at the close of school. A miscellaneous program combining the Glee Club and orchestra will make up our annual concert this year. Several reasons have caused us to cancel the presentation of an operetta this spring; the chief ones being lack of time and a place in which to rehearse.

The operetta, "The Belle of Bagdad," by Morgan and Johnson, according to many good critics, was the most successful performance presented by Saugus High School. Everyone who participated enjoyed it and the Glee Club is disappointed not to give an operetta this spring.

From the proceeds plus a sum of money given us by the P.T.A., we have purchased a baritone instrument, hired an E flat bass horn which we hope to purchase, a drum major's uniform, repairs on the string bass, music stands and other small music necessities.

THE ORCHESTRA

The High School orchestra is doing excellent work. We now have a complete string section, consisting of first and second violins, violas, 'cello and double bass. The brass section is represented by first and second trumpets, trombone, baritone mellophone and bass horn. For woodwing we have first and second clarinets and flute. Then there are the saxophones, drums and bells and pianists.

Last March, Corinne Allen, Donald Hammond, Vincent Pelrine and Hazel Walton were members of the Eastern Music Festival Orchestra which gave a concert in Syracuse, N. Y.

In the all New England Orchestra, which held its performance

in Boston Gardens in May, we were represented by Corinne Allen, Gladys Chapman, Alden Graham, Donald Hammond, Clason Lambert, Vincent Pelrine, Edward Phillips and John Wilson.

The P. T. A. very generously gave one hundred dollars to be divided among the four students who attended the festival in Syracuse and in addition sixty dollars raised by a school dance, music furnished by our School dance orchestra.

THE BAND

This year the band has progressed by leaps and bounds. The majority of our members this year have had some experience and now, being no longer beginners, practice can be given to the finer points of band technique.

Everyone is proud of the snappy appearance of Harriet Burton in her new uniform, as drum major. Next year she will be able to exhibit some baton stunts.

The band attended many home football games this fall and in December attended the Marblehead benefit game. It was the first out of town trip. Although the instruments froze up while there, a wonderful time was enjoyed by all.

A concert is being planned for a future date, the proceeds to help purchase a few of our many needs.

Any contribution to the music department, large or small will be greatly appreciated.

I am very proud of the long list of competent pianists which are available not only in the Senior and Junior High School but also in the grades.

I wish to thank the various private teachers of music and rhythm in town for their cooperation.

Success present and future for the music in the schools of Saugus is my motto.

I thank you Mr. Lambert for your cooperation and interest, also Mr. Evans, Mr. Young, the Principals of all grade buildings, the Members of the School Committee, teachers, students and townspeople who have assisted me in my work in the Music Department.

Respectfully submitted,

ETHEL M. EDWARDS.

Report of Supervisor of Handwriting

*To Mr. Jessie W. Lambert, Superintendent of Schools,
Saugus, Mass.*

DEAR MR. LAMBERT,—I respectfully submit to you my third annual report as Supervisor of Handwriting in the Elementary grades of Saugus.

Last June an exhibition was held in each class room. During the summer Mr. Tozier, New England representative of the Zaner & Bloser Company, exhibited our work at the Hyannis Normal School's summer session. The largest exhibition was held at the Topsfield Fair in September.

During May and June many children in each grade were given certificates or badges for showing improvements in writing. The sixth grade pupils worked for the Junior High School diplomas awarded by the Zaner & Bloser Company and 68 were won.

In order to measure the individual attainment of each child Progress Folders were supplied for the first three grades. A paper written last June was placed in the Folder and it has been interesting to note the great improvement accomplished in six months. These Folders will be passed on from one grade to the next so that when a child reaches the sixth grade he has a complete story of his achievement in writing from the first time he held a pencil in grade one. This is a great incentive.

The handwriting scales purchased last year have proven very useful. They provide a standard for judging whether or not a child is writing well enough for the grade he is in.

It takes about three years after its introduction before a system of writing can be in good working order and results truly measured. I feel that the School Committee made a wise choice in changing to the Zaner & Bloser system and I have enjoyed introducing it.

I thank you Mr. Lambert, for your cooperation and interest, the principals and grade teachers for their untiring efforts, and the members of the School Committee who have assisted me in my work.

Respectfully submitted,

MABEL I. NELSON,

Supervisor of Handwriting.

January 11, 1932.

Report on Sewing

DEAR MR. LAMBERT,—I herewith submit to you my second annual report of the work in the Sewing Department.

The Junior High School includes sewing in the Seventh and Eighth Grades.

Each girl keeps a notebook with notes, outlines and samples of the work as it progresses.

The Seventh Grade girls start with a sewing bag on which the elementary work is used, next an apron followed by underwear and a simple cotton dress. Use of the sewing machine is started as soon as possible.

The Eighth Grade girls continue work with their notebooks, adding necessary notes. Their first problem is pajamas followed by a blouse, a hemstitched towel, and finally a dress.

Some pupils work more rapidly and do more outside work. This gives them an opportunity to make an extra garment. It may be either a wool skirt or another dress.

In October the large tables and one sewing machine used in the Sweetser Junior High were transferred for use in the Central building where the classes were larger and more equipment was necessary. This has helped the work in that building.

I am most grateful for the interest and help I have received in the past year.

Respectfully submitted,

RUTH E. DOUGLAS.

January 1, 1932.

Report of Manual Training and Mechanical Drawing Departments

*Mr. Jesse W. Lambert, Superintendent of Schools,
Saugus, Mass.*

I herewith submit my seventh annual report of the Manual Training Department for year ending December 31, 1931. And the first annual report of Mechanical Drawing in the High School.

The seventh grade boys chose a book trough or foot stool. About seventy book troughs, and sixty foot stools were made.

The eighth grade pupils selected one of the following, Pricilla Sewing cabinet, book trough end table, or magazine end table. The book trough end table was the most popular. Fifty three being made. The Pricilla Sewing cabinet second, with forty five, and twenty made the magazine end table.

The increased number of students taking mechanical drawing this fall, made it necessary to build twenty-four drawing tables. These were made by the pupils in the eighth grade during the month of November and the first week in December. In addition to these, fifteen were made for boys now taking mechanical drawing who wished to have a table to do extra work on at home. The material being paid for by the individual student.

DIVISION OF MECHANICAL DRAWING

Mechanical drawing was started in the High School in February of this year, with an enrollment of twenty-seven pupils. The two classes were made up of Freshman, Sophomore, Junior and Senior boys. It was necessary to give individual instruction, which proved very encouraging by the results attained. The classes were limited in size, because only those who happened to have one of the last two periods free were privileged to take it.

Beginning in September of this year, about sixty pupils had elected mechanical drawing. A number were refused the opportunity again, because only the last two periods were open for this subject.

In order that this course may be open to all pupils through four years in the High School, there should be at least two more periods. This would open the opportunity to everyone without conflict with other subjects. At least fifteen pupils have reported to me, and regretted not having the opportunity in the last two periods to take Mechanical Drawing. I hope this can be corrected by next September.

In closing I wish to thank Mr. Lambert, and the members of the School Committee for their cooperation and interest shown during the past year.

Respectfully submitted,

PAUL BUND.

Report of School Nurse

*Mr. Jesse W. Lambert, Superintendent of Schools,
Saugus, Mass.*

DEAR SIR,—I herewith submit my tenth annual report as school nurse for the year ending December 31, 1931.

Number of visits to schools, 617; home visits, 256; exclusions for pediculosis, 147. All pediculosis cases followed up, all cases returned. In addition to home visits for pediculosis, the home visits for other cases were as follows: Scarlet fever, 5; colds, 27; sore throat, 11; poison ivy, 2; impetigo, 31; infected leg, 1; sore eyes, 2; skin condition, 1; ear condition, 2; serum rash, 1; no shoes, 5; sick stomach, 3; chicken pox, 21; sickness in family, 13; not at home, 16; enlarged tonsils, 6; enlarged glands, 7; measles, 9; heart, 2; headache, 3; infected foot, 2; toothache, 3; rash, 2; mumps, 5; home to help mother, 4; German measles, 4; scabies, 11; whooping cough, 9; grippe, 3; underweight, 15; mentality, 2; truancy, 3; unclean, 11; appendix, 1; defective vision, 9; tonsilitis, 5.

Immediately after the opening of schools in September, the children were given the usual physical examination by Dr. Penny, Dr. Davis and Dr. Furbush, at which I assisted in checking up the physical record cards. These physical record cards, which are required by the state, are very helpful in showing the physical condition and improvement of the child from one year to the next.

In November and December I assisted Dr. Davis in giving toxin anti-toxin treatment for diphtheria prevention to 327 children.

The children in the grade schools have been weighed and measured. Out of approximately 2,020 children, 95 were found to be ten per cent underweight and 26 were 15 per cent underweight.

When any contagious disease is reported, all the children in that particular class room are examined and suspicious cases excluded from school. This is done daily until all danger of contagion is past.

Dental Clinic is still conducted on Tuesday and Thursday mornings at the Cliftondale school, at which I assist Dr. Beckman, the school dentist.

The Massachusetts Department of Public Health offered tags for Child Health Day, for teeth, normal weight and posture. In

order to earn tags for teeth, the children were obliged to have any necessary work done on their teeth, either at the clinic or by their own dentist. When this work was completed, they were awarded a dental certificate in addition to the tag.

Children of normal weight or of less than 10 per cent underweight were awarded tags for weight. The supervisor of physical education awarded the tags for posture.

Through the kindness of the School Committee it was voted to award badges to children who had earned all three tags. There were about 375 children who earned these badges.

In addition to this work, I plan a general inspection of the children at least once a month, or more often if necessary! At which time all suspicious cases are excluded or referred to the school physicians.

In closing, I wish to express my appreciation to you, Mr. Lambert, the School Committee, the school physicians and the teachers, for the encouragement and cooperation I have received in my work.

Respectfully submitted,

MARY E. DONOVAN, R. N.

Report on Physical Education, Elementary Grades

*Mr. Jesse W. Lambert, Superintendent of Schools,
Saugus, Mass.*

DEAR SIR,—I herewith submit my second report of Physical Education in the Elementary Schools of Saugus, Mass.

The same principles of teaching are carried on this year, with a slight variation in the method of pupil leadership. Instead of two leaders, (a boy and girl) having charge of the class for a whole month, a new leader is chosen for each individual exercise, thus giving each pupil a chance to direct the activities once in two week

For Dances have been introduced in the first three grades this year, with a view to continuing them in the fourth, fifth, and sixth grades next year. Participation in rhythmical activities gives training in self control, poise and posture. Many persons feel that for the boy, interest and the desire to take part in rhythmical activities after the third or fourth grade begins to decline because of his nature. This is not true. Wise enthusiastic

leadership and teaching will carry the boy (1) through the self-conscious awkward age quite as successfully as it does the girl; (2) will enlarge his physical education experiences which too often are limited to types of activities usable only out of doors and charged with rivalry; (3) will give him a feeling of self-mastery and accomplishment; (4) will definitely train him to take his place with ease in the social life of his home, his school and his community.

The School Committee were most kind in furnishing us with 24 large rubber balls and material for 150 bean bags which were made by the sewing department under the direction of Miss Douglas. In order to secure for children the development of organic vigor and those social and moral qualities which may be gained through well directed physical activities, certain space, equipment and supplies are necessary.

There is no duplication of activities for the different grades because it is felt the progress of the student will be more rapid and his skill and interest more varied if the teacher is held to a definite content for each grade. This content should be taught first, then, if time permits, activities taught in any previous grade, if still interesting to the children, may be used as supplementary material.

We should strive through the use of corrective procedures to eliminate physical defects and produce a better physique in children who are thus handicapped, whether the defects be congenial or acquired. This can be accomplished through the services of well trained people working with proper facilities and equipment. The greatest emphasis on a prevention program should occur in the elementary school. This will permit the correction when the child's body is most susceptible and amenable to such correction, and it will also lessen the amount of work necessary in the secondary school. This prevention program can be effective only when "causes of defects" are found and steps taken to "eliminate" or "minimize" them. They may be organized in the classes under following headings

1. Postural conditions—Turn head round shoulders—hollow back and improper balance.
2. Foot conditions—Structural and postural.
3. Heart Conditions—Functional, minor lesions, organic lesions well compensated, organic lesions where compensation is poor.
4. Overweight.
5. Underweight.

6. Nerves—Chorea, speech defects infantile and other type of paralysis.

Health is indispensable to success and enjoyment of life. Boys and girls have little interest in health for health's sake, but every girl desires to be beautiful and every boy desires to be strong and athletic. The wise teacher will build on these natural interests. The end to be attained is not alone information but action; not alone knowledge but habitual maintenance of standard in behavior according to health laws with respect to developmental activities, nutrition, sleep and rest, sanitation and avoidance of infection.

A consciousness of good posture should be inculcated in the child at the earliest possible age and condition which cause poor posture should be eliminated. Posture is closely related to health and personality. It affects the circulation, respiration, digestion and elimination of the human body. Habitually poor posture indicates weakness of important muscles and faulty coordination between different groups of muscles. The most common faulty postural conditions among school children are foot conditions and the traditional "fatigue" posture. Improved position of the feet and legs, strengthening of the external abdominal muscles, control of the tilt of the pelvis are important factors in securing correct alignment of the body segments.

"The building of a perfect body crowned by a perfect brain is at once the greatest earthly problem and the grandest hope of the race."—Die Lewis.

One week of each term is spent assisting the School Nurse, Mrs. Donovan in weighing and measuring the children.

For the assistance which the grade teachers have so willingly offered,—the interest of the School Committee, and the encouragement from you, Mr. Lambert, I am most appreciative.

Respectfully submitted,

CATHERINE R. GRIFFIN.

Report of Physical Education and Athletic Departments
Junior and Senior High Schools

*Mr. Jesse W. Lambert, Superintendent of Schools,
Saugus, Mass.*

DEAR SIR,—I submit herewith the report of the Physical Training and Athletic Departments of Saugus Senior and Junior High Schools.

Physical Education in both the Senior and Junior High Schools is carried on by pupil leaders under the supervision of home room teachers.

The rooms have become more crowded each year with the result that a great variety of exercises is impossible. The nature of the clothing worn by students also prohibits any intensive or extensive drill which could be carried on in modern gymnasiums.

Shortened hours at school and overlapping of duties have created a situation whereby the instructor does not have the opportunity to meet leaders as often and for as long a period as he should. In spite of this condition, the physical training leaders are carrying on courageously and well.

Both Mr. Evans and Mr. Young have lent their support and shown keen interest in the work.

Our aim has been to give the students better posture, better coordination between mind and muscle, greater health and body development.

Athletics at Saugus High School are on the up-grade. During the past two years your football teams have won twelve games while losing seven and tying two. In no game have your boys been badly beaten during the same period.

Our relations with other schools have been very friendly and our opponents have commended us on our clean and sportsmanlike play.

The baseball teams have shown improvement also. Saugus High hopes to be represented by a team in the North Shore league this spring—a team that should give a good account of itself.

Our needs are many and varied—first, *lockers* in which to keep individual equipment; second, more showers to hasten the after-practice baths; third, a stronger storage room for equipment; fourth, a gymnasium.

In closing I wish to thank you, Mr. Lambert and members of the School Committee, for your interest and support.

Respectfully submitted,

A. R. RICE.

Report on Opportunity Class

Mr. Jesse W. Lambert, Superintendent of Schools:

MY DEAR SIR,—I herewith submit my second annual report.

The enrollment in the Opportunity Class is practically the same as that of last year. A few changes have been made, however, due to the shifting population.

Miss Vera Hanson is still in charge of the younger group of children, while I have the older group.

There is an advantage in being with the same class another year. We have become fully acquainted with the pupils' abilities and limitations in each subject and can proceed intelligently with the work to the greater benefit of the child.

This school is well named "Opportunity School" since it gives children who were failing in the grades the chance to succeed, which is every child's right. Due to our intensive training, some children are able to return to regular grade work again. One such pupil was promoted to the fifth grade this year, and is doing creditable work.

The children who would be entirely submerged in the grades have shown a marked improvement in many subjects, and can progress only with the special type of attention that the Opportunity Class gives.

An exhibition of the children's academic and handwork was held in the school last June, when examples of needlework, basketry, woodworking, and chair caning were on display. A visitor from the State House found ours the best conducted Opportunity Class in this vicinity.

The children particularly enjoy the handwork, and derive many benefits from it. They make articles useful to their parents, and several children have earned money by caning chairs and by selling hot plate mats and baskets made here. Any extra material used is obtained by the pupils at cost.

The year just closed has been very successful in every respect, and I wish to thank Mr. Lambert and others who by their interest and cooperation have helped to make it so.

Respectfully submitted,

MARY P. MULLINS.

GENERAL SCHOOL STATISTICS

Number of school buildings in town	13
Number of school buildings in use	13
Number of resident minors October 1, 1931	3,941
Number between the ages of 5 and 7 years	595
Number between the ages of 7 and 14 years	1,915
Number between the ages of 14 and 16 years	542
Number between the ages of 16 and 21 years	889
Average school membership for school year ending July 1, 1931	3,226
Average daily attendance for same period	3,068
Percentage of attendance for same period, based on membership	951
Enrollment fall term 1930	3,384
Population of Saugus	15,500
Assessed valuation of all taxable property including Dec- ember assessment and valuation of motor vehicles	\$14,603,578.00
Amount appropriated for all purposes including motor excise commitment	601,385.51
Amount appropriated for school salaries	186,008.00
Amount appropriated for schools (general)	29,070.00
Total amount exclusive of repairs	215,078.00
Per cent of school appropriation to total appropriation	.358
Amount appropriated for schoolhouse repairs.	8,605.00
Valuation of school property including equipment	947,275.00
Per cent of valuation used for repairs009
Appropriation for trade school tuition	1,500.00

The number of persons between 5 and 21 years of age is probably larger than is indicated above. It is well nigh impossible to get a complete census.

REGISTRATION OF TEACHERS, SEPTEMBER, 1930

HIGH SCHOOL

Name and Residence	First Election	Subjects	Telephone
Vernon W. Evans 88 Chestnut street	1921	Principal	805
Eleanor Batchelder 25 Summer street	1930	Mathematics	1157-M
Walter D. Blossom 11 Vine street	1930	Commercial Geography	1355-K
Morelle Connell 17 Lander street, Lynn	1921	English XI	Breakers 4052-R
C. Carroll Cunningham 240 Lincoln avenue	1925	English X	1431
Ashton Davis 172 Essex street	1930	English IX	
John Gifford 73 Chestnut street	1930	Physics	533-R
Harold Haley 11 Franklin street	1929	Algebra I	
Edward Hayes 369 Lincoln avenue	1925	Com. Law and Economics	841
Bernice Hayward 1 Russell street, Peabody	1929	French (Head of Dept.)	Dan. 62-43
Hazel Marison 19 First street	1921	Stenog-Type (Head of Dept.)	196-R
M. Blanche Milbery 57 Avon street	1927	Typewriting	1046-J
Helen Moore 188 Palfrey street, Watertown	1928	Latin	Middlesex 3776-R
Ruth Motherwell 22 Warwick road, Melrose	1931	English (Head of Dept.)	Mel. 0692
Thomas Perkins 39 Bailey avenue	1931	French	1171-W
Abraham Pinciss 125 Winter street	1930	Commercial Arithmetic	859-M
Harry Potts 80 Western avenue	1931	Biology	
Albion Rice 345 Salem street	1929	Algebra I and Coach	1197-M
Effie Stanhope 20 Summer street	1926	English XII	1158-J
John Taylor 16 Fairview avenue	1931	Business Training	621-M
*Dorothy Thompson 39 Pearson street	1931	English IX	

Name and Residence	First Election	Subjects	Telephone
Helen Towle			
10 Blaisdell terrace, Lynn	1927	Spanish	Jackson 2039
Gladys Warren			
28 Western avenue	1923	Ancient History	
Harold Warren			
28 Western avenue	1927	General Science	
Elmer Watson			
13 Baker street	1926	Mathematics	
Delbert Wheeler			
23 Jackson	1921	Chemistry (Head of Dept.)	441-M
Alice Willis			
5 Willis street	1923	Civics	365
Mabel Willey			
41 Vine street	1918	Bookkeeping	1151-M
Frank Gracey, submaster			
14 Myrtle street	1930	U. S. History	1386-J
Welcome W. McCullough			
280 Central street	1930	English IX	284

JANITORS

Andrew C. Lynn	17 East Denver street	364-J
Raymond D. Hatch	6 Avon street	493-R
Edgar MacDougall	Denver terrace	

CENTRAL JUNIOR HIGH

Leon C. Young, Principal		
5 Chestnut St., Woburn	1926	Woburn 0118-W
Paul Bund		
33 Ashland St., Malden	1925	Manual Training Malden 1972-J
Beatrice Armstrong		
8 Palmer avenue	1929	French VIII 165
Sita Allen		
19 Ernest street	1931	Arithmetic
Lillian Connell		
43 Fairmount avenue	1930	Literature VIII
Ruth Douglass		
35 Marlboro St., Belmont	1930	Sewing
Emma Hughes		
16 Kent street	1914	English VIII 190-M
Bertha Morrison		
46 Elaine avenue	1930	Mathematics 485
M. Eckless Nay		
132 So. Common St., Lynn	1920	U. S. History VIII Breakers 10225
*Pearl Peterson		
1 Overlook terrace	1931	U. S. History VIII 518-M
*Eleanora Rice		
123 Essex street	1931	Civics-Literature 569

Name and Residence	First Election	Subjects	Telephone
Mittie Smith			
7 Centennail avenue	1919	Mathematics	326-W
Shirley Russell			
224 Lincoln avenue	1931	English VIII	1005
Kathryn Staples			
180 Summer street, Malden	1931	Literature and English	0021
Elizabeth B. Taylor			
11 Granite road	1914	Geography VII	746
Gwendolyn Walters			
16 Pleasant street	1928	English VII	1157-J
*Vera Wentworth			
7 Lincoln court	1931	Mathematics VIII	90

SWEETSER GRADES V TO VIII INCLUSIVE

L. C. Young, Supervisory Principal, VII and VIII

Alfred Adams

17 Granite Road	1931	Principal V and VI also teacher of English	565-W
*Gladys Fox			
13 Central place	1931	Spelling-Literature	787-W
Elizabeth Nelson			
51 Essex street	1913	Mathematics	1350-R
*Mildred Willard			
7 Lincoln court	1931	Geography	90
Ella Bailey			
34 Western avenue	1931	V and VI	465-M
Gertrude Chapman			
17 Webster place, Malden	1912	V	4533-J
*Segrid Carlson			
380 Broadway	1931	VI	
Mae Priest			
8 Stocker street	1930	VI	

JANITOR

Frank Spencer	16 Jackson street	196
---------------	-------------------	-----

ARMITAGE SCHOOL

Lilla Quint, Principal			
47 Essex street	1898	VI	581-W
Harriet Mellen			
26 Mt. Vernon street	1930	V	385
Hazel Adams			
53 Summer street	1922	II	298-W
Elizabeth McCullough			
137 Main street	1929	III	617-M
Jeanette Nicholson			
75 Clifton avenue	1911	I	758-M
Mary Walsh			
134 Putnam street	1930	IV	1471-J

JANITOR

Joseph Quint	47 Essex street	581-W
--------------	-----------------	-------

BALLARD SCHOOL

Name and Residence	First Election	Grades	Telephone
Pauline Peckham, Principal			
329 Central street	1908	VI	895
Josephine Chadbourne			
5 Round Hill road	1926	I-II	138-R
Phyllis Specht			
6 Winter street	1931	IV	1184-M
*Evelyn Fenna			
5 Round Hill road	1931	III	138-R
Janet Tarbox			
14 Nowel street	1928	V	603-R
Leora Tomlinson			
12 Hillside avenue	1926	VI	1067-W
Marjorie Wiggin			
104 Ballard street	1927	I	1205-W
Mary Wood			
82 Chestnut street	1929	V	

JANITOR

Daniel Radford	51 Lincoln avenue	794-M
----------------	-------------------	-------

CLIFTONDALE SCHOOL

Myra Beckman, Principal			
14 Essex street	1913	IV	595
Marleah Graves			
18 First street	1928	II	433-W
Constance Putnam			
117 Essex street	1929	I	8
Florence Stone			
213 Lincoln avenue	1922	III	884-R

JANITOR

Maurice O'Neil	25 Birch street	421
----------------	-----------------	-----

EMERSON SCHOOL

Name and Residence	First Election	Grades	Telephone
Ella Blaisdell, Principal			
101 Summer street, Malden	1925	V	Malden 4525-M
Charlotte Laurence			
31 Stone street	1930	II-III	502-M
Edith Russell			
224 Lincoln avenue	1929	I	1105
Gertrude Allen			
5 Round Hill road	1929	III-IV	138-R

JANITOR

Daniel Radford

51 Lincoln avenue

Tel. 794-M

FELTON SCHOOL

Name and Residence	First Election	Grades	Telephone
Maria Smith, Principal			
51 Essex street	1892	VI	1350-R
Christina Bradley			
31 Stone street	1929	IV	502-M
Florence Gibson			
Birchwood avenue	1928	I	756-W
Virginia Nason			
7 Central place	1925	V	476
S. Cordelia Townsend			
7 Central place	1925	III	476
Evelyn Ward			
7 Garfield avenue	1931	II	429-R

JANITOR

Maurice O'Neil

25 Birch street

421

LYNNHURST SCHOOL

Mary Bridgham, Principal			
54 Hanover street, Lynn	1921	V-VI	
Blanche Love			
Hargraves court	1927	III-IV	1378-W
Marie Reynolds			
59 Pine street, Swampscott	1921	I-II	Breakers 422
JANITRESS			
Mrs. Elizabeth Pooler	75 Fairmount avenue		892-J

MANSFIELD SCHOOL

Alice Seaver, Principal			
38 Chestnut street	1911	IV	309-W
Hazel Lindsey			
13 Wakefield avenue	1925	I	672-J
Bernice Seigle			
16 Clifton street	1931	III	1327
Marah Stebbins			
16 Smith road	1907	II	299-R
JANITOR			
Johnston Montgomery	26 Johnson road		151-W

NORTH SAUGUS SCHOOL

Name and Residence	First Election	Grades	Telephone
Sarah Curtis, Principal 43 Mt. Vernon street	1923	V-VI	688-M
Dorothy Mason 132 Walnut street	1930	III-IV	988-5
Vivian Smith 132 Walnut street	1931	I-II	988-5

JANITRESS

Mrs. Sarah Porter	Broadway	274-W
-------------------	----------	-------

OAKLANDVALE SCHOOL

Elsie Foster, Principal 38 Chestnut street	1920	III and IV	727-W
Florence Evans 11 Walden avenue	1929	I and II	416-W
Vida Norton Broadway	1927	V and VI	823-R

JANITOR

Joseph Quint	47 Essex street	581-W
--------------	-----------------	-------

ROBY SCHOOL

Archibald Coldwell, Principal 66 Summer street	1929	VI	59-W
Rosa Bannon 53 Summer street	1927	II	298-W
Mae Butler 433 Central street	1926	III	
Katherine Casey 5 Round Hill road	1928	V	138-R
Esther McCarrier 29 Mountain avenue	1923	IV	634-W
Myra Webber 20 Summer street	1927	II	1158-J
Julia Nourse 15 Pleasant street	1917	I	1275
*Dorothy Meeker 18 Highland avenue	1931	III	381-R
Ethel Dorr 5 Round Hill road	1929	V and VI	138-R
Helen Everett 37 Harrison avenue	1931	I	658-R

JANITOR

Louis Sylvester	50 Vine street	380
-----------------	----------------	-----

SPECIALS

Name and Residence	First Election	Grades	Telephone
Ethel Edwards			
39 Summer street	1927	Music	1281
Gertrude Hickey			
26 Summer street	1929	Music	1157-M
Anstrice Kellogg			
332 Lincoln avenue	1923	Drawing	234-J
Mabel Nelson			
37 Spencer avenue	1929	Penmanship	644-J
Arline Packard			
43 Fairmount avenue	1929	Drawing	
Catherine Griffin			
1 Central place	1931	Physical Training	787-M

OPPORTUNITY CLASS

Mary Mullins			
22 Summer street	1930		651-W
Vera Hanson			
28 Pearson street	1930		

* Teachers elected previous to 1931 but transferred:

Dorothy Thompson	1930	Mildred Willard	1917
Pearl Peterson	1928	Segrid Carlson	1930
Eleanora Rice	1921	Evelyn Fenna	1930
Vera Wentworth	1929	Dorothy Meeker	1928
Gladys Fox	1929		

SAUGUS PUBLIC LIBRARY



3 1729 00051 4759

SAUGUS PUBLIC LIBRARY
295 Central St.
Saugus, MA 01906

For Reference

Not to be taken

from this library

